

# DRAFT BUDGET

2023-24



CITY OF MELBOURNE



# BUDGET

## 2023–24



### ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

The City of Melbourne respectfully acknowledges the Traditional Owners of the land we govern, the Wurundjeri Woi-wurrung and Bunurong Boon Wurrung peoples of the Eastern Kulin and pays respect to their Elders past, present and emerging.

We acknowledge and honour the unbroken spiritual, cultural and political connection the Wurundjeri, Bunurong, Dja Dja Wurrung, Taungurung and Wadawurrung peoples of the Eastern Kulin have to this unique place for more than 2000 generations.

We are committed to our reconciliation journey, because at its heart, reconciliation is about strengthening relationships between Aboriginal and non-Aboriginal peoples, for the benefit of all Victorians.

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# BUDGET

## 2023–24

### YOUR COUNCIL

#### Lord Mayor

Sally Capp

#### Deputy Lord Mayor

Nicholas Reece

#### Councillors

Dr Olivia Ball  
Roshena Campbell  
Jason Chang  
Elizabeth Mary Doidge  
Davydd Griffiths  
Jamal Hakim  
Philip Le Liu  
Rohan Leppert  
Kevin Louey



# BUDGET

## 2023–24



## LORD MAYOR FOREWORD

Our draft Budget for 2023–24 delivers the commitments in our Council Plan by getting the basics right and realising our community's aspirations for Melbourne. It represents our collective progress towards delivering a bustling, inclusive and clean city today and a more liveable, prosperous and affordable tomorrow.

This \$850.7 million draft Budget is a testament to our unwavering commitment to serving Melbourne's traders, residents, workers, students and visitors. It is designed to overcome the challenges of the current economic environment and roll out projects and programs for our community.

We're investing \$60.9 million to keep making our city cleaner, safer and fairer. This includes increasing our safety infrastructure, such as improved lighting, and deploying our Melbourne Clean Team which is cleaning up our streets and removing graffiti.

This year we will invest \$28.2 million to create our biggest events program ever, to ensure that Melbourne remains the nation's events capital. We'll also provide free and affordable entry to events like Moomba, Melbourne Fashion Week and New Year's Eve celebrations, to showcase the best of Melbourne to all our residents and visitors.

More than \$50 million will be spent to keep Melbourne Australia's greenest and most sustainable city. This investment will result in more trees and more carbon-neutral buildings that increase our resilience to climate change, protecting Melbourne's renowned liveability status.

We're driving Melbourne's success today and preparing for a bigger and better tomorrow. We are investing \$247.5 million in roads and infrastructure and will continue to implement city-shaping projects such as the Queen Victoria Market Precinct Renewal, a new city library, Kensington Community Aquatic and Recreation Centre, and our flagship Greenline Project which is rejuvenating the north bank of the Yarra River – Birrarung.

As Melbourne continues to grow, these projects will meet the future higher demands for services from locals, while increasing visitor activity for the benefit of our traders.

This draft Budget builds on our plans for a more sustainable and equitable future for Melbourne. We will strive to facilitate more key worker affordable housing and reduce homelessness in projects led by Homes Melbourne, such as Make Room, and will accelerate the first stage of Power Melbourne – installing the first battery in a network of neighbourhood batteries across the city.

Through prudent financial management, we will return to surplus in two years. This disciplined approach has enabled Council to ensure Melbourne realises its potential as Australia's best and biggest city.

This draft Budget is a vote of confidence in our city. It builds momentum by delivering today and shaping tomorrow.



A handwritten signature in black ink that reads "Sally Capp".

**Sally Capp**  
Lord Mayor  
City of Melbourne



## ACTING CEO FOREWORD

Melbourne's projected growth is both exciting and challenging. This disciplined draft Budget strikes the right balance by delivering essential services for the community now, while planning for the needs of our future population.

We are currently operating in the most challenging financial conditions since the global financial crisis. Responsible financial management remains the cornerstone of our operations as we shape the city for the future.

After two years of discounts during the pandemic and a modest rise last financial year, we are implementing the State Government's 3.5 per cent rate cap, which is well below the 7–8 per cent inflation rate.

This will ensure Council can deliver all essential services on which residents and businesses rely, and importantly advance our major projects.

This draft Budget is aligned with our Annual Plan and major initiatives, which were shaped with community input as part of the development of our Council Plan. This is important because a council is not just about major headline projects.

Our \$850.7 million draft Budget funds everything from recreation centres and support for seniors, to city greening projects and waste collection.

We will also progress major city-shaping projects with a \$247.5 million investment on initiatives such as The Greenline Project's riverbank transformation and the Queen Victoria Market renewal, to attract visitors to Melbourne and ensure residents and workers continue to enjoy a high-quality public realm.

It is this balance – doing the basics better and embracing the future with confidence – that defines our approach to budgeting and acting in the best interests of all in our community.

In the year ahead, I look forward to working closely with the community, business, councillors, staff and all stakeholders.

I am proud of our skilled and diverse workforce – people who work best when they feel empowered and dedicated to public service. Community engagement, transparency and good governance are the highest priorities for staff and councillors, demonstrated by our neighbourhood planning sessions and budget engagement.

These principles underpin our fiscally responsible draft Budget, which will see us return to surplus in 2025–26.

Together we can meet our aspirations for a prosperous, sustainable and inclusive city.



A stylized, handwritten signature in black ink, appearing to read 'Alison'.

**Alison Leighton**  
Acting Chief Executive Officer

# BUDGET

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### 1 INTRODUCTION

#### Delivering today, shaping tomorrow

The City of Melbourne's \$850.7 million draft Budget is big on delivery – providing essential services for the community now, while embracing Melbourne's new rhythm and investing for growth.

Our draft Budget, alongside our Annual Plan, sets out the priorities and investments we will deliver for Melburnians during these challenging economic times.

We're focused on getting the basics right, while investing in key infrastructure and vital services that will boost confidence and ensure Melbourne remains a city that everyone can be proud of.

We know Melburnians are feeling the pressure of mortgage and rent stress and rising household bills – the rising cost of living has been front of mind through the development of this draft Budget. That's why we will help ease the financial burden on households by absorbing a range of costs.

We're getting on with the things that matter most, to ensure our city is more inclusive, liveable and prosperous for everyone.

Key highlights include:

- Total draft Budget: \$850.7 million
- Total operating expenditure: \$583.3 million
- Deficit: \$17.1 million
- Return to surplus: 2025-26
- Investment in infrastructure: \$247.5 million
- Investment in cleaning, safety and fairness: \$60.9 million
- Investment in events, festivals and activations: \$28.2 million
- Borrowings: \$234.8 million
- Agency and consultant cost savings: \$4.2 million.

#### Building a better Melbourne

Melbourne is the fastest-growing capital city in the country. That's why we're getting on with delivering a strong pipeline of infrastructure projects to accommodate this growth.

In 2023–24, we will invest \$247.5 million in infrastructure, supporting up to 1000 jobs and creating economic stimulus now, while delivering much-needed community services and facilities for the future.

Highlights include:

- \$60 million for the Queen Victoria Market Precinct Renewal



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- \$28 million for the Kensington Community Aquatic and Recreation Centre redevelopment
- \$17 million for The Greenline Project
- \$6 million for the CBD and Docklands Transport Amenity Program
- \$3 million to complete the Munro Library and Community Hub.

Our investment also includes \$3.2 million for footpath renewal, \$3 million to fix potholes and improve road surfaces, \$2.2 million to improve drainage, and \$2.8 million for community sports pavilion upgrade.

The full capital works program is listed in Appendix E.

### Biggest events calendar in history

City of Melbourne will invest \$28.2 million to deliver our biggest program of events, festivals and activations. This will cement our status as the nation's events and culture capital and boost our visitor economy by bringing more people together in the city. With most of our major events free to attend, everyone in our community can enjoy an affordable day or night out in the city.

Highlights include:

- \$6.2 million for the Christmas Festival
- \$5.2 million for the Moomba Festival 70th anniversary
- \$4.9 million to celebrate New Year's Eve
- \$3.5 million for Now or Never Festival
- \$3.3 million for Melbourne Fashion Week
- \$1.6 million for Firelight Festival
- \$1.0 million for Melbourne Celebrations
- \$2.5 million in support for local events.

This year's draft Budget recognises Council's vital role in strengthening the city's cultural heritage and visitor economy, because we know these investments flow through to our retail, hospitality and small businesses.

### Cleaner, safer and fairer

We're making Melbourne a cleaner, safer and more inclusive place to support our growing population.

We'll scrub the city clean, boost safety on our streets, improve housing access and affordability, and work closely with our communities to identify and act on the needs of each of our neighbourhoods.

City of Melbourne will invest a record \$60.9 million to improve city cleanliness and safety, and to support our most vulnerable community members. This includes a \$6 million investment for critical safety infrastructure and resources, including more safety lighting to reduce antisocial behaviour at night. We'll also expand the CCTV camera network to Carlton for the first time and upgrade our safe city cameras on Bourke Street in the CBD.

We know the difference it makes for Melburnians when we keep our streets and spaces clean, which is why we're investing \$36.8 million to spruce up our streets and keep the city free from graffiti. This includes funding for our

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expanded Melbourne Clean Team along with more graffiti removal, street sweeping, and high pressure cleaning of footpaths, roads and street furniture.

The City of Melbourne is working with its philanthropic partners and the Victorian Government to improve housing access and affordability through Homes Melbourne. This includes \$12 million towards our landmark Make Room project, which will convert a Council-owned building into safe and supported accommodation.

We'll also partner with Frontyard Youth Homelessness and the Salvation Army's Night Time Safe Space on more than \$1.1 million of support for rough sleepers, to ensure everyone in Melbourne has access to food, healthcare and other support services.

### **Greener and more sustainable**

We're ramping up our efforts to make the city a greener place to live, work, study and explore – creating a more sustainable future, while supporting greener jobs.

More than \$50 million will be invested to plant 3000 new trees, maintain our parks, gardens and open space for our community's health and wellbeing – along with \$6.5 million to construct the Bedford Street pocket park.

Council will continue to combat climate change and move towards a zero-carbon future with a \$1.5 million investment in our landmark Power Melbourne project – creating a neighbourhood scale battery network to supply renewable energy to the community.

Buildings are our biggest polluters, accounting for 66 per cent of all carbon emissions in our municipality. That's why we'll invest \$198,000 in our Zero Carbon Buildings program to work with building owners to encourage the retrofitting of energy-saving technology to reduce their impact and costs.

### **Backing business**

We're cementing our reputation as Australia's business capital, strengthening processes, attracting new investment and arming traders with the right tools to make it easier to do business.

A \$12.1 million boost to Invest Melbourne will help to attract new businesses and capital investment to the city, driving innovation and creating jobs. Established in 2020, Invest Melbourne already boasts a pipeline of more than 120 major projects and has helped create over 1000 new jobs and secure almost \$380 million in capital investment to Melbourne.

Our funding for Invest Melbourne includes \$1.2 million to support activations and promotions through our Business Precinct Program and \$500,000 for our Business Concierge Service to provide one-on-one support and advice to traders.

### **Boosting education and driving innovation**

Melbourne is a proud knowledge city, which is why we're investing in initiatives and programs to enable community members of all ages to continue to learn.

We know how important our libraries are so we're investing \$13.4 million to improve our library network with new books, resources and technology and \$30,000 to increase the digital literacy of our community through the Mel-Van.

Educating our community about our city's Aboriginal history is one of our priorities this year. We'll invest \$270,000 for a series of truth-telling events as part of our Mapping Aboriginal Melbourne project.



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Council is working to make Melbourne the world's best student city, with \$198,000 to support our international students and attract new talent – because we know how vital international students are to our economy and to the vibrancy of our city.

Our investments will fund a series of major events for students at iconic Melbourne attractions, employment workshops, an internship program and new health and wellbeing initiatives.

Council will invest \$336,000 to strengthen existing international relationships and forge new partnerships with cities around the world. We have conducted a review of existing relationships to ensure we engage with the right cities and networks to deliver the best possible outcomes for our economy and community.

We're also investing \$300,000 to create and promote a Zero Carbon Jobs Cluster with a focus on green jobs, investment and collaboration.

### Rates

Rates are necessary to keep our city running. Our teams work around the clock to deliver essential services – from waste and recycling collections to road works and street cleaning, public health and safety, and keeping our parks and gardens in great shape for everyone to enjoy.

During the pandemic, we paused rate rises to support residents and businesses, at a cost to Council of \$17 million. We returned to the normal rates cycle last year and in 2023–24, we will implement the Victorian Government's 3.5 per cent rate cap.

Rates change every year as property values change. Property valuations are market-driven and determined by the Victorian Government.

Any ratepayers experiencing financial hardship can apply for rate relief through the City of Melbourne Rates Financial Hardship Policy.

### Waste collection

As Melbourne's population continues to grow, we're ramping up our efforts to keep the city cleaner than ever before.

City of Melbourne levies a waste charge that allows us to recover the cost of providing vital cleaning and waste collection services, and does not generate any additional income for Council. It covers Victorian Government taxes, street cleaning and amenity, and collection and disposal of waste, including recycling, food and garden organics, dumped waste, business and electronic waste.

The cost of providing waste and recycling services to homes and businesses in our municipality has risen by \$10.4 million in the past year. These cost increases are out of our control, which means that the waste charge will rise in 2023–24.

To respond to these cost increases, we're trialing new and innovative ways to help residents and businesses manage waste – such as expanding our inner-city Waste and Resource Recovery Hubs, and continuing the rollout of our Food Organics and Garden Organics recycling program.

### Deficit and forecast return to surplus

Council is not immune to global financial challenges, including higher inflation and rapidly rising costs.

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In the face of these pressures, we've gone to work every day to provide essential support to our community – and we've reactivated our city by setting a new pace and investing for growth.

Through continued disciplined financial management and prudent decision making, we are forecasting a return to surplus in 2025–26.

Council will borrow \$234.8 million in 2023–24 to build a better Melbourne, create jobs and continue growing our economy. Council forecasts a \$17.1 million deficit, largely due to higher interest rates and operating costs.

We're improving efficiencies and implementing cost-saving measures across our organisation. This includes investing in new technology – such as introducing more digital permits – and reducing spending on agency and consultants by \$4.2 million.

### Fees and charges

City of Melbourne has identified 115 fees to be simplified or consolidated as part of our draft Budget. This is in addition to 116 fewer fees and charges in last year's Budget.

New policies such as our reformed Code of Practice for Building, Construction and Works and the Parking and Kerbside Management Plan continue to deliver a simpler, fairer way of paying for City of Melbourne services. Several fees and charges will not increase next year, including the price of residential parking permits.

More than 60 per cent of fees and charges will be modestly increased in line with the rate cap – which is well below current inflation figures.

Our draft Budget projects revenue of \$134.3 million in fees and charges – an increase of \$13.8 million compared with 2022–23. This forecast revenue increase is mainly due to the expected post-pandemic increase in activity and visitation across the municipality.

### Operating results

The draft Budget 2023–24 delivers an underlying deficit of \$17.1 million and a net operating surplus (including capital contributions) of \$26.2 million.

Total revenue, excluding capital contributions and gains on disposal of fixed assets, is budgeted to increase by 7.5 per cent to \$566.2 million. Full details of revenue changes are provided in Section 5.

Total operating expenditure is budgeted to increase by 5.8 per cent to \$583.3 million, including one-off contributions. See Section 5 for full details.

### Cash and investments

City of Melbourne's investment portfolio is expected to provide net income of \$8.7 million, representing an average return of 2.5 per cent. This portfolio is made up of subsidiary companies, car parks, commercial properties and cash investments.



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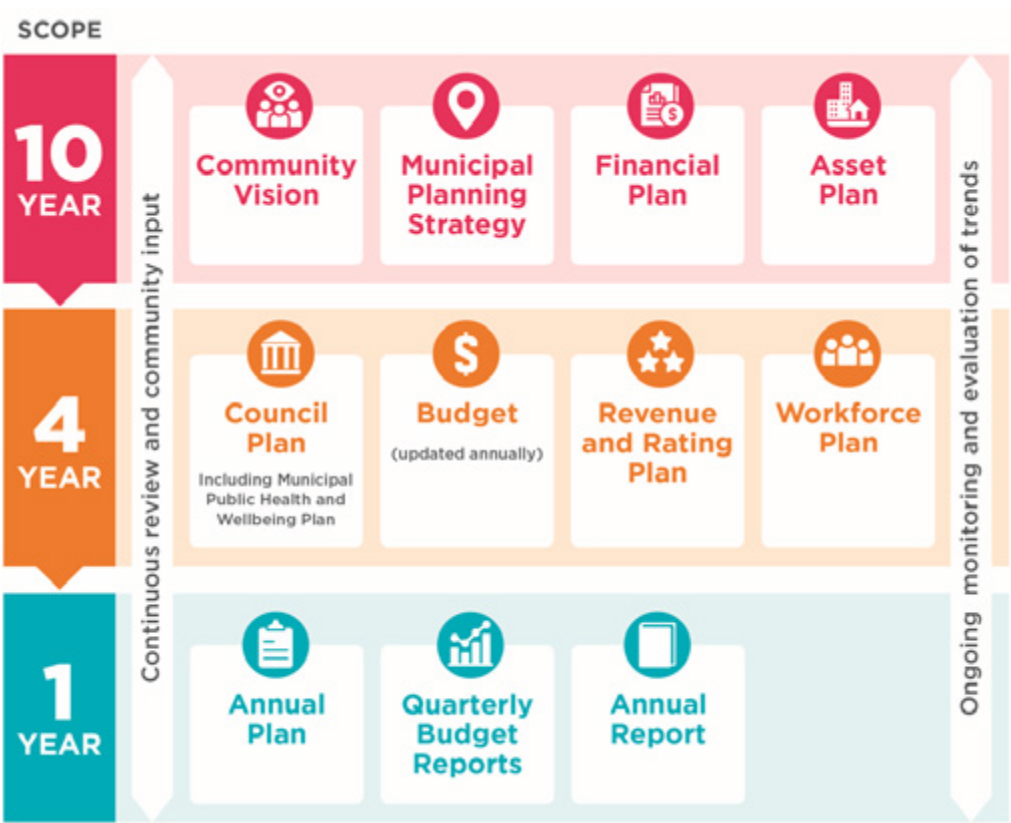
2 BUDGET PROCESS OVERVIEW

2.1 Link to the Integrated Planning and Reporting Framework

The City of Melbourne has an Integrated Planning Framework that aligns our operational, corporate and strategic plans to deliver core services, and achieve sustainable improvements for the city and its people. The framework includes long, medium and short-term plans that set the direction of everything we do.

The draft Budget forms an important part of Council’s Integrated Planning and Reporting Framework. This framework ensures that the draft Budget is developed in response to Council Plan priorities, and specifies the resources required to fund Council services and initiatives over the next 12 months and subsequent three financial years.

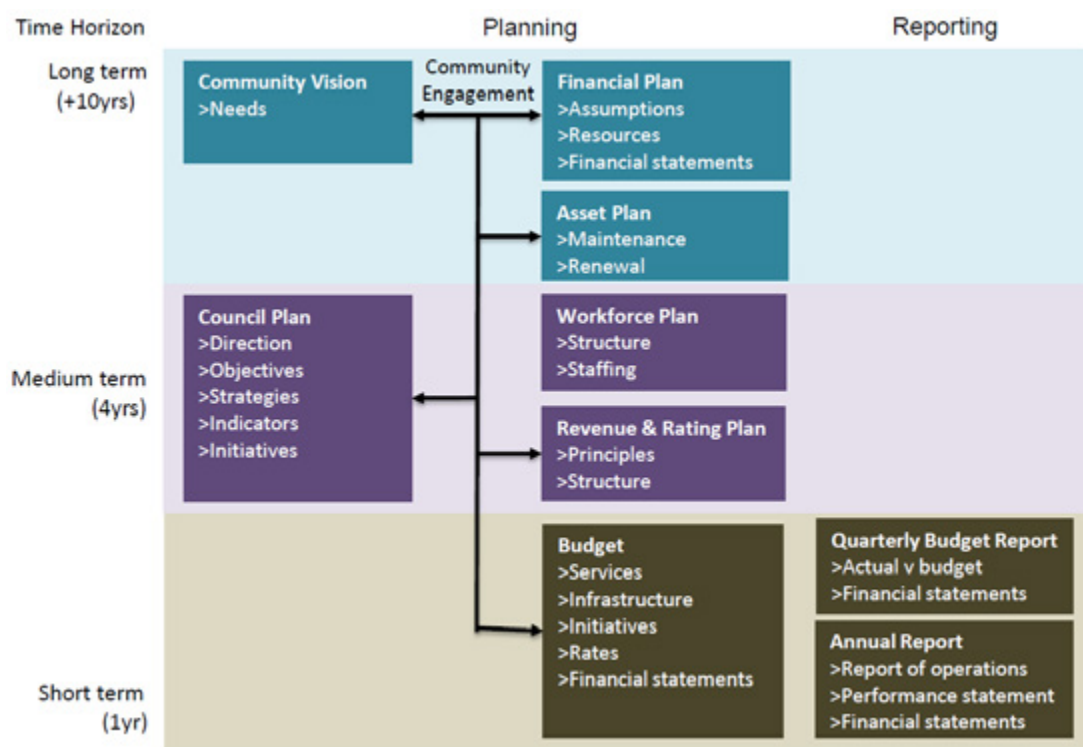
The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisation’s progress towards its goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.



The framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget), and then holding itself accountable (Annual Report).

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### 2.1.1 Budget preparation

Under the *Local Government Act 2020* (the Act), Council is required to prepare and adopt a Budget for each financial year and the subsequent three financial years. The draft Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by Section 94 of the Act and the Local Government (Planning and Reporting) Regulations 2020 (the Regulations).

The first step in the draft Budget process is for the City of Melbourne administration to prepare the draft Budget in accordance with the Act. The community is consulted and involved in the development of the draft Budget in a manner consistent with Council's adopted community engagement policy.

The administration then submits the draft Budget to Council for approval in principle. Council then makes the draft Budget available for community feedback. People are able to comment on the draft Budget, and those comments are considered before adoption of the Budget by Council. The final step is for Council to adopt the Budget after receiving and considering any feedback from interested parties.

This draft Budget is part of a rolling four-year plan. It is prepared in accordance with the Act and Regulations. It includes the following financial statements: Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The draft Budget 2023–24 outlines the City of Melbourne's services and initiatives and reflects the priorities for Council. It also includes detailed information about the rates and charges to be levied, the capital works

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program to be undertaken and other financial information that Council requires to make an informed decision about the adoption of the draft Budget.

### 2.1.2 Budget process

The key dates for the draft Budget process are summarised below:

Draft Budget 2023–24 considered by Future Melbourne Committee for approval in principle	16 May 2023
Community feedback on the draft Budget 2023–24 can be provided on Participate Melbourne	From 16 May 2023 to 8 June 2023
Special Future Melbourne Committee Meeting to consider community feedback	20 June 2023
Draft Budget 2023–24 presented to Council for adoption	27 June 2023

### 2.1.3 Budget influences

The draft Budget 2023–24 is based on a number of influences and assumptions, which are likely to impact funding for the delivery of services provided by Council. The most significant of these factors include:

- Rate cap: 3.5 per cent increase
- Consumer Price Index: 4.5 per cent
- Borrowings: \$234.8 million.

### 2.1.4 Budget statements

The City of Melbourne's draft Budget comprises eight primary financial statements:

- Comprehensive Income Statement (Income Statement)
- Statement of Cash Flows
- Balance Sheet
- Statement of Human Resources
- Statement of Changes in Equity
- Statement of Council Works
- Summary of Planned Human Resources Expenditure
- Summary of Planned Capital Works Expenditure.



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The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding.

The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards.

The Balance Sheet is a representation of the Assets and Liabilities of the Council for the year ending 30 June 2024.

For the purposes of clarity, reconciliation between the Income Statement and the Statement of Cash Flows is provided in Section 6.

The Statement of Human Resources Expenditure sets out City of Melbourne staff expenditure and numbers.

The Statement of Changes in Equity represents accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on City of Melbourne's future costs. Refer to Section 7: Analysis of Council Works for further details.

The Summary of Planned Human Resources Expenditure represents permanent Council staff expenditure and numbers of full time equivalent Council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next four years.

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**2023–24**



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### 3 HIGHLIGHTS

This section summarises the draft Budget. More detail can be found in sections 5 to 8. The summary looks at four key areas:

- Operating Budget
- Cash Flows Budget
- Council Works Budget
- Financial Position Budget.

#### 3.1 Operating Budget

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s      %	
<b>Operating</b>				
Total operating revenue (Exc capital and oneoff revenue)	526,728	566,190	39,461	7.5%
Expenditure	(551,255)	(583,290)	(32,035)	(5.8%)
<b>Underlying surplus / (deficit)</b>	<b>(24,527)</b>	<b>(17,100)</b>	<b>7,427</b>	<b>30.3%</b>
Net gain on disposal of property, infrastructure, plant and equipment	2,806	1,615	(1,190)	(42.4%)
Capital contributions revenue	51,809	41,717	(10,092)	(19.5%)
<b>Operating surplus / (deficit)</b>	<b>30,088</b>	<b>26,232</b>	<b>(3,856)</b>	<b>(12.8%)</b>

The budgeted Income Statement shows a net operating surplus of \$26.2 million for the year ending 30 June 2024, after capital contributions.

The operating surplus / (deficit) is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions that are not available for operational expenditure and must be used for capital works (the purpose for which the funding was received). When capital contributions and gains on disposal of fixed assets are removed from the operating surplus, the underlying deficit is \$17.1 million.

Council will face another challenging financial year ahead and is expected to return to underlying surplus in 2025–26. The major challenge facing all councils is the pressure on expenditure growth and the emerging funding gap resulting from rising inflation in excess of the rate cap. This is compounded by the long-term economic impacts of COVID-19. The City of Melbourne will continue to invest in, and absorb these cost pressures where possible, to support the municipality's reactivation and recovery.



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Refer to Section 5, Analysis of Operating Budget, for more details.

### 3.2 Cash Flows Budget

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
<b>Net Surplus / (deficit) from operations</b>	<b>30,088</b>	<b>26,232</b>	<b>(3,856)</b>	<b>(12.8%)</b>
Movement affecting cash flows	87,743	94,479	6,736	7.7%
<b>Funds available for capital / investment</b>	<b>117,831</b>	<b>120,711</b>	<b>2,880</b>	<b>2.4%</b>
Capital expenditure	(194,219)	(238,840)	(44,621)	(23.0%)
Payments for public open space purchase	0	(17,500)	(17,500)	(100.0%)
Proceeds from asset sales	9,780	23,500	13,720	140.3%
<b>Funds available from financing activities</b>	<b>(66,608)</b>	<b>(112,129)</b>	<b>(45,521)</b>	<b>(68.3%)</b>
Proceeds from borrowing	103,327	131,478	28,152	27.2%
Repayment of borrowing	0	0	0	0.0%
Borrowing costs	(2,400)	(3,100)	(700)	(29.2%)
Interest paid - lease liability	(118)	(124)	(6)	(5.2%)
<b>Net cash inflows / (outflows)</b>	<b>34,200</b>	<b>16,125</b>	<b>(18,076)</b>	<b>(52.9%)</b>
Cash at beginning of year	39,800	74,000	34,200	85.9%
Cash at end of year	74,000	90,125	16,125	21.8%

The budgeted Statement of Cash Flows shows a projected cash balance of \$90.1 million by 30 June 2024. Refer to Section 6, Analysis of Budgeted Cash Position, for a more detailed analysis.

### 3.3 Council Works Budget

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
<b>Council works area</b>				
Maintenance	16,356	24,595	8,239	50.4%
Capital works	155,871	222,934	67,063	43.0%
<b>Total council works (exclude carry forward)</b>	<b>172,228</b>	<b>247,529</b>	<b>75,302</b>	<b>43.7%</b>
Carry-forward capital	34,778	27,000	(7,778)	(22.4%)
<b>Capital works expenditure</b>	<b>207,006</b>	<b>274,529</b>	<b>67,523</b>	<b>32.6%</b>

The 2023–24 budgeted Statement of Council Works forecasts total works of \$274.5 million (including carried forward expenditure and maintenance expenses).

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\*The carry-forward capital expenditure is only an indicative guide. The final number will be confirmed based on actual performance at financial closing of accounts at 30 June 2023. Refer to Section 7, Analysis of Council Works (including maintenance), for more details.

### 3.4 Financial Position Budget

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
Assets and liabilities				
Net current assets	(28,089)	(31,765)	(3,676)	(13.1%)
Net non current assets	4,867,344	4,953,433	86,089	1.8%
<b>Net assets</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>82,413</b>	<b>1.7%</b>
Equity				
Accumulated surplus	2,197,106	2,236,213	39,107	1.8%
Reserves	2,642,150	2,685,455	43,306	1.6%
<b>Total equity</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>82,413</b>	<b>1.7%</b>

The budgeted Balance Sheet shows net assets of \$4,921.7 million as at 30 June 2024, which is an increase of \$82.4 million over the 2022–23 forecast. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

Refer to Section 8, Analysis of Budgeted Financial Position, for more details.



## 4 SERVICES AND SERVICE PERFORMANCE INDICATORS

The City of Melbourne provides a comprehensive range of services to the community.

In this section of the draft Budget we outline the services and major initiatives funded for the 2023–24 year. We include key indicators that will measure our performance.

The Annual Plan 2023–24 is a companion document to this draft Budget. It provides more detail about the activities we will undertake to deliver the major initiatives. It outlines our neighbourhood model – and the initiatives we will complete specific to each neighbourhood.

We share progress against our four-year strategic objectives, major initiatives and indicators. This is available through our Annual Report and Quarterly Reports.

### Council Plan 2021–25

The Council Plan 2021–25 is our four-year commitment to the community. It outlines what the City of Melbourne will achieve and how we will track and measure our success. Our Council Plan 2021–25 has six strategic objectives:

- Economy of the future
- Melbourne's unique identity and place
- Aboriginal Melbourne
- Climate and biodiversity emergency
- Access and affordability
- Safety and wellbeing.



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## 2023–24

Detailed below is further information about our:

- strategic objectives and major initiatives
- service areas
- service performance outcome indicators
- strategies and plans.



# BUDGET

## 2023–24

### Strategic objective – Economy of the future

We will focus on driving economic recovery and creating the conditions for a strong, adaptive, sustainable and thriving future city economy supported by a diverse mix of industries and jobs that provide dignity and opportunity.

#### Major initiatives 2021–25

Continue to strengthen Melbourne's economic recovery, including through precinct activation, interventions to reduce shopfront vacancies and initiatives to grow the night time economy.

Make it easier to establish and run a business in Melbourne and through Invest Melbourne facilitate headquarter attraction, business support and fast-tracked permits.

Drive economic growth and resilience by implementing the Economic Development Strategy, focusing support on existing and emerging industry sectors. This will include close collaboration with industry and universities, development of globally competitive innovation districts (particularly in our renewal areas), strengthening of the creative sector, facilitation of digital and technology innovation, support for re-establishment of international education and efforts to unlock climate capital.

Work in partnership with the Victorian Government and other stakeholders to advocate for and deliver integrated high-quality public and active transport in urban renewal areas including Melbourne Metro 2, tram to Fishermans Bend and tram to connect the Arden precinct.

Establish Experience Melbourne and refresh the program of City of Melbourne-owned and sponsored events to maximise opportunities to drive visitation and spend. The program will be diverse, accessible and affordable, and showcase Melbourne's unique culture and creative strengths.

Market and promote Melbourne as a great place to live for all, and ensuring key workers have access to affordable housing.

Increase visitation to Docklands by partnering with the Victorian Government and key stakeholders to enable reconstruction and activation in Central Pier and surrounds.

Review Melbourne's international relationships to optimise future and existing partnerships to enable mutual growth and opportunity.

Partner with industry to support the development of globally competitive innovation ecosystems, including through international engagement, emerging technology trials and digital infrastructure delivery.

Develop a corporate strategy for the City of Melbourne to drive exemplary customer service, digitise services and operations, improve productivity and identify new revenue opportunities.

Embed the Sustainable Development Goals in the way City of Melbourne plans, prioritises its investments, reports and benchmarks against other cities.

# BUDGET

## 2023–24

### Strategic objective – Melbourne’s unique identity and place

We will celebrate and protect the places, people and cultures that make Melbourne a unique, vibrant and creative city with world-leading liveability.

#### Major initiatives 2021–25

Partner with the Victorian Government and other stakeholders to deliver specific components of Greenline along the north bank of the Yarra River (including the implementation of the Yarra River – Birrarung Strategy).

Protect Queen Victoria Market as a traditional open-air market, through heritage restoration and the provision of essential services and facilities that enhance the customer and trader experience, including projects such as the Shed Restoration, Food Hall, Trader Shed, Market Square, waste and logistics facility and future developments to the south of the market.

Deliver Queen Victoria Market precinct improvements through quality public open space, new connections to the city, community services and facilities such as the Munro Community Hub.

Deliver public art projects that reflect Melbourne's unique culture and heritage, attract visitors to the city and help stimulate our city's recovery.

Increase the amount of public open space in the municipality with a focus on areas of greatest need, such as Southbank and emerging urban renewal areas.

Play a lead role in facilitating the delivery of high-quality and climate adapted urban renewal in Arden and Macaulay, Fishermans Bend, and Docklands to deliver the emerging and future neighbourhoods of Melbourne in partnership with the Victorian Government and other partners. In Arden and Fishermans Bend, realise the place and investment conditions to support globally competitive innovation districts.

Facilitate increased investment in unique Melbourne events to further activate and celebrate the city.

Celebrate, partner and advocate for investment in the city's three key waterways, the Yarra River – Birrarung, the Maribyrnong Creek and Moonee Ponds Creek, to connect these key recreational and biodiversity assets of our city.

Adopt the Municipal Planning Strategy in 2022–23.

Complete heritage reviews and implement associated planning scheme amendments to protect and celebrate heritage in our municipality.

Champion high-quality development and public realm design through delivery of the Design Excellence Program, including implementing the Melbourne Design Review Panel, Design Excellence Advisory Committee and Design Competition Guidelines.



# BUDGET

## 2023–24

### Strategic objective – Aboriginal Melbourne

For the Wurundjeri, Bunurong, Taungurung, Dja Dja Wurrung and Wadawurrung peoples of the Eastern Kulin, the place now known as Melbourne has always been an important meeting place and location for events of political, cultural, social and educational significance. We will ensure that First Peoples' culture, lore, knowledge and heritage enrich the city's growth and development.

#### Major initiatives 2021–25

Explore and deliver opportunities for truth telling to facilitate learning, healing, and change within Melbourne and beyond. This will be an opportunity to impart knowledge of thousands of years of rich history, language and stories, as well as provide a form of restorative justice by acknowledging Aboriginal peoples' experiences of dispossession and inequity.

Implement the Declaration of Recognition and Commitment in good faith which signals and elevates the City of Melbourne's shared commitment for reconciliation across the whole of the organisation. *(This initiative has been completed.)*

Govern with Sovereign First Nations to enable true self-determination, where deliberative engagement is proactive, responsive and consistent.

Commence planning for a co-designed First Nations Cultural Precinct with First Peoples – a place to retain, maintain and recreate in a culturally specific geography, where First Peoples can practice continuity of customs and traditions, through uninterrupted connection to lands and waters.

Support a partnership forum – an annual gathering of the Eastern Kulin (noting the history of Tanderrum).



# BUDGET

## 2023–24

### Strategic objective – Climate and biodiversity emergency

We will prioritise our environment and take urgent action to reduce emissions and waste in order to protect public health, strengthen the economy and create a city that mitigates and adapts to climate change. The City of Melbourne declared a climate and biodiversity emergency in 2019.

#### Major initiatives 2021–25

To enhance Melbourne's position as a global leader on climate action, we will undertake bold advocacy on behalf of our community.

Create an enabling environment for Melbourne businesses and universities to become the employment centre of a resilient zero-carbon economy.

Progress a planning scheme amendment to improve the environmental performance of buildings in order to reduce emissions to zero by 2040.

Deliver on our Urban Forest Strategy including tree canopy, private greening incentives and city greening.

Lead the reduction of food waste and diversion of waste from landfill, by continuing the Food Organics, Green Organics rollout through high-rise apartment innovation, and by addressing food waste reduction.

Support the development of a circular economy through bold leadership and community neighbourhood projects, including the container deposit scheme, alternative waste technologies, circular economy guidelines and partnered or aggregated demand to stimulate end markets.

Support the development of battery storage and renewable energy in the municipality through the Power Melbourne initiative.

Implement the Climate and Biodiversity Emergency Action Plan.





# BUDGET

## 2023–24

### Strategic objective – Access and affordability

We will reduce economic and social inequality by ensuring universal access to housing, core services and information.

#### Major initiatives 2021–25

Increase and upgrade accessible, inclusive spaces for women in City of Melbourne sports facilities.

Implement a neighbourhood model by working with communities to develop neighbourhood plans and neighbourhood service centres that respond to the local community's existing and projected needs.

Deliver a revitalised library network, including pop-up libraries, to increase access for our diverse community and to help revitalise the city.

Deliver the Disability Access and Inclusion Plan 2020–24 to reduce and eliminate barriers in our built, social and informational environment to the equitable and full participation of people with disability in our city.

Develop and deliver initiatives and programs that will provide food relief to vulnerable members of our community and improve local food production by supporting communities to grow their own food.

As part of a new corporate strategy for the City of Melbourne, ensure our core services remain accessible and affordable.

In partnership with the Victorian Government, commence construction on a replacement North Melbourne Community Centre precinct for the Melrose Street community and growing Macaulay population.

Deliver programs that will build digital literacy skills and capabilities, improve access to free wi-fi from our community facilities and advocate for appropriate digital infrastructure, to improve digital inclusion for all, particularly for vulnerable groups.

Establish Homes Melbourne to coordinate and facilitate more affordable housing for key workers and people on low-incomes and progress a demonstration project on Council owned land, support the Make Room accommodation project and new homeless support hubs for vulnerable citizens to access essential support services including food, showers, lockers, information and housing and homelessness advice.





# BUDGET

## 2023–24

### Strategic objective – Safety and wellbeing

We will plan and design for the safety and wellbeing of those who live, visit, work and do business in Melbourne, regardless of their background.

#### Major initiatives 2021–25

Continue to implement the Transport Strategy 2030, including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing, developing an approach to support electric vehicles, and bicycling encouragement programs.

Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnership with the Victorian Government.

As part of the delivery of the City Road Master Plan, the City of Melbourne will design and deliver the upgrades to the City Road northern undercroft by end of 2023–24 and advocate to the Victorian Government for the full delivery of upgrades to the City Road East and West.

Adopt (2021–22) and then implement (2022–25) an Inclusive Melbourne Strategy that will increase access to opportunities for all people and outline how the City of Melbourne will respond to the diversity of religions, cultures, age groups, genders, sexual orientation and abilities among the people who live, work, study in, and visit the city.

We will be a leading organisation on equality and inclusion, and deliver programs in communities that will reduce physical and psychological harm to all people. We will adopt and deliver the Prevention of Violence against Women Action Plan 2021–24 (endorsed as the Women's Safety and Empowerment Action Plan) and meet our obligations under the **Gender Equality Act 2020**.

We will continue to work with Victoria Police and other agencies to deliver a range of initiatives that improve safety on the streets of Melbourne.

Deliver and maintain a clean city through the Rapid Response Clean Team initiative.

Engage and prepare residents and communities to enhance their resilience to hazards, disasters and the health impacts of climate change.



# BUDGET

## 2023–24

### COUNCIL'S SERVICE AREAS

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future. These families may be further refined as we continue to manage and improve our services.

Service area	Services
<b>Assistance and care</b> Supporting vulnerable people to enable safe and independent living.	<ul style="list-style-type: none"> <li>• Independence assistance</li> <li>• Counselling and support</li> <li>• Financial support to outsourced care providers</li> <li>• Food security initiatives</li> <li>• Targeted interventions for childhood development</li> </ul>
<b>Economic development</b> Fostering the development of Melbourne's economy.	<ul style="list-style-type: none"> <li>• Initiatives that help communities and businesses prosper</li> <li>• Programs that encourage investment in Melbourne</li> <li>• Marketing activities to promote Melbourne as a destination</li> </ul>
<b>Safety management</b> Ensuring people are protected and safe when accessing and using spaces.	<ul style="list-style-type: none"> <li>• Public health programs</li> <li>• Initiatives that reduce the risk of accident and injury</li> <li>• Emergency and disaster planning and response</li> <li>• City issue response and management</li> </ul>
<b>Welcome and connection</b> Supporting people to experience and engage with Melbourne.	<ul style="list-style-type: none"> <li>• Programs that build social cohesion and connection</li> <li>• Initiatives that welcome visitors and help them engage with the city</li> <li>• Opportunities to enhance connection with Country</li> </ul>
<b>Early years development</b> Supporting families with children to develop and thrive.	<ul style="list-style-type: none"> <li>• Provision of toys and equipment</li> <li>• Early learning and care</li> <li>• Parent education and family health</li> <li>• Language and literacy programs</li> </ul>
<b>Waste and resource management</b> Repurposing, recycling or disposing of waste and reducing resource waste in the municipality.	<ul style="list-style-type: none"> <li>• Collection of public waste</li> <li>• Collection of waste from ratepayers</li> <li>• Sustainable management of resources</li> </ul>

# BUDGET

## 2023–24

<b>Creativity and knowledge</b> Providing opportunities to create, learn, connect, experience and share.	<ul style="list-style-type: none"> <li>• Creative opportunities, experiences, knowledge, information and education programs</li> <li>• Programs that activate and embed a culture that values creativity, inquiry and critical thought</li> </ul>
<b>Movement and traffic</b> Facilitating movement into, around and out of the municipality.	<ul style="list-style-type: none"> <li>• Advice on and responses to varied transport needs</li> <li>• Regulation and compliance programs</li> <li>• Provision and maintenance of movement infrastructure</li> </ul>
<b>Wellbeing and leisure</b> Encouraging people to be healthy and active.	<ul style="list-style-type: none"> <li>• Wellbeing programs and events</li> <li>• Healthy living information and advice</li> <li>• Recreation facility and open space infrastructure management</li> </ul>





### SERVICE PERFORMANCE OUTCOME INDICATORS

The service performance outcome indicators are a prescribed set of indicators set by the Victorian Government to measure whether the stated service objective has been achieved. These indicators will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 98 of the Act. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

Service	Indicator	Performance Measure	Computation
Aquatic facilities	Utilisation	Use of aquatic facilities (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal management	Health and safety	Animal management prosecutions (Percentage of animal management prosecutions that are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x 100
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x 100

# BUDGET

## 2023–24

Service	Indicator	Performance Measure	Computation
Maternal and child health (MCH)	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once in the financial year / Number of children enrolled in the MCH service] x 100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once in the financial year / Number of Aboriginal children enrolled in the MCH service] x 100
Roads	Condition	Sealed local roads below the intervention level (Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x 100
Statutory planning	Service standard	Planning applications decided within required timeframes (Percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x 100
Waste management	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x 100

# BUDGET

## 2023–24

### COUNCIL'S STRATEGIES

#### **Strategies, frameworks and action plans**

- A Great Place to Age Strategic Plan
- Affordable Housing Strategy 2030
- Arts Infrastructure Framework
- Climate and Biodiversity Emergency Action Plan
- Climate Change Adaptation Strategy
- Climate Change Mitigation Strategy to 2050
- Community Infrastructure Development Framework
- Creative Strategy
- Disability Access and Inclusion Plan
- Economic Development Strategy
- Green Our City Strategic Action Plan
- Heritage Strategy
- Inclusive Melbourne Strategy
- Municipal Integrated Water Management Plan
- Nature in the City
- Open Space Strategy
- Reconciliation Action Plan
- Skate Plan
- Transport Strategy 2030
- Urban Forest Strategy
- Waste and Resource Recovery Plan

#### **Place-based structure plans and master plans**

- Arden-Macaulay Structure Plan
- City North Structure Plan
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Greenline Implementation Plan
- Maribyrnong Waterfront – A Way Forward
- Melbourne Innovation Districts Opportunities Plan
- Moonee Ponds Creek Strategic Opportunities Plan
- Queen Victoria Market Precinct Renewal Master Plan
- Southbank Structure Plan
- West Melbourne Structure Plan
- Yarra River – Birrarung Strategy



# BUDGET

## 2023–24

### **Public space master plans**

- Carlton Gardens Master Plan
- Domain Parklands Master Plan
- Fawkner Park Master Plan
- Fitzroy Gardens Master Plan
- Flagstaff Gardens Master Plan
- Lincoln Square Concept Plan
- Princes Park Master Plan
- Royal Park Master Plan
- University Square Master Plan

### **Urban forest precinct plans**

- Carlton Urban Forest Precinct Plan
- Central City Urban Forest Precinct Plan
- Docklands Urban Forest Precinct Plan
- East Melbourne Urban Forest Precinct Plan
- Fishermans Bend Urban Forest Precinct Plan
- Kensington Urban Forest Precinct Plan
- North and West Melbourne Urban Forest Precinct Plan
- Parkville Urban Forest Precinct Plan
- South Yarra Urban Forest Precinct Plan
- Southbank Urban Forest Precinct Plan

### **Major streetscape master plans**

- City Road Master Plan
- Elizabeth Street Strategic Opportunities Plan
- Southbank Boulevard and Dodds Street Concept Plan

**BUDGET**  
**2023–24**



# BUDGET

## 2023–24

## 5 ANALYSIS OF OPERATING BUDGET

This section of the draft Budget report analyses the expected revenues and expenses for the City of Melbourne for 2023–24.

### 5.1 OPERATING INCOME / REVENUE

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
<b>Income / revenue</b>				
Rates and charges	346,418	376,604	30,186	8.7%
Statutory fees and fines				
Parking fines	34,726	39,094	4,367	12.6%
Other statutory fees and fines	13,702	17,178	3,475	25.4%
User fees				
Parking fees	47,538	50,950	3,412	7.2%
Other user fees	24,524	27,096	2,573	10.5%
Grants - operating	41,069	27,776	(13,294)	(32.4%)
Grants - capital	37,992	28,592	(9,399)	(24.7%)
Contributions - monetary	16,654	24,150	7,496	45.0%
Net gain on disposal of property, infrastructure, plant and equipment	2,806	1,615	(1,190)	(42.4%)
Other income	15,914	16,468	553	3.5%
<b>Total Income / revenue</b>	<b>581,343</b>	<b>609,522</b>	<b>28,179</b>	<b>4.8%</b>

#### 5.1.1 Rates and charges

	2022-23 \$'000	2023-24 \$'000	Change \$'000	%
<b>Rates and charges</b>				
General rates	297,130	314,601	17,472	5.9%
Supplementary rates and rate adjustments	2,460	4,745	2,285	92.9%
Other rates	635	657	22	3.5%
Waste public charge	46,134	56,201	10,067	21.8%
Interest on rates and charges	60	400	340	566.7%
<b>Total rates and charges</b>	<b>346,418</b>	<b>376,604</b>	<b>30,186</b>	<b>8.7%</b>

For 2023–24, the Essential Services Commission has determined that the rate cap will be set at 3.5 per cent, which is well below current inflation levels of 7-8 per cent.

Increased inflation causes cost of living pressures for households and higher rates can compound this. City of Melbourne is committed to using rates revenue responsibly and in a way that benefits the entire community.

While rates on average will increase, individual rate assessments may differ depending on the movement in valuation of a given property. Municipal property general valuations are conducted annually by the Valuer General Victoria and take effect on 1 July each year. These valuations are used by the City of Melbourne when setting rates and charges in the draft Budget.

# BUDGET

## 2023–24

The other rates revenue increase includes high level supplementary rates. These supplementary rates are expected to be generated as a result of ongoing property developments in the city.

In addition, the City of Melbourne expects upcoming waste service costs to substantially increase due to the recent Consumer Price Index (CPI) increment on waste contracts. The waste service costs also reflect our commitment to providing additional cleaning, waste, and recycling services to better serve our community.

### 5.1.2 Fees and charges

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
<b>Fees and charges type</b>				
Parking fines	34,726	39,094	4,367	12.6%
Parking fees	47,538	50,950	3,412	7.2%
<b>Other statutory fees and fines</b>				
General fines	1,616	1,795	179	11.1%
Town planning fees	6,938	9,442	2,503	36.1%
Food and Health Act registration	2,963	2,990	27	0.9%
Permits	1,975	2,730	755	38.2%
Land information certificates	210	221	11	5.3%
	13,702	17,178	3,475	25.4%
<b>Other user fees</b>				
Leisure centre and recreation	2,349	2,600	252	10.7%
Child care / children's programs	1,395	1,536	141	10.1%
Building services	14,615	13,707	(908)	(6.2%)
Permits and registrations	2,779	2,081	(698)	(25.1%)
Other fees and charges	3,385	7,171	3,786	111.8%
	24,524	27,096	2,573	10.5%
<b>Total fees and charges</b>	<b>120,490</b>	<b>134,317</b>	<b>13,827</b>	<b>11.5%</b>

The draft Budget for 2023–24 indicates a rise in revenue of \$13.8 million from 2022–23. This increase is primarily due to ongoing recovery and growth in the CBD and revised fees to enhance service delivery.

To support local business and development, more than half of our fees and charges will increase by less than five per cent, which is well below current inflation levels. We are also continuing to rationalise our fees and charges. Last year we reduced the number of fees and charges by 116, and this year we will simplify or consolidate 115 more.

Council anticipates an increase in fee revenue due to ongoing recovery and growth in the CBD.

A list of the changes in fees and charges for 2023–24 is provided in Appendix F.



# BUDGET

## 2023–24

### 5.1.3 Operating grants and contributions

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
<b>Operating grants and contributions</b>				
<b>Grants - operating</b>				
Home & community services	232	234	1	0.5%
Maternal & child health	850	1,026	176	20.7%
Aging and inclusion	1,072	475	(597)	(55.7%)
Roads corporation	173	179	6	3.5%
City recovery grants	22,133	10,500	(11,633)	(52.6%)
Make room	4,000	4,000	0	0.0%
Appropriation - Vic Grants Commission	4,436	4,700	264	5.9%
Other grants	8,173	6,663	(1,511)	(18.5%)
	41,069	27,776	(13,294)	(32.4%)
<b>Monetary Contributions</b>				
Child care subsidies	2,044	2,250	206	10.1%
Sponsorships	792	775	(17)	(2.1%)
Other contributions	0	8,000	8,000	100.0%
	2,836	11,025	8,189	288.7%
<b>Total operating grants and contributions</b>	<b>43,905</b>	<b>38,801</b>	<b>(5,105)</b>	<b>(11.6%)</b>

Total operating grants and contributions will decrease by \$5.1 million. City recovery grants will decrease by \$11.6 million in 2023–24, which reflects the expected completion of Melbourne City Revitalisation Fund activities. This was a time-limited grant program that will not be renewed beyond next financial year.

Monetary contributions will increase by \$8.2 million due mainly to \$8 million in external funding contributions from philanthropic donations associated with the Make Room affordable housing project, through which we are creating supported short-term accommodation for people experiencing homelessness.

# BUDGET

## 2023–24

### 5.1.4 Capital grants and contributions

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change	
			\$000s	%
<b>Capital grants and contributions</b>				
<b>Grants - capital</b>				
Appropriation - Vic Grants Commission	673	673	0	0.0%
Parking levy	7,000	7,000	0	0.0%
Federal grants	15,039	8,969	(6,071)	(40.4%)
State grants - non recurrent	15,279	11,950	(3,329)	(21.8%)
	37,992	28,592	(9,399)	(24.7%)
<b>Monetary contributions</b>				
External contribution - capital	326	0	(326)	(100.0%)
Development contributions	0	1,125	1,125	100.0%
Public open space - contributions	13,492	12,000	(1,492)	(11.1%)
	13,818	13,125	(693)	(5.0%)
<b>Total capital grants and contributions</b>	<b>51,809</b>	<b>41,717</b>	<b>(10,092)</b>	<b>(19.5%)</b>

Capital grants and contributions have decreased by \$10.1 million. This is mainly related to grant funding for capital works project delivery.

### 5.1.5 Other income

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change	
			\$'000	%
<b>Other income</b>				
Interest	289	465	176	60.9%
Dividends	3,830	3,238	(593)	(15.5%)
Investment property and market rent	4,649	5,040	391	8.4%
Intercompany revenue	3,176	3,123	(53)	(1.7%)
Sales and recoveries	3,766	4,352	586	15.6%
Project income	205	250	46	22.2%
<b>Total other income</b>	<b>15,914</b>	<b>16,468</b>	<b>553</b>	<b>3.5%</b>

The increase in other income can primarily be attributed to the anticipated improvement in investment property revenue during 2023–24, resulting from development of the Munro site opposite Queen Victoria Market.

# BUDGET

## 2023–24

### 5.2 OPERATING EXPENDITURE

Expenditure type	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change	
			\$000s	%
Employee benefit expense	195,619	206,588	10,969	5.6%
Materials and services	208,859	237,934	29,075	13.9%
Bad and doubtful debts - allowance for impairment losses	13,076	12,538	(538)	(4.1%)
Depreciation and amortisation	70,429	70,659	230	0.3%
Amortisation - intangible assets	11,518	13,397	1,878	16.3%
Amortisation - right-of-use assets	2,211	2,656	445	20.1%
Borrowing costs	2,400	3,100	700	29.2%
Finance costs - lease	118	124	6	5.2%
Other expenses	9,134	10,125	991	10.8%
Grants and contributions	37,892	26,171	(11,721)	(30.9%)
<b>Total operating expenditure</b>	<b>551,255</b>	<b>583,290</b>	<b>32,035</b>	<b>5.8%</b>

Overall expenses will increase by \$32 million or 5.8 per cent compared with 2022–23.

Most Council services will be delivered through staff, and employee costs are set to increase. This increase reflects a legislative increase in the superannuation guarantee levy for all staff, as well as impacts from the approved enterprise bargaining agreement. An increased number of staff is also required to meet our ongoing commitment to providing high-quality services to our community and to delivering on all our 52 major initiatives included in the Council Plan.

The number of average full-time equivalent (FTE) staff members is budgeted at 1522 for 2023–24, an increase of 44 from the previous year. Refer to Appendix C for the Statement of Human Resources.

We recognise that investing in our staff is key to achieving our objectives and we are committed to ensuring that our resourcing needs are appropriately balanced to meet these needs. The additional staff members will help us to better meet the growing needs of our community, and we look forward to their contributions.

Materials and services expenditure will increase by \$29.1 million or 13.9 per cent compared with 2022–23. This increase is mainly due to inflationary pressures and the increase in costs associated with delivering important projects such as the Make Room affordable housing project, new city services and technology enhancements. Council has also allocated more resources towards street cleaning and other important waste services to ensure our city remains a clean and pleasant place to live.

Given the significant investment in infrastructure expenditure over the next four years, depreciation and amortisation for fixed assets will increase by \$2.1 million, reflecting a rise in capitalised assets. Borrowing costs will increase by \$0.7 million as levels of projected borrowing increase to support this.

Grants and contributions will decrease by \$11.7 million in 2023–24, as a result of the completion of major Melbourne City Revitalisation Fund expenditure.

# BUDGET

## 2023–24

### 5.2.1 Materials and services

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change	
			\$'000	%
<b>Materials and services</b>				
Contract payments	139,318	155,209	15,891	11.4%
Building maintenance	4,040	3,525	(515)	(12.7%)
General maintenance	16,356	24,616	8,260	50.5%
Utilities	9,033	9,407	374	4.1%
Admin and supplies	21,690	22,865	1,176	5.4%
Information tech	9,916	12,472	2,556	25.8%
Insurance	2,515	2,706	191	7.6%
Consultant	13,566	13,648	82	0.6%
Internal revenue / charges	(7,575)	(6,514)	1,061	14.0%
<b>Total Materials and services</b>	<b>208,859</b>	<b>237,934</b>	<b>29,075</b>	<b>13.9%</b>

Materials and services expenditure for 2023–24 will increase by \$29.1 million, or 13.9 per cent.

Contract payments will increase by \$15.9 million. This increase is primarily due to high inflation growth. Council expects major contracts for parks, waste, infrastructure, traffic management, and events will increase substantially in 2023–24. The average increment of those contracts is expected to be above 5 per cent, with waste and recycling related contracts expected to increase in excess of this. Additionally, to support ongoing community needs, Council will allocate more resources to events delivery, city economy developments and additional street cleaning services. We believe that these investments will help our city to thrive.

An increase in general maintenance costs of \$8.3 million mainly reflects expenditure associated with the Make Room affordable housing project, which will help people find pathways out of homelessness.

Information technology expenses will increase by \$2.6 million in order to meet the growing demand for technology development within council, in order to provide vital community services.

Administration and supplies will increase by \$1.2 million due mainly to the administrative expenditure in relation to parking compliance enforcement.

### 5.2.2 Bad and doubtful debts - allowance for impairment losses

Bad and doubtful debts expenditure for 2023–24 is budgeted to be \$12.5 million, which is \$0.5 million lower than in 2022–23. Council's debt collection recovery activities are provided by Fines Victoria.



# BUDGET

## 2023–24

### 5.2.3 Depreciation and amortisation

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change	
			\$'000	%
<b>Depreciation and Amortisation</b>				
Property	11,529	12,687	1,158	10.0%
Plant and equipment	20,035	22,427	2,392	11.9%
Infrastructure	50,382	48,941	(1,441)	(2.9%)
<b>Total Depreciation and Amortisation</b>	<b>81,947</b>	<b>84,055</b>	<b>2,108</b>	<b>3.8%</b>

Depreciation and amortisation for fixed assets are increasing, reflecting the high levels of capital works expenditure in recent years.

### 5.2.4 Borrowing costs

The City of Melbourne projects borrowings of \$234.8 million in 2023–24, mainly to fund the major capital works program.

### 5.2.5 Other expenses

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change	
			\$'000	%
<b>Other expense</b>				
Audit services - external	57	263	206	360.5%
Auditors remuneration - VAGO	160	170	10	6.3%
Audit services - internal	290	302	12	4.2%
Fire brigade levy	236	267	31	12.9%
Taxes and Levies	6,047	6,877	831	13.7%
Short-term, low value lease	453	232	(221)	(48.8%)
Other costs	1,891	2,014	123	6.5%
<b>Total other expense</b>	<b>9,134</b>	<b>10,125</b>	<b>991</b>	<b>10.8%</b>

The increase of \$1.0 million in other expenses is mainly due to taxes and levies, given the statutory price rise associated with the landfill levy.

### 5.2.6 Grants and contributions expenditure

Total grants and contributions expenditure will decrease by \$11.7 million in 2023–24, largely due to the completion of the Melbourne City Revitalisation Fund.

Refer to Appendix G, Schedule of Grants and Contributions for further details.

## 6 ANALYSIS OF BUDGETED CASH POSITION

The Statement of Cash Flows shows movement in three main categories:

- Operating activities – these activities refer to the cash generated or used in the City of Melbourne’s normal service delivery functions.
- Investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure, public open space and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment and more.
- Financing activities – these activities refer to the drawing or repayment of borrowings and associated costs, including leases, to finance our capital commitments.

### 6.1 STATEMENT OF CASH FLOWS

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
<b>Statement of cash flows</b>			
<b>CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES</b>			
Receipts	586,571	606,770	20,199
Payments	(468,739)	(486,059)	(17,319)
<b>Net cash provided by operating activities</b>	<b>117,831</b>	<b>120,711</b>	<b>2,880</b>
<b>CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of Property Plant & Equip	9,780	23,500	13,720
Payments for Infrastructure, Plant and Equipment	(194,219)	(238,840)	(44,621)
Payments for public open space purchase	0	(17,500)	(17,500)
<b>Net cash used in investing activities</b>	<b>(184,439)</b>	<b>(232,840)</b>	<b>(48,401)</b>
<b>CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES</b>			
Repayment of borrowing	0	0	0
Proceeds from borrowing	103,327	131,478	28,152
Borrowing Costs	(2,400)	(3,100)	(700)
Interest paid - lease liability	(118)	(124)	(6)
<b>Funds available from financing activities</b>	<b>100,808</b>	<b>128,254</b>	<b>27,445</b>
Net increase/(decrease) in cash and cash equivalents	34,200	16,125	(18,075)
Cash at beginning of the financial year	39,800	74,000	34,200
<b>Cash at end of the financial year</b>	<b>74,000</b>	<b>90,125</b>	<b>16,125</b>

# BUDGET

## 2023–24

### 6.1.1 Operating activities

The operating activities category refers to the cash generated or used in the City of Melbourne's normal service delivery functions. The change in cash inflow in 2023–24 is due to a budgeting increase in revenue relative to expenses.

### 6.1.2 Investing activities

Investing activities will increase in line with capital expenditure, partially offset by proceeds from the sale of properties.

Payments for other asset purchases in 2023–24 are for the purposes of new works, including The Greenline Project, development of the Kensington Community Aquatic and Recreation Centre and upgrades to Queen Victoria Market. Progress towards these asset purchases will be outlined in each of the quarterly financial and capital works reports submitted to Council.

### 6.1.3 Financing activities

The net cash from financing activities is positive due to an increase in the anticipated borrowings required to fund the increase in capital projects in 2023–24.

### 6.1.4 Cash at the end of year (\$90.1 million cash balance)

Overall, total cash is forecast to increase by \$16.1 million in 2023–24, assisted by an increase in borrowings.





# BUDGET

## 2023-24

### 6.2 RECONCILIATION OF OPERATING PERFORMANCE TO CASH FLOWS

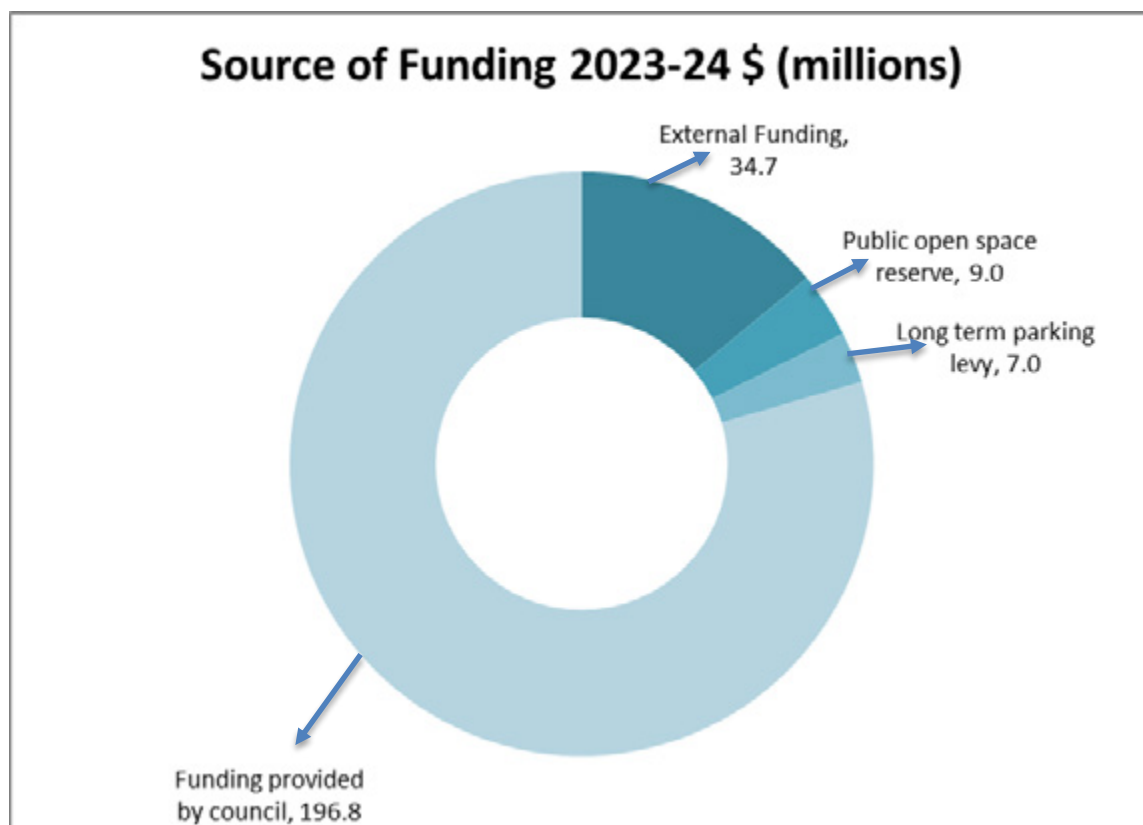
The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flows.

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
<b>For the year ended 30 June</b>			
Net Surplus / (deficit) from operations	30,088	26,232	(3,856)
Add back:			
Depreciation & amortisation	81,947	84,055	2,108
Profit/(loss) on disposal of property, plant and equipment	(2,806)	(1,615)	1,190
Net movement in working capital	8,601	12,039	3,437
Contributed asset	0	0	0
<b>Funds available for Capital</b>	<b>97,523</b>	<b>117,979</b>	<b>20,456</b>
Capital Expenditure	(194,219)	(238,840)	(44,621)
Payments for Public Open Space Purchase	0	(17,500)	(17,500)
Financing activities	100,808	128,254	27,445
<b>Funds used in investing activities</b>	<b>(93,411)</b>	<b>(128,087)</b>	<b>(34,676)</b>
<b>Net cash inflow/(outflow)</b>	<b>34,200</b>	<b>16,125</b>	<b>(18,075)</b>
Bank account (Opening balance)	39,800	74,000	34,200
<b>Bank account (Closing balance)</b>	<b>74,000</b>	<b>90,125</b>	<b>16,125</b>

## 7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section provides an analysis of the planned City of Melbourne works expenditure budget for the 2023–24 year and the sources of funding for the draft Budget. It should be noted that maintenance is included as part of the overall review of the City of Melbourne’s works program, but it is funded out of the Operating Budget.

### 7.1 FUNDING SOURCES



\* Sources of funding excludes carry forward capital estimate

#### 7.1.1 External funding

External funding of \$34.7 million includes \$8 million to be received from external parties for the Make Room affordable housing building refurbishment and \$25.6 million provided by the Victorian Government to be spent on parks and open spaces, roads and community facilities projects.

# BUDGET

## 2023–24

### 7.1.2 Public Open Space Reserve

We will allocate \$9 million to the development of existing public open space reserve projects, to be spent on:

- The Greenline Project
- North and West Melbourne and Docklands Transport and Amenity Program
- New climate-adaptive urban landscapes
- Parks renewal program.

The 2021–25 Council Plan, as well as our four-year draft Budget projection from 2023–24, has committed \$75 million to develop further open space reserves. It will be spend on:

- New open space reserves in Southbank
- Pocket parks (including Bedford, Miles and Dodds and Chapman)
- Urban renewal open spaces (including Chelmsford Street)

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

### 7.1.3 Long-term parking levy – capital projects

We will allocate \$7 million from long-term parking levy to improve congestion in the city. The funds will be used in 2023–24 for projects relating to streetscape and footpath improvements.

### 7.1.4 Funding provided by Council

During the year, Council generates cash from its operating activities, which is used as a funding source for the capital works program.



# BUDGET

## 2023–24

### 7.2 COUNCIL WORKS

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2023-24</b>										
Property	108,172	38,627	9,545	60,000	-	108,172	750	-	17,785	89,637
Plant and equipment	30,260	19,470	10,790	-	-	30,260	-	-	5,155	25,105
Infrastructure	84,503	41,556	33,446	9,250	250	84,503	27,842	8,955	30,968	16,737
<b>Total</b>	<b>222,935</b>	<b>99,653</b>	<b>53,781</b>	<b>69,250</b>	<b>250</b>	<b>222,935</b>	<b>28,592</b>	<b>8,955</b>	<b>53,908</b>	<b>131,479</b>

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s	%
<b>Council works area</b>				
<b>Maintenance</b>				
Maintenance	16,356	24,595	8,239	50.4%
<b>Total maintenance</b>	<b>16,356</b>	<b>24,595</b>	<b>8,239</b>	<b>50.4%</b>
<b>Capital works</b>				
New works	81,908	99,653	17,745	21.7%
Upgrade	36,225	69,250	33,025	91.2%
Renewal	34,393	53,781	19,388	56.4%
Expansion	3,345	250	(3,095)	(92.5%)
<b>Total capital expenditure</b>	<b>155,871</b>	<b>222,935</b>	<b>67,064</b>	<b>43.0%</b>
<b>Total council works program</b>	<b>172,228</b>	<b>247,530</b>	<b>75,303</b>	<b>43.7%</b>
Carry forward	34,778	27,000	(7,778)	(22.4%)
<b>Council works expenditure</b>	<b>207,006</b>	<b>274,529</b>	<b>67,523</b>	<b>32.6%</b>

A detailed listing of all projects comprising the capital works program is in Appendix E, Council Works Program Projects.

#### Maintenance

During 2023–24, \$24.6 million will be expended on maintenance. The more significant projects include Christmas decorations (\$2.1 million), information technology maintenance (\$1.3 million), property services maintenance (\$1.2 million), and street lighting operational maintenance, repair and replacement charges (\$1.2 million).

#### New works

During 2023–24, \$99.6 million will be invested in new works. The more significant projects include Kensington Community Aquatic Recreation Centre redevelopment (\$28 million), The Greenline Project (\$17 million), business initiatives (\$16.7 million), streetscape improvements (\$5 million), cycling infrastructure (\$4 million), City Road Masterplan (\$3.5 million), Munro Library and Community Hub (\$3 million), North Melbourne Community Centre redevelopment (\$3 million), public art (\$3 million), gas-free operations (\$2.9 million), and Moonee Ponds Creek Stormwater Harvesting for Princes Park (\$2.3 million).

# BUDGET

## 2023–24

### Upgrades

During 2023–24, \$69.2 million will be expended on upgrading existing assets. This includes the renewal of Queen Victoria Market (\$60 million), the North and West Melbourne and Docklands Transport and Amenity Program (\$6 million), and a new community sports pavilion (\$2.8 million).

### Renewal and refurbishment

During 2023–24, \$53.8 million will be expended on renewal and refurbishment of existing assets, including roadway and footpaths renewal (\$11 million), information technology renewal (\$7.2 million), the stage two redevelopment of University Square (\$6 million), property renewals (\$5.5 million), parks renewal (\$4.3 million), and drains renewal (\$2.2 million).

### Expansion

During 2023-24, \$0.3 million will be spent on expanding existing assets like the Future Streets program.

Refer to Appendix E, Council Works Program Projects for full details.

# BUDGET

## 2023–24

## 8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the draft Budget report analyses the movements in assets, liabilities and equity between 2022–23 and 2023–24.

### 8.1 BUDGETED BALANCE SHEET FOR YEAR ENDING 30 JUNE 2024

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
<b>Current</b>			
Assets	113,505	131,074	17,569
Liabilities	141,594	162,839	21,245
<b>Net current assets</b>	<b>(28,089)</b>	<b>(31,765)</b>	<b>(3,676)</b>
<b>Non current</b>			
Assets	4,980,124	5,198,283	218,158
Liabilities	112,780	244,850	132,069
<b>Net non current assets</b>	<b>4,867,344</b>	<b>4,953,433</b>	<b>86,089</b>
<b>NET ASSETS</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>82,413</b>
<b>Equity</b>			
Accumulated surplus	2,197,106	2,236,213	39,107
Reserves	2,642,150	2,685,455	43,306
<b>Total equity</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>82,413</b>

### Key assumptions

In preparing the budgeted Balance Sheet for the year ending 30 June 2024, it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- Trade creditors to be based on materials and services expenditure and increased capital
- Total capital works expenditure of \$222.9 million in the 2023–24 year (excluding maintenance and carry forward from 2022–23), an increase of \$67.1 million compared to the 2022–23 annual forecast.

# BUDGET

## 2023–24

### 8.1.1 Current assets

The increase in current assets is mainly due to an increase in the cash balance of \$17.6 million.

### 8.1.2 Current liabilities

Current liabilities for 2023–24 (obligations Council must pay within the next year) increase by \$21.2 million as a result of an increase in working capital requirements consistent with an increase in capital works expenditure.

### 8.1.3 Working capital ratio

The ratio will remain steady due to current liabilities increasing in line with current assets, which is attributable to City of Melbourne’s increasing deposits.

	Actual 2021-22	Forecast 2022-23	Budget 2023-24
<b>Working Capital Ratio</b>			
Definition current asset/current liabilities	0.59:1	0.80:1	0.80:1

### 8.1.4 Non-current assets

The budgeted Balance Sheet shows non-current assets of \$5,198.3 million as at 30 June 2024, which is an increase of \$218.2 million above the forecast for 2022–23.

The increase in non-current assets is due to the capital works program of \$222.9 million, which is partially offset by an increase in accumulated depreciation. In recent years the revaluation of assets has resulted in higher asset values.

### 8.1.5 Non-current liabilities

The increase in non-current liabilities is due to an increase in anticipated borrowings required to fund capital expenditure for 2023–24.



## 9 DRAFT BUDGET FOUR-YEAR PROJECTIONS

The draft Budget 2023–24 identifies the financial and non-financial resources required over the four-year period from 2023 to 2027. This ensures that adequate resources are available to maintain services at levels established by the Council, and to implement the Council Plan priorities.

The draft Budget has been prepared in accordance with the requirements of the Act. The Act requires that the Council prepares and approves a four-year Council Plan, including a four-year rolling budget which is revised annually. The draft Budget comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

### The economic environment and key financial assumptions

The draft Budget is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take into account these movements.

The key financial assumptions underpinning the draft Budget are detailed in the table below:

Measure	Budget	Budget	Projections		
	2022-23	2023-24	2024-25	2025-26	2026-27
Rate increase	1.75%	3.50%	3.00%	2.50%	2.50%
CPI	1.75%	4.50%	3.00%	2.50%	2.50%
Total operating revenue (Exc capital and asset disposal revenue)	5.29%	3.76%	2.27%	5.30%	3.35%
Total Cost increase	2.24%	4.65%	0.13%	4.26%	3.12%
Investments Returns (Cash)	0.33%	0.33%	0.33%	0.57%	0.69%

The draft Budget four-year projections have been developed through a rigorous process based on the following key information:

- audited financial statements as at 30 June 2022.
- assumptions about changes in future income and expenditure associated with meeting current levels of services.
- economic and financial indicators based on external sources.

The four-year financial projections included in the draft Budget have been developed using a contemporary approach to financial statements, linking the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

# BUDGET

## 2023–24

### Key objectives of the draft Budget four-year projections

The key objectives which underpin this include:

- Long-term financial sustainability – Over the four-year plan the City of Melbourne is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long-term underlying surpluses.
- Asset management – Infrastructure assets will exceed \$5 billion and represent the single biggest asset group in Council's control. To recognise the need to ensure adequate financial provision for the maintenance of assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the capital works program.
- Rating strategy – Over the Budget period, commencing 2023–24, Council will implement the State Government's 3.5 per cent rate cap. This reflects expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016–17. Council expects development to continue across the municipality, which will contribute to increasing rates revenue.
- Improving accessibility to the city.
- Monitoring the investment portfolio and updating strategies to ensure target returns are achieved over the long term.

Council recognises the need for long-term financial planning and will update the 10-year financial plan accordingly. The plan will incorporate the objectives outlined and ensure continued long-term financial sustainability of Council while providing sufficient funding for future services and infrastructure.

### Council Plan

In preparing the draft Budget, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

Measure	Budget	Budget	Projections		
	2022-23	2023-24	2024-25	2025-26	2026-27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Key Financial Indicators</b>					
Underlying Surplus / (deficit)	(11,717)	(17,100)	(5,018)	801	2,244
Total operating revenue (Exc capital and asset disposal revenue)	545,665	566,190	579,047	609,740	630,175
Total operating expenditure	557,382	583,290	584,065	608,939	627,931
Gross capital expenditure	262,704	249,934	197,789	216,204	116,817
Cash Inflow / (outflow)	26,354	16,125	(7,247)	12,133	(459)
Cash assets	113,358	90,125	82,878	95,010	94,551
Borrowings	187,769	234,805	274,163	236,375	253,400

## 10 VALUATION

### 10.1 VALUATION BY CLASS OF LAND

From 1 July 2018, the State Government centralised all statutory valuations under the Valuer General Victoria (VGV) and introduced annual general valuations for rating and taxing purposes.

The VGV is currently auditing the 2023 General Valuation Return. Any amendments which increase rateable valuations may require Council to adjust the residential and/or the non-residential rate in the dollar. Once the audit is complete, the VGV will recommend to the Minister to issue a generally true and correct certificate for the 2023 General Valuation.

The forecast valuation totals of the various land classes for 2023–24 are as follows:

City Of Melbourne Valuations 2023-24				
Class of Land	Number of Assessments	Net Annual Value	Site Value	Capital Improved Value
		\$	\$	\$
Residential	114,050	3,613,016,085	23,170,904,100	72,226,710,900
Non-Residential	21,150	4,210,662,155	28,820,932,993	79,665,666,900
<b>Total Rateable (General Rates)</b>	<b>135,200</b>	<b>7,823,678,240</b>	<b>51,991,837,093</b>	<b>151,892,377,800</b>
Exempt	1,377	1,091,383,833	11,779,606,541	19,555,450,284
Cultural & Recreational Lands	43	85,690,548	323,428,260	1,636,708,271
<b>Total for all Classes of Land</b>	<b>136,620</b>	<b>9,000,752,621</b>	<b>64,094,871,894</b>	<b>173,084,536,355</b>

The 2023 General Valuation resulted in an overall change in the total NAV from \$8.6 billion to \$9.0 billion for all properties in the municipality irrespective of rateable status. This represents an overall change of 3.7 per cent from 2022.

The total NAV for rateable properties (general rates) has changed from \$7.5 billion to \$7.8 billion. This represents a change of 4.0 per cent from 2022.

Overall non-residential NAV has changed by 4.8 per cent, whilst residential NAV has changed by 3.0 per cent from 2022.

Supplementary valuations will continue to be undertaken throughout the year and returned as they occur. Supplementary valuations reflect new properties that come on line during the financial year as developments are completed.

### 10.2 CULTURAL AND RECREATIONAL LANDS

In accordance with section 4 of the Cultural and Recreational Lands Act 1963, Council is required to determine a charge in lieu of rates, identified in the table on the following page, in respect to recreational lands having regard to the services provided by the Council in relation to such lands and to the benefit to the community derived from such recreational lands.

# BUDGET

## 2023-24

Cultural & Recreational Lands 2023-24		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,188
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,115
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,600
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,154
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,188
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,039
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	446
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	52,017
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	33,440
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	592
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	96,601
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	592
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,229
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	26,007
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,715
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	74,314
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	55,737
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	741
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	9,660
23865	House Smithfield Road, FLEMINGTON VIC 3031	892
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	593
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,857
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	4,828
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	4,085
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	14,119
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	593
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	741
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	2,378
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,410
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	25,046
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	11,147
53833	Marvel Stadium, 122-148 Harbour Esplanade, DOCKLANDS VIC 3008	106,891
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,970
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	2,080
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	17,834
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	10,402
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	7,507
77368	AAMI Park, Olympic Park, 60 Olympic Boulevard, MELBOURNE VIC 3004	64,135
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,485
88974	Melbourne International Karting Complex, 1 Cook Street, Port Melbourne, 3207	4,037
90101	120 Todd Road, FISHERMANS BEND VIC 3207	5,562
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,188
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,115
Total Rates - Cultural & Recreational Lands		656,967



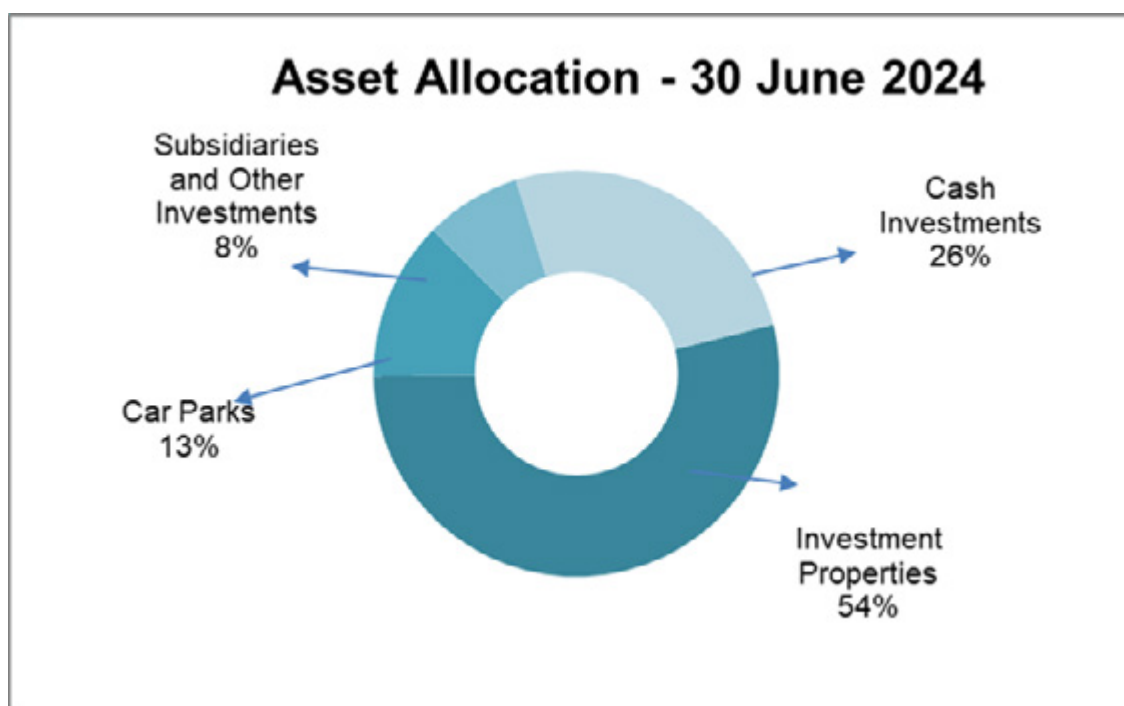
## 11 INVESTMENT STRATEGY

### 11.1 STRATEGY DEVELOPMENT

The Council maintains an investment and strategic asset portfolio of cash investments, investment property holdings, car parks and shares in subsidiary and associated companies. As per the Council's Investment and Strategic Income Policy, investment is defined as placement of any money in accordance with Section 103 – Investments of the *Local Government Act 2020*. Strategic income is defined as income derived from Council's strategic assets and capital projects, such as the Council's beneficial enterprises and investment property.

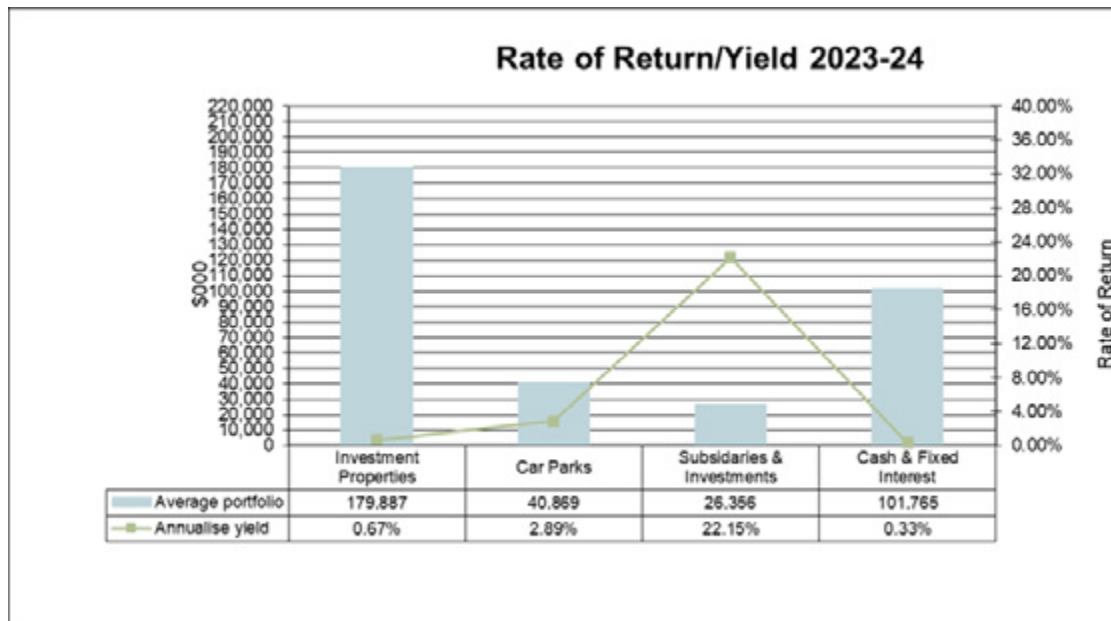
The investment and strategic asset portfolio is projected to total \$344.5 million at 30 June 2024. The portfolio, invested in accordance with Council's investment policy, is expected to yield an annual cash income to Council of approximately \$8.7 million.

The profile of the investment and strategic asset portfolio and the returns are expressed in the following charts.



# BUDGET

## 2023–24



### 11.2 KEY TARGETS

The investment and strategic assets portfolio strategy and the City of Melbourne's Investment and Strategic Income Policy have been reviewed by Council and endorsed in April 2021. The following targets were developed:

- The total return objective of the portfolio is the average 10-year Australian government bond yield plus three per cent per annum measured over a rolling five-year period. Based on the average 10-year Australian government bond yield over a rolling five-year period as of 20 April 2023 (3.51 per cent), this equates to total return target of 6.51 per cent.

### 11.3 KEY INFLUENCES FOR 2023–24

As we work hard to deliver for our community today and plan for a prosperous tomorrow, improvements to some of Council's return on investments for 2023–24 are forecast.

#### 11.3.1 Cash

- Cash and other asset investments are expected to be at \$90.1 million as at 30 June 2024, after a borrowing of \$234.8 million.
- It is important to note the forecast cash balance at 30 June 2023 includes \$27 million held for completion of capital works carried forward into 2023–24.

#### 11.3.2 Subsidiaries

- Council's investment in subsidiaries and trusts is budgeted to remain the same in 2023–24 and is expected to yield a similar return.

# BUDGET

## 2023–24

### 11.3.3 Car parks

- Budgeted returns for car parks reflect improved market conditions through increased visitation.

### 11.3.4 Investment properties

- It is expected that income from investment properties will slightly improve in 2023–24 as the market grows and business confidence rises.

**Table 1**

A summary of the changes in the return of investment of Council's investment and strategic assets. For property investment the amounts represent the net income from the properties, and do not include capital growth.

Source	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
<b>Interest Income</b>	946	465	(481)
<b>Inter Company Revenue</b>			
- Subsidiaries	4,477	5,838	1,360
<b>Property Investments</b>			
- Car Parks (Net)	692	1,180	488
- Property Rentals (Net)	789	1,213	425
<b>TOTAL</b>	<b>6,904</b>	<b>8,696</b>	<b>1,792</b>

The key influences described above are expected to result in the investment and strategic asset portfolio contributing \$8.7 million to Council's net income. The value of these investments and returns are included in the draft budget for 2023–24.

**Table 2**

A summary of the return on investments for each asset class for Council.

	Beginning 2023-24 \$000s	End 2023-24 \$000s	Net Income- Budget 23-24 \$000s	Return on Investment Budget 23-24
Investment properties (excluding car parks)	175,367	184,406	1,213	0.67%
Car parks	38,166	43,572	1,180	2.89%
Investment in Subsidiary and Trust	26,356	26,356	5,838	22.15%
Cash & Investments	113,404	90,125	465	0.33%
<b>TOTAL INVESTMENT AND STRATEGIC ASSETS PORTFOLIO</b>	<b>353,293</b>	<b>344,459</b>	<b>8,696</b>	<b>2.49%</b>

# BUDGET

## 2023–24

## 12 BORROWINGS

### 12.1 BORROWING FACILITY AND STRATEGY

Under the Victorian Government's Local Council Lending Framework, Council had been approved a total borrowing limit of \$241.7 million by the Treasury Corporation of Victoria (TCV) for 2022–23. The loan with TCV is an ongoing facility that does not have an expiry date, but the total loan amount available is assessed annually. Council also has an existing loan facility of \$75 million with ANZ bank that will expire on 30 June 2023. A request has been submitted and is currently being reviewed by ANZ to roll over the loan facility for another two years at a reduced loan amount of \$50 million. It is budgeted that approximately \$234.8 million will be drawn down by 30 June 2024 as shown in tables 1 and 2.

Council aims to maintain a minimum amount of \$30 million in cash and investments to meet the short-term requirements of Council business. The maintenance of the \$30 million in cash available will be a combination of cash and available borrowing facilities and will vary in its composition at various times of the year in line with working capital requirements.

To fulfil Council's funding requirements in the coming years, Council is in the process of further developing its borrowing strategy for the medium to long-term capital work requirements.

**Table 1**

	2022-23 Forecast \$000s	2023-24 Budget \$000s	2024-25 Projections \$000s	2025-26 Projections \$000s	2026-27 Projections \$000s
Total amount borrowed as at 30 June of the prior year	-	103,327	234,805	274,163	236,376
Amount proposed to be borrowed	103,327	131,478	39,358		17,024
Total amount projected to be redeemed up to	-	-	-	(37,787)	
Total amount proposed to be borrowed as at 30 June	103,327	234,805	274,163	236,376	253,400

**Table 2**

Year	New Borrowings Up to \$000s	Principal Paid Up to \$000s	Interest Paid \$000s	Balance End of Year \$000s
2023-24	131,478	-	4,500	234,805
2024-25	39,358	-	9,392	274,163
2025-26	-	37,787	9,596	236,376
2026-27	17,024	-	8,273	253,400

From 2023–24, Council will start to capitalise its interest expense incurred on loan amounts borrowed for the Queen Victoria Market Precinct Renewal Program. In 2023–24, the budgeted capitalised interest amount is \$1.4 million.



# BUDGET

## 2023–24

### 12.2 LEASE LIABILITY

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2022/23 \$000s	Budget 2023/24 \$000s
<b>Right-of-use assets</b>		
Property	4,254	4,082
Vehicles	220	875
<b>Total right-of-use assets</b>	<b>4,474</b>	<b>4,957</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Property/Land and buildings	1,360	1,297
Vehicles/Plant and equipment	70	278
<b>Total current lease liabilities</b>	<b>1,431</b>	<b>1,576</b>
<b>Non-current lease liabilities</b>		
Property/Land and buildings	3,174	3,027
Vehicles/Plant and equipment	164	649
<b>Total non-current lease liabilities</b>	<b>3,338</b>	<b>3,676</b>
<b>Total lease liabilities</b>	<b>4,769</b>	<b>5,252</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3 per cent.

# **BUDGET**

## **2023–24**

### **APPENDIX A – BUDGET STATEMENTS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF CASH FLOWS**

**RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SOURCES OF FUNDING – OPERATING**

**SOURCES OF FUNDING – WORKS**

# BUDGET

## 2023-24

### INCOME STATEMENT AS AT 30 JUNE 2024

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s	%
<b>Income / revenue</b>				
Rates and charges	346,418	376,604	30,186	8.7%
Statutory fees and fines				
Parking fines	34,726	39,094	4,368	12.6%
Other statutory fees and fines	13,702	17,178	3,475	25.4%
User fees				
Parking fees	47,538	50,950	3,412	7.2%
Other user fees	24,524	27,096	2,573	10.5%
Grants - operating	41,069	27,776	(13,294)	(32.4%)
Grants - capital	37,992	28,592	(9,399)	(24.7%)
Contributions - monetary	16,654	24,150	7,496	45.0%
Net gain on disposal of property, infrastructure, plant and equipment	2,806	1,615	(1,190)	(42.4%)
Other income	15,914	16,468	553	3.5%
<b>Total Income / revenue</b>	<b>581,343</b>	<b>609,522</b>	<b>28,179</b>	<b>4.8%</b>
<b>Expenses</b>				
Employee benefit expense	195,619	206,588	10,969	5.6%
Materials and services	208,859	237,934	29,074	13.9%
Bad and doubtful debts - allowance for impairment losses	13,076	12,538	(538)	(4.1%)
Depreciation and amortisation	70,429	70,659	230	0.3%
Amortisations - intangible assets	11,518	13,397	1,878	16.3%
Amortisation - right of use assets	2,211	2,656	445	20.1%
Borrowing Costs	2,400	3,100	700	29.2%
Finance Costs - Lease	118	124	6	5.2%
Other expenses	9,134	10,125	992	10.9%
Grants and contributions	37,892	26,171	(11,721)	(30.9%)
<b>Total expenses</b>	<b>551,255</b>	<b>583,290</b>	<b>(32,035)</b>	<b>(5.8%)</b>
<b>Surplus for the year</b>	<b>30,088</b>	<b>26,232</b>	<b>(3,856)</b>	<b>(12.8%)</b>
Less Capital contributions	(51,809)	(41,717)	(1,601)	(3.1%)
Less (gain) / loss on asset sales	(2,806)	(1,615)	1,190	42.4%
Less contributed assets	0	0	0	0%
<b>Underlying surplus / (deficit)</b>	<b>(24,527)</b>	<b>(17,100)</b>	<b>7,427</b>	<b>30.3%</b>

# BUDGET

## 2023-24

### COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2024

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s %	
<b>Income / revenue</b>				
Rates and charges	346,418	376,604	30,186	8.7%
Statutory fees and fines				
Parking fines	34,726	39,094	4,368	12.6%
Other statutory fees and fines	13,702	17,178	3,475	25.4%
User fees				
Parking fees	47,538	50,950	3,412	7.2%
Other user fees	24,524	27,096	2,573	10.5%
Grants - operating	41,069	27,776	(13,294)	(32.4%)
Grants - capital	37,992	28,592	(9,399)	(24.7%)
Contributions - monetary	16,654	24,150	7,496	45.0%
Contributions - non monetary	0	0	0	
Net gain on disposal of property, infrastructure, plant and equipment	2,806	1,615	(1,190)	(42.4%)
Other income	15,914	16,468	553	3.5%
<b>Total Income / revenue</b>	<b>581,343</b>	<b>609,522</b>	<b>28,179</b>	<b>4.8%</b>
<b>Expenses</b>				
Employee benefit expense	195,619	206,588	10,969	5.6%
Materials and services	208,859	237,934	29,074	13.9%
Bad and doubtful debts - allowance for impairment losses	13,076	12,538	(538)	(4.1%)
Depreciation	70,429	70,659	230	0.3%
Amortisations - intangible assets	11,518	13,397	1,878	16.3%
Amortisation - right of use assets	2,211	2,656	445	20.1%
Borrowing Costs	2,400	3,100	700	29.2%
Finance Costs - Lease	118	124	6	5.2%
Other expenses	9,134	10,125	992	10.9%
Grants and contributions	37,892	26,171	(11,721)	(30.9%)
<b>Total expenses</b>	<b>551,255</b>	<b>583,290</b>	<b>(32,035)</b>	<b>(5.8%)</b>
<b>Surplus for the year</b>	<b>30,088</b>	<b>26,232</b>	<b>(3,856)</b>	<b>(12.8%)</b>
<b>Other comprehensive income</b>				
Net asset revaluation increment	53,708	56,181	2,472	4.6%
<b>Total other comprehensive income</b>	<b>53,708</b>	<b>56,181</b>	<b>2,472</b>	<b>4.6%</b>
<b>Total comprehensive result</b>	<b>83,796</b>	<b>82,413</b>	<b>(1,384)</b>	<b>(1.7%)</b>



# BUDGET

## 2023–24

### BALANCE SHEET AS AT 30 JUNE 2024

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	74,000	90,125	16,125
Trade and other receivables	35,195	36,497	1,302
Prepayments	2,400	2,472	2,355
Other current assets	1,910	1,976	66
<b>Total current assets</b>	<b>113,505</b>	<b>131,071</b>	<b>17,566</b>
<b>Non current assets</b>			
Investment in subsidiaries and trust	26,356	26,356	0
Property, infrastructure, plant and equipment	4,644,223	4,853,676	209,453
Investment property	227,978	227,978	0
Intangible assets	43,378	51,599	8,221
Right of Use Asset	4,474	4,957	484
Other financial assets	33,717	33,717	0
<b>Total non current assets</b>	<b>4,980,124</b>	<b>5,198,283</b>	<b>218,158</b>
<b>Total assets</b>	<b>5,093,629</b>	<b>5,329,353</b>	<b>235,724</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	83,897	102,386	18,489
Trust funds and deposit	15,186	15,490	304
Provisions	41,080	43,383	2,303
Lease liability	1,431	1,576	145
<b>Total current liabilities</b>	<b>141,594</b>	<b>162,835</b>	<b>21,242</b>
<b>Non current liabilities</b>			
Provisions	4,499	4,752	252
Interest-bearing loans and borrowing	103,327	234,805	131,479
Trust funds and deposit	1,617	1,617	0
Lease liability	3,338	3,677	339
<b>Total non current liabilities</b>	<b>112,780</b>	<b>244,850</b>	<b>132,069</b>
<b>Total liabilities</b>	<b>254,374</b>	<b>407,685</b>	<b>153,311</b>
<b>Net assets</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>82,413</b>
<b>Equity</b>			
Accumulated surplus	2,197,106	2,236,213	39,107
Reserves	2,642,150	2,685,455	43,306
<b>Total equity</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>82,413</b>

# BUDGET

## 2023–24

### STATEMENT OF CASH FLOWS FOR YEAR ENDING 30 JUNE 2024

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
<b>Cash flows from operating activities</b>			
Rates and charges	346,418	376,604	30,186
Statutory fees and fines	47,524	55,620	8,096
User fees	71,157	77,395	6,238
Grants - operating	38,669	27,704	(10,966)
Grants - capital	37,992	28,592	(9,399)
Contributions - monetary	16,654	24,150	7,496
Interest received	289	465	176
Dividends received	6,774	3,171	(3,603)
Trust funds and deposits taken	293	304	11
Other receipts	20,800	12,765	(8,035)
Employee costs	(195,189)	(204,032)	(8,843)
Materials and services	(224,314)	(243,075)	(18,761)
Other payments	(48,783)	(38,720)	10,064
Short-term, low value and variable lease payments	(453)	(232)	221
<b>Net cash provided by / (used in) operating activities</b>	<b>117,831</b>	<b>120,711</b>	<b>2,880</b>
<b>Cash Flows from investing activities</b>			
Payments for property, infrastructure, plant and equipment	(194,219)	(238,840)	(44,621)
Payments for other asset purchase	0	(17,500)	(17,500)
Proceeds from sale of property, infrastructure, plant and equipment	9,780	23,500	13,720
<b>Net cash provided by / (used in) investing activities</b>	<b>(184,439)</b>	<b>(232,840)</b>	<b>(48,401)</b>
<b>Cash flows from financing activities</b>			
Proceeds from borrowing / repayments of borrowing	103,327	131,478	28,152
Repayment of borrowings	0	0	0
Borrowing costs	(2,400)	(3,100)	(700)
Interest paid - lease liability	(118)	(124)	(6)
<b>Net cash provided by / (used in) financing activities</b>	<b>100,808</b>	<b>128,254</b>	<b>27,445</b>
Net increase / (decrease) in cash and cash equivalents	34,200	16,125	(18,075)
Cash and cash equivalents at beginning of the financial year	39,800	74,000	34,200
<b>Cash and cash equivalents at end of the financial year</b>	<b>74,000</b>	<b>90,125</b>	<b>16,125</b>

# BUDGET

## 2023-24

### RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2024

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$000s
Net Surplus / (deficit) from operations	30,088	26,232	(3,856)
Add back:			
Depreciation & amortisation	81,947	84,055	2,108
Profit / (loss) on disposal of property, plant and equipment	(2,806)	(1,615)	1,190
Net movement in working capital	8,601	12,039	3,437
<b>Funds available from investing activities</b>	<b>117,831</b>	<b>120,711</b>	<b>2,880</b>
Capital expenditure	(194,219)	(238,840)	(44,621)
Payments for other asset purchase	0	(17,500)	(17,500)
Proceeds from asset sale	9,780	23,500	13,720
<b>Funds used in investing activities</b>	<b>(184,439)</b>	<b>(232,840)</b>	<b>(48,401)</b>
Proceeds from borrowing	103,327	131,478	28,152
Repayment of borrowing	0	0	0
Borrowing costs	(2,400)	(3,100)	(700)
Interest paid - lease liability	(118)	(124)	(6)
<b>Net Cash provided by financing activities</b>	<b>100,808</b>	<b>128,254</b>	<b>27,445</b>
<b>Net Cash inflow / (outflow)</b>	<b>34,200</b>	<b>16,125</b>	<b>(18,075)</b>
Bank account (Opening balance)	39,800	74,000	34,200
<b>Bank account (Closing balance)</b>	<b>74,000</b>	<b>90,125</b>	<b>16,125</b>

# BUDGET

## 2023–24

### STATEMENT OF CAPITAL WORKS

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Change \$000s    %	
<b>Council works area</b>				
Maintenance	16,356	24,595	8,239	50.4%
Capital works	155,871	222,934	67,063	43.0%
<b>Total council works (exclude carry forward)</b>	<b>172,228</b>	<b>247,529</b>	<b>75,302</b>	<b>43.7%</b>
Carry-forward capital	34,778	27,000	(7,778)	(22.4%)
<b>Capital works expenditure</b>	<b>207,006</b>	<b>274,529</b>	<b>67,523</b>	<b>32.6%</b>

# BUDGET

## 2023–24

\*Estimated carry forward (Format to be updated)

	Budget 2023-24 \$'000
<b>Property</b>	
Land	0
Land improvements	0
Buildings	641
Building improvements	7,761
Leasehold improvements	0
Heritage buildings	0
<b>Total Property</b>	<b>8,402</b>
<b>Plant and equipment</b>	
Plant & Equipment	0
Fixtures, Fittings & Furniture	300
Computers and telecommunications	0
Heritage plant and equipment	0
Library books	0
<b>Total plant and equipment</b>	<b>300</b>
<b>Infrastructure</b>	
Roads	366
Bridges	0
Footpaths and cycleways	4,580
Drains	3,277
kerb & Channel	0
Drainage	0
Recreational, leisure & community facilities	2,594
Waste management	0
Parks, open space & streetscapes	6,281
Aerodromes	0
Off street car parks	0
Other Structures	1,200
<b>Total Infrastructure</b>	<b>18,298</b>
<b>Total capital works expenditure</b>	<b>27,000</b>
<b>Represented by:</b>	
New asset expenditure	20,208
Asset renewal expenditure	813
Asset upgrade expenditure	1,388
Asset expansion expenditure	4,591
<b>Total capital works expenditure</b>	<b>27,000</b>



# BUDGET

## 2023–24

### SOURCES OF FUNDING – OPERATING

	Forecast 2022-23 \$'000s	Budget 2023-24 \$'000s	Variance \$'000
<b>Operating recurrent</b>			
<b>Federal</b>			
Ageing & disabilities	1,072	475	(597)
Child care subsidies	2,044	2,250	206
Immunization grants	27	27	0
<b>Total Federal</b>	<b>3,143</b>	<b>2,752</b>	<b>(392)</b>
<b>State</b>			
Arts programs	480	708	228
Experience Melbourne	375	225	(150)
Family and children service	1,793	2,233	440
Immunisation grants	130	80	(50)
School traffic compliance	236	236	0
Metro Tunnel & Westgate	666	569	(96)
Street cleaning	173	179	6
Ageing & disabilities	317	322	5
Library services	1,069	1,079	11
Victorian grants commission	4,436	4,700	264
<b>Total State grant</b>	<b>9,675</b>	<b>10,331</b>	<b>657</b>
<b>Total operation recurrent</b>	<b>12,818</b>	<b>13,083</b>	<b>265</b>
<b>Operating non-recurrent</b>			
<b>Federal</b>			
Arts	606	305	(301)
<b>Total Federal non-recurrent</b>	<b>606</b>	<b>305</b>	<b>(301)</b>
<b>State</b>			
Communities & arts	130	130	0
Waste management	451	319	(132)
Metro Tunnel & Westgate	481	547	66
Experience Melbourne	0	100	100
Civil green	1,100	0	(1,100)
Precinct delivery	264	0	(264)
Transport	741	0	(741)
Melbourne City Recovery Fund	22,133	10,500	(11,633)
Make Room	4,000	4,000	0
Others	390	1,042	652
<b>Total State non-recurrent</b>	<b>29,689</b>	<b>16,638</b>	<b>(13,052)</b>
<b>Contributions</b>			
Experience Melbourne	792	775	(17)
Make Room	0	8,000	8,000
<b>Total Contribution non-recurrent</b>	<b>792</b>	<b>8,775</b>	<b>7,983</b>
<b>Total Operating non-recurrent</b>	<b>31,087</b>	<b>25,718</b>	<b>(5,370)</b>
<b>Total operating sources of funding</b>	<b>43,905</b>	<b>38,801</b>	<b>(5,105)</b>

# BUDGET

## 2023-24

### SOURCES OF FUNDING – COUNCIL WORKS

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Variance \$'000
<b>Recurrent</b>			
<b>Federal</b>			
Roads to recovery	469	469	0
<b>Total Recurrent Federal</b>	<b>469</b>	<b>469</b>	<b>0</b>
<b>State</b>			
Parking levy	7,000	7,000	0
Victoria grants commission	673	673	0
<b>Total recurrent State</b>	<b>7,673</b>	<b>7,673</b>	<b>0</b>
<b>Contributions</b>			
Public open spaces	13,492	12,000	(1,492)
Developer contribution	0	1,125	1,125
<b>Total recurrent contributions</b>	<b>13,492</b>	<b>13,125</b>	<b>(367)</b>
<b>Total recurrent capital funding</b>	<b>21,634</b>	<b>21,267</b>	<b>(367)</b>
<b>Non-recurrent</b>			
<b>Federal</b>			
Infrastructures and open space	3,446	0	(3,446)
Greenline	11,125	8,500	(2,625)
<b>Total non-recurrent Federal</b>	<b>14,571</b>	<b>8,500</b>	<b>(6,071)</b>
<b>State</b>			
Community and arts	5,999	1,500	(4,499)
Infrastructure	4,815	3,750	(1,065)
Climate change and city greening	757	6,440	5,683
Precinct delivery	1,870	0	(1,870)
Technology	1,838	0	(1,838)
Others	326	260	(66)
<b>Total non-recurrent State</b>	<b>15,605</b>	<b>11,950</b>	<b>(3,655)</b>
<b>Total non-recurrent capital funding</b>	<b>30,175</b>	<b>20,450</b>	<b>(9,725)</b>
<b>Total work source of funding</b>	<b>51,809</b>	<b>41,717</b>	<b>(10,092)</b>

### APPENDIX B – STATUTORY DISCLOSURES

Section 158 of the *Local Government Act 1989*, Section 94 of the *Local Government Act 2020*, and section 28 of the *City of Melbourne Act 2001*.

Part three of the *Local Government (Planning and Reporting) Regulations 2020*.

#### 1 STANDARD STATEMENTS

The standard statements as requested by the Regulations are provided in Appendix A.

#### 2 RATES AND CHARGES

The rate in the dollar to be levied as general rates under Section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	2022-23 cents/\$NAV	2023-24 cents/\$NAV	Change
General rate for rateable residential properties	3.6497	<b>3.7852</b>	3.7%
General rate for rateable non-residential properties	4.2145	<b>4.2236</b>	0.2%

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated amount to be raised general rates, compared with previous year.

Type or class of land	2022-23 \$	2023-24 \$	Change
Residential	127,966,406	136,759,885	6.9%
Non-Residential	169,298,230	177,841,527	5.0%
<b>Total</b>	<b>297,264,636</b>	<b>314,601,412</b>	<b>5.8%</b>
Supplementary rates and rate adjustments	1,825,000	4,745,000	160.0%
<b>Total amount to be raised by general rates</b>	<b>299,089,636</b>	<b>319,346,412</b>	<b>6.8%</b>

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with previous financial year.

Type or class of land	2022-23 Number	2023-24 Number	Change
Residential	110,940	114,050	2.8%
Non-Residential	20,966	21,150	0.9%
Exempt	1,370	1,377	0.5%
Cultural and recreational	42	43	2.4%
<b>Total number of assessments</b>	<b>133,318</b>	<b>136,620</b>	<b>2.5%</b>

# BUDGET

## 2023-24

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2022-23 \$	2023-24 \$	Change
Residential	3,506,217,115	3,613,016,085	3.0%
Non-Residential	4,017,041,885	4,210,662,155	4.8%
Exempt	1,072,858,090	1,091,383,833	1.7%
Cultural and recreational	81,280,150	85,690,548	5.4%
<b>Total value of land</b>	<b>8,677,397,240</b>	<b>9,000,752,621</b>	<b>3.7%</b>

### Fair Go Rates System Compliance

	2022-23	2023-24
Annualised previous years rates	\$ 292,160,863	\$ 303,965,296
Number of rateable properties	131,906	135,200
Base average rate	\$ 2,214.92	\$ 2,248.26
Maximum rate increase	1.75%	3.50%
Capped average rate	\$ 2,253.68	\$ 2,326.95
Maximum general rates	\$ 297,273,678	\$ 314,604,081
Budget general rates	<b>\$ 297,264,636</b>	<b>\$ 314,601,412</b>

The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the *Local Government Act 1989* compared with the previous financial year.

Type of Charge	2022-23 cents / \$CIV	2023-24 cents / \$CIV	Change %
Waste Charge - Public Realm	0.03379219	0.043474	28.7%

The waste charge for each type of service rate or charge under Section 162 of the *Local Government Act 1989* compared with the previous financial year.

Type of Charge	2022-23 Per rateable property \$	2023-24 Per rateable property \$	Change %
Waste Charge - Property Collection			
CIV less than or equal to \$500,000	\$150	\$160	6.7%
CIV greater than \$500,000	\$378	\$383	1.3%

The estimated total amount to be raised by each type of service rate or charge and the estimated total amount to be raised by service rates and charges, compared with previous financial years.

Type of Charge	2022-23 \$	2023-24 \$	Change %
Waste Charge - Property Collection	22,840,481	23,976,175	5.0%
Waste Charge - Public Realm	22,993,332	32,224,362	40.1%
<b>Total Amount to be raised by service rate and charges</b>	<b>45,833,814</b>	<b>56,200,537</b>	<b>22.6%</b>

# BUDGET

## 2023–24

### Total Rates & Charges

Type of Charge	2022-23 \$	2023-24 \$	Change %
General Rates	299,089,636	319,346,412	6.8%
Waste rates and charges	45,833,814	56,200,537	22.6%
Interest on rates and charges	60,000	400,000	566.7%
Cultural and recreational	634,751	656,967	3.5%
<b>Total amount to be raised by all rates and charges</b>	<b>345,618,201</b>	<b>376,603,916</b>	<b>9.0%</b>

The basis of valuation to be used is the Net Annual Value (NAV) and for waste charges is the Capital Improved Value (CIV).

The waste charge (public realm) will be applied to commercial properties using the 'CIV rate in the dollar' calculation according to individual property values.

The City of Melbourne does not levy any rates or charges under the following sections of the Act:

Section 159 – Municipal charge

Section 163 – Special rate and special charge

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation objections & appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;

Changes of use of land such that residential land becomes commercial land and vice versa.

### 3 DIFFERENTIAL RATES

#### Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 3.7852 cents in the dollar of NAV for all rateable residential properties.
- A general rate of 4.2236 cents in the dollar of NAV for all rateable non-residential properties.

Each differential rate will be determined by multiplying the NAV of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

#### Residential land

Residential land is any land that is:

- used primarily for residential purposes (as defined in the Valuation Best Practice Specifications, which is prepared by the valuer-general under section 5AA of the *Valuation of Land Act 1960*)



# BUDGET

## 2023-24

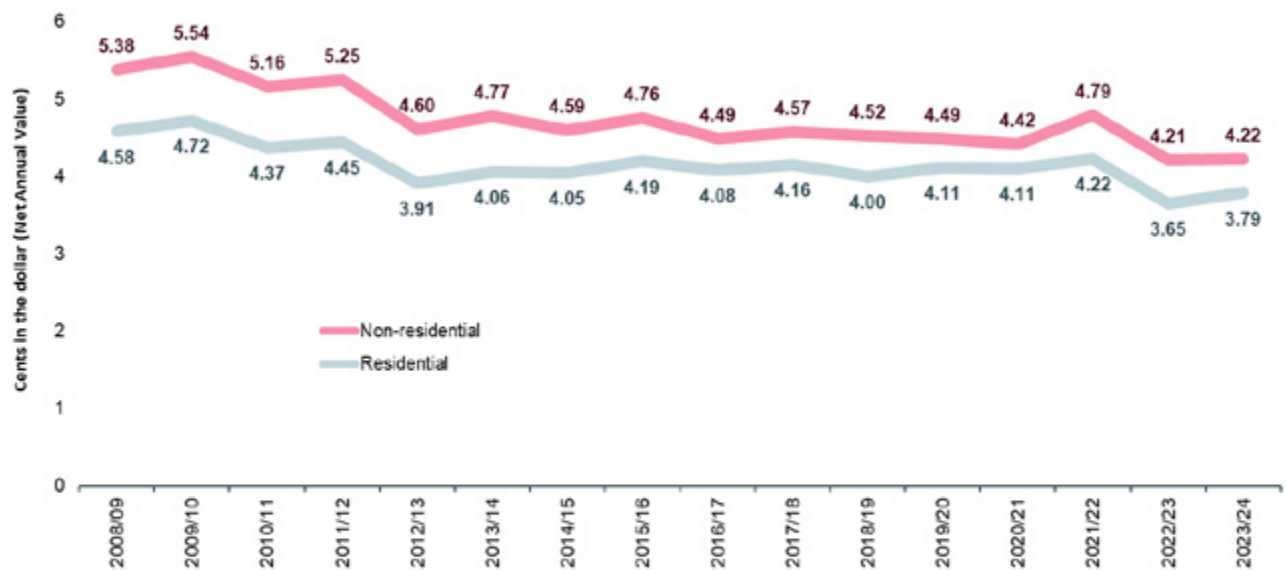
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

### Non-residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

### History of rates in \$



# **BUDGET**

## **2023–24**

### **APPENDIX C – BUDGET FOUR-YEAR PROJECTIONS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF HUMAN RESOURCES**

**STATEMENT OF CHANGES IN EQUITY**

**STATEMENT OF CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE**

This section includes Council's forecast financial performance and financial and cash positions for the years 2023–24 to 2026–27. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

# BUDGET

## 2023-24

### INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Forecast 2022-23 \$'000s	Budget 2023-24 \$'000s	Projections		
			2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
<b>Income / revenue</b>					
Rates and charges	346,418	376,604	398,021	422,184	436,753
Statutory fees and fines					
Parking fines	34,726	39,094	40,438	41,625	42,847
Other statutory fees and fines	13,702	17,178	19,034	18,414	18,875
User fees					
Parking fees	47,538	50,950	53,810	56,824	57,654
Other user fees	24,524	27,096	32,584	35,026	37,689
Grants - operating	41,069	27,776	13,726	14,069	14,069
Grants - capital	37,992	28,592	27,562	39,142	29,142
Contributions - monetary	16,654	24,150	17,851	19,259	24,634
Net gain on disposal of property, infrastructure, plant and equipment	2,806	1,615	21,178	50,000	1,125
Other income	15,914	16,468	18,320	18,404	19,015
<b>Total Income / revenue</b>	<b>581,343</b>	<b>609,522</b>	<b>642,522</b>	<b>714,948</b>	<b>681,802</b>
<b>Expenses</b>					
Employee benefit expense	195,619	206,588	211,674	220,013	228,681
Materials and services	208,859	237,934	237,468	249,541	255,864
Bad and doubtful debts - allowance for impairment losses	13,076	12,538	12,776	12,943	12,895
Depreciation and amortisation	70,429	70,659	71,453	74,858	79,443
Amortisations - intangible assets	11,518	13,397	15,699	16,384	16,653
Amortisation - right of use assets	2,211	2,656	2,353	2,384	2,415
Borrowing Costs	2,400	3,100	5,992	6,496	4,973
Finance Costs - Lease	118	124	128	131	134
Other expenses	9,134	10,125	10,812	11,110	11,416
Grants and contributions	37,892	26,171	15,711	15,079	15,456
<b>Total expenses</b>	<b>551,255</b>	<b>583,290</b>	<b>584,065</b>	<b>608,939</b>	<b>627,931</b>
<b>Surplus for the year</b>	<b>30,088</b>	<b>26,232</b>	<b>58,458</b>	<b>106,009</b>	<b>53,871</b>
Less Capital contributions	(51,809)	(41,717)	(42,297)	(55,208)	(50,502)
Less (gain) / loss on asset sales	(2,806)	(1,615)	(21,178)	(50,000)	(1,125)
Less contributed assets	0	0	0	0	0
<b>Underlying surplus / (deficit)</b>	<b>(24,527)</b>	<b>(17,100)</b>	<b>(5,018)</b>	<b>801</b>	<b>2,244</b>

# BUDGET

## 2023-24

### COMPREHENSIVE INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	Projections		
			2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
<b>Income / revenue</b>					
Rates and charges	346,418	376,604	398,021	422,184	436,753
Statutory fees and fines					
Parking fines	34,726	39,094	40,438	41,625	42,847
Other statutory fees and fines	13,702	17,178	19,034	18,414	18,875
User fees					
Parking fees	47,538	50,950	53,810	56,824	57,654
Other user fees	24,524	27,096	32,584	35,026	37,689
Grants - operating	41,069	27,776	13,726	14,069	14,069
Grants - capital	37,992	28,592	27,562	39,142	29,142
Contributions - monetary	16,654	24,150	17,851	19,259	24,634
Contributions - non monetary	0	0	0	0	0
Net gain on disposal of property, infrastructure, plant and equipment	2,806	1,615	21,178	50,000	1,125
Other income	15,914	16,468	18,320	18,404	19,015
<b>Total Income / revenue</b>	<b>581,343</b>	<b>609,522</b>	<b>642,522</b>	<b>714,948</b>	<b>681,802</b>
<b>Expenses</b>					
Employee benefit expense	195,619	206,588	211,674	220,013	228,681
Materials and services	208,859	237,934	237,468	249,541	255,864
Bad and doubtful debts - allowance for impairment losses	13,076	12,538	12,776	12,943	12,895
Depreciation	70,429	70,659	71,453	74,858	79,443
Amortisations - intangible assets	11,518	13,397	15,699	16,384	16,653
Amortisation - right of use assets	2,211	2,656	2,353	2,384	2,415
Borrowing Costs	2,400	3,100	5,992	6,496	4,973
Finance Costs - Lease	118	124	128	131	134
Other expenses	9,134	10,125	10,812	11,110	11,416
Grants and contributions	37,892	26,171	15,711	15,079	15,456
<b>Total expenses</b>	<b>551,255</b>	<b>583,290</b>	<b>584,065</b>	<b>608,939</b>	<b>627,931</b>
<b>Surplus for the year</b>	<b>30,088</b>	<b>26,232</b>	<b>58,458</b>	<b>106,009</b>	<b>53,871</b>
<b>Other comprehensive income</b>					
Net asset revaluation increment	53,708	56,181	59,401	62,076	64,717
<b>Total other comprehensive income</b>	<b>53,708</b>	<b>56,181</b>	<b>59,401</b>	<b>62,076</b>	<b>64,717</b>
<b>Total comprehensive result</b>	<b>83,796</b>	<b>82,413</b>	<b>117,859</b>	<b>168,085</b>	<b>118,588</b>

# BUDGET

## 2023-24

### BALANCE SHEET FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Forecast 2022-23 \$'000s	Budget 2023-24 \$'000s	Projections		
			2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents	74,000	90,125	82,878	95,010	94,551
Trade and other receivables	35,195	36,497	40,042	42,037	43,709
Prepayments	2,400	2,472	2,546	2,426	2,426
Other current assets	1,910	1,976	2,198	2,209	2,282
<b>Total Current assets</b>	<b>113,505</b>	<b>131,071</b>	<b>127,664</b>	<b>141,681</b>	<b>142,967</b>
<b>Non current assets</b>					
Investment in subsidiaries and trust	26,356	26,356	26,356	26,356	26,356
Property, infrastructure, plant and equipment	4,644,223	4,853,676	5,006,453	5,135,655	5,259,159
Investment property	227,978	227,978	227,978	227,978	227,978
Intangible assets	43,378	51,599	49,839	45,176	39,328
Right of Use Asset	4,474	4,957	4,277	4,474	4,263
Other financial assets	33,717	33,717	33,717	33,717	33,717
<b>Total non current assets</b>	<b>4,980,124</b>	<b>5,198,283</b>	<b>5,348,619</b>	<b>5,473,355</b>	<b>5,590,800</b>
<b>TOTAL ASSETS</b>	<b>5,093,629</b>	<b>5,329,353</b>	<b>5,476,283</b>	<b>5,615,036</b>	<b>5,733,767</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Trade and other payables	83,897	102,386	91,286	97,285	78,273
Trust funds and deposit	15,186	15,490	15,799	16,115	16,437
Provisions	41,080	43,383	44,451	46,203	48,023
Lease liability	1,431	1,576	1,372	1,431	1,367
<b>Total current liabilities</b>	<b>141,594</b>	<b>162,835</b>	<b>152,908</b>	<b>161,033</b>	<b>144,100</b>
<b>Non current liabilities</b>					
Provisions	4,499	4,752	4,868	5,060	5,260
Interest-bearing loans and borrowing	103,327	234,805	274,163	236,375	253,400
Trust funds and deposit	1,617	1,617	1,617	1,617	1,617
Lease liability	3,338	3,677	3,200	3,339	3,190
<b>Total non current liabilities</b>	<b>112,780</b>	<b>244,850</b>	<b>283,849</b>	<b>246,391</b>	<b>263,467</b>
<b>TOTAL LIABILITIES</b>	<b>254,374</b>	<b>407,685</b>	<b>436,756</b>	<b>407,424</b>	<b>407,567</b>
<b>NET ASSETS</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>5,039,527</b>	<b>5,207,612</b>	<b>5,326,200</b>
<b>Equity</b>					
Accumulated surplus	2,197,106	2,236,213	2,302,935	2,415,878	2,483,389
Reserves	2,642,150	2,685,455	2,736,592	2,791,734	2,842,811
<b>TOTAL EQUITY</b>	<b>4,839,255</b>	<b>4,921,668</b>	<b>5,039,527</b>	<b>5,207,612</b>	<b>5,326,200</b>



# BUDGET

## 2023–24

### STATEMENT OF HUMAN RESOURCES – EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Forecast 2022-23 \$000s	Budget 2023-24 \$000s	2024-25 \$000s	Projections 2025-26 \$000s	2026-27 \$000s
<b>Executive Services</b>					
- Permanent full time	21,764	23,205	23,776	24,713	25,687
<i>Female</i>	16,878	17,996	18,439	19,165	19,920
<i>Male</i>	4,886	5,209	5,338	5,548	5,766
- Permanent part time	423	277	284	295	307
<i>Female</i>	371	243	249	258	269
<i>Male</i>	53	35	36	37	38
- Casual and Others	2,659	2,267	2,323	2,415	2,510
<i>Female</i>	2,062	1,758	1,802	1,872	1,946
<i>Male</i>	597	509	521	542	563
<b>Total Executive Services</b>	<b>24,847</b>	<b>25,750</b>	<b>26,384</b>	<b>27,423</b>	<b>28,504</b>
<b>Finance &amp; Corporate</b>					
- Permanent full time	28,912	30,565	31,317	32,551	33,834
<i>Female</i>	11,681	12,349	12,653	13,152	13,670
<i>Male</i>	17,230	18,215	18,664	19,399	20,163
- Permanent part time	685	922	944	981	1,020
<i>Female</i>	544	733	751	780	811
<i>Male</i>	140	189	194	201	209
- Casual and Others	3,941	2,350	2,408	2,503	2,601
<i>Female</i>	1,592	950	973	1,011	1,051
<i>Male</i>	2,348	1,401	1,435	1,492	1,550
<b>Total Finance &amp; Corporate</b>	<b>33,537</b>	<b>33,836</b>	<b>34,670</b>	<b>36,035</b>	<b>37,455</b>
<b>Property, Infrastructure &amp; Design</b>					
- Permanent full time	19,075	19,608	20,091	20,882	21,705
<i>Female</i>	7,600	7,813	8,005	8,320	8,648
<i>Male</i>	11,475	11,795	12,086	12,562	13,057
- Permanent part time	229	141	144	150	156
<i>Female</i>	142	87	89	93	96
<i>Male</i>	87	54	55	57	59
- Casual and Others	3,664	4,644	4,759	4,946	5,141
<i>Female</i>	1,460	1,850	1,896	1,971	2,048
<i>Male</i>	2,204	2,794	2,863	2,975	3,093
<b>Total Property, Infrastructure &amp; Design</b>	<b>22,968</b>	<b>24,393</b>	<b>24,994</b>	<b>25,978</b>	<b>27,002</b>
<b>Strategy Planning &amp; Climate Change</b>					
- Permanent full time	20,448	22,919	23,484	24,409	25,371
<i>Female</i>	10,224	11,460	11,742	12,204	12,685
<i>Male</i>	10,224	11,460	11,742	12,204	12,685
- Permanent part time	454	483	494	514	534
<i>Female</i>	344	366	375	390	406
<i>Male</i>	109	116	119	124	129
- Casual and Others	5,248	4,589	4,702	4,887	5,079
<i>Female</i>	2,624	2,294	2,351	2,443	2,540
<i>Male</i>	2,624	2,294	2,351	2,443	2,540
<b>Total Strategy Planning &amp; Climate Change</b>	<b>26,150</b>	<b>27,991</b>	<b>28,680</b>	<b>29,810</b>	<b>30,984</b>
<b>Community &amp; City Services</b>					
- Permanent full time	41,332	46,576	47,722	49,603	51,557
<i>Female</i>	20,334	22,913	23,478	24,403	25,364
<i>Male</i>	20,998	23,662	24,245	25,200	26,193
- Permanent part time	5,509	5,114	5,240	5,446	5,661
<i>Female</i>	4,413	4,097	4,198	4,363	4,535
<i>Male</i>	1,095	1,017	1,042	1,083	1,125
- Casual and Others	4,498	2,690	2,756	2,864	2,977
<i>Female</i>	2,213	1,323	1,356	1,409	1,465
<i>Male</i>	2,285	1,366	1,400	1,455	1,513
<b>Total Community &amp; City Services</b>	<b>51,339</b>	<b>54,379</b>	<b>55,718</b>	<b>57,913</b>	<b>60,195</b>
<b>City Economy and Activation</b>					
- Permanent full time	26,317	34,640	35,493	36,891	38,344
<i>Female</i>	18,967	24,966	25,580	26,588	27,636
<i>Male</i>	7,350	9,674	9,912	10,303	10,709
- Permanent part time	3,358	2,897	2,968	3,085	3,206
<i>Female</i>	2,713	2,340	2,397	2,492	2,590
<i>Male</i>	646	557	571	593	617
- Casual and Others	7,103	2,702	2,769	2,878	2,991
<i>Female</i>	5,119	1,947	1,995	2,074	2,156
<i>Male</i>	1,984	755	773	804	835
<b>Total City Economy and Activation</b>	<b>36,778</b>	<b>40,239</b>	<b>41,229</b>	<b>42,854</b>	<b>44,542</b>
<b>Total staff expenditure</b>	<b>195,619</b>	<b>206,587</b>	<b>211,674</b>	<b>220,013</b>	<b>228,681</b>

# BUDGET

## 2023-24

### STATEMENT OF HUMAN RESOURCES – FULL-TIME EQUIVALENT (FTE) FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Forecast 2022-23 FTE	Budget 2023-24 FTE	2024-25 FTE	Projections 2025-26 FTE	2026-27 FTE
<b>Executive Services</b>					
- Permanent full time	135	140	140	140	141
<i>Female</i>	105	108	108	109	109
<i>Male</i>	30	31	31	31	32
- Permanent part time	3	2	2	2	2
<i>Female</i>	2	2	2	2	2
<i>Male</i>	0	0	0	0	0
- Casual and Others	16	15	15	15	15
<i>Female</i>	13	12	12	12	12
<i>Male</i>	4	3	3	3	3
<b>Total Executive Services</b>	<b>154</b>	<b>156</b>	<b>156</b>	<b>157</b>	<b>158</b>
<b>Finance &amp; Corporate</b>					
- Permanent full time	192	204	204	205	206
<i>Female</i>	78	82	82	83	83
<i>Male</i>	115	122	122	122	122
- Permanent part time	5	8	8	8	8
<i>Female</i>	4	6	6	6	6
<i>Male</i>	1	2	2	2	2
- Casual and Others	26	18	18	18	18
<i>Female</i>	11	7	7	7	7
<i>Male</i>	16	11	11	11	11
<b>Total Finance &amp; Corporate</b>	<b>223</b>	<b>229</b>	<b>229</b>	<b>230</b>	<b>231</b>
<b>Property, Infrastructure &amp; Design</b>					
- Permanent full time	134	132	132	132	133
<i>Female</i>	53	53	52	53	53
<i>Male</i>	81	79	79	80	80
- Permanent part time	2	1	1	1	1
<i>Female</i>	1	1	1	1	1
<i>Male</i>	1	1	1	1	1
- Casual and Others	26	32	32	32	32
<i>Female</i>	10	13	13	13	13
<i>Male</i>	15	19	19	19	19
<b>Total Property, Infrastructure &amp; Design</b>	<b>161</b>	<b>165</b>	<b>165</b>	<b>165</b>	<b>166</b>
<b>Strategy Planning &amp; Climate Change</b>					
- Permanent full time	157	168	167	168	169
<i>Female</i>	79	84	84	84	84
<i>Male</i>	79	84	84	84	84
- Permanent part time	3	4	4	4	4
<i>Female</i>	3	3	3	3	3
<i>Male</i>	1	1	1	1	1
- Casual and Others	40	36	36	36	37
<i>Female</i>	20	18	18	18	18
<i>Male</i>	20	18	18	18	18
<b>Total Strategy Planning &amp; Climate Change</b>	<b>201</b>	<b>208</b>	<b>208</b>	<b>209</b>	<b>209</b>
<b>Community &amp; City Services</b>					
- Permanent full time	339	373	373	374	376
<i>Female</i>	167	184	183	184	185
<i>Male</i>	172	190	189	190	191
- Permanent part time	45	48	48	49	49
<i>Female</i>	36	39	39	39	39
<i>Male</i>	9	10	10	10	10
- Casual and Others	37	23	22	23	23
<i>Female</i>	18	11	11	11	11
<i>Male</i>	19	11	11	11	12
<b>Total Community &amp; City Services</b>	<b>420</b>	<b>444</b>	<b>444</b>	<b>445</b>	<b>447</b>
<b>City Economy and Activation</b>					
- Permanent full time	228	267	266	268	269
<i>Female</i>	164	192	192	193	194
<i>Male</i>	64	74	74	75	75
- Permanent part time	29	28	28	28	28
<i>Female</i>	23	23	23	23	23
<i>Male</i>	6	5	5	5	5
- Casual and Others	61	25	25	25	25
<i>Female</i>	44	18	18	18	18
<i>Male</i>	17	7	7	7	7
<b>Total City Economy and Activation</b>	<b>318</b>	<b>319</b>	<b>319</b>	<b>320</b>	<b>322</b>
<b>Total staff numbers</b>	<b>1,478</b>	<b>1,522</b>	<b>1,522</b>	<b>1,527</b>	<b>1,533</b>

# BUDGET

## 2023–24

### STATEMENT OF CHANGES IN EQUITY FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserves \$'000	Other Reserves \$'000
<b>2023 Forecast</b>				
Balance at beginning of the financial year	4,755,459	2,167,017	2,500,627	87,814
Adjustment on change in accounting policy				
Surplus / (deficit) for the year		30,088		
New asset revaluation increment t/ (decrement)			53,708	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,839,255</b>	<b>2,197,106</b>	<b>2,554,335</b>	<b>87,814</b>
<b>2024 Budget</b>				
Balance at beginning of the financial year	4,839,255	2,197,106	2,554,335	87,814
Adjustment on change in accounting policy				
Surplus / (deficit) for the year		26,232		
New asset revaluation increment t/ (decrement)			56,181	
Transfers to reserves				
Transfers from reserves		12,875		(12,875)
<b>Balance at end of the financial year</b>	<b>4,921,668</b>	<b>2,236,213</b>	<b>2,610,516</b>	<b>74,939</b>
<b>2025</b>				
Balance at beginning of the financial year	4,921,668	2,236,213	2,610,516	74,939
Adjustment on change in accounting policy				
Surplus / (deficit) for the year		58,458		
New asset revaluation increment t/ (decrement)			59,401	
Transfers to reserves				
Transfers from reserves		8,265		(8,265)
<b>Balance at end of the financial year</b>	<b>5,039,527</b>	<b>2,302,935</b>	<b>2,669,917</b>	<b>66,674</b>
<b>2026</b>				
Balance at beginning of the financial year	5,039,527	2,302,935	2,669,917	66,674
Adjustment on change in accounting policy				
Surplus / (deficit) for the year		106,009		
New asset revaluation increment t/ (decrement)			62,076	
Transfers to reserves				
Transfers from reserves		6,934		(6,934)
<b>Balance at end of the financial year</b>	<b>5,207,612</b>	<b>2,415,878</b>	<b>2,731,993</b>	<b>59,740</b>
<b>2027</b>				
Balance at beginning of the financial year	5,207,612	2,415,878	2,731,993	59,740
Adjustment on change in accounting policy				
Surplus / (deficit) for the year		53,871		
New asset revaluation increment t/ (decrement)			64,717	
Transfers to reserves				
Transfers from reserves		13,640		(13,640)
<b>Balance at end of the financial year</b>	<b>5,326,200</b>	<b>2,483,389</b>	<b>2,796,710</b>	<b>46,101</b>

# BUDGET

## 2023-24

### STATEMENT OF CASH FLOWS FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Forecast 2022-23 \$'000s	Budget 2023-24 \$'000s	Projections		
			2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
<b>Cash flows from operating activities</b>					
Rates and charges	346,418	376,604	398,021	422,184	436,753
Statutory fees and fines	47,524	55,620	57,699	59,042	60,886
User fees	71,157	77,395	84,621	90,853	94,507
Grants - operating	38,669	27,704	13,652	14,189	14,069
Grants - capital	37,992	28,592	27,562	39,142	29,142
Contributions - monetary	16,654	24,150	17,851	19,259	24,634
Interest received	289	465	1,577	1,243	1,425
Dividends received	6,774	3,171	3,112	3,408	3,430
Trust funds and deposits taken	293	304	309	316	322
Other receipts	20,800	12,765	13,408	13,743	14,087
Employee cost	(195,189)	(204,032)	(210,488)	(218,070)	(226,662)
Materials and services	(224,314)	(243,075)	(254,684)	(260,085)	(276,364)
Other payments	(48,783)	(38,720)	(28,639)	(28,331)	(29,042)
Short-term, low value and variable lease payments	(453)	(232)	(237)	(241)	(246)
<b>Net cash provided by / (used in) operating activities</b>	<b>117,831</b>	<b>120,711</b>	<b>123,764</b>	<b>156,652</b>	<b>146,941</b>
<b>Cash Flows from Investing Activities</b>					
Payments for property, infrastructure, plant and equipment	(194,219)	(238,840)	(204,449)	(212,605)	(128,224)
Payments for other asset purchase	0	(17,500)	(12,500)	(12,500)	(32,220)
Proceeds from Sale of property, infrastructure, plant and equipment	9,780	23,500	52,700	125,000	1,125
<b>Net cash provided by / (used in) investing activities</b>	<b>(184,439)</b>	<b>(232,840)</b>	<b>(164,249)</b>	<b>(100,105)</b>	<b>(159,319)</b>
<b>Cash flows from financing activities</b>					
Proceeds from borrowing / repayments of borrowing	103,327	131,478	39,358	0	17,025
Repayment of borrowings	0	0	0	(37,788)	0
Borrowing costs	(2,400)	(3,100)	(5,992)	(6,496)	(4,973)
Interest paid - lease liability	(118)	(124)	(128)	(131)	(134)
<b>Net cash provided by / (used in) financing activities</b>	<b>100,808</b>	<b>128,254</b>	<b>33,238</b>	<b>(44,414)</b>	<b>11,918</b>
Net increase / (decrease) in cash and cash equivalents	34,200	16,125	(7,247)	12,133	(459)
Cash and cash equivalents at beginning of the financial year	39,800	74,000	90,125	82,878	95,010
<b>Cash and cash equivalents at end of the financial year</b>	<b>74,000</b>	<b>90,125</b>	<b>82,878</b>	<b>95,010</b>	<b>94,551</b>

# BUDGET

## 2023–24

### STATEMENT OF CAPITAL WORKS FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Budget	Projects		
	2023-24	2024-25	2025-26	2026-27
	\$'000	\$'000	\$'000	\$'000
<b>Property</b>				
Land	0	0	0	0
Land improvements	0	0	0	0
Buildings	33,500	21,688	5,600	7,500
Building improvements	74,671	68,671	103,240	10,083
Leasehold improvements	0	0	0	0
Heritage buildings	0	0	0	0
<b>Total Property</b>	<b>108,171</b>	<b>90,359</b>	<b>108,840</b>	<b>17,583</b>
<b>Plant and Equipment</b>				
Plant & Equipment	3,670	3,685	3,485	5,915
Fixtures, Fittings & Furniture	270	468	272	270
Computers and telecommunications	23,920	14,624	11,990	9,256
Heritage plant and equipment	0	0	0	0
Library books	2,400	1,400	1,400	1,400
<b>Total Plant and Equipment</b>	<b>30,260</b>	<b>20,177</b>	<b>17,148</b>	<b>16,841</b>
<b>Infrastructure</b>				
Roads	8,392	6,892	8,692	8,692
Bridges	2,080	5,130	0	0
Footpaths and cycleways	13,430	13,450	14,450	14,450
Drains	3,740	3,740	3,740	3,740
kerb & Channel	880	880	880	880
Drainage	4,620	4,620	4,620	4,620
Recreational, leisure & community facilities	3,000	2,750	150	550
Waste management	1,265	1,309	1,355	0
Parks, open space & streetscapes	46,982	47,182	55,030	52,660
Aerodromes	0	0	0	0
Off street car parks	294	0	0	0
Other Structures	4,440	5,920	5,920	1,420
<b>Total Infrastructure</b>	<b>84,503</b>	<b>87,253</b>	<b>90,216</b>	<b>82,392</b>
<b>Total Capital Works Expenditure</b>	<b>222,934</b>	<b>197,789</b>	<b>216,204</b>	<b>116,816</b>
<b>Represented by:</b>				
New asset expenditure	99,654	78,447	83,156	49,225
Asset renewal expenditure	53,780	56,192	46,934	50,581
Asset upgrade expenditure	69,250	62,900	86,114	17,010
Asset expansion expenditure	250	250	0	0
<b>Total Capital Works Expenditure</b>	<b>222,934</b>	<b>197,789</b>	<b>216,204</b>	<b>116,816</b>



# BUDGET

## 2023-24

### SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2027

	Asset Expenditure Types					Funding Sources				
	Total \$'000	Asset New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	33,500	28,000	5,500	0	0	33,500	0	0	0	33,500
Building improvements	74,671	10,627	4,045	60,000	0	74,671	750	0	17,785	56,137
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>108,171</b>	<b>38,627</b>	<b>9,545</b>	<b>60,000</b>	<b>0</b>	<b>108,171</b>	<b>750</b>	<b>0</b>	<b>17,785</b>	<b>89,637</b>
<b>Plant and Equipment</b>										
Plant & Equipment	3,670	1,590	2,080	0	0	3,670	0	0	2,485	1,185
Fixtures, Fittings & Furniture	270	160	110	0	0	270	0	0	270	0
Computers and telecommunications	23,920	16,720	7,200	0	0	23,920	0	0	0	23,920
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	2,400	1,000	1,400	0	0	2,400	0	0	2,400	0
<b>Total Plant and Equipment</b>	<b>30,260</b>	<b>19,470</b>	<b>10,790</b>	<b>0</b>	<b>0</b>	<b>30,260</b>	<b>0</b>	<b>0</b>	<b>5,155</b>	<b>25,105</b>
<b>Infrastructure</b>										
Roads	8,392	1,500	6,892	0	0	8,392	2,892	0	4,250	1,250
Bridges	2,080	0	2,080	0	0	2,080	370	0	1,710	0
Footpaths and cycleways	13,430	9,000	4,180	0	250	13,430	5,630	0	7,800	0
Drains	3,740	340	3,400	0	0	3,740	0	0	3,740	0
kerb & Channel	880	0	880	0	0	880	0	0	880	0
Drainage	4,620	340	4,280	0	0	4,620	0	0	4,620	0
Recreational, leisure & community facilities	3,000	0	0	3,000	0	3,000	0	0	1,613	1,387
Waste management	1,265	1,265	0	0	0	1,265	0	0	1,265	0
Parks, open space & streetscapes	46,982	25,432	15,300	6,250	0	46,982	18,690	8,955	9,137	10,200
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	294	0	294	0	0	294	0	0	294	0
Other Structures	4,440	4,020	420	0	0	4,440	260	0	280	3,900
<b>Total Infrastructure</b>	<b>84,503</b>	<b>41,557</b>	<b>33,446</b>	<b>9,250</b>	<b>250</b>	<b>84,503</b>	<b>27,842</b>	<b>8,955</b>	<b>30,969</b>	<b>16,737</b>
<b>Total Capital Works Expenditure</b>	<b>222,934</b>	<b>99,654</b>	<b>53,780</b>	<b>69,250</b>	<b>250</b>	<b>222,934</b>	<b>28,592</b>	<b>8,955</b>	<b>53,908</b>	<b>131,479</b>

	Asset Expenditure Types					Funding Sources				
	Total \$'000	Asset New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	21,688	17,188	4,500	0	0	21,688	0	0	21,688	0
Building improvements	68,671	8,225	6,447	54,000	0	68,671	500	0	28,813	39,358
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>90,359</b>	<b>25,412</b>	<b>10,947</b>	<b>54,000</b>	<b>0</b>	<b>90,359</b>	<b>500</b>	<b>0</b>	<b>50,501</b>	<b>39,358</b>
<b>Plant and Equipment</b>										
Plant & Equipment	3,685	2,230	1,455	0	0	3,685	0	0	3,685	0
Fixtures, Fittings & Furniture	468	160	308	0	0	468	0	0	468	0
Computers and telecommunications	14,624	7,014	7,611	0	0	14,624	0	0	14,624	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
<b>Total Plant and Equipment</b>	<b>20,177</b>	<b>9,404</b>	<b>10,774</b>	<b>0</b>	<b>0</b>	<b>20,177</b>	<b>0</b>	<b>0</b>	<b>20,177</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	6,892	0	6,892	0	0	6,892	2,142	0	4,750	0
Bridges	5,130	0	5,130	0	0	5,130	0	0	5,130	0
Footpaths and cycleways	13,450	9,000	4,200	0	250	13,450	6,000	0	7,450	0
Drains	3,740	340	3,400	0	0	3,740	0	0	3,740	0
kerb & Channel	880	0	880	0	0	880	0	0	880	0
Drainage	4,620	340	4,280	0	0	4,620	0	0	4,620	0
Recreational, leisure & community facilities	2,750	0	0	2,750	0	2,750	0	0	2,750	0
Waste management	1,309	1,309	0	0	0	1,309	0	0	1,309	0
Parks, open space & streetscapes	47,182	27,482	13,550	6,150	0	47,182	16,500	10,575	20,107	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	5,920	5,500	420	0	0	5,920	0	0	5,920	0
<b>Total Infrastructure</b>	<b>87,253</b>	<b>43,631</b>	<b>34,472</b>	<b>8,900</b>	<b>250</b>	<b>87,253</b>	<b>24,642</b>	<b>10,575</b>	<b>52,036</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>197,789</b>	<b>78,447</b>	<b>56,192</b>	<b>62,900</b>	<b>250</b>	<b>197,789</b>	<b>25,142</b>	<b>10,575</b>	<b>122,714</b>	<b>39,358</b>

# BUDGET

## 2023–24

	Asset Expenditure Types					Funding Sources				
	Total \$'000	Asset New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	5,600	0	5,600	0	0	5,600	0	0	5,600	0
Building improvements	103,240	24,700	5,386	73,154	0	103,240	10,000	6,354	86,886	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>108,840</b>	<b>24,700</b>	<b>10,986</b>	<b>73,154</b>	<b>0</b>	<b>108,840</b>	<b>10,000</b>	<b>6,354</b>	<b>92,486</b>	<b>0</b>
<b>Plant and Equipment</b>										
Plant & Equipment	3,485	2,070	1,415	0	0	3,485	0	0	3,485	0
Fixtures, Fittings & Furniture	272	162	110	0	0	272	0	0	272	0
Computers and telecommunications	11,990	6,860	5,131	0	0	11,990	0	0	11,990	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
<b>Total Plant and Equipment</b>	<b>17,148</b>	<b>9,092</b>	<b>8,056</b>	<b>0</b>	<b>0</b>	<b>17,148</b>	<b>0</b>	<b>0</b>	<b>17,148</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	8,692	0	8,692	0	0	8,692	2,142	0	6,550	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	14,450	8,000	6,450	0	0	14,450	6,000	0	8,450	0
Drains	3,740	340	3,400	0	0	3,740	0	0	3,740	0
kerb & Channel	880	0	880	0	0	880	0	0	880	0
Drainage	4,620	340	4,280	0	0	4,620	0	0	4,620	0
Recreational, leisure & community facilities	150	150	0	0	0	150	0	0	150	0
Waste management	1,355	1,355	0	0	0	1,355	0	0	1,355	0
Parks, open space & streetscapes	55,030	34,020	8,050	12,960	0	55,030	21,000	3,547	30,483	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	5,920	5,500	420	0	0	5,920	0	0	5,920	0
<b>Total Infrastructure</b>	<b>90,216</b>	<b>49,364</b>	<b>27,892</b>	<b>12,960</b>	<b>0</b>	<b>90,216</b>	<b>29,142</b>	<b>3,547</b>	<b>57,528</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>216,204</b>	<b>83,156</b>	<b>46,934</b>	<b>86,114</b>	<b>0</b>	<b>216,204</b>	<b>39,142</b>	<b>9,901</b>	<b>167,162</b>	<b>0</b>

	Asset Expenditure Types					Funding Sources				
	Total \$'000	Asset New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	7,500	0	7,500	0	0	7,500	0	0	4,382	3,118
Building improvements	10,083	1,700	4,683	3,700	0	10,083	0	0	10,083	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>17,583</b>	<b>1,700</b>	<b>12,183</b>	<b>3,700</b>	<b>0</b>	<b>17,583</b>	<b>0</b>	<b>0</b>	<b>14,464</b>	<b>3,118</b>
<b>Plant and Equipment</b>										
Plant & Equipment	5,915	2,070	3,845	0	0	5,915	0	0	2,915	3,000
Fixtures, Fittings & Furniture	270	160	110	0	0	270	0	0	270	0
Computers and telecommunications	9,256	4,105	5,151	0	0	9,256	0	0	0	9,256
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
<b>Total Plant and Equipment</b>	<b>16,841</b>	<b>6,335</b>	<b>10,506</b>	<b>0</b>	<b>0</b>	<b>16,841</b>	<b>0</b>	<b>0</b>	<b>4,585</b>	<b>12,256</b>
<b>Infrastructure</b>										
Roads	8,692	0	8,692	0	0	8,692	2,142	0	5,300	1,250
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	14,450	8,000	6,450	0	0	14,450	6,000	0	8,450	0
Drains	3,740	340	3,400	0	0	3,740	0	0	3,740	0
kerb & Channel	880	0	880	0	0	880	0	0	880	0
Drainage	4,620	340	4,280	0	0	4,620	0	0	4,620	0
Recreational, leisure & community facilities	550	350	0	200	0	550	0	0	550	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	52,660	31,500	8,050	13,110	0	52,660	21,000	2,515	29,145	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	1,420	1,000	420	0	0	1,420	0	0	1,020	400
<b>Total Infrastructure</b>	<b>82,392</b>	<b>41,190</b>	<b>27,892</b>	<b>13,310</b>	<b>0</b>	<b>82,392</b>	<b>29,142</b>	<b>2,515</b>	<b>49,085</b>	<b>1,650</b>
<b>Total Capital Works Expenditure</b>	<b>116,816</b>	<b>49,225</b>	<b>50,581</b>	<b>17,010</b>	<b>0</b>	<b>116,816</b>	<b>29,142</b>	<b>2,515</b>	<b>68,134</b>	<b>17,024</b>

# BUDGET 2023–24

## APPENDIX D –PERFORMANCE INDICATORS

### Financial performance Indicators

Measure		Actual 2021-22	Forecast 2022-23	Budget 2023-24	4 Year Projections			Trend +/-o/i
		2024-25	2025-26	2026-27				
Operating Positions								
Adjusted underlying result	Underlying surplus/(deficit) / underlying revenue	-9.3%	-4.6%	-3.0%	-0.8%	0.1%	0.4%	↑
Liquidity								
Working Capital	Current assets/Current Liabilities	59%	80%	80%	83%	88%	99%	↑
Cash Ratio	Cash and cash equivalents/Current Liabilities	27%	52%	55%	54%	59%	66%	↑
Obligations								
Loans and borrowings	Interest bearing loans and borrowings/rate revenue	0%	30%	62%	69%	56%	58%	↔
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings /rate revenue	0.0%	0.7%	0.8%	1.5%	1.5%	1.1%	↑
Indebtedness	Non-current liabilities/own source revenue	2.3%	22.5%	44.3%	47.2%	37.2%	41.3%	↑
Asset renewal	Asset renewal expense/Asset depreciation	103%	86%	146%	137%	146%	70%	↓
Stability								
Rates concentration	Rates revenue/adjusted underlying revenue	65%	65%	66%	66%	64%	69%	↑
Efficiency								
Expenditure level	Total Expenses/no of property assessments	4,072	4,135	4,314	4,192	4,292	4,351	↑
Revenue level	Total rate revenue / Number of property assessments	2,463	2,598	2,786	2,856	2,976	3,026	↑
Workforce turnover	No of permanent staff resignations & terminations/Average no of perm staff for the financial year	15.7%	13.0%	9.0%	9.0%	9.0%	9.0%	↔

### Service performance Indicators

Indicator	Measure	Actual 2021-22	Forecast 2022-23	Budget 2023-24	4 Year Projections			Trend +/-o/i
		2024-25	2025-26	2026-27				
<b>Governance</b>								
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	61.0	61.0	62.0	62.0	62.0	62.0	↔
<b>Roads</b>								
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	94.1%	93.0%	93.0%	93.0%	93.0%	93.0%	↔
<b>Statutory planning</b>								
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	59.7%	63.2%	70.0%	73.0%	76.0%	80.0%	↑
<b>Waste management</b>								
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	29.0%	29.5%	31.0%	32.6%	39.1%	43.0%	↑

#### Key to trend

- ↑ Budgeted increasing trend
- ↔ Neutral
- ↓ Budgeted decreasing trend

# BUDGET

## 2023–24

### APPENDIX E – COUNCIL WORKS PROGRAM PROJECTS

THE YEAR ENDING 30 JUNE 2024

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
Property								
Buildings								
New Asset Expenditure								
17B1404N	Kensington Community Recreation Precinct Redevelopment	-	-	-	-	-	28,000,000	28,000,000
Total New Asset Expenditure		-	-	-	-	-	28,000,000	28,000,000
Asset Renewal								
23B3704R	Property Services Renewal Works	-	-	-	-	-	5,500,000	5,500,000
Total Asset Renewal Expenditure		-	-	-	-	-	5,500,000	5,500,000
Total Buildings		-	-	-	-	-	33,500,000	33,500,000
Building Improvements								
New Asset Expenditure								
21B4123N	Munro Library and Community Hub	3,000,000	-	-	-	-	-	3,000,000
21B4431N	North Melbourne Community Centre Redevelopment	-	-	-	-	-	3,000,000	3,000,000
23B3309N	Power Melbourne		750,000	-	-	-	324,823	1,074,823
23B3707N	Property Services Sustainability New Works	200,000	-	-	-	-	-	200,000
23B3712N	Gas Free Operations	2,852,000	-	-	-	-	-	2,852,000
23B4430N	Bolte West Waterways Operations Precinct and Shed 21	500,000	-	-	-	-	-	500,000
Total New Asset Expenditure		6,552,000	750,000	-	-	-	3,324,823	10,626,823
Asset Renewal								
23B3703R	Property Services DDA Works	400,000	-	-	-	-	-	400,000
23B3705R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	-	400,000
23B3708R	Boyd Community Hub- Community Engagement, Design and Consultancy	270,250	-	-	-	-	-	270,250
23B3709R	Future Office Accomodation - Planning	250,000	-	-	-	-	-	250,000
23B3710R	Renewal Works - Melbourne Town Hall	1,200,000	-	-	-	-	-	1,200,000
23B3711R	Renewal Works - CH1 CH2 and City Village	1,324,265	-	-	-	-	-	1,324,265
23B4129R	Relocation of Bibliographic Service and Function to Library at the Dock	200,000	-	-	-	-	-	200,000
Total Asset Renewal Expenditure		4,044,515	-	-	-	-	-	4,044,515
Asset Upgrade								
14G1301N	Queen Victoria Precinct Renewal Program	7,187,996	-	-	-	-	52,812,004	60,000,000
Total Asset Upgrade Expenditure		7,187,996	-	-	-	-	52,812,004	60,000,000
Total Building Improvements		17,784,511	750,000	-	-	-	56,136,827	74,671,338
Total Property		17,784,511	750,000	-	-	-	89,636,827	108,171,338
Plant & Equipment								
Plant & Equipment								
New Asset Expenditure								
23B5105N	Christmas Decorations NEW	900,000	-	-	-	-	-	900,000
23B5106N	Moomba Festival - Parade Floats	300,000	-	-	-	-	-	300,000
23B5903N	Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)	390,000	-	-	-	-	-	390,000
Total New Asset Expenditure		1,590,000	-	-	-	-	-	1,590,000
Asset Renewal								
23B1208R	Renewal of Safe City Cameras	120,000	-	-	-	-	-	120,000
23B3601R	Corporate Fleet Replacement	200,000	-	-	-	-	-	200,000
23B4427R	Community Sports Equipment Renewal	50,000	-	-	-	-	-	50,000
23B4429R	Melbourne City Baths equipment renewal and maintenance	75,000	-	-	-	-	-	75,000
23B4507R	Children's and Family Services Equipment and Resources Renewal	50,000	-	-	-	-	-	50,000
23B5102R	Christmas Decorations - Renewal	300,000	-	-	-	-	-	300,000
23B5103R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	-	100,000
23B5901R	Parking Infrastructure Renewal	-	-	-	-	-	1,185,000	1,185,000
Total Asset Renewal Expenditure		895,000	-	-	-	-	1,185,000	2,080,000
Total Plant and Equipment		2,485,000	-	-	-	-	1,185,000	3,670,000

For all Appendix E schedules: Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
Plant & Equipment								
Fixtures, Fittings & Furniture								
New Asset Expenditure								
23B1365N	Pedestrian Monitoring Program - Expansion of sensor network	60,000	-	-	-	-	-	60,000
23B3706N	Furniture and Equipment New Purchases	100,000	-	-	-	-	-	100,000
Total New Asset Expenditure		160,000	-	-	-	-	-	160,000
Asset Renewal								
23B4115R	Arts House asset renewal 2024-25	-	-	-	-	-	-	-
23B5111R	Now Or Never Festival Hub	110,000	-	-	-	-	-	110,000
Total Asset Renewal Expenditure		110,000	-	-	-	-	-	110,000
Total Fixtures, Fittings & Furniture		270,000	-	-	-	-	-	270,000
Computers and Telecommunications								
New Asset Expenditure								
23B0306N	Technology and Digital Innovation - New	-	-	-	-	-	16,720,000	16,720,000
New Asset Expenditure		-	-	-	-	-	16,720,000	16,720,000
Asset Renewal								
23B0305R	Technology Modernisation - Renewal	-	-	-	-	-	7,200,000	7,200,000
Total Asset Renewal Expenditure		-	-	-	-	-	7,200,000	7,200,000
Total Computers and Telecommunications		-	-	-	-	-	23,920,000	23,920,000
Library Books								
New Asset Expenditure								
23B4128N	New Library Collection Project	1,000,000	-	-	-	-	-	1,000,000
Total New Asset Expenditure		1,000,000	-	-	-	-	-	1,000,000
Asset Renewal								
23B4110R	Library Collection Renewal	1,400,000	-	-	-	-	-	1,400,000
Total Asset Renewal Expenditure		1,400,000	-	-	-	-	-	1,400,000
Total Library Books		2,400,000	-	-	-	-	-	2,400,000
Total Plant and Equipment		5,155,000	-	-	-	-	25,105,000	30,260,000
Infrastructure								
Roads								
New Asset Expenditure								
23B1374N	Poplar Road Pedestrian Crossing	750,000	750,000	-	-	-	-	1,500,000
Total New Asset Expenditure		750,000	750,000	-	-	-	-	1,500,000
Asset Renewal								
23B1350R	Roads to Recovery program	-	468,698	-	-	-	-	468,698
23B1351R	Victorian Grants Commission - Local Road Funding	-	673,454	-	-	-	-	673,454
23B1352R	Roadway Renewal	3,000,000	-	-	-	-	-	3,000,000
23B1364R	Road Safety Initiatives	-	-	-	-	-	1,250,000	1,250,000
23B1371R	Improving Pedestrian Safety	500,000	-	1,000,000	-	-	-	1,500,000
Total Asset Renewal Expenditure		3,500,000	1,142,152	1,000,000	-	-	1,250,000	6,892,152
Total Roads		4,250,000	1,892,152	1,000,000	-	-	1,250,000	8,392,152
Bridges								
Asset Renewal								
23B1337R	Angliss Stock Bridge - Rehabilitation of Truss Top Chord and Bottom Chord Batten Plates	700,000	-	-	-	-	-	700,000
23B1356R	Princes Bridge Bluestone Repair works	1,010,000	-	370,000	-	-	-	1,380,000
Total Asset Renewal Expenditure		1,710,000	-	370,000	-	-	-	2,080,000
Total Bridges		1,710,000	-	370,000	-	-	-	2,080,000
Footpath & Cycleways								
New Asset Expenditure								
23B1363N	Major Streetscape Improvements	-	-	5,000,000	-	-	-	5,000,000
23B1370N	Cycle Infrastructure	4,000,000	-	-	-	-	-	4,000,000
Total New Asset Expenditure		4,000,000	-	5,000,000	-	-	-	9,000,000
Asset Renewal								
23B1305R	DDA Compliance - Infrastructure	500,000	-	-	-	-	-	500,000
23B1353R	Footpath Renewal	2,550,000	-	630,000	-	-	-	3,180,000
23B1378R	Little Streets - Planning	250,000	-	-	-	-	-	250,000
23B2606R	Elizabeth Street - Stage 2 & 3 - Initiation	250,000	-	-	-	-	-	250,000
Total Asset Renewal Expenditure		3,550,000	-	630,000	-	-	-	4,180,000
Asset Expansion								
23B1379N	Future Streets	250,000	-	-	-	-	-	250,000
Total Expansion Expenditure		250,000	-	-	-	-	-	250,000
Total Footpath and Cycleways		7,800,000	-	5,630,000	-	-	-	13,430,000



# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
Infrastructure								
Drainage								
New Asset Expenditure								
23B1362N	New Drainage Infrastructure	340,000	-	-	-	-	-	340,000
Total New Asset Expenditure		340,000	-	-	-	-	-	340,000
Asset Renewal								
23B1343R	Flood Mitigation Renewal	1,200,000	-	-	-	-	-	1,200,000
23B1344R	Drains renewal	2,200,000	-	-	-	-	-	2,200,000
Total Asset Renewal Expenditure		3,400,000	-	-	-	-	-	3,400,000
Total Drainage		3,740,000	-	-	-	-	-	3,740,000
Recreational, Leisure & Community Facilities								
New Asset Expenditure								
23B4433N	Melbourne City Baths Redevelopment	-	-	-	-	-	-	-
Total New Asset Expenditure		-	-	-	-	-	-	-
Asset Upgrade								
21B4428N	Riverside Skate Park Redevelopment	-	-	-	-	-	250,000	250,000
23B4434N	Community Sports Pavilion Upgrade (Ryder Pavilion)	1,613,176	-	-	-	-	1,136,824	2,750,000
Total Asset Upgrade Expenditure		1,613,176	-	-	-	-	1,386,824	3,000,000
Total Recreational, Leisure & Community Facilities		1,613,176	-	-	-	-	1,386,824	3,000,000
Parks, Open Space & Streetscapes								
New Asset Expenditure								
21B1427N	Seafarers Rest Park	822,141	-	-	-	-	-	822,141
21B1433N	City Road Masterplan	-	3,500,000	-	-	-	-	3,500,000
21B2514N	Greenline	-	8,500,000	-	-	3,400,000	5,100,000	17,000,000
23B1426N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	1,620,000	-	1,620,000
23B1443N	Moonee Ponds Creek Stormwater Harvesting for Princes Park	100,000	2,190,000	-	-	-	-	2,290,000
23B5104N	Wayfinding signage program - Extending signs to priority areas	200,000	-	-	-	-	-	200,000
Total New Asset Expenditure		1,122,141	14,190,000	-	-	5,020,000	5,100,000	25,432,141
Asset Renewal								
23B1339R	Queensbridge Square - Initiation & Planning	250,000	-	-	-	-	-	250,000
23B1340R	ACCA Forecourt Renewal	-	1,500,000	-	-	-	-	1,500,000
23B1377R	Southbank Promenade Stage 2 - Planning	250,000	-	-	-	-	-	250,000
23B1418R	Parks Renewal Program	-	-	-	-	1,000,000	3,300,000	4,300,000
23B1422R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	550,000	-	-	-	-	-	550,000
23B1423R	Parks Tree Planting and Replacement Program	-	-	-	-	400,000	1,300,000	1,700,000
23B1424R	Median and Tree Plot Renewals	150,000	-	-	-	-	-	150,000
23B1425R	Create habitat to increase nature in the city	200,000	-	-	-	-	-	200,000
23B1435R	Southbank Boulevard Stage 6 - Initiation	250,000	-	-	-	-	-	250,000
23B1442R	Uni Square Stage 2 Redevelopment	6,000,000	-	-	-	-	-	6,000,000
23B4422R	Waterways Renewal Program	150,000	-	-	-	-	-	150,000
Total Asset Renewal Expenditure		7,800,000	1,500,000	-	-	1,400,000	4,600,000	15,300,000
Asset Upgrade								
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	-	3,000,000	-	-	2,500,000	500,000	6,000,000
22B1438N	Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation	80,000	-	-	-	20,000	-	100,000
22B1439N	Carlton Gardens Master Plan Works Implementation	135,000	-	-	-	15,000	-	150,000
22B1440N	Edmund Herring Oval Precinct - Domain Parklands Master Plan	-	-	-	-	-	-	-
Total Asset Upgrade Expenditure		215,000	3,000,000	-	-	2,535,000	500,000	6,250,000
Total Parks, Open Space & Streetscapes		9,137,141	18,690,000	-	-	8,955,000	10,200,000	46,982,141
Infrastructure								
Other Structures								
New Asset Expenditure								
18B3410N	City North Urban Realm Improvements	-	-	-	-	-	500,000	500,000
18B4116N	Public Art Melbourne - Growth Areas	-	-	-	-	-	2,000,000	2,000,000
23B1206N	Safe City Expansion into Argyle Square and Lygon St	260,000	260,000	-	-	-	-	520,000
23B4111N	Public Art	-	-	-	-	-	1,000,000	1,000,000
Total New Asset Expenditure		260,000	260,000	-	-	-	3,500,000	4,020,000
Asset Renewal								
23B1349R	Street Furniture Renewal	-	-	-	-	-	400,000	400,000
23B1354R	Banner Pole Renewal	20,000	-	-	-	-	-	20,000
Total Asset Renewal Expenditure		20,000	-	-	-	-	400,000	420,000
Total Other Structures		280,000	260,000	-	-	-	3,900,000	4,440,000
Waste Management								
New Asset Expenditure								
23B1802N	Waste and Resource Recovery Hub Expansion Program	1,264,646	-	-	-	-	-	1,264,646
Total New Asset Expenditure		1,264,646	-	-	-	-	-	1,264,646
Total Waste Management		1,264,646	-	-	-	-	-	1,264,646

# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
Infrastructure								
Kerb & Channel								
Asset Renewal								
23B1346R	Kerb and Channel Renewal	880,000	-	-	-	-	-	880,000
Total Asset Renewal Expenditure		880,000	-	-	-	-	-	880,000
Total Kerb & Channel		880,000	-	-	-	-	-	880,000
Off Street Car Parks								
Asset Renewal								
23B5902R	Parking Technology for Operational Management of off-street commercial carparks owned by Council	293,700	-	-	-	-	-	293,700
Total Asset Renewal Expenditure		293,700	-	-	-	-	-	293,700
Total Off Street Car Parks		293,700	-	-	-	-	-	293,700
Total Infrastructure		30,968,663	20,842,152	7,000,000	-	8,955,000	16,736,824	84,502,639
TOTAL CAPITAL WORKS PROGRAM		53,908,174	21,592,152	7,000,000	-	8,955,000	131,478,651	222,933,977

# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open		
MAINTENANCE PROGRAM								
CAPITAL GRANT								
23B2802M	Make Room Refurbishment	-	4,000,000	-	8,000,000	-	-	12,000,000
TOTAL CAPITAL GRANT		-	4,000,000	-	8,000,000	-	-	12,000,000
MAINTENANCE								
23B0304M	IT Maintenance	1,328,068	-	-	-	-	-	1,328,068
23B1202M	Corporate Security Access and Control Maintenance	140,000	-	-	-	-	-	140,000
23B1204M	Safe City Camera Maintenance	163,000	-	-	-	-	-	163,000
23B1207M	Street Trading Infrastructure Maintenance	200,000	-	-	-	-	-	200,000
23B1306M	Bridge Maintenance	370,000	-	-	-	-	-	370,000
23B1309M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	-	1,152,000
23B1323M	Wharf and Marina Maintenance	180,000	-	-	-	-	-	180,000
23B1326M	Bicycle Lane Maintenance	185,000	-	-	-	-	-	185,000
23B1327M	Traffic Signals	300,000	-	-	-	-	-	300,000
23B1328M	Pump Station Maintenance	62,500	-	-	-	-	-	62,500
23B1329M	Fire Hydrant Maintenance	55,000	-	-	-	-	-	55,000
23B1330M	Banner Pole Maintenance	34,000	-	-	-	-	-	34,000
23B1332M	Street Lighting Upgrade	600,000	-	-	-	-	-	600,000
23B1333M	Drains Maintenance	80,000	-	-	-	-	-	80,000
23B1334M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	-	-	-	-	-	40,000
23B1336M	Advancing Stormwater Harvesting Rollout Project	150,000	-	-	-	-	-	150,000
23B1409M	Green our City Strategic Action Plan implementation - Action 1 Green Rooftop Project	630,000	-	-	-	-	-	630,000
23B1410M	Urban Forest Precinct Plan Renewal Program	216,000	-	-	-	-	-	216,000
23B1414M	Urban Forest Health (Pest and disease management)	340,000	-	-	-	-	-	340,000
23B2502M	Advance Architectural Design	50,000	-	-	-	-	-	50,000
23B2503M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	-	50,000
23B2504M	Advance Industrial Design	100,000	-	-	-	-	-	100,000
23B2505M	Advance Landscape Architecture Design	75,000	-	-	-	-	-	75,000
23B2506M	Advance Streetscape Design	50,000	-	-	-	-	-	50,000
23B2507M	Advance Urban Design	50,000	-	-	-	-	-	50,000
23B2509M	Advance Parks Design	75,000	-	-	-	-	-	75,000
23B2511M	Melbourne Contemporary Pavilion	350,000	-	-	-	-	-	350,000
23B2602M	Metro Tunnel Project	400,000	-	-	-	-	-	400,000
23B2603M	Shrine Reserve - Hostile Vehicle Mitigation	-	-	-	-	-	-	-
23B2604M	Queen Victoria Precinct Renewal Program Maintenance	-	-	-	-	-	-	-
23B3701M	Accommodation Modifications	300,000	-	-	-	-	-	300,000
23B3702M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	-	1,200,000
23B4113M	Library and Community Hubs Renewal and Maintenance	250,000	-	-	-	-	-	250,000
23B4117M	Creative Spaces Maintenance	75,000	-	-	-	-	-	75,000
23B4118M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4119M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4120M	Meat Market - Maintenance of Technical equipment	22,500	-	-	-	-	-	22,500
23B4122M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	-	40,000
23B4124M	Public Art Melbourne - LAB and Maintenance	200,000	-	-	-	-	-	200,000
23B4125M	Lighting and Maintenance of the Art and Heritage Collection	200,000	-	-	-	-	-	200,000
23B4418M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	125,000	-	-	-	-	-	125,000
23B4503M	Smoke Free Areas Initiative	50,000	-	-	-	-	-	50,000
23B5107M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	-	60,000
23B5108M	Melbourne Fashion Week Asset Maintenance and Install	53,000	-	-	-	-	-	53,000
23B5109M	Christmas Festival Decorations Program - Maintenance	2,100,000	-	-	-	-	-	2,100,000
23B5110M	Moomba Festival - Parade Floats Maintenance	200,000	-	-	-	-	-	200,000
23B5601M	Birrarung Trial Floating Wetland	35,000	20,000	-	-	-	-	55,000
23B5701M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	-	200,000
TOTAL MAINTENANCE		12,576,068	20,000	-	-	-	-	12,596,068
TOTAL MAINTENANCE PROGRAM		12,576,068	4,020,000	-	8,000,000	-	-	24,596,068
TOTAL PROGRAM		66,484,242	25,612,152	7,000,000	8,000,000	8,955,000	131,478,651	247,530,045

# BUDGET

## 2023-24

THE YEAR ENDING 30 JUNE 2025

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
NEW ASSET EXPENDITURE								
14G1301N	Queen Victoria Precinct Renewal Program	14,641,908	-	-	-	-	39,358,092	54,000,000
17B1404N	Kensington Community Recreation Precinct Redevelopment	17,187,612	-	-	-	-	-	17,187,612
18B3410N	City North Urban Realm Improvements	2,500,000	-	-	-	-	-	2,500,000
18B4116N	Public Art Melbourne - Growth Areas	2,000,000	-	-	-	-	-	2,000,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	500,000	3,000,000	-	-	2,500,000	-	6,000,000
21B1433N	City Road Masterplan	-	3,500,000	-	-	-	-	3,500,000
21B2514N	Greenline	6,000,000	10,000,000	-	-	4,000,000	-	20,000,000
21B4431N	North Melbourne Community Centre Redevelopment	5,000,000	-	-	-	-	-	5,000,000
22B1439N	Carlton Gardens Master Plan Works Implementation	135,000	-	-	-	15,000	-	150,000
23B0306N	Technology and Digital Innovation - New	7,013,820	-	-	-	-	-	7,013,820
23B1362N	New Drainage Infrastructure	340,000	-	-	-	-	-	340,000
23B1363N	Major Streetscape Improvements	-	-	5,000,000	-	-	-	5,000,000
23B1365N	Pedestrian Monitoring Program - Expansion of sensor network	60,000	-	-	-	-	-	60,000
23B1370N	Cycle Infrastructure	4,000,000	-	-	-	-	-	4,000,000
23B1379N	Future Streets	250,000	-	-	-	-	-	250,000
23B1426N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	2,060,000	-	2,060,000
23B1443N	Moonee Ponds Creek Stormwater Harvesting for Princes Park	1,862,000	-	-	-	-	-	1,862,000
23B1802N	Waste and Resource Recovery Hub Expansion Program	1,308,908	-	-	-	-	-	1,308,908
23B3309N	Power Melbourne	1,024,600	500,000	-	-	-	-	1,524,600
23B3706N	Furniture and Equipment New Purchases	100,000	-	-	-	-	-	100,000
23B3707N	Property Services Sustainability New Works	200,000	-	-	-	-	-	200,000
23B3712N	Gas Free Operations	1,500,000	-	-	-	-	-	1,500,000
23B4111N	Public Art	1,000,000	-	-	-	-	-	1,000,000
23B4434N	Community Sports Pavilion Upgrade (Ryder Pavilion)	2,750,000	-	-	-	-	-	2,750,000
23B5104N	Wayfinding signage program - Extending signs to priority areas	60,000	-	-	-	-	-	60,000
23B5105N	Christmas Decorations NEW	900,000	-	-	-	-	-	900,000
23B5106N	Moomba Festival - Parade Floats	300,000	-	-	-	-	-	300,000
23B5903N	Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)	1,030,000	-	-	-	-	-	1,030,000
TOTAL NEW ASSET EXPENDITURE		71,663,848	17,000,000	5,000,000	-	8,575,000	39,358,092	141,596,940
ASSET RENEWAL								
23B0305R	Technology Modernisation - Renewal	7,610,676	-	-	-	-	-	7,610,676
23B1208R	Renewal of Safe City Cameras	120,000	-	-	-	-	-	120,000
23B1305R	DDA Compliance - Infrastructure	500,000	-	-	-	-	-	500,000
23B1343R	Flood Mitigation Renewal	1,200,000	-	-	-	-	-	1,200,000
23B1344R	Drains renewal	2,200,000	-	-	-	-	-	2,200,000
23B1346R	Kerb and Channel Renewal	880,000	-	-	-	-	-	880,000
23B1349R	Street Furniture Renewal	400,000	-	-	-	-	-	400,000
23B1350R	Roads to Recovery program	-	468,698	-	-	-	-	468,698
23B1351R	Victorian Grants Commission - Local Road Funding	-	673,454	-	-	-	-	673,454
23B1352R	Roadway Renewal	3,000,000	-	-	-	-	-	3,000,000
23B1353R	Footpath Renewal	2,200,000	-	1,000,000	-	-	-	3,200,000
23B1354R	Banner Pole Renewal	20,000	-	-	-	-	-	20,000
23B1356R	Princes Bridge Bluestone Repair works	5,130,000	-	-	-	-	-	5,130,000
23B1364R	Road Safety Initiatives	1,250,000	-	-	-	-	-	1,250,000
23B1371R	Improving Pedestrian Safety	500,000	-	1,000,000	-	-	-	1,500,000
23B1377R	Southbank Promenade Stage 2 - Planning	250,000	-	-	-	-	-	250,000
23B1378R	Little Streets - Planning	250,000	-	-	-	-	-	250,000
23B1418R	Parks Renewal Program	3,300,000	-	-	-	1,000,000	-	4,300,000
23B1422R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	550,000	-	-	-	-	-	550,000
23B1423R	Parks Tree Planting and Replacement Program	1,700,000	-	-	-	-	-	1,700,000
23B1424R	Median and Tree Plot Renewals	150,000	-	-	-	-	-	150,000
23B1425R	Create habitat to increase nature in the city	200,000	-	-	-	-	-	200,000
23B1435R	Southbank Boulevard Stage 6 - Initiation	250,000	-	-	-	-	-	250,000
23B1442R	Uni Square Stage 2 Redevelopment	5,000,000	-	-	1,000,000	-	-	6,000,000
23B2606R	Elizabeth Street - Stage 2 & 3 - Initiation	250,000	-	-	-	-	-	250,000
23B3601R	Corporate Fleet Replacement	200,000	-	-	-	-	-	200,000
23B3703R	Property Services DDA Works	400,000	-	-	-	-	-	400,000
23B3704R	Property Services Renewal Works	4,500,000	-	-	-	-	-	4,500,000
23B3705R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	-	400,000
23B3710R	Renewal Works - Melbourne Town Hall	1,800,000	-	-	-	-	-	1,800,000
23B3711R	Renewal Works - CH1 CH2 and City Village	3,846,510	-	-	-	-	-	3,846,510
23B4110R	Library Collection Renewal	1,400,000	-	-	-	-	-	1,400,000
23B4115R	Arts House asset renewal 2024-25	198,000	-	-	-	-	-	198,000
23B4129R	Relocation of Bibliographic Service and Function to Library at	-	-	-	-	-	-	-
23B4422R	Waterways Renewal Program	150,000	-	-	-	-	-	150,000
23B4427R	Community Sports Equipment Renewal	50,000	-	-	-	-	-	50,000
23B4429R	Melbourne City Baths equipment renewal and maintenance	75,000	-	-	-	-	-	75,000
23B4507R	Children's and Family Services Equipment and Resources	50,000	-	-	-	-	-	50,000
23B5102R	Christmas Decorations - Renewal	300,000	-	-	-	-	-	300,000
23B5103R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	-	100,000
23B5111R	Now Or Never Festival Hub	110,000	-	-	-	-	-	110,000
23B5901R	Parking Infrastructure Renewal	560,000	-	-	-	-	-	560,000
TOTAL ASSET RENEWAL		51,050,186	1,142,152	2,000,000	1,000,000	1,000,000	-	56,192,338
TOTAL CAPITAL WORKS PROGRAM		122,714,034	18,142,152	7,000,000	1,000,000	9,575,000	39,358,092	197,789,278

# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
MAINTENANCE PROGRAM								
MAINTENANCE								
23B0304M	IT Maintenance	1,328,068	-	-	-	-	-	1,328,068
23B1202M	Corporate Security Access and Control Maintenance	140,000	-	-	-	-	-	140,000
23B1204M	Safe City Camera Maintenance	163,000	-	-	-	-	-	163,000
23B1207M	Street Trading Infrastructure Maintenance	200,000	-	-	-	-	-	200,000
23B1306M	Bridge Maintenance	370,000	-	-	-	-	-	370,000
23B1309M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	-	1,152,000
23B1323M	Wharf and Marina Maintenance	180,000	-	-	-	-	-	180,000
23B1326M	Bicycle Lane Maintenance	185,000	-	-	-	-	-	185,000
23B1327M	Traffic Signals	300,000	-	-	-	-	-	300,000
23B1328M	Pump Station Maintenance	62,500	-	-	-	-	-	62,500
23B1329M	Fire Hydrant Maintenance	56,000	-	-	-	-	-	56,000
23B1330M	Banner Pole Maintenance	34,000	-	-	-	-	-	34,000
23B1332M	Street Lighting Upgrade	600,000	-	-	-	-	-	600,000
23B1333M	Drains Maintenance	80,000	-	-	-	-	-	80,000
23B1334M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	-	-	-	-	-	40,000
23B1336M	Advancing Stormwater Harvesting Rollout Project	150,000	-	-	-	-	-	150,000
23B1410M	Urban Forest Precinct Plan Renewal Program	91,000	-	-	-	-	-	91,000
23B1414M	Urban Forest Health (Pest and disease management)	340,000	-	-	-	-	-	340,000
23B2502M	Advance Architectural Design	50,000	-	-	-	-	-	50,000
23B2503M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	-	50,000
23B2504M	Advance Industrial Design	100,000	-	-	-	-	-	100,000
23B2505M	Advance Landscape Architecture Design	75,000	-	-	-	-	-	75,000
23B2506M	Advance Streetscape Design	50,000	-	-	-	-	-	50,000
23B2507M	Advance Urban Design	50,000	-	-	-	-	-	50,000
23B2509M	Advance Parks Design	75,000	-	-	-	-	-	75,000
23B2602M	Metro Tunnel Project	300,000	-	-	-	-	-	300,000
23B2603M	Shrine Reserve - Hostile Vehicle Mitigation	-	2,400,000	-	-	-	-	2,400,000
23B2604M	Queen Victoria Precinct Renewal Program Maintenance	2,000,000	-	-	-	-	-	2,000,000
23B3701M	Accommodation Modifications	300,000	-	-	-	-	-	300,000
23B3702M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	-	1,200,000
23B4113M	Library and Community Hubs Renewal and Maintenance	250,000	-	-	-	-	-	250,000
23B4117M	Creative Spaces Maintenance	75,000	-	-	-	-	-	75,000
23B4118M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4119M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4120M	Meat Market - Maintenance of Technical equipment	22,500	-	-	-	-	-	22,500
23B4122M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	-	40,000
23B4124M	Public Art Melbourne - LAB and Maintenance	200,000	-	-	-	-	-	200,000
23B4125M	Lighting and Maintenance of the Art and Heritage Collection	200,000	-	-	-	-	-	200,000
23B4418M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	125,000	-	-	-	-	-	125,000
23B4503M	Smoke Free Areas Initiative	50,000	-	-	-	-	-	50,000
23B5107M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	-	60,000
23B5108M	Melbourne Fashion Week Asset Maintenance and Install	53,000	-	-	-	-	-	53,000
23B5109M	Christmas Festival Decorations Program - Maintenance	2,100,000	-	-	-	-	-	2,100,000
23B5110M	Moomba Festival - Parade Floats Maintenance	200,000	-	-	-	-	-	200,000
23B5601M	Birrarung Trial Floating Wetland	30,000	20,000	-	-	-	-	50,000
23B5701M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	-	200,000
TOTAL MAINTENANCE		13,367,068	2,420,000	-	-	-	-	15,787,068
TOTAL MAINTENANCE PROGRAM		13,367,068	2,420,000	-	-	-	-	15,787,068
TOTAL PROGRAM		136,081,102	20,562,152	7,000,000	1,000,000	9,575,000	39,358,092	213,576,346



# BUDGET

## 2023-24

THE YEAR ENDING 30 JUNE 2026

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
NEW ASSET EXPENDITURE								
14G1301N	Queen Victoria Precinct Renewal Program	66,800,000	-	-	-	6,354,000	-	73,154,000
18B3410N	City North Urban Realm Improvements	2,500,000	-	-	-	-	-	2,500,000
18B4116N	Public Art Melbourne - Growth Areas	2,000,000	-	-	-	-	-	2,000,000
	N+W Melb and Docklands Transport + Amenity Program (TAP)							
20B2301N		6,000,000	6,000,000	-	-	-	-	12,000,000
21B2514N	Greenline	13,900,000	15,000,000	-	-	1,100,000	-	30,000,000
21B4431N	North Melbourne Community Centre Redevelopment	13,000,000	10,000,000	-	-	-	-	23,000,000
	Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation	660,000	-	-	-	-	-	660,000
22B1438N		135,000	-	-	-	15,000	-	150,000
22B1439N	Carlton Gardens Master Plan Works Implementation							
	Edmund Herring Oval Precinct - Domain Parklands Master Plan	150,000	-	-	-	-	-	150,000
22B1440N		6,859,689	-	-	-	-	-	6,859,689
23B0306N	Technology and Digital Innovation - New		-	-	-	-	-	
23B1206N	Safe City Expansion into Argyle Square and Lygon St	-	-	-	-	-	-	-
23B1362N	New Drainage Infrastructure	340,000	-	-	-	-	-	340,000
23B1363N	Major Streetscape Improvements	-	-	5,000,000	-	-	-	5,000,000
	Pedestrian Monitoring Program - Expansion of sensor network							
23B1365N		60,000	-	-	-	-	-	60,000
23B1370N	Cycle Infrastructure	3,000,000	-	-	-	-	-	3,000,000
23B1426N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	1,431,500	-	1,431,500
	Moonee Ponds Creek Stormwater Harvesting for Princes Park							
23B1443N		2,548,000	-	-	-	-	-	2,548,000
23B1802N	Waste and Resource Recovery Hub Expansion Program	1,354,720	-	-	-	-	-	1,354,720
23B3309N	Power Melbourne	-	-	-	-	-	-	-
23B3706N	Furniture and Equipment New Purchases	102,250	-	-	-	-	-	102,250
23B3707N	Property Services Sustainability New Works	200,000	-	-	-	-	-	200,000
23B3712N	Gas Free Operations	1,500,000	-	-	-	-	-	1,500,000
23B4111N	Public Art	1,000,000	-	-	-	-	-	1,000,000
23B4433N	Melbourne City Baths Redevelopment	150,000	-	-	-	-	-	150,000
	Wayfinding signage program - Extending signs to priority areas							
23B5104N		40,000	-	-	-	-	-	40,000
23B5105N	Christmas Decorations NEW	900,000	-	-	-	-	-	900,000
23B5106N	Moomba Festival - Parade Floats	300,000	-	-	-	-	-	300,000
	Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)	870,000	-	-	-	-	-	870,000
23B5903N								
TOTAL NEW ASSET EXPENDITURE		124,369,659	31,000,000	5,000,000	-	8,900,500	-	169,270,159
ASSET RENEWAL								
23B0305R	Technology Modernisation - Renewal	5,130,676	-	-	-	-	-	5,130,676
23B1208R	Renewal of Safe City Cameras	120,000	-	-	-	-	-	120,000
23B1305R	DDA Compliance - Infrastructure	500,000	-	-	-	-	-	500,000
23B1343R	Flood Mitigation Renewal	1,200,000	-	-	-	-	-	1,200,000
23B1344R	Drains renewal	2,200,000	-	-	-	-	-	2,200,000
23B1346R	Kerb and Channel Renewal	880,000	-	-	-	-	-	880,000
23B1349R	Street Furniture Renewal	400,000	-	-	-	-	-	400,000
23B1350R	Roads to Recovery program	-	468,698	-	-	-	-	468,698
23B1351R	Victorian Grants Commission - Local Road Funding	-	673,454	-	-	-	-	673,454
23B1352R	Roadway Renewal	4,800,000	-	-	-	-	-	4,800,000
23B1353R	Footpath Renewal	4,200,000	-	1,000,000	-	-	-	5,200,000
23B1354R	Banner Pole Renewal	20,000	-	-	-	-	-	20,000
23B1364R	Road Safety Initiatives	1,250,000	-	-	-	-	-	1,250,000
23B1371R	Improving Pedestrian Safety	500,000	-	1,000,000	-	-	-	1,500,000
23B1373R	Lygon Street Renewal - Initiation & Planning	250,000	-	-	-	-	-	250,000
23B1418R	Parks Renewal Program	4,300,000	-	-	-	1,000,000	-	5,300,000
	Climate Adaptation Urban Landscapes Renewal Works (CASP)							
23B1422R		550,000	-	-	-	-	-	550,000
23B1423R	Parks Tree Planting and Replacement Program	1,700,000	-	-	-	-	-	1,700,000
23B1424R	Median and Tree Plot Renewals	150,000	-	-	-	-	-	150,000
23B1425R	Create habitat to increase nature in the city	200,000	-	-	-	-	-	200,000
23B2606R	Elizabeth Street - Stage 2 & 3 - Initiation	500,000	-	-	-	-	-	500,000
23B3601R	Corporate Fleet Replacement	200,000	-	-	-	-	-	200,000
23B3703R	Property Services DDA Works	400,000	-	-	-	-	-	400,000
23B3704R	Property Services Renewal Works	5,600,000	-	-	-	-	-	5,600,000
23B3705R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	-	400,000
23B3710R	Renewal Works - Melbourne Town Hall	1,750,000	-	-	-	-	-	1,750,000
23B3711R	Renewal Works - CH1 CH2 and City Village	2,836,475	-	-	-	-	-	2,836,475
23B4110R	Library Collection Renewal	1,400,000	-	-	-	-	-	1,400,000
23B4422R	Waterways Renewal Program	150,000	-	-	-	-	-	150,000
23B4427R	Community Sports Equipment Renewal	50,000	-	-	-	-	-	50,000
23B4429R	Melbourne City Baths equipment renewal and maintenance	75,000	-	-	-	-	-	75,000
	Children's and Family Services Equipment and Resources Renewal	50,000	-	-	-	-	-	50,000
23B5102R	Christmas Decorations - Renewal	250,000	-	-	-	-	-	250,000
23B5103R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	-	100,000
23B5111R	Now Or Never Festival Hub	110,000	-	-	-	-	-	110,000
23B5901R	Parking Infrastructure Renewal	570,000	-	-	-	-	-	570,000
TOTAL ASSET RENEWAL		42,792,151	1,142,152	2,000,000	-	1,000,000	-	46,934,303
TOTAL CAPITAL WORKS PROGRAM		167,161,810	32,142,152	7,000,000	-	9,900,500	-	216,204,462

# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
MAINTENANCE PROGRAM								
MAINTENANCE								
23B0304M	IT Maintenance	1,328,068	-	-	-	-	-	1,328,068
23B1202M	Corporate Security Access and Control Maintenance	140,000	-	-	-	-	-	140,000
23B1204M	Safe City Camera Maintenance	163,000	-	-	-	-	-	163,000
23B1207M	Street Trading Infrastructure Maintenance	200,000	-	-	-	-	-	200,000
23B1306M	Bridge Maintenance	370,000	-	-	-	-	-	370,000
23B1309M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	-	1,152,000
23B1323M	Wharf and Marina Maintenance	180,000	-	-	-	-	-	180,000
23B1326M	Bicycle Lane Maintenance	185,000	-	-	-	-	-	185,000
23B1327M	Traffic Signals	250,000	-	-	-	-	-	250,000
23B1328M	Pump Station Maintenance	63,906	-	-	-	-	-	63,906
23B1329M	Fire Hydrant Maintenance	52,000	-	-	-	-	-	52,000
23B1330M	Banner Pole Maintenance	34,000	-	-	-	-	-	34,000
23B1332M	Street Lighting Upgrade	600,000	-	-	-	-	-	600,000
23B1333M	Drains Maintenance	80,000	-	-	-	-	-	80,000
23B1334M	Pedestrian Monitoring - renewal and maintenance of sensors	40,900	-	-	-	-	-	40,900
23B1336M	Advancing Stormwater Harvesting Rollout Project	150,000	-	-	-	-	-	150,000
23B1410M	Urban Forest Precinct Plan Renewal Program	80,000	-	-	-	-	-	80,000
23B1414M	Urban Forest Health (Pest and disease management)	340,000	-	-	-	-	-	340,000
23B2502M	Advance Architectural Design	50,000	-	-	-	-	-	50,000
23B2503M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	-	50,000
23B2504M	Advance Industrial Design	100,000	-	-	-	-	-	100,000
23B2505M	Advance Landscape Architecture Design	75,000	-	-	-	-	-	75,000
23B2506M	Advance Streetscape Design	50,000	-	-	-	-	-	50,000
23B2507M	Advance Urban Design	50,000	-	-	-	-	-	50,000
23B2509M	Advance Parks Design	75,000	-	-	-	-	-	75,000
23B2604M	Queen Victoria Precinct Renewal Program Maintenance	2,000,000	-	-	-	-	-	2,000,000
23B3701M	Accommodation Modifications	300,000	-	-	-	-	-	300,000
23B3702M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	-	1,200,000
23B4113M	Library and Community Hubs Renewal and Maintenance	250,000	-	-	-	-	-	250,000
23B4117M	Creative Spaces Maintenance	75,000	-	-	-	-	-	75,000
23B4118M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4119M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4120M	Meat Market - Maintenance of Technical equipment	22,500	-	-	-	-	-	22,500
23B4122M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	-	40,000
23B4124M	Public Art Melbourne - LAB and Maintenance	200,000	-	-	-	-	-	200,000
23B4125M	Lighting and Maintenance of the Art and Heritage Collection	200,000	-	-	-	-	-	200,000
23B4418M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	125,000	-	-	-	-	-	125,000
23B4503M	Smoke Free Areas Initiative	50,000	-	-	-	-	-	50,000
23B5107M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	-	60,000
23B5108M	Melbourne Fashion Week Asset Maintenance and Install	53,000	-	-	-	-	-	53,000
23B5109M	Christmas Festival Decorations Program - Maintenance	2,100,000	-	-	-	-	-	2,100,000
23B5110M	Moomba Festival - Parade Floats Maintenance	200,000	-	-	-	-	-	200,000
23B5601M	Birrarung Trial Floating Wetland	80,000	-	-	-	-	-	80,000
23B5701M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	-	200,000
TOTAL MAINTENANCE		13,054,374	-	-	-	-	-	13,054,374
TOTAL MAINTENANCE PROGRAM		13,054,374	-	-	-	-	-	13,054,374
TOTAL PROGRAM		180,216,184	32,142,152	7,000,000	-	9,900,500	-	229,258,836

# BUDGET

## 2023-24

THE YEAR ENDING 30 JUNE 2027

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
NEW ASSET EXPENDITURE								
14G1301N	Queen Victoria Precinct Renewal Program	3,700,000	-	-	-	-	-	3,700,000
	N+W Melb and Docklands Transport + Amenity Program (TAP)							
20B2301N		6,000,000	6,000,000	-	-	-	-	12,000,000
21B2514N	Greenline	15,000,000	15,000,000	-	-	-	-	30,000,000
21B4428N	Riverslide Skate Park Redevelopment	200,000	-	-	-	-	-	200,000
	Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation							
22B1438N		660,000	-	-	-	-	-	660,000
22B1439N	Carlton Gardens Master Plan Works Implementation	135,000	-	-	-	15,000	-	150,000
	Edmund Herring Oval Precinct - Domain Parklands Master Plan							
22B1440N		300,000	-	-	-	-	-	300,000
23B0306N	Technology and Digital Innovation - New	-	-	-	-	-	4,105,000	4,105,000
23B1362N	New Drainage Infrastructure	340,000	-	-	-	-	-	340,000
23B1363N	Major Streetscape Improvements	-	-	5,000,000	-	-	-	5,000,000
	Pedestrian Monitoring Program - Expansion of sensor network							
23B1365N		60,000	-	-	-	-	-	60,000
23B1370N	Cycle Infrastructure	3,000,000	-	-	-	-	-	3,000,000
23B1426N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	1,500,000	-	1,500,000
23B3706N	Furniture and Equipment New Purchases	100,000	-	-	-	-	-	100,000
23B3707N	Property Services Sustainability New Works	200,000	-	-	-	-	-	200,000
23B3712N	Gas Free Operations	1,500,000	-	-	-	-	-	1,500,000
23B4111N	Public Art	1,000,000	-	-	-	-	-	1,000,000
23B4433N	Melbourne City Baths Redevelopment	350,000	-	-	-	-	-	350,000
23B5105N	Christmas Decorations NEW	900,000	-	-	-	-	-	900,000
23B5106N	Moomba Festival - Parade Floats	300,000	-	-	-	-	-	300,000
	Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)	870,000	-	-	-	-	-	870,000
TOTAL NEW ASSET EXPENDITURE		34,615,000	21,000,000	5,000,000	-	1,515,000	4,105,000	66,235,000
ASSET RENEWAL								
23B0305R	Technology Modernisation - Renewal	-	-	-	-	-	5,150,676	5,150,676
23B1208R	Renewal of Safe City Cameras	120,000	-	-	-	-	-	120,000
23B1305R	DDA Compliance - Infrastructure	500,000	-	-	-	-	-	500,000
23B1343R	Flood Mitigation Renewal	1,200,000	-	-	-	-	-	1,200,000
23B1344R	Drains renewal	2,200,000	-	-	-	-	-	2,200,000
23B1346R	Kerb and Channel Renewal	880,000	-	-	-	-	-	880,000
23B1349R	Street Furniture Renewal	-	-	-	-	-	400,000	400,000
23B1350R	Roads to Recovery program	-	468,698	-	-	-	-	468,698
23B1351R	Victorian Grants Commission - Local Road Funding	-	673,454	-	-	-	-	673,454
23B1352R	Roadway Renewal	4,800,000	-	-	-	-	-	4,800,000
23B1353R	Footpath Renewal	4,200,000	-	1,000,000	-	-	-	5,200,000
23B1354R	Banner Pole Renewal	20,000	-	-	-	-	-	20,000
23B1364R	Road Safety Initiatives	-	-	-	-	-	1,250,000	1,250,000
23B1371R	Improving Pedestrian Safety	500,000	-	1,000,000	-	-	-	1,500,000
23B1373R	Lygon Street Renewal - Initiation & Planning	250,000	-	-	-	-	-	250,000
23B1418R	Parks Renewal Program	4,300,000	-	-	-	1,000,000	-	5,300,000
	Climate Adaptation Urban Landscapes Renewal Works (CASP)							
23B1422R		550,000	-	-	-	-	-	550,000
23B1423R	Parks Tree Planting and Replacement Program	1,700,000	-	-	-	-	-	1,700,000
23B1424R	Median and Tree Plot Renewals	150,000	-	-	-	-	-	150,000
23B1425R	Create habitat to increase nature in the city	200,000	-	-	-	-	-	200,000
23B2606R	Elizabeth Street - Stage 2 & 3 - Initiation	500,000	-	-	-	-	-	500,000
23B3601R	Corporate Fleet Replacement	200,000	-	-	-	-	-	200,000
23B3703R	Property Services DDA Works	400,000	-	-	-	-	-	400,000
23B3704R	Property Services Renewal Works	4,381,581	-	-	-	-	3,118,419	7,500,000
23B3705R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	-	400,000
23B3710R	Renewal Works - Melbourne Town Hall	1,750,000	-	-	-	-	-	1,750,000
23B3711R	Renewal Works - CH1 CH2 and City Village	2,132,905	-	-	-	-	-	2,132,905
23B4110R	Library Collection Renewal	1,400,000	-	-	-	-	-	1,400,000
23B4422R	Waterways Renewal Program	150,000	-	-	-	-	-	150,000
23B4427R	Community Sports Equipment Renewal	50,000	-	-	-	-	-	50,000
23B4429R	Melbourne City Baths equipment renewal and maintenance	75,000	-	-	-	-	-	75,000
	Children's and Family Services Equipment and Resources Renewal	50,000	-	-	-	-	-	50,000
23B5102R	Christmas Decorations - Renewal	250,000	-	-	-	-	-	250,000
23B5103R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	-	100,000
23B5111R	Now Or Never Festival Hub	110,000	-	-	-	-	-	110,000
23B5901R	Parking Infrastructure Renewal	-	-	-	-	-	3,000,000	3,000,000
TOTAL ASSET RENEWAL		33,519,486	1,142,152	2,000,000	-	1,000,000	12,919,095	50,580,733
TOTAL CAPITAL WORKS PROGRAM		68,134,486	22,142,152	7,000,000	-	2,515,000	17,024,095	116,815,733

# BUDGET

## 2023-24

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
MAINTENANCE PROGRAM								
MAINTENANCE								
23B0304M	IT Maintenance	1,328,068	-	-	-	-	-	1,328,068
23B1202M	Corporate Security Access and Control Maintenance	140,000	-	-	-	-	-	140,000
23B1204M	Safe City Camera Maintenance	163,000	-	-	-	-	-	163,000
23B1207M	Street Trading Infrastructure Maintenance	200,000	-	-	-	-	-	200,000
23B1306M	Bridge Maintenance	370,000	-	-	-	-	-	370,000
23B1309M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	-	1,152,000
23B1323M	Wharf and Marina Maintenance	180,000	-	-	-	-	-	180,000
23B1326M	Bicycle Lane Maintenance	185,000	-	-	-	-	-	185,000
23B1327M	Traffic Signals	310,000	-	-	-	-	-	310,000
23B1328M	Pump Station Maintenance	65,000	-	-	-	-	-	65,000
23B1329M	Fire Hydrant Maintenance	63,500	-	-	-	-	-	63,500
23B1330M	Banner Pole Maintenance	34,000	-	-	-	-	-	34,000
23B1332M	Street Lighting Upgrade	600,000	-	-	-	-	-	600,000
23B1333M	Drains Maintenance	80,000	-	-	-	-	-	80,000
23B1334M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	-	-	-	-	-	40,000
23B1336M	Advancing Stormwater Harvesting Rollout Project	150,000	-	-	-	-	-	150,000
23B1410M	Urban Forest Precinct Plan Renewal Program	80,000	-	-	-	-	-	80,000
23B1414M	Urban Forest Health (Pest and disease management)	340,000	-	-	-	-	-	340,000
23B2502M	Advance Architectural Design	50,000	-	-	-	-	-	50,000
23B2503M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	-	50,000
23B2504M	Advance Industrial Design	100,000	-	-	-	-	-	100,000
23B2505M	Advance Landscape Architecture Design	75,000	-	-	-	-	-	75,000
23B2506M	Advance Streetscape Design	50,000	-	-	-	-	-	50,000
23B2507M	Advance Urban Design	50,000	-	-	-	-	-	50,000
23B2509M	Advance Parks Design	75,000	-	-	-	-	-	75,000
23B2604M	Queen Victoria Precinct Renewal Program Maintenance	2,000,000	-	-	-	-	-	2,000,000
23B3701M	Accommodation Modifications	300,000	-	-	-	-	-	300,000
23B3702M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	-	1,200,000
23B4113M	Library and Community Hubs Renewal and Maintenance	250,000	-	-	-	-	-	250,000
23B4117M	Creative Spaces Maintenance	75,000	-	-	-	-	-	75,000
23B4118M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4119M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	-	20,000
23B4120M	Meat Market - Maintenance of Technical equipment	22,500	-	-	-	-	-	22,500
23B4122M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	-	40,000
23B4124M	Public Art Melbourne - LAB and Maintenance	200,000	-	-	-	-	-	200,000
23B4125M	Lighting and Maintenance of the Art and Heritage Collection	200,000	-	-	-	-	-	200,000
23B4418M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	127,813	-	-	-	-	-	127,813
23B4503M	Smoke Free Areas Initiative	50,000	-	-	-	-	-	50,000
23B5107M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	-	60,000
23B5108M	Melbourne Fashion Week Asset Maintenance and Install	53,000	-	-	-	-	-	53,000
23B5109M	Christmas Festival Decorations Program - Maintenance	2,100,000	-	-	-	-	-	2,100,000
23B5110M	Moomba Festival - Parade Floats Maintenance	200,000	-	-	-	-	-	200,000
23B5601M	Birrarung Trial Floating Wetland	80,000	-	-	-	-	-	80,000
23B5701M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	-	200,000
TOTAL MAINTENANCE		13,128,881	-	-	-	-	-	13,128,881
TOTAL MAINTENANCE PROGRAM		13,128,881	-	-	-	-	-	13,128,881
TOTAL PROGRAM		81,263,367	22,142,152	7,000,000	-	2,515,000	17,024,095	129,944,614

### APPENDIX F – FEES AND CHARGES

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year ending 2023–24. Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees, and are made in accordance with legislative requirements. These fees are updated as of 1 July 2023 and will be reflected on Council's website.

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Community Wellbeing	Children Services: Childcare late fee per minute	Each	1.00	1.00
Community Wellbeing	Child Care: Child Care - Long Day Care	Per Day	137.50	142.50
Community Wellbeing	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	643.00	666.00
Community Wellbeing	Family Services: Flu vaccine	Each	22.00	22.00
Community Wellbeing	Family Services: Meningococcal ACWY vaccine	Each	75.00	75.00
Community Wellbeing	Family Services: Vaccine Meningococcal B	Each	135.00	135.00
Community Wellbeing	Family Services: Boostrix Vaccine	Each	60.00	60.00
Community Wellbeing	Family Services: Varicella Vaccine	Each	70.00	70.00
Community Wellbeing	Family Services: Community Room Hire (Community Groups )	Max Per Day	45.00	0.00
Community Wellbeing	Ageing and Inclusion: Centre Based Meals	Per Meal	8.40	8.70
Community Wellbeing	Ageing and Inclusion: Centre based meals - Full cost recovery rate	Each	15.90	0.00
Community Wellbeing	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate	Range Per Hour	20.00	20.70
Community Wellbeing	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High	Per Session	11.40	11.80
Community Wellbeing	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low	Per Session	9.80	10.20
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Mon - Fri	Per Hour	44.50	46.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Saturday	Per Hour	52.00	54.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Sunday	Per Hour	74.50	77.00
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Mon -Fri	Per Hour	44.50	46.00
Creative City	Community Hubs: Technical Assistance Cost (min 4 hour call out)	Per Hour	66.50	69.00
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Saturday/Sunday	Per Hour	56.00	58.00



# BUDGET

## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Publications	Max Per Item	0.00	100.00
Creative City	Lost / Damaged items fee	Max Per Item	100.00	100.00
Creative City	Makerspace materials / kits	Max Per Item	0.25	0.25
Creative City	Library sales 10 items	Each	8.20	8.50
Creative City	Library branded marketing material	Max Per Item	10.70	11.00
Creative City	Small Room Community Rate (capacity less than 15)	Per Hour	4.60	4.60
Creative City	Small Room Commercial Rate (capacity less than 15)	Per Hour	24.00	25.00
Creative City	Library sales: bags	Per Unit	6.60	6.80
Creative City	Large Room Community Rate (capacity 45-99)	Per Hour	12.20	12.20
Creative City	Large Room Commercial Rate (capacity 45-99)	Per Hour	61.00	63.00
Creative City	Activity Kits and materials	Max Per Item	0.00	25.00
Creative City	Library sales: Junior books and magazines	Per Unit	0.50	0.50
Creative City	Library at The Dock (LaTD): Performance Space - Community Rate	Per Hour	28.00	29.00
Creative City	Library sales: books	Per Unit	1.00	1.00
Creative City	Library Overdues: Hotpicks 1 week loans	Per Item Per Day	0.00	0.00
Creative City	Library at The Dock (LaTD): Performance Space - Commercial Rate	Per Hour	140.00	145.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - commercial use (capacity 100+)	Per Hour	108.00	112.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - community use (capacity 100+)	Per Hour	22.00	22.80
Creative City	Library Printing: including all formats B&W, colour, A4 - A3 etc single sided	Per Unit	0.20	0.20
Creative City	Library Gallery hire	Per Month	965.00	965.00
Creative City	Medium Room Community Rate (15-44)	Per Hour	7.10	7.10
Creative City	Medium Room Commercial Rate (15-44)	Per Hour	35.70	37.50
Creative City	Interlibrary loans for State and University library material	Max Per Item	29.00	30.30
Creative City	SIGNAL: Space (4 hours): Corporate	Per Half Day	245.00	254.00
Creative City	SIGNAL: Space (8 hours): Corporate	Per Day	465.00	480.00
Creative City	SIGNAL: Studio (4 hours):Corporate	Per Half Day	190.00	196.00
Creative City	SIGNAL: Studio (8 hours): Corporate	Per Day	360.00	372.00
Creative City	Signal: Additional Equipment: Portable PA	Per Event	155.00	160.00
Creative City	SIGNAL: Space (4 hours): Not Funded, Not-for-profit Organisations	Per Half Day	120.50	125.00
Creative City	SIGNAL: Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	230.00	238.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	SIGNAL: Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	92.50	96.00
Creative City	SIGNAL: Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	177.00	183.00
Creative City	ArtPlay Mezzanine - (4 hours) Corporate	Per Half Day	500.00	515.00
Creative City	mArtPlay Mezzanine - (8 hours) Corporate	Per Day	870.00	898.00
Creative City	ArtPlay Mezzanine - (4 hours) Not Funded,Not-for-profit Organisations	Per Half Day	248.50	258.00
Creative City	ArtPlay Mezzanine - (8 hours) Not Funded,Not-for-profit Organisations	Per Day	432.00	445.00
Creative City	ArtPlay: Additional Equipment: Portable PA	Per Event	155.00	160.00
Creative City	ArtPlay: Additional Equipment: Rear Projection Screen	Per Event	155.00	160.00
Creative City	ArtPlay: Main Space (4 hours): Corporate	Per Half Day	710.00	735.00
Creative City	ArtPlay: Main Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	352.00	365.00
Creative City	ArtPlay: Main Space (8 hours): Corporate	Per Day	1,235.00	1,280.00
Creative City	ArtPlay: Main Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	612.00	635.00
Creative City	Signal: Staff Costs (min 4hr call): Signal Program	Per Hour	58.50	61.00
Creative City	ArtPlay: Staff Costs (min 4hr call): ArtPlay Program	Per Hour	58.50	61.00
Creative City	Signal: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): Signal Program	Per Hour	93.00	101.00
Creative City	ArtPlay: Staff Penalty Rates- Sun and Pub Hols (min 4hr call): ArtPlay Program	Per Hour	93.00	101.00
Creative City	SIGNAL: Space and Studio (4 hours): Corporate	Per Half Day	405.00	420.00
Creative City	SIGNAL: Space and Studio (8 hours): Corporate	Per Day	775.00	800.00
Creative City	SIGNAL: Space and Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	201.00	208.00
Creative City	SIGNAL: Space and Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	383.00	395.00
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) :Corporate	Per Half Day	1,150.00	1,190.00
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Corporate	Per Day	2,000.00	2,060.00
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) : Not Funded,Not-for-profit Organisations	Per Half Day	568.00	590.00
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Not Funded,Not-for-profit Organisations	Per Day	987.50	1,020.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,550.00	1,604.00
Creative City	Stables: Events - Bump in/Bump Out	Per Day	390.00	404.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Half Day	51.50	53.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Day	85.00	88.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Week	252.00	261.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Half Day	725.00	750.00
Creative City	Stables: Events - Bump in/Bump Out	Per Week	1,320.00	1,366.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	436.00	450.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	700.00	724.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	8,727.00	9,032.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	3,100.00	3,208.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	17,350.00	17,957.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	2,635.00	2,725.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Day	1,220.00	1,263.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Week	4,985.00	5,066.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	925.00	957.00
Creative City	Garden : Commercial - Function - Garden	Per Week	2,490.00	2,577.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Day	140.00	145.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Week	570.00	590.00
Creative City	Garden : Commercial - Function - Garden	Per Day	635.00	655.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,900.00	1,966.00
Creative City	Additional Production: Use of Data Projector	Per Event/Project	162.00	167.00
Creative City	Additional Production: In House Sound System	Per Event/Project	227.00	235.00
Creative City	Additional Staffing: Cleaning - Basic Event Clean	Per Event	164.00	170.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	7,708.00	7,978.00
Creative City	Keys: Extra Key or FOB	Per Key/Fob	41.00	42.50
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Week	5,645.00	5,843.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Day	260.00	269.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Half Day	330.00	342.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Day	760.00	787.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Week	2,925.00	3,027.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Half Day	83.50	86.50

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Additional Staff: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	59.00	61.00
Creative City	Additional Staffing: Cleaning On Site during event	Per Hour Minimum 4 Hour Call Out	59.00	61.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Half Day	348.00	360.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Day	505.00	523.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Week	2,025.00	2,100.00
Creative City	Additional Production: Use of Data Projector - LARGE - BARCO	Per Event/Project	337.00	349.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,290.00	1,335.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Week	5,155.00	5,335.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	205.00	210.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	343.00	355.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,345.00	1,392.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Day	922.00	954.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Week	3,700.00	3,830.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	154.00	160.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	254.00	263.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,000.00	1,035.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Week	865.00	895.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal- Large Room	Per Day	220.00	228.00
Creative City	Meeting Room Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Half Day	210.00	217.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Day	340.00	352.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Week	1,360.00	1,407.00
Creative City	Meeting Room: Commercial - Meeting/Rehearsal - Large Room	Per Half Day	130.00	135.00
Creative City	Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal - Large Room	Per Day	138.00	143.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room	Per Week	565.00	585.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Half Day	155.00	160.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Day	254.00	263.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Week	1,005.00	1,040.00
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Day	105.00	108.50
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Half Day	61.00	63.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Half Day	100.00	103.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Day	167.00	173.00
Creative City	Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room	Per Week	425.00	440.00
Creative City	Meeting Room: Independent & Unfunded-Seminar/Class/Function - Large Room	Per Week	678.00	702.00
Creative City	Old Café: Commercial: Day	Per Day	158.00	0.00
Creative City	Old Café: Commercial: Half Day	Per Half Day	0.00	0.00
Creative City	Old Café: Commercial: Week	Per Week	0.00	0.00
Creative City	Old Café: Grant Supported Not For Profit: Day	Per Day	0.00	0.00
Creative City	Old Café: Grant Supported Not For Profit: Half Day	Per Half Day	0.00	0.00
Creative City	Old Café: Grant Supported Not For Profit: Week	Per Week	0.00	0.00
Creative City	Set up and pack up of Meeting	Per Event	163.00	169.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Half Day	850.00	880.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Day	1,245.00	1,288.00
Creative City	Old Café: Independent & Unfunded: Day	Per Day	0.00	0.00
Creative City	Old Café: Independent & Unfunded: Half Day	Per Half Day	0.00	0.00
Creative City	Old Café: Independent & Unfunded: Week	Per Week	0.00	0.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Week	880.00	911.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Half Day	1,270.00	1,314.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Day	1,865.00	1,930.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Week	8,310.00	8,600.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	83.50	86.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Day	139.00	144.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Week	558.00	577.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Half Day	254.00	263.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Day	309.00	320.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Week	1,210.00	1,252.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	51.50	53.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Day	85.50	88.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Week	340.00	352.00
Creative City	Stables: Commercial - Rehearsal/Meeting/Exhibition	Per Half Day	140.00	144.00
Creative City	Stables: Events - Bump in/Bump Out	Per Half Day	215.00	223.00
Creative City	Meeting Room: Grant Supported & Not for Profit – Meeting/Rehearsal – Half Day -	Per Half Day	82.00	85.00
Creative City	10x10 Meter stage removal/replacement	Each	0.00	0.00
Creative City	Additional Production: Use of Engineering Report	Per Hour	120.00	0.00
Creative City	Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	95.00	101.00
Creative City	Additional Staff: Rigger	Per Hour	0.00	0.00
Creative City	Additional Staffing: Cleaning:Standard Event Weekly Clean	Per Week	490.00	507.00
Creative City	Kitchen hire: hire and extensive clean	Each	490.00	507.00
Creative City	Tiered Seating Systems	Each	0.00	0.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Half Day	327.00	338.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Day	552.00	571.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Week	2,170.00	2,246.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Half Day	249.00	257.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Day	413.00	427.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Week	1,615.00	1,670.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Half Day	131.00	136.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Day	216.00	223.00



# BUDGET

## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Week	865.00	895.00
Creative City	Garden : Commercial - Function - Garden	Per Half Day	515.00	530.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Half Day	254.00	263.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Day	309.00	319.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Week	1,215.00	1,257.00
City Infrastructure	Vehicle Crossing Fees - Residential Property	Per Application - Min	0.00	350.00
City Infrastructure	Vehicle Crossing Fees - Commercial/Mixed Use Property	Per Application - Min	0.00	550.00
City Safety Security Amenity	Market Permit: Stall for individual uses (REDUNDANT	Per Annum	208.60	0.00
City Safety Security Amenity	Extended Outdoor Dining Parklet Fee: Outside Central City (includes all on-street parklets) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	64.00	128.00
City Safety Security Amenity	Street Activity: Busking - Application Fee for Street Entertainment, Premium Permit and CA Safety Assessment (Per application)	Per Application	0.00	207.00
City Safety Security Amenity	Street Activity: Kiosk Permit Fee	Per Annum	0.00	1.00
City Safety Security Amenity	Street Activity: Kiosk Collins Street south side between Market & William Sts, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Month	986.38	1,030.00
City Safety Security Amenity	Street Activity: Kiosk os Melbourne Town Hall, Swanston St, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Month	1,711.44	1,771.00
City Safety Security Amenity	Street Activity: Cylinder and Seasonal Street Trading	Per Month	320.60	332.00
City Safety Security Amenity	Street Activity: Sunday Arts and Craft Market (Annual Fee) charged annually	Per Annum	7,210.10	7,462.45
City Safety Security Amenity	Street Activity: Spruiking Permit Fee (Annual Fee)	Per Annum	203.50	500.00
City Safety Security Amenity	Street Activity: Premium Food Van Site Fee	Per Month	1,017.50	1,053.00
City Safety Security Amenity	Street Activity: Street Entertainment Permit Fee (Annual fee)	Per Annum/Per Permit	122.40	311.00
City Safety Security Amenity	Street Activity: Pedicabs (\$Fee per month)	Per Month	305.30	316.00
City Safety Security Amenity	Street Activity: Busking permit fee (12 months)	Per Annum	30.60	50.00

# BUDGET

## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Outdoor Dining Parklet Permit Fee: Docklands (includes all on-street parklets) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	64.00	128.00
City Safety Security Amenity	Parklet Application Fee and Renewal Fee (all on-street parklets including non-standard applications) (\$ per annum)	Per Annum/Per Permit	600.00	621.00
City Safety Security Amenity	Outdoor Dining Application Fee and Renewal Fee (footpaths, promenades and laneways) (\$ per annum)	Per Annum/Per Permit	200.00	207.00
City Safety Security Amenity	Outdoor Dining Permit Fee - Non-standard Areas (dining spaces on median strips, nature strips or other non-parklet spaces) (\$per square meter/ annum)	Per square meter per Annum/Per Permit	208.00	216.00
City Safety Security Amenity	Market Permit: Markets that consist of 11 to 15 Street Trading Stalls	Per Annum	1,603.60	1,660.00
City Safety Security Amenity	Market Permit: Markets that consist of 16 or more street trading stalls, for each additional market stall over 16 sites (the fee for additional stalls that exceed 16 stalls)	Each Additional Site	79.90	83.00
City Safety Security Amenity	Market Permit: Markets that consist of up to 10 street trading stalls	Per Annum	1,068.90	1,106.00
City Safety Security Amenity	Street Garden: Application Fee	Per Application	50.90	52.00
City Safety Security Amenity	Outdoor Dining Footpath Fee: Central City (includes footpaths, promenades and laneways in all CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	72.20	109.00
City Safety Security Amenity	Outdoor Dining Footpath Fee: Outside Central City (footpaths, promenades and laneway areas) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	16.60	32.00
City Safety Security Amenity	Outdoor Dining Footpath Fee: Docklands (footpaths, promenades and laneway areas) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	16.60	25.00
City Safety Security Amenity	Outdoor Dining Parklet Permit Fee: Central City (includes all on-street dining in CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	278.00	555.55
City Safety Security Amenity	Street Activity: Busking permit fee (3 months)	Per Quarter	25.50	35.00
City Safety Security Amenity	Street Activity: Busking permit reapplication fee	Per Application	30.60	50.00
City Safety Security Amenity	Street Activity: Busking selling fee	Per Application	101.80	200.00
City Safety Security Amenity	Street Activity: Premium Busking permit fee 12 months	Per Annum/Per Permit	71.30	100.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Street Activity: Premium Busking permit fee 3 months	Per Annum/Per Permit	50.90	70.00
City Safety Security Amenity	Outdoor Dining Parklet - Jersey Barrier Hire - 6m- Charge per lineal metre per annum	Per Annum	0.00	190.53
City Safety Security Amenity	Outdoor Dining Parklet - Jersey Barrier Hire - 2m- Charge per lineal metre per annum	Per Annum	0.00	571.59
City Safety Security Amenity	Street Activity: Application Fee (Casual Street Trading Cylinders / Seasonal Street Trading / Temporary Street Trading / Markets)	Per Application	0.00	207.00
City Safety Security Amenity	Street Garden: Bond	Per Application	0.00	75.00
City Safety Security Amenity	Street Activity - Inspection Fee (Food Trucks and Pedicabs)	Per Application	0.00	207.00
City Safety Security Amenity	Street Activity: Standard Food Van Site Fee	Per Month	0.00	207.00
City Safety Security Amenity	Street Activity: Temporary Street Trading Permit Fee	Per Day	0.00	332.00
City Safety Security Amenity	Street Activity: Kiosk Corner Collins St & Elizabeth St, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Month	0.00	1,156.00
City Safety Security Amenity	Street Activity: Kiosk Corner Elizabeth St & Bourke St (GPO), Melbourne (Licence Fee / Rental per annum) charged monthly	Per Month	0.00	1,080.00
City Safety Security Amenity	Street Activity: Kiosk Corner Swanston St & Collins St, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Month	0.00	2,000.00
City Safety Security Amenity	Street Activity: Kiosk Corner Bourke St & Harbour Esp, Docklands (Licence Fee / Rental per annum) charged monthly	Per Month	0.00	884.00
City Safety Security Amenity	Medical Parking Permits	Per Annum	282.00	500.00
City Safety Security Amenity	Medical Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	282.00	500.00
City Safety Security Amenity	Interim Medical Parking Permits	Per Registration	282.00	500.00
City Safety Security Amenity	Tradesperson Permit	Per Week/Per Permit	58.00	100.00
City Safety Security Amenity	Tradesperson Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	58.00	100.00
City Safety Security Amenity	Street Permits: Advertising Board Permits	Annual	675.00	705.00
City Safety Security Amenity	Vouchers Permits	Per Booklet	47.00	60.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Zoo Parking Permits	Per Annum	300.00	310.00
City Safety Security Amenity	Resident Parking Permits: (2nd Permit - All Other Areas): Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	137.00	137.00
City Safety Security Amenity	Handbill Permits	Administration Fee Per Permit	40.00	100.00
City Safety Security Amenity	Resident Parking (2nd Permit - Carlton)	Per Annum	137.00	137.00
City Safety Security Amenity	Resident Parking Permits	Per Annum/Per Permit	47.00	47.00
City Safety Security Amenity	Resident Parking Permits (2nd Permit - All Other Areas)	Per Annum	137.00	137.00
City Safety Security Amenity	Resident Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	47.00	47.00
City Safety Security Amenity	Resident Parking (2nd Permit - Carlton): Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	137.00	137.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - 5 Business Days	Per Application	180.00	186.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - 4 Business Days	Per Application	270.00	279.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - 3 Business Days	Per Application	360.00	373.00
City Safety Security Amenity	Reserved Parking Permit: Cancellation / Amendment Fee - Residents	Per Item	90.00	90.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - < 5 Business Days - Residents	Per Application	90.00	90.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - < 4 Business Days - Residents	Per Application	135.00	135.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - < 3 Business Days - Residents	Per Application	180.00	180.00
City Safety Security Amenity	Ikon Park Parking Permits	Per Annum	275.00	275.00
City Safety Security Amenity	Zoo Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	300.00	310.00
City Safety Security Amenity	Ikon Park Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	275.00	275.00
City Safety Security Amenity	Advertising Board Application Fee	Per Application	225.00	235.00
City Safety Security Amenity	Bin Permit Application Fee	Per Application	90.00	93.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Interim Resident Parking Permits	Per Registration	47.00	47.00
City Safety Security Amenity	Interim Resident Parking (2nd Permit - Carlton)	Per Registration	137.00	137.00
City Safety Security Amenity	Interim Resident Parking Permits (2nd Permit - All Other Areas)	Per Registration	137.00	137.00
City Safety Security Amenity	Interim Street Permits: Pedestrian Area Access Permit	Per Registration	500.00	500.00
City Safety Security Amenity	Street Permits: Pedestrian Area Access Permit	Per Annum	500.00	518.00
City Safety Security Amenity	Street Permits: Pedestrian Area Access Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	500.00	518.00
City Safety Security Amenity	Real Estate Agent Pointer Boards - Application Fee	Per Application	225.00	232.00
City Safety Security Amenity	Real Estate Agent Pointer Boards - Annual Permit Fee	Annual	680.00	705.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee per additional space.	Admin Fee & second & subsequent Bay	90.00	99.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee (App fee and 1st space)	Administration Fee and 1st Bay	180.00	186.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	90.00	90.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee - Residents	Admin Fee & second & subsequent Bay	45.00	45.00
City Safety Security Amenity	Reserved Parking Permit: Cancellation / Amendment Fee	Per Item	180.00	186.00
City Safety Security Amenity	Bin Permit Charge	Per Day	90.00	93.00
City Safety Security Amenity	Healthcare Support Worker Parking Permit (In-house healthcare)	Per Annum	0.00	250.00
City Safety Security Amenity	Non-Carlton Transferable Resi Parking Permit	Per Annum	0.00	137.00
City Safety Security Amenity	Carlton Voucher	Per Quarter	47.00	60.00

# BUDGET

## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Release of Impounded Items (Includes First Day only) - Minimum Charge	M2/day	50.00	50.00
City Safety Security Amenity	Release of Impounded Items (Additional Days after First Day)	M2/day	2.00	2.00
City Safety Security Amenity	Cat Registration - Full Fee	Per Registration	120.00	124.00
City Safety Security Amenity	Inspection of Dog and Cat Register	Per Inspection	0.00	0.00
City Safety Security Amenity	Per Day Rate for Animals Post Eight Day Statutory Period	Per Day	0.00	0.00
City Safety Security Amenity	Cat Trap Hire Seven Days (Pensioner, Health Care Card Holders, Government Organisations)	Per Week	0.00	0.00
City Safety Security Amenity	Dog Registration - Maximum Fee	Per Registration	195.00	201.00
City Safety Security Amenity	Application to Register Domestic Animal Business	Per Application	200.00	206.00
City Safety Security Amenity	Cat / Dog Transport Fee - Business Hours	Each	25.00	25.00
City Safety Security Amenity	Cat Trap Hire Seven Days	Per Week	25.00	25.00
City Safety Security Amenity	Dog Registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog	Per Registration	320.00	329.00
City Safety Security Amenity	Late Fee for Registration Renewal After 11 April Annually	Per Registration	15.00	15.00
City Safety Security Amenity	Registration and Renewal - Domestic Animal Business	Per Registration	480.00	494.00
City Safety Security Amenity	Transfer of Registration - Domestic Animal Business	Per Application	125.00	129.00
City Safety Security Amenity	Foster Carer Registration	Per Annum	50.00	50.00
City Safety Security Amenity	Foster Care Registration – Dog	Per Unit	8.00	8.00
City Safety Security Amenity	Foster Care Registration – cat	Per Unit	8.00	8.00
Climate Change & City Resilience	Developer Stormwater Management Fee	per hectare	34,250.00	0.00
Experience Melbourne	Cooks' Cottage - Events / Workshops - Child	Each	10.50	0.00
Experience Melbourne	Signage Hubs - daily hire fee (per poster panel)	Max Per Day	22.70	23.50
Experience Melbourne	Super Banners - daily hire fee (per banner pole)	Max Per Day	5.70	5.90
Experience Melbourne	Standard and Docklands V1 Banners - daily hire fee (per banner pole),	Max Per Day	3.70	3.85



# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Experience Melbourne	Signage Hubs - installation and removal fees (per poster panel)	Per Signage Hub	152.50	157.85
Experience Melbourne	Super Banners - installation and removal fee (per banner pole)	Each	35.90	37.15
Experience Melbourne	Melbourne Visitor Booth - exterior vinyl billboard (4 week minimum hire period)	Each	12,756.40	13,202.87
Experience Melbourne	Standard Banner install and removal fee (flat fee irrespective of number poles)	Each	7,590.00	7,855.65
Experience Melbourne	City Support 2-week Standard Banner Package (86 sites, 2 week minimum hire, installation & removal fee)	Each	9,707.00	10,046.75
Experience Melbourne	City Support 4-week Standard Banner Package (86 sites, 4 week hire, installation and removal fee)	Each	13,227.50	13,690.46
Experience Melbourne	City Support 2-week New Quay Promenade (Docklands) package (43 sites, 2 week minimum hire, installation and removal fee)	Each	4,070.00	4,212.45
Experience Melbourne	City Support 4-week New Quay Promenade (Docklands) package (43 sites, 4 week hire, installation and removal fee)	Each	5,835.40	6,039.64
Experience Melbourne	New Quay Promenade (Docklands) Banner Install and removal fee (flat fee irrespective of number of poles)	Each	2,838.00	2,937.33
Experience Melbourne	Cooks' Cottage - School Holidays Program: Family (2 adults / 2 children)	Each	22.70	22.70
Experience Melbourne	Cooks' Cottage: Adult entry to Cooks Cottage	Each	7.40	7.40
Experience Melbourne	Cooks' Cottage: Child entry to Cooks Cottage	Each	4.00	4.00
Experience Melbourne	Cooks' Cottage: Concession entry to Cooks Cottage	Each	5.60	5.60
Experience Melbourne	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	20.00	20.00
Experience Melbourne	Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)	Each	3.90	3.90
Experience Melbourne	Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)	Each	2.70	2.70
Experience Melbourne	Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child	Each	7.40	7.40
Experience Melbourne	Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child	Each	9.80	9.80
Experience Melbourne	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	4.00	4.00
Experience Melbourne	Cooks' Cottage: Schools Self-guided entry - Student	Each	3.00	3.00
Experience Melbourne	Cooks' Cottage - Schools Education Program - student - 2 modules	Each	6.20	6.20
Experience Melbourne	Cooks' Cottage - Schools Education Program - student - 4 modules	Each	11.50	11.50
Experience Melbourne	Cooks' Cottage: Schools - Education Program (Modules) - Additional Teacher/Adult	Each	4.00	4.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Experience Melbourne	Cooks' Cottage - Schools - student - Guided Captain Cook Tour	Each	6.20	6.20
Experience Melbourne	Cooks' Cottage: Schools - Education Program (Captain Cook Tour) - Additional Teacher/Adult	Each	4.00	4.00
Experience Melbourne	Cooks' Cottage - Schools - student - Guided Fitzroy Gardens Heritage Tour	Each	8.70	8.70
Experience Melbourne	Cooks' Cottage: Schools - Education Program (Fitzroy Gardens Heritage Tour) - Additional Teacher/Adult	Each	4.00	4.00
Experience Melbourne	Cooks' Cottage: Leisure Group - self guided - Additional Guide	Each	4.20	4.20
Experience Melbourne	Cooks' Cottage: Leisure Group - Captain Cook Tour - Additional Guide	Each	4.10	4.10
Experience Melbourne	Cooks' Cottage: Leisure Group - Fitzroy Gardens Heritage Tour - Additional Guide	Each	4.10	4.10
Experience Melbourne	Public Events: Standard Site (Small)	Per Day/Per Site	779.50	807.00
Experience Melbourne	Filming Permit - Parks (hourly permit)	Per Hour	312.50	324.00
Experience Melbourne	Footpath Occupation	Per Item	0.00	100.00
Experience Melbourne	Public Events: Unique Site (Large)	Per Day/Per Site	4,218.00	4,366.00
Experience Melbourne	Public Events: Unique Site (Medium)	Per Day/Per Site	3,270.00	3,385.00
Experience Melbourne	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	750.00	776.00
Experience Melbourne	Filming unit bases - Parks	Per Day/Per Site	624.00	646.00
Experience Melbourne	Permit Amendment Fee (may apply)	Per Item	0.00	50.00
Experience Melbourne	Filming Permit - Parks (4 + hours per day)	Per Day	1,500.00	1,553.00
Experience Melbourne	Full or Partial Road Closure (City of Melbourne Major Road)	Per Item	0.00	1,024.00
Experience Melbourne	Public Events: Unique Site (Small)	Per Day/Per Site	1,170.00	1,211.00
Experience Melbourne	Public Events: Application Fee	Max Per Event	2,752.00	2,848.00
Experience Melbourne	Wedding Permits - Premium site	Per Booking	683.00	707.00
Experience Melbourne	Wedding Permits - Standard site	Per Booking	565.00	585.00
Experience Melbourne	Wedding Permits - Unique site	Per Booking	623.00	645.00

# BUDGET

## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Experience Melbourne	Public Events: Premium Site (Large)	Per Day/Per Site	5,617.00	5,814.00
Experience Melbourne	Public Events: Premium Site (Medium)	Per Day/Per Site	4,365.00	4,518.00
Experience Melbourne	Public Events: Premium Site (Small)	Per Day/Per Site	1,555.00	1,610.00
Experience Melbourne	Public Events: Standard Site (Large)	Per Day/Per Site	2,803.30	2,902.00
Experience Melbourne	Public Events: Standard Site (Medium)	Per Day/Per Site	2,188.00	2,265.00
Experience Melbourne	Private Events: Application Fee	Max Per Event	154.00	160.00
Experience Melbourne	Authority to Sell Fees	Max Per Event	2,564.00	2,654.00
Experience Melbourne	Late application Fee (may apply)	Max Per Event	0.00	1,000.00
Experience Melbourne	Private Event - Premium Site	Max Per Day	577.00	598.00
Experience Melbourne	Private Event - Standard Site	Max Per Day	469.00	486.00
Experience Melbourne	Private Event - Unique Site	Max Per Day	517.00	535.00
Experience Melbourne	Promotional Activity permits (up to 2 hours)	Max Per Day	1,246.50	1,290.00
Experience Melbourne	Promotional Activity permits (up to 4 hours)	Per Half Day	1,872.00	1,938.00
Experience Melbourne	Promotional Activity permits (up to 8 hours)	Per Day	2,503.00	2,591.00
Experience Melbourne	Full or Partial Road Closure (City of Melbourne Minor Road)	Per Item	0.00	512.00
Experience Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	564.00	584.00
Experience Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,129.50	1,170.00
Experience Melbourne	Failure to submit documents or essential information by due date (may apply)	Per Item	0.00	100.00
Finance, Rates and Investment	Rates & Valuations Interest on Rates	% Annum	10.00	10.00
Finance, Rates and Investment	Rates & Valuations Government Recoveries Water Auth (Valuation Info)	Per Valuation	0.00	58.10
Health and Wellbeing	Water Carrier Permit / Transfer	Per Application	140.00	145.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 3	Per Application	400.00	410.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	150.00	155.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	300.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	215.00	220.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	150.00	160.00
Health and Wellbeing	Public Health & Wellbeing Act Premises - Event Group Registrations for Each Additional Business	Per Registration	60.00	60.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1900) - Apr to Jun	Per Bed	8.00	8.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1970) - Jan to Mar	Per Bed	11.00	11.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1970) - Jul to Dec	Per Bed	6.00	6.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal: Health Act Renewal / Prescribed Accommodation: Every bed over 15 (maximum fee \$1970)	Per Bed	11.00	11.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 2 (Annual Registration)	Per Application	160.00	170.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 3 (Annual Registration)	Per Application	135.00	140.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises - Class 2 Premises	Per Registration	740.00	770.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises - Class 3 Premises	Per Registration	650.00	670.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Large	Per Registration	1,780.00	1,840.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Medium	Per Registration	1,285.00	1,330.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Small	Per Registration	990.00	1,020.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Large	Per Registration	1,670.00	1,730.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Medium	Per Registration	1,220.00	1,260.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Small	Per Registration	905.00	940.00
Health and Wellbeing	Food Act New Premises Registration - Priority Service (5 working day turnaround)	Per Registration	315.00	330.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	460.00	475.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	400.00	415.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	365.00	380.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	220.00	230.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	220.00	230.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	195.00	200.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	410.00	420.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	370.00	385.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	320.00	330.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	195.00	200.00
Health and Wellbeing	Food Act Premises Alterations Fee - Priority Service (5 working day turnaround)	Per Application	315.00	330.00
Health and Wellbeing	Food Act Property Enquiry - Food Act Registration	Per Application	285.00	295.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 1 and 2 Premises - Medium	Per Application	800.00	830.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 1 and 2 Premises - Large	Per Application	920.00	950.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 1 and 2 Premises - Small	Per Application	730.00	760.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Mobile Food Premises / Vehicle	Per Application	390.00	400.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Large	Per Application	815.00	840.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Medium	Per Application	740.00	770.00
Health and Wellbeing	Permits: Septic Tank and Grey Water Permit	Per Application	280.00	290.00
Health and Wellbeing	Permits: Water Carrier	Per Application	280.00	290.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 2	Per Application	450.00	470.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Small	Per Application	640.00	660.00
Health and Wellbeing	Food Act Registration - Class 2 Temporary Food Premises (Quarter Registration)	Per Registration	255.00	260.00
Health and Wellbeing	Food Act Registration / Renewal / Shared Kitchens - Class 1 and 2 Premises - Large	Per Registration	920.00	950.00
Health and Wellbeing	Food Act Registration / Renewal / Shared Kitchens - Class 1 and 2 Premises - Medium	Per Registration	800.00	830.00
Health and Wellbeing	Food Act Registration / Renewal / Shared Kitchens - Class 1 and 2 Premises - Small	Per Registration	730.00	760.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Temporary Food Premises (Annual Registration)	Per Registration	315.00	330.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Mobile Food Premises / Vehicle	Per Application	440.00	460.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Vending Machine Registration	Per Application	440.00	460.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Stall (Quarter Registration)	Per Registration	185.00	190.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Stall (Week Registration)	Per Registration	145.00	150.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Food Premises (Annual Registration)	Per Registration	265.00	270.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Mobile Food Premises / Vehicle	Per Application	390.00	400.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	300.00	310.00
Health and Wellbeing	Food Act Registration / Renewal / Shared Kitchens - Class 3 Premises - Large	Per Registration	815.00	840.00
Health and Wellbeing	Food Act Registration / Renewal / Shared Kitchens- Class 3 Premises - Medium	Per Registration	740.00	770.00
Health and Wellbeing	Food Act Registration / Renewal / Shared Kitchens- Class 3 Premises - Small	Per Registration	640.00	660.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Vending Machine Registration	Per Application	390.00	400.00



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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Registration / Change of Ownership - Class 2 Mobile Food Premises / Vehicle	Per Application	440.00	460.00
Health and Wellbeing	Food Act Registration / Transfer Change of Ownership - Class 2 Vending Machine Registration	Per Application	440.00	460.00
Health and Wellbeing	Food Act Registration / Transfer Change of Ownership - Class 3 Vending Machine Registration	Per Application	390.00	400.00
Health and Wellbeing	New Registration Prescribed Accommodation 4-10 beds - Jan to Mar	Per Registration	385.00	400.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	295.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	295.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Low & High Risk	Per Application	160.00	165.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Prescribed Accommodation	Per Application	190.00	195.00
Health and Wellbeing	Public Health & Wellbeing Act Premises Registration / Temporary Premises / Event Group Registrations	Per Registration	300.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act Hairdresser and / or Temporary Make-up Registration "one off" fee "on-going" (No Renewals)	Per Registration	295.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment: Hairdresser, Skin Penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	265.00	275.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation	Per Application	305.00	315.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Small	Per Application	755.00	780.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Medium	Per Application	825.00	850.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Large	Per Application	935.00	970.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,900.00	1,970.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Apr to Jun	Per Registration	345.00	360.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jan to Mar	Per Registration	435.00	450.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jul to Dec	Per Registration	220.00	230.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Apr to Jun	Per Registration	345.00	360.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jan to Mar	Per Registration	435.00	450.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jul to Dec	Per Registration	220.00	230.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Apr to Jun	Per Registration	295.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Jul to Dec	Per Registration	195.00	200.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer - Low & High Risk	Per Application	150.00	155.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 11-15 beds	Per Application	220.00	225.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 15-over beds	Per Application	220.00	225.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 4-10 beds	Per Registration	195.00	200.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 11-15 beds	Per Registration	435.00	450.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 15-over beds	Per Registration	435.00	450.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 4-10 beds	Per Registration	385.00	400.00
Health and Wellbeing	Food Act / Public Health & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required	Per Hour	165.00	170.00
Health and Wellbeing	Food Act Registration - Class 2 Temporary Food Premises (Week Registration)	Per Registration	160.00	170.00
Health and Wellbeing	Food Act Property Enquiry - Priority Service (5 working day turnaround)	Per Application	570.00	590.00
Health and Wellbeing	Public Health & Wellbeing Act Hairdressing and / or Temporary Make-up Registration ongoing (No Renewals)	Per Application	295.00	310.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Low & High Risk - Priority Service (5 working day turnaround)	Per Application	315.00	330.00
Health and Wellbeing	Public Health & Wellbeing Act, Property Enquiry - Prescribed Accommodation - Priority Service (5 working day turnaround)	Per Application	375.00	390.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 2	Per Application	760.00	790.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 3	Per Application	670.00	690.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 2	Per Application	760.00	790.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 3	Per Application	670.00	690.00
Health and Wellbeing	Not for profit organisation / charity - 10% of normal fee	Per Application	0.00	0.00
Health and Wellbeing	Temporary Food Premises - Event Group Registration (1st Application)	Per Application	325.00	340.00
Health and Wellbeing	Each Additional Class 2 - Temporary Food Premises	Per Application	130.00	130.00
Health and Wellbeing	Each Additional Class 3 - Temporary Food Premises	Per Application	110.00	110.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment / Priority Service - Personal Care & Body Art - Low & High Risk Premises (5 working day turnaround)	Per Application	550.00	550.00
Health and Wellbeing	New registration Aquatic Facility Category 1	Per Application	280.00	290.00
Health and Wellbeing	Pro-rata refunds to be given in situations when a business is forced to close	Per Application	0.00	0.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation / Priority Service (5 working day turnaround)	Per Application	630.00	630.00
Health and Wellbeing	Transfer Aquatic Facility Category 1	Per Application	140.00	145.00
Parking Services	Parking meter fees: Inside CBD tariff area during peak period	Per Hour	0.00	7.00
Parking Services	Parking meter fees: Inside CBD tariff area during off-peak period	Per Hour	0.00	4.00
Parking Services	Parking meter fees: Outside CBD tariff area during peak period	Per Hour	0.00	4.00
Parking Services	Parking meter fees: Outside CBD tariff area during off-peak period	Per Hour	0.00	2.00
Parking Services	Car Park Charges: Council House car park fees Sat-Sun (0.5 - 1 Hours)	Per 1/2 Hour	10.00	10.00
Parking Services	Car Park Charges: Council House car park fees Sat-Sun (Lost Ticket)	Max Per Day	12.00	12.00
Parking Services	Parking meter fees: Queensberry St: 3 & 4 hour space	Per Hour	2.40	2.40
Parking Services	Parking meter fees: Inside CBD: 1/2 hour space	Per 1/2 Hour	3.50	3.50
Parking Services	Parking meter fees: Inside CBD: 3 hour space	Per Hour	7.00	7.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Parking Services	Parking meter fees: Inside CBD: 4 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD: All day space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD:1 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD:2 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Outside CBD: All day	Per Hour	1.00	1.00
Parking Services	Parking meter fees: Outside CBD: 1 hour space	Per Hour	4.00	4.00
Parking Services	Parking meter fees: Outside CBD: 1/2 hour space	Per 1/2 Hour	2.00	2.00
Parking Services	Parking meter fees: Outside CBD: 2 hour space	Per Hour	4.00	4.00
Parking Services	Parking meter fees: Outside CBD: 3 hour space	Per Hour	2.50	2.50
Parking Services	Parking meter fees: Outside CBD: 4 hour space	Per Hour	2.20	2.20
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (0-1hr)	Per Hour	5.00	5.00
Parking Services	Car Park Charges: Elgin St Car Park Fees (Night Rate)	Per Night	8.00	8.00
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (1-2hr)	Per Hour	7.00	7.00
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (2-3hr)	Per Hour	10.00	10.00
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (3-4hr)	Per Hour	12.00	12.00
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (4-5hr)	Per Hour	14.00	14.00
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (5-6hr)	Per Hour	15.00	15.00
Parking Services	Car Park Charges: Elgin St Car Park Fees Mon-Sun (Daily Maximum)	Max Per Day	18.00	18.00
Parking Services	Car Park Charges: Council House car park fees (Night Rate)	Per Night	10.00	10.00
Parking Services	Car Park Charges: Council House car park fees Sat-Sun (Daily Maximum)	Max Per Day	12.00	12.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (0 - 0.5 Hours)	Per 1/2 Hour	6.00	6.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (Daily Maximum)	Max Per Day	66.00	66.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (0.5 - 1 Hours)	Per 1/2 Hour	12.00	12.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (1 - 1.5 Hours)	Per 1/2 Hour	18.00	18.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (1.5 - 2 Hours)	Per 1/2 Hour	25.00	25.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (2 - 2.5 Hours)	Per 1/2 Hour	30.00	30.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (2.5 - 3 Hours)	Per 1/2 Hour	36.00	36.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (3 - 3.5 Hours)	Per 1/2 Hour	46.00	46.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (3.5 - 4 Hours)	Per 1/2 Hour	56.00	56.00
Parking Services	Car Park Charges: Council House car park fees Mon-Fri (Lost Ticket)	Max Per Day	66.00	66.00
Parking Services	Car Park Charges: Council House car park fees Sat-Sun (0.0 - 0.5 Hours)	Per 1/2 Hour	5.00	5.00
Parking Services	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a Half	Per Hour	134.40	139.20
Parking Services	New Private Parking Agreement	Per Agreement	636.30	659.00
Parking Services	Renew Private Parking Agreement	Per Agreement	636.30	659.00
Parking Services	Provision of Enforcement Officers (Day Shift) at Special Events Normal Time	Per Hour	80.80	83.70
Parking Services	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double Time	Per Hour	161.60	167.30
Parking Services	Release of Abandoned Vehicles	Per Vehicle	596.00	617.00
Parking Services	Release of Towaway Vehicles	Per Vehicle	453.00	469.00
Parking Services	Release of Towaway Vehicles - Hardship	Per Vehicle	150.00	155.00
Parks and City Greening	Temporary Occupation of Open Space	Per M2 /Per Week	4.30	4.50
Planning and Building	Temporary Siting Permit Fee - Temp Structures - per Structure (inc inspection) *	Per Application	525.40	543.80
Planning and Building	Dual occupancy - Owner Builder	Per Application	2,728.20	2,823.70
Planning and Building	Building Inspection (Outside Normal Hours)	Per Application	451.10	466.90
Planning and Building	Building Inspections (Monday - Friday)	Per Application	162.30	168.00
Planning and Building	Property Information searches (Builders/Consultants)	Per Application	433.20	448.40
Planning and Building	Dwellings - Double Storey (Builder >10 Permits/annum)	Per Application	1,888.80	1,955.00
Planning and Building	Dwellings - Double Storey (Owner Builder)	Per Application	2,635.90	2,728.20
Planning and Building	Dwellings - Double Storey (Builder 1-10 Permits/annum)	Per Application	2,231.60	2,309.80
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 25001m2 + (max. 50 structures) and 12 hours of inspection included *	Per Application	6,330.90	6,552.50
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 5000m2 (max. 5 structures) and 2 hours of inspection included *	Per Application	1,576.20	1,631.40
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over the maximum limit in the base fee *	Per Structure	152.40	180.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections - per hour per officer *	Per Hour	152.40	157.80
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late fee (lodged within 8 weeks of event start date) - 25001m2 + *	Per Application	3,168.10	3,279.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 4 weeks of event start date) - 5001m2 to 15000m2 *	Per Application	1,313.50	1,359.50
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 6 weeks of event start date) - 15001m2 to 25000m2 *	Per Application	2,101.60	2,175.20
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 2 weeks of event start date) - 500m2 to 5000m2 *	Per Application	788.10	815.70
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections *	Per Hour	152.40	157.80
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee (lodged within 2 weeks of event start date) per Structure *	Per Application	262.80	272.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 15000m2 (max. 20 structures) and 6 hours of inspection included *	Per Application	2,627.00	2,719.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 15001m2 to 25000m2 (max. 30 structures) and 8 hours of inspection included *	Per Application	4,203.10	4,350.30
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-per hour per officer - after hours after 5pm + weekends *	Per Hour	305.20	315.90
Planning and Building	Three unit development - Owner Builder	Per Application	3,889.40	4,025.60
Planning and Building	Four unit development - Owner Builder	Per Application	4,952.70	5,126.10
Planning and Building	Addition /Alteration (>35m2 or 2 storey)	Per Application	2,252.50	2,331.40
Planning and Building	Addition/Alteration (<35m2)	Per Application	2,028.70	2,099.80
Planning and Building	Brick garages	Per Application	1,378.10	1,426.40
Planning and Building	Garages, carports & verandas - Owner Builder	Per Application	979.40	1,013.70
Planning and Building	Enclosed verandas - Owner Builder	Per Application	1,224.20	1,267.10
Planning and Building	Swimming pool - Owner Builder	Per Application	1,469.10	1,520.60
Planning and Building	Signs - Owner Builder	Per Application	1,049.30	1,086.10
Planning and Building	Demolition commercial - per storey	Per Application	1,650.90	1,708.70



# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Demolition of dwelling	Per Application	1,364.10	1,411.90
Planning and Building	Commercial / Industrial projects with Cost of Building Work (GST Incl) \$50,000 or less (Includes 2 Inspections)	Per Application	3,490.70	0.00
Planning and Building	Commercial / Industrial projects with Cost of Building Work (GST Incl) \$50,001 to \$1,000,000 (Includes 3 Inspections)	Per Application	1,506.80	0.00
Planning and Building	Variation to Permit without computations	Per Hour	142.80	147.80
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections-per hour per officer- after hours after 5pm + weekends *	Per Hour	305.20	315.90
Planning and Building	Dwellings - Single Storey (Builder >10 Permits/annum)	Per Application	1,343.10	1,390.20
Planning and Building	Dwellings - Single Storey (Builder 1-10 Permits/annum)	Per Application	1,623.00	1,679.90
Planning and Building	Dwellings - Single Storey (Owner Builder)	Per Application	1,678.90	1,737.70
Planning and Building	Dual occupancy - Builder	Per Application	1,902.80	1,969.40
Planning and Building	Three unit development - Builder	Per Application	2,932.50	3,035.20
Planning and Building	Four unit development - Builder	Per Application	3,693.60	3,822.90
Planning and Building	Addition/Alteration ( >35m2 or 2 Storey - Builder)	Per Application	1,404.70	1,453.90
Planning and Building	Addition/Alteration (>35m2 or 2 Storey - Owner Builder)	Per Application	1,650.90	1,708.70
Planning and Building	Addition/Alteration (<35m2 - Owner Builder)	Per Application	1,600.60	1,656.70
Planning and Building	Addition/Alteration (<35m2 - Builder)	Per Application	1,365.50	1,413.30
Planning and Building	Garages (Brick)	Per Application	1,063.30	1,100.60
Planning and Building	Garages, Carports & Verandas - Builder	Per Application	727.60	753.10
Planning and Building	Enclosed Verandas - Builder	Per Application	783.50	811.00
Planning and Building	Fences	Per Application	727.60	753.10
Planning and Building	Swimming Pool - Builder	Per Application	1,007.40	1,042.70
Planning and Building	Signs - Builder	Per Application	727.60	753.10
Planning and Building	Ministry of Housing Granny Flats	Per Application	1,063.30	1,100.60
Planning and Building	Reblocking / Underpinning	Per Application	951.40	984.70

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Bungalows	Per Application	1,063.30	1,100.60
Planning and Building	Demolition: Dwelling Outbuilding	Per Application	889.90	921.10
Planning and Building	Commercial / Industrial projects (Fee by quotation)	Per Valuation	0.00	0.00
Planning and Building	Commercial / Industrial projects	Per Application	889.90	0.00
Planning and Building	Variation to Permit with computations	Per Hour	187.00	193.60
Planning and Building	Compliance for Illegal Buildings	Per Application	1,455.10	1,506.10
Planning and Building	Inspections on Lapsed Permits	Per Application	162.30	168.00
Planning and Building	Extension of time for Permits	Per Application	114.20	118.20
Planning and Building	Building Appeals Reports	Per Application	319.00	330.20
Planning and Building	Asset Protection Fee (Works between \$100,001 and \$500,000)	Per Application	430.60	445.70
Planning and Building	Asset Protection Fee (Works between \$500,001 and \$1,000,000)	Per Application	635.60	657.90
Planning and Building	Asset Protection Fee (Works over \$1,000,000)	Per Application	1,230.20	1,273.30
Planning and Building	Copies of documents / plans - minimim charge	Per Page	20.00	20.70
Planning and Building	Copies of documents - additional pages - A4	Per Page	0.20	0.30
Planning and Building	Planning Property Enquiry - copies of all permits and plans	Per Application	300.00	0.00
Planning and Building	Residential Search fee only	Per Application	58.90	61.00
Planning and Building	Residential per permit	Each	91.50	94.80
Planning and Building	Commercial search fee only	Per Application	113.50	122.00
Planning and Building	Commercial per permit up to one document tube	Each	183.00	220.00
Planning and Building	Commercial Plan and Documentation Search - Per additional permit - commercial (Price change from Per additional file)	Each	15.90	135.00
Planning and Building	Planning Property Enquiry - Copy of Permit - issued from 2015	Each	20.00	35.00
Planning and Building	Planning Property Enquiry - Copy of Permit - issued prior to 2015	Each	35.00	70.00
Planning and Building	Planning Property Enquiry - Copy of Plans - issued from 2015	Each	32.00	50.00
Planning and Building	Planning Property Enquiry - Copy of Plans - issued prior to 2015	Each	70.00	100.00
Planning and Building	Copies of plans and drawings - additional pages	Per Page	1.60	2.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Copies of plans and drawings - additional pages - A1/A2	Per Page	7.50	8.00
Planning and Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	80.90	83.80
Planning and Building	Asset Protection Fee (Works between \$10,001 and \$100,000)	Per Application	328.10	339.60
Planning and Building	Extension of time - To subdivide an existing building (other than a class 9 permit)	Per Application	675.70	699.40
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Per Application	12,831.90	13,281.10
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is \$10,000 or less	Per Application	100.10	103.70
Planning and Building	Secondary Consent - Amendment to a class 10 permit	Per Application	102.60	106.20
Planning and Building	Planning Advertising Fee per letter	Per Application	5.40	5.60
Planning and Building	Planning Advertising Fee A1 Notice	Per Notice	22.10	22.90
Planning and Building	Extension of time - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Per Application	588.40	609.00
Planning and Building	Extension of time - VicSmart application (other than a class 7, class 8 or class 9 permit)	Per Application	102.60	106.20
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Per Application	314.90	326.00
Planning and Building	Secondary Consent - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Per Application	659.30	682.40
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000	Per Application	644.00	666.60
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$500,000	Per Application	696.30	720.70
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Per Application	100.10	103.70
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Per Application	214.90	222.50

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Secondary Consent - Amendment to a class 22 permit	Per Application	659.30	682.40
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000*	Per Application	28,841.30	0.00
Planning and Building	Extension of time - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Per Application	774.10	801.20
Planning and Building	Extension of time - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Per Application	1,707.30	1,767.10
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000	Per Application	4,351.40	4,503.70
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Per Application	314.90	326.00
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Per Application	100.10	103.70
Planning and Building	Extension of time - Use only	Per Application	659.30	682.40
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Per Application	644.40	667.00
Planning and Building	Planning Property Enquiry - Written Advice - single dwelling	Per Application	62.10	64.30
Planning and Building	Planning Property Enquiry - Written Advice - Multi dwelling/Commercial	Per Application	118.80	123.00
Planning and Building	Condition Plans - second submission	Per Application	334.10	345.80
Planning and Building	Condition Plans - Fourth submission	Per Application	1,346.00	1,393.20

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is more than \$10,000	Per Application	214.90	222.50
Planning and Building	Extension of time - A permit not otherwise provided for in the regulation	Per Application	659.30	682.40
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Per Application	574.10	594.20
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Per Application	774.10	801.20
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000	Per Application	1,707.30	1,767.10
Planning and Building	Extension of time - To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Per Application	675.70	699.40
Planning and Building	Extension of time - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Per Application	675.70	699.40
Planning and Building	Extension of time - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots	Per 100 lots	675.70	699.40
Planning and Building	Extension of time - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Per Application	675.70	699.40
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 9 permit	Per Application	102.60	106.20
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 17 permit	Per Application	675.70	699.40
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 18 permit	Per Application	675.70	699.40
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 19 permit	Per Application	675.70	699.40
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 20 permit - per 100 lots	Per 100 lots	675.70	699.40
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 21 permit	Per Application	675.70	699.40
Planning and Building	Condition Plans - third submission	Per Application	673.60	697.20
Planning and Building	Extension of time - VicSmart application to subdivide or consolidate land	Per Application	102.60	106.20

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Per Application	696.30	720.70
Planning and Building	Liquor Enquiry fee	Per Application	70.50	73.00
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Per Application	748.20	774.40
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is \$10,000 or less	Per Application	100.10	103.70
Planning and Building	Out of Hours on Private Land Permit Charge	Per Day	70.50	73.00
Planning and Building	Construction Permit Zone Application Fee	Per Application	163.00	168.80
Planning and Building	Out of Hours on Private Land Application Fee	Per Application	54.00	55.90
Planning and Building	Construction Management Plan Application Fee (under 3 storeys)	Per Application	485.00	502.00
Planning and Building	Construction Management Plan Application Fee (3 to 9 storeys)	Per Application	965.00	998.80
Planning and Building	Construction Management Plan Application Fee (10+ storeys)	Per Application	1,935.00	2,002.80
Planning and Building	Gantry With Site Shed Rental Charge	M2/day	4.40	4.60
Planning and Building	Construction Zone set up and reinstatement fee	Per Application	1,540.00	3,080.00
Planning and Building	Space Occupancy Amendment/Extension Application Fee	Per Application	52.00	53.90
Planning and Building	Temporary Protective Structure Amendment Application Fee	Per Application	180.00	186.30
Planning and Building	Out of Hours Amendment/Extension Application Fee	Per Application	54.00	55.90
Planning and Building	Construction Management Plan Amendment Application Fee (under 3 storeys)	Per Application	242.50	251.00
Planning and Building	Construction Management Plan Amendment Application Fee (3 to 9 storeys)	Per Application	482.50	499.40
Planning and Building	Construction Management Plan Amendment Application Fee (10+ storeys)	Per Application	967.50	1,001.40
Planning and Building	Construction Permit Zone Amendment Application Fee	Per Application	163.00	168.80



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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Space Occupancy Rental Charge	M2/day	2.20	2.30
Planning and Building	Space Occupancy/Out of Hours Rental Charge	M2/day	4.40	4.60
Planning and Building	Temporary Protective Structure Application Fee	Per Application	180.00	186.30
Planning and Building	Space Occupancy Application Fee	Per Application	110.00	113.90
Planning and Building	Construction Permit Zone Rental Charge	M2/day	2.20	2.30
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	452.00	0.00
Recreation and Waterways	Community Recreation Facilities: Strong Start	Each	104.00	0.00
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Day	26.30	27.30
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Hour	5.30	5.50
Recreation and Waterways	Community Recreation Facilities: Basketball team registration fee	Each	127.60	132.10
Recreation and Waterways	Yarra's Edge: Community Space: Whole Venue-Community	Per Hour	8.30	8.60
Recreation and Waterways	Kensington Town Hall: Conference Room - Commercial Rate	Per Hour	58.10	60.20
Recreation and Waterways	The Hub@Docklands: Long room- Concession Rate	Per Hour	10.20	10.60
Recreation and Waterways	Community Recreation Facilities: 4 weeks of access to gym/swim/group fitness for free promotion	Each	0.00	0.00
Recreation and Waterways	Community Recreation Facilities: 3 days of access to gym/swim/group fitness for free visit pass	Each	0.00	0.00
Recreation and Waterways	Kensington Town Hall: Supper Room - Commercial Rate	Per Hour	75.00	77.70
Recreation and Waterways	Kensington Town Hall: Supper Room - Community Rate	Per Hour	15.30	15.90
Recreation and Waterways	Kensington Town Hall: Main Hall - Commercial Rate	Per Hour	126.70	131.20
Recreation and Waterways	Community Recreation Facilities: Community Small Group Training	Per Session	62.00	64.20
Recreation and Waterways	Riverslide Skate Park: Skate Club - Single Session	Per Session	21.00	22.00
Recreation and Waterways	Community Recreation Facilities: \$0 Joining Fee membership promotion	Each	0.00	0.00
Recreation and Waterways	Kensington Town Hall: Conference Room - Community Rate	Per Hour	11.90	12.40
Recreation and Waterways	Kensington Town Hall: Business HUB - Commercial Rate	Per Hour	58.10	60.20
Recreation and Waterways	Kensington Town Hall: Business HUB - Community Rate	Per Hour	11.90	12.40
Recreation and Waterways	NMCC - MultiPurpose Room	Per Hour	28.00	29.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Kensington Town Hall: Supper Room - Concession Rate	Per Hour	37.50	38.90
Recreation and Waterways	Community Recreation Facilities - Community Event Entry	Each	5.20	5.40
Recreation and Waterways	Community Recreation Facilities - Event Entry	Each	10.50	11.00
Recreation and Waterways	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	205.50	0.00
Recreation and Waterways	Community Recreation Facilities/ NMCC: Personal Training 30 Minutes	Each	56.90	58.90
Recreation and Waterways	Royal Park Golf Course (Adult 9 holes)	Each	21.50	23.00
Recreation and Waterways	Community Recreation Facilities: Parents & Bubs Program	Each	10.30	10.70
Recreation and Waterways	Community Recreation Facilities: Results Based Training	Each	21.00	0.00
Recreation and Waterways	The Hub@Docklands: Parkview- Concession Rate	Per Hour	10.20	10.60
Recreation and Waterways	Community Recreation Facilities: Suspension Fees	Each	0.71	0.80
Recreation and Waterways	NMCC: Club membership - Fortnightly DD	Per Fortnight	20.20	21.00
Recreation and Waterways	Royal Park Golf Course (golf practice)	Each	7.50	0.00
Recreation and Waterways	Program Attendance Fee	Each	5.60	5.80
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Joining Fee	Each	48.80	50.60
Recreation and Waterways	Community Recreation Facilities: 5 Day Trial	Each	21.00	0.00
Recreation and Waterways	Riverslide Skate Park: Skate Club - Go Girls Program	Each	10.50	11.00
Recreation and Waterways	All Aquatic Facilities: Life Guard Hire Per Hour - Corporate rate	Per Hour	92.30	95.60
Recreation and Waterways	Kensington Town Hall: Main Hall - Community Rate	Per Hour	25.40	26.30
Recreation and Waterways	Riverslide Skate Park: Skate Club - 5 Session Card	Each	100.00	104.00
Recreation and Waterways	Community Recreation Facilities: 2 Weeks membership for free promotion	Each	0.00	0.00
Recreation and Waterways	NMCC - Games Room	Per Hour	28.00	29.00
Recreation and Waterways	Member Recognition Promotion	Each	0.00	0.00
Recreation and Waterways	Riverslide Skate Park: Birthday Parties	Each	21.00	21.80
Recreation and Waterways	All Aquatic Facilities: Lifeguard (per hour) Community	Per Hour	44.10	45.70

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Commercial Rate	Per Hour	27.50	28.50
Recreation and Waterways	Private Office Space	Per Month	452.30	468.20
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Month	315.00	326.10
Recreation and Waterways	Flagstaff/Docklands Facility Hire: Soccer goals per hour	Per Hour	15.90	16.50
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	226.00	0.00
Recreation and Waterways	Community Recreation Facilities: Body Composition Scanner	Per Use	36.80	38.00
Recreation and Waterways	Yarra's Edge: Community Space: Whole Venue-Commercial	Per Hour	41.60	43.10
Recreation and Waterways	Community Recreation Facilities: Community fundraising \$0 one month membership	Each	0.00	0.00
Recreation and Waterways	Group Programming Concession/Pension/Child	Each	5.60	5.80
Recreation and Waterways	NMCC - Casual Gym Entry	Each	13.30	13.80
Recreation and Waterways	NMCC - Casual Gym Entry - Concession	Each	10.80	11.20
Recreation and Waterways	Kensington Town Hall: Main Hall - Concession Rate	Per Hour	63.30	65.60
Recreation and Waterways	The Hub @ Docklands The Parkview Room Community	Per Hour	4.20	4.40
Recreation and Waterways	Royal Park Golf Course (Concession - Child/Senior/Student 9 holes)	Each	0.00	15.00
Recreation and Waterways	Royal Park Golf Course (Concession - Child/Senior/Student 18 holes)	Each	0.00	20.00
Recreation and Waterways	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	151.00	0.00
Recreation and Waterways	Sports: Weekend Football Ground Hire (Per Day)	Per Day	305.00	0.00
Recreation and Waterways	Sports: Weekend Other Ground Hire (Per Day)	Per Day	246.50	0.00
Recreation and Waterways	Riverslide Skate Park: Locker use	Each	2.00	2.10
Recreation and Waterways	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each	733.20	759.00
Recreation and Waterways	Riverslide Skate Park: Private Skate Lessons	Each	56.00	58.00
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum)	Per Annum	85.20	88.20
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum) - Concession full plot / half plot	Per Annum	50.10	52.00
Recreation and Waterways	Community Recreation Facilities: Group Instructor hire (per hour)	Per Hour	109.90	114.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Group Exercise .Gymnasium Student	Each	18.30	19.00
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass	Each	397.10	411.00
Recreation and Waterways	Community Recreation Facilities: Restricted Membership: Club Prime/Youth/Concession fortnightly DD membership	Per Fortnight	24.60	25.50
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session	Each	118.90	123.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Per Day)	Per Day	431.50	447.00
Recreation and Waterways	Sports: Weekday Football Ground Hire (Per Day)	Per Day	154.00	0.00
Recreation and Waterways	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	70.00	0.00
Recreation and Waterways	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	178.00	0.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minute Session - Member 10 visit Pass	Each	693.55	718.00
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight	155.50	161.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	221.00	229.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Per Day)	Per Day	437.00	452.00
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower	Each	4.10	4.90
Recreation and Waterways	Community Recreation Facilities: Student Swim/Shower	Each	5.60	6.80
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower	Each	16.80	20.00
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gymnasium - Concession	Each	15.90	16.50
Recreation and Waterways	Community Recreation Facilities: Aquatic Concession fortnightly DD membership	Per Fortnight	20.00	20.70
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - 10 visit Pass	Each	512.10	0.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - Member 10 visit Pass	Each	693.00	0.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - 10 visit Pass	Each	771.30	0.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member 10 visit Pass	Each	963.90	0.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - 10 visit Pass	Each	1,071.00	1,109.00
Recreation and Waterways	Community Recreation Facilities/ NMCC: Personal Training 30 Minutes - Member	Each	51.20	53.00
Recreation and Waterways	All Aquatic Facilities Grey Medallion (per session)	Each	12.80	13.30

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	All Aquatic Facilities: Fitness camp (per session)	Per Session	18.00	18.70
Recreation and Waterways	Community Recreation Facilities: Family Swim Season Pass - 7 months (Outdoor pools)	Per Pass	888.20	919.30
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes - Non Member	Each	85.70	88.70
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member	Each	107.10	110.90
Recreation and Waterways	Community Recreation Facilities: Student Swim Season Pass - (Outdoor pools)	Each	285.40	296.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session (each additional participant)	Each	49.70	51.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: (each additional participant)	Each	31.00	0.00
Recreation and Waterways	All Aquatic Facilities: Membership Admin / Joining Fee - Active Melbourne/Club/Student/Youth/Prime/Concession/Aquatic	Each	78.00	80.80
Recreation and Waterways	Royal Park Golf Course: (Child 18 holes)	Each	17.50	0.00
Recreation and Waterways	All Aquatic Facilities: Aquatic Education: AquaSafe School Holiday Program	Each	14.80	15.40
Recreation and Waterways	Community Recreation Facilities: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	14.80	15.40
Recreation and Waterways	Community Recreation Facilities: Stadium/Courts: Badminton Court Hire	Each	29.00	30.00
Recreation and Waterways	Royal Park Golf Course (Child 9 holes)	Each	13.00	0.00
Recreation and Waterways	Royal Park Golf Course (Junior annual ticket)	Each	599.00	650.00
Recreation and Waterways	Royal Park Golf Course (Pensioner 18 holes)	Each	17.50	0.00
Recreation and Waterways	Royal Park Golf Course (Senior 18 holes)	Each	20.00	0.00
Recreation and Waterways	Royal Park Golf Course (Concession/Student 18 holes)	Each	17.50	0.00
Recreation and Waterways	Community Recreation Facilities: Pool Inflatable hire/per 2 hours	Per Hour	146.40	151.60
Recreation and Waterways	Community Recreation Facilities: Club 12 Month Membership Full	Per Annum	1,016.60	1,052.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD	Per Fortnight	39.10	40.50
Recreation and Waterways	Royal Park Golf Course (5 day annual ticket)	Each	668.00	720.00
Recreation and Waterways	Royal Park Golf Course (7 day annual ticket)	Each	910.00	960.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Royal Park Golf Course (Concession/Student 9 holes)	Each	13.50	0.00
Recreation and Waterways	Community Recreation Facilities: Community Hubs Refundable Room Security Deposit	Each	300.00	311.00
Recreation and Waterways	Kensington Community Recreation Centre: Miscellaneous : tennis joining fee concession	Each	36.90	38.20
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	13.40	14.00
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class	Each	10.90	11.30
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club	Each	7.10	7.40
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	163.60	169.40
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	43.10	44.70
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	11.10	11.50
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	41.50	43.00
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	67.20	0.00
Recreation and Waterways	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each	21.00	21.80
Recreation and Waterways	Riverslide Skate Park: School Groups (per head)	Each	20.70	21.50
Recreation and Waterways	Riverslide Skate Park: School Holiday Programs (per head, min 30)	Each	11.10	11.50
Recreation and Waterways	Riverslide Skate Park: Skate Board Hire	Each	6.20	6.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - Up to 75 visits per year	Each	5.70	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each	5.50	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each	5.30	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each	5.10	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each	4.90	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each	4.70	0.00



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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each	4.50	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 2001 + visits per year	Each	4.30	0.00
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics (2 hours)	Each	11.90	12.40
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden 1/2 Plot Hire (Per Annum)- concession	Per Annum	29.30	30.40
Recreation and Waterways	Community Recreation Facilities: Aquaplaygroup session	Each	6.60	6.90
Recreation and Waterways	Community Recreation Facilities: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)	Each	6.60	6.90
Recreation and Waterways	Community Recreation Facilities: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session)	Each	7.80	8.10
Recreation and Waterways	Community Recreation Facilities: Active Bodies Sports program - one-off specialised session (based on 50 students)	Each	5.00	5.20
Recreation and Waterways	Community Recreation Facilities: Pryme 1 Class	Each	16.20	16.80
Recreation and Waterways	Community Recreation Facilities: Playgym	Each	7.30	7.60
Recreation and Waterways	Community Recreation Facilities: Playgym 10 x visit pass	Each	65.70	68.00
Recreation and Waterways	Community Recreation Facilities: Club Family fortnightly DD membership	Per Fortnight	33.30	36.00
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak fortnightly DD membership	Per Fortnight	27.10	30.00
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak Concession fortnightly DD membership	Per Fortnight	27.10	0.00
Recreation and Waterways	Community Recreation Facilities: Group Fitness DD membership	Per Fortnight	27.80	0.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 mins One on Two x 10	Each	1,071.00	0.00
Recreation and Waterways	All Aquatic Facilities: Water Safety Education session (wet/dry): 2 hours	Each	30.40	31.50
Recreation and Waterways	All Aquatic Facilities: Memberships: Access Control - Barcoded Card Replacement	Each	5.00	5.20
Recreation and Waterways	Royal Park Golf Course (Pensioner 9 holes)	Each	13.50	0.00
Recreation and Waterways	Royal Park Golf Course (Senior 9 holes)	Each	15.00	0.00
Recreation and Waterways	Royal Park Golf Course (Adult 18 holes)	Each	28.50	30.00
Recreation and Waterways	Community Recreation Facilities: forfeit fee (less than 24 hours notice)	Each	145.60	150.70
Recreation and Waterways	All Aquatic Facilities: Administration fee to process debit rejection	Each	20.00	20.70

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes-Member	Each	76.30	79.00
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Direct Debit Membership (fortnight)	Per Fortnight	17.00	17.60
Recreation and Waterways	Kensington Community Recreation Centre: Tennis-Direct Debit Concession Membership (fortnight)	Per Fortnight	14.10	14.60
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,495.50	1,548.00
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Half Share)	Season - Half Share	745.20	771.00
Recreation and Waterways	Royal Park Golf Course Direct Debit Membership- Junior	Per Fortnight	0.00	25.00
Recreation and Waterways	Royal Park Golf Course Direct Debit Membership- Access 5 Days a week	Per Fortnight	0.00	28.00
Recreation and Waterways	All Aquatic Facilities: Pool Lane Hire per hour (plus group entry fee)	Per Hour	55.00	57.00
Recreation and Waterways	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)	Per Hour	58.00	60.00
Recreation and Waterways	All Aquatic Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette/Member lounge/Changerooms - Corporate rate	Per Hour	58.00	60.00
Recreation and Waterways	Community Recreation Facilities: Aquatic Fortnightly DD Membership	Per Fortnight	22.20	23.00
Recreation and Waterways	All Aquatic Facilities: Active Melbourne fortnightly debit membership	Per Fortnight	56.00	58.00
Recreation and Waterways	Community Recreation Facilities: Club Pryme/Youth/Concession 12 month membership	Per Fortnight	639.20	661.60
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session - Member	Each	51.00	53.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session	Each	56.90	59.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session - Member	Per Event	77.00	80.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session	Each	85.70	89.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member	Each	107.10	0.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session	Each	119.00	0.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member 10 visit Pass	Each	963.35	997.00
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	217.90	225.60
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 251 - 500 visits per year	Each	8.90	9.30
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Community Rate	Per Hour	5.60	5.80
Recreation and Waterways	The Hub @ Docklands - The Long Room - Community Rate	Per Hour	4.20	4.40

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	The Hub @ Docklands - The Cinema Room - Community Rate	Per Hour	7.90	8.20
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 501 - 1000 visits per year	Each	8.60	9.00
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1001 - 1500 visits per year	Each	8.10	8.40
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1501 - 2000 visits per year	Each	7.80	8.10
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 2001 + visits per year	Each	7.40	7.70
Recreation and Waterways	All Aquatic Facilities: Corporate Health Service Guest Visit	Each	5.60	5.80
Recreation and Waterways	Sports: Training - All sports. (Per player. Per Session)	Per Session	1.55	1.60
Recreation and Waterways	Sports: Weekday Baseball Ground Hire (Per Day)	Per Day	83.50	0.00
Recreation and Waterways	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Day	73.00	0.00
Recreation and Waterways	All Aquatic Facilities: Locker Hire	Each	3.30	3.50
Recreation and Waterways	Community Recreation Facilities + NMCC: Stadium - Casual Entry	Each	3.80	4.00
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Casual per hour	Per Hour	19.00	19.70
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): External Courts: Soccer Grassed Field / Sythetic Turf Surfaces & Full Court Stadium	Per Hour	47.50	49.20
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Per Hour	28.10	29.00
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Per Hour	42.80	44.30
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Per Hour	34.20	35.40
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Per Hour	39.30	40.70
Recreation and Waterways	Community Recreation Facilities: Group Exercise /Gymnasium: Adult	Each	20.90	21.70
Recreation and Waterways	All Aquatic Facilities: Fitness camp - member (per session)	Per Session	16.20	16.80
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower	Each	6.80	7.80
Recreation and Waterways	Community Recreation Facilities: Student Swim/shower 20 Visit Pass	Each	106.40	129.20
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower 20 visit pass	Each	129.20	148.20

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass	Each	302.10	312.70
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower 20 visit pass	Each	319.20	380.00
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass	Each	347.70	360.00
Recreation and Waterways	Community Recreation Facilities; Personal Training 60 Minute Session - 10 visit Pass	Each	693.00	717.30
Recreation and Waterways	Community Recreation Facilities: Ed Gym - Casual	Each	16.60	17.20
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim Season Pass - 7 months (Outdoor pools)	Per Pass	214.00	221.50
Recreation and Waterways	Community Recreation Facilities: Adult Swim Season Pass - 7 months (Outdoor pools)	Per Pass	356.70	369.20
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: Member (each additional participant)	Each	28.30	29.30
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: (each additional participant)	Each	31.00	32.10
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session - Member (each additional participant)	Each	45.20	46.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session - Member (each additional participant)	Each	45.20	0.00
Recreation and Waterways	The Hub @ Docklands - The Atrium per hour - Community Rate	Per Hour	11.10	11.50
Recreation and Waterways	Walmsley House Community Hire	Per Hour	8.50	8.80
Recreation and Waterways	Sporting Pavilion Community Hire (Minimum 3 hours)	Per Hour	11.50	12.00
Recreation and Waterways	The Hub @ Docklands The Parkview Room Commercial	Per Hour	20.40	21.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session (each additional participant)	Each	49.70	0.00
Recreation and Waterways	Community Recreation Facilities: Sports bib hire (set)	Each	11.10	11.50
Recreation and Waterways	Community Recreation Facilities: Sports ball hire	Each	5.60	5.80
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 151 - 250 visits per year	Each	9.20	9.60
Recreation and Waterways	All Aquatic Facilities/ All Facilities: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Per Hour	59.60	61.70
Recreation and Waterways	Community Recreation Facilities: Heart Moves/Allied Health Active Hearts Allied Health casual class entry	Each	9.30	9.70

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: Member (each additional participant)	Each	28.20	0.00
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight	131.10	135.70
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight	299.60	310.10
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day)	Per Day	347.50	359.70
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour)	Per Hour	34.80	36.10
Recreation and Waterways	Community Recreation Facilities: Stadium sports team game fee	Each	72.80	75.40
Recreation and Waterways	Community Recreation Facilities: Stadium Sports team registration fee	Each	173.00	180.00
Recreation and Waterways	Community Recreation Facilities: Club Student Membership 12 Month	Annual	811.20	839.60
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member	Each	65.70	68.00
Recreation and Waterways	Riverslide Skate Park: School Groups (per head - min 20)	Each	15.30	15.90
Recreation and Waterways	Sports: Weekday Other Ground Hire (Per Day)	Per Day	118.00	0.00
Recreation and Waterways	Sports: Weekend Softball Ground Hire (Per Day)	Per Day	102.00	0.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session	Each	73.00	75.60
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - 10 visit Pass	Each	657.00	680.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	591.30	0.00
Recreation and Waterways	Community Recreation Facilities: Birthday party deposit	Each	112.80	116.80
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Peak per hour	Per Hour	30.50	31.60
Recreation and Waterways	Docklands Hub: Facility Hire: The Long Room per hour Commercial rate	Per Hour	20.40	21.20
Recreation and Waterways	Community Recreation Facilities: Active Melbourne membership - 12 Months	Per Annum	1,456.00	1,507.00
Recreation and Waterways	Community Recreation Facilities: Active Melbourne 3 month membership -Insurance/rehab	Each	438.00	453.00
Recreation and Waterways	Active Melbourne Restricted Concession / Prime - 12 month membership	Per Annum	793.00	821.00
Recreation and Waterways	Active Melbourne Restricted Concession/Prime Fortnightly Debit membership	Per Fortnight	30.50	31.60
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight	264.00	273.30

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight	366.60	379.50
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight	177.50	183.80
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight	308.90	319.80
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight	432.20	447.40
Recreation and Waterways	Community Recreation Facilities: RFID Wristband	Each	5.00	5.20
Recreation and Waterways	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	50.50	0.00
Recreation and Waterways	Sports: Second hand wicket @ 50 % - casual & seasonal - discounted	Each	36.50	0.00
Recreation and Waterways	NMCC: Personal Training: One on One: 2x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	112.00	116.00
Recreation and Waterways	NMCC: Personal Training: One on One: 4x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	199.00	206.00
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics: Giant Inflatable Pass	Each	7.90	8.20
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member 10 visit Pass	Each	627.30	649.30
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - 10 visit Pass	Each	696.60	721.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member 10 visit Pass	Each	822.60	851.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - 10 visit Pass	Each	908.10	940.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member rate	Per Session	69.70	72.20
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session	Per Session	77.40	80.20
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member rate	Per Session	91.40	94.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session	Per Session	101.50	105.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - Member 10 visit Pass	Each	459.00	0.00
Recreation and Waterways	Group Programming Adult	Each	8.40	8.70
Recreation and Waterways	Group Casual Gym/Group Fitness Entry Fee	Each	10.40	10.80
Recreation and Waterways	Group Casual Swim Entry Fee	Each	3.20	3.40
Recreation and Waterways	Kensington Town Hall: Training Room - Commercial Rate	Per Hour	58.10	60.20
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,952.50	0.00



# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Half Share	971.30	0.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	7,168.00	7,419.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Half Share	3,581.50	3,707.00
Recreation and Waterways	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,778.00	0.00
Recreation and Waterways	Sports: Football Ground Hire (Season - Half Share)	Season - Half Share	889.00	0.00
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	683.50	0.00
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Half Share	339.20	0.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	745.20	771.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half Share)	Season - Half Share	375.20	388.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,495.50	1,548.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Half Share	745.20	771.00
Recreation and Waterways	Sports: Rugby/Soccer/Lacrosse/Cricket Synthetic/Football Ground Hire (Season - Full Share)	Season - Full Share	1,778.00	1,840.00
Recreation and Waterways	Sports: Rugby/Soccer/Lacrosse/Cricket Synthetic/Football Ground Hire (Season - Half Share)	Season - Half Share	894.00	925.00
Recreation and Waterways	Sports: Softball/Touch Ground Hire (Season - Full Share)	Season - Full Share	683.50	708.00
Recreation and Waterways	Sports: Softball/Touch Ground Hire (Season - Half Share)	Season - Half Share	339.20	351.00
Recreation and Waterways	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	889.00	0.00
Recreation and Waterways	Sports: Touch Ground Hire (Season - Half Share)	Season - Half Share	447.00	0.00
Recreation and Waterways	All Aquatic Facilities: Aquatic Education (30 minute lesson)	Each	18.40	19.10
Recreation and Waterways	Community Recreation Facilities: Club Family/Concession fortnightly DD membership	Per Fortnight	26.70	0.00
Recreation and Waterways	Community Recreation facilities: Personal Training 30 Minute Session - Member 10 visit Pass	Each	459.00	475.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 30 Minute Session - 10 visit Pass	Each	512.10	530.00
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower - 20 visit Pass	Each	77.90	93.10
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day)	Per Day	208.40	215.70
Recreation and Waterways	Community Recreation Facilities: Health and Wellbeing seminar - 30 minutes	Per Session	169.30	175.30

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Club Student Membership Fortnightly D/D	Per Fortnight	31.20	32.30
Recreation and Waterways	All Aquatic Facilities + NMCC: Tennis 1 hour court hire for Leisure Members	Per Hour	14.30	15.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Each	591.30	612.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member	Per Session	65.70	68.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session	Per Session	73.00	76.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	657.00	0.00
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Off Peak per hour	Per Hour	21.00	21.80
Recreation and Waterways	Active Melbourne Restricted Youth 12 month membership	Annual	678.60	702.50
Recreation and Waterways	Sports: Rugby/Soccer/Lacrosse/Cricket Synthetic/Football Ground Hire (Per Day)	Per Day	102.00	105.00
Recreation and Waterways	Sports: Weekday Softball Ground Hire (Per Day)	Per Day	50.50	0.00
Recreation and Waterways	Yarra's Edge: Community Space: The Meeting Room-Commercial	Per Hour	17.10	17.70
Recreation and Waterways	Yarra's Edge: Community Space: The Meeting Room-Community	Per Hour	3.35	3.50
Recreation and Waterways	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	102.00	0.00
Recreation and Waterways	Sports: Weekend Touch Ground Hire (Per Day)	Per Day	140.00	0.00
Recreation and Waterways	Community Recreation Facilities: Club 3 month Membership:Insurance/Rehab	Each	330.00	341.60
Recreation and Waterways	Docklands Hub: Facility Hire: The Cinema Room per hour Commercial rate	Per Hour	39.60	41.00
Recreation and Waterways	Docklands Hub: Facility Hire: The Atrium per hour Commercial rate	Per Hour	56.20	58.20
Recreation and Waterways	All Aquatic Facilities: : Memberships : Aquatic Education 45 minute lesson	Each	23.00	23.90
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 60 minute lesson	Each	24.90	25.80
Recreation and Waterways	Active Melbourne Student 12 month membership	Per Annum	1,024.40	1,060.00
Recreation and Waterways	Active Melbourne Student Fortnightly Debit membership	Per Fortnight	39.40	40.80
Recreation and Waterways	Active Melbourne Restricted Youth fortnightly Debit membership	Per Fortnight	26.10	27.00
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class - Member Rate	Each	20.10	0.00
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class	Each	22.30	0.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	All Aquatic Facilities: Active Melbourne Aquatic Membership - Insurance/rehab - 3 month membership (SSS/locker)	Each	305.00	315.70
Recreation and Waterways	Community Recreation Facilities: Spectator Entry - Pool and Stadium	Each	3.70	3.90
Recreation and Waterways	Community Recreation Facilities: Junior Sport - casual entry	Each	6.70	7.00
Recreation and Waterways	Active Melbourne Workforce Wellness Membership	Per Fortnight	39.40	40.80
Recreation and Waterways	City Baths/NMRC: Personal Training Licence Fee	Per Month	1,192.00	1,233.80
Recreation and Waterways	Yarra's Edge: Community Space: Foyer-Commercial	Per Hour	24.70	25.60
Recreation and Waterways	Yarra's Edge: Community Space: Foyer-Community	Per Hour	4.90	5.10
Recreation and Waterways	Community Recreation Facilities: forfeit fee (more than 24 hours notice)	Each	72.80	75.40
Recreation and Waterways	Community Recreation Facilities: Pryme/Concession/Youth 3 month Membership	Each	222.60	230.40
Recreation and Waterways	Community Facilities: Corporate Guest Visit: Up to 75 visits per year	Per Visit	10.10	10.50
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 76 - 150 visits per year	Per Visit	9.80	10.20
Recreation and Waterways	The Hub@Docklands:Private Office Space/Consultation Room-Community	Per Hour	2.30	2.40
Recreation and Waterways	The Hub@Docklands:Private Office Space/Consultation Room-Commercial	Per Day	62.40	64.60
Recreation and Waterways	The Hub@Docklands:Private Office Space/Consultation Room-Community	Per Day	12.50	13.00
Recreation and Waterways	The Hub@Docklands:Private Office Space/Consultation Room- Commercial	Per Week	249.50	258.30
Recreation and Waterways	The Hub@Docklands:Private Office Space/Consultation Room-Community	Per Week	49.90	51.70
Recreation and Waterways	Community Recreation Facilities: Single admission \$0 promotional passes to gym, group fitness and swimming	Per Visit	0.00	0.00
Recreation and Waterways	Community Recreation Facilities: Community fundraising \$0 three month membership	Each	0.00	0.00
Recreation and Waterways	Community Recreation Facilities: Join as a member 5 Weeks for \$50 promotion	Each	50.00	50.00
Recreation and Waterways	Community Recreation Facilities: Join as a member for 3 Weeks for \$30 promotion	Each	30.00	30.00
Recreation and Waterways	Community Recreation Facilities: Join as a member for 2 Weeks for \$20 promotion	Each	20.00	20.00
Recreation and Waterways	Community Recreation Facilities: Join as a member for 30 Days for \$30 promotion	Each	30.00	30.00
Recreation and Waterways	Community Recreation Facilities: Join up for 6 Group Fitness Classes for \$99 promotion	Each	99.00	99.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Waterways casual berthing 12.1-15 metres low season book two nights, get one free promotion	Each	55.00	0.00
Recreation and Waterways	Waterways casual berthing 15.1-20 metres low season book two nights, get one free promotion	Each	75.00	0.00
Recreation and Waterways	Waterways casual berthing 20.1-25 metres low season book two nights, get one free promotion	Each	85.00	0.00
Recreation and Waterways	Kensington Town Hall: Training Room - Community Rate	Per Hour	11.90	12.40
Recreation and Waterways	The Hub@Docklands: Private Office Space/Consultation Room- Commercial	Per Hour	11.40	11.80
Recreation and Waterways	NMCC - Facility Hire - After Hours Hire Fee (Per Hour after Centre Closure)	Per Hour	115.00	119.00
Recreation and Waterways	Community Recreation Facilities: Club Off Peak Concession fortnightly DD membership	Per Fortnight	35.00	36.30
Recreation and Waterways	Community Recreation Facilities: Club Concession fortnightly DD membership	Per Fortnight	35.00	36.30
Recreation and Waterways	Kensington Town Hall: Conference/Training Room/Business HUB - Concession Rate	Per Hour	29.00	30.00
Recreation and Waterways	The Hub@Docklands: Atrium- Concession Rate	Per Hour	28.10	29.10
Recreation and Waterways	The Hub@Docklands: Cinema Room- Concession Rate	Per Hour	19.80	20.50
Recreation and Waterways	The Hub@Docklands: Glasshouse- Concession Rate	Per Hour	13.75	14.30
Recreation and Waterways	The Hub@Docklands: Consulation Room- Concession Rate	Per Hour	5.70	5.90
Recreation and Waterways	Royal Park Golf Course Direct Debit Membership- Access 7 Days a week	Per Fortnight	0.00	37.00
Recreation and Waterways	Community Recreation Facilities: 21 days of access to gym/swim/group fitness for \$10 promotion	Each	0.00	10.00
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes	Each	17.60	18.20
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes off peak.	Each	13.10	13.60
Recreation and Waterways	City Baths: Mikvah Bath Hire	Each	23.20	24.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session	Each	104.80	0.00
Recreation and Waterways	City Baths: Racquet Hire	Each	9.40	9.70
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - member rate	Each	94.30	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - Member 10 visit Pass	Each	848.70	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - 10 visit Pass	Each	943.20	0.00
Recreation and Waterways	Community Recreation Facilities: Corporate Guest Visit: 76 - 150 visits per year	Each	11.50	11.90

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: Up to 75 visits per year	Each	6.10	6.30
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 76 - 150 visits per year	Each	6.00	6.20
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 151 - 250 visits per year	Each	5.90	6.10
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 251 - 500 visits per year	Each	5.60	5.80
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 501 - 1000 visits per year	Each	5.30	5.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 1001 - 1500 visits per year	Each	5.00	5.20
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 1501 - 2000 visits per year	Each	4.90	5.10
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit: 2001 + visits per year	Each	4.60	4.80
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - member and non member	Each	77.40	80.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session	Each	85.00	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	696.60	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	765.00	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session	Per Session	93.70	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - member and non member	Per Session	84.30	88.00
Recreation and Waterways	City Baths: Squash Casual Entry (Non-Members playing with member during Off-Peak/member access times)	Each	5.60	5.80
Recreation and Waterways	City Baths: Bathing Room Hire	Per Hour	51.00	52.80
Recreation and Waterways	City of Melbourne trial membership	Each	26.00	27.00
Recreation and Waterways	City Baths: Memberships: Aquatic 12 month	Per Annum	917.80	950.00
Recreation and Waterways	City Baths: Memberships: Aquatic Fortnightly Debit	Per Fortnight	35.30	36.50
Recreation and Waterways	City Baths: Group Fitness Instructor Hire Per Hour	Per Hour	128.70	133.20
Recreation and Waterways	City Baths: Small Pool Hire Per Hour	Per Hour	58.00	60.10
Recreation and Waterways	City Baths: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour	69.50	71.90
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	703.30	0.00
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute - 10 Visit Pass	Per Pass	781.50	0.00

# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,106.10	0.00
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	993.60	0.00
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	136.80	148.20
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass	Per Pass	83.60	93.10
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	465.50	481.80
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	279.30	289.10
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Adult 20 visit Pass	Per Pass	290.70	301.00
Recreation and Waterways	City Baths: Private Swimming Lessons : One on Two 30 minute session	Per Session	86.80	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session	Per Session	122.90	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session	Per Session	67.90	0.00
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	372.40	385.40
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	117.80	129.20
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Concession 20 visit Pass	Per Pass	171.00	177.00
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Student 20 visit Pass	Per Pass	239.40	247.80
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - 10 visit Pass	Per Pass	611.10	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - Member 10 visit Pass	Per Pass	549.00	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - 10 visit Pass	Per Pass	843.30	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	758.70	0.00
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: member rate	Per Session	78.20	0.00
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - member rate	Per Session	110.40	0.00
Recreation and Waterways	City Baths: Club Guest: Fitness Testing, Program Start & 10th Work Out Review	Per Session	118.50	122.70
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - member and non member	Per Session	61.00	63.00
Recreation and Waterways	City Baths: Swim Casual Entry: Adult Swim / Shower / Bath	Each	7.20	7.80
Recreation and Waterways	City Baths: Swim Casual Entry: Concession Swim / Shower / Bath	Each	4.40	4.90



# BUDGET

## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Swim Casual Entry: Family Swim ( 2 adults + up to 2 children)	Each	18.60	20.00
Recreation and Waterways	City Baths: Swim Casual Entry: Student Swim / Shower / Bath	Each	6.20	6.80
Recreation and Waterways	City Baths: Club Guest - Adult (Gym / Group Fitness / Locker & Swim Spa Sauna)	Each	24.50	25.40
Recreation and Waterways	City Baths: Club Guest - Concession (Gym / Group Fitness / Locker & Swim Spa Sauna)	Each	14.70	15.20
Recreation and Waterways	City Baths: Club Guest - Student (Gym / Group Fitness / Locker & Swim Spa Sauna)	Each	19.60	20.30
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: 1001 - 1500 visits	Per Visit	9.50	9.80
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: 101 - 250 visits 151-250 visits	Per Visit	11.00	11.40
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: 1501 - 2000 visits	Per Visit	9.00	9.30
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: 2001+ visits - 2500 visits	Per Visit	8.50	8.80
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: 501 - 1000 visits	Per Visit	10.00	10.40
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: Up to 100 visits 75 visits	Per Visit	12.00	12.40
Recreation and Waterways	Community Recreation Facilities: Corporate Memberships: Up to 251 - 500 visits	Per Visit	10.50	10.90
Recreation and Waterways	City Baths: Swim Spa Sauna: Adult	Per Visit	15.30	15.80
Recreation and Waterways	City Baths: Swim Spa Sauna: Concession	Per Visit	9.00	9.30
Recreation and Waterways	City Baths: Swim Spa Sauna: Student	Per Visit	12.60	13.00
Recreation and Waterways	City Baths: Personal Training Licence Fee	Per Month	867.00	897.00
Recreation and Waterways	NMRC: Personal Training Licence Fee	Per Month	563.00	0.00
Recreation and Waterways	Boating Hub: Toilet access	Annual	250.00	259.00
Recreation and Waterways	Kayak Storage	Annual	800.00	828.00
Recreation and Waterways	Waterways get one night free promotion	Each	0.00	0.00
Recreation and Waterways	Waterways casual berthing low season 20% off 3 or more nights promotion	Each	0.00	0.00
Recreation and Waterways	Waterways casual berthing stay 50% off first stay promotion	Each	0.00	0.00
Recreation and Waterways	Waterways casual berthing bring a friend for free promotion	Each	0.00	0.00
Recreation and Waterways	Marina Lounge	Per Session	3,727.00	3,857.00

# BUDGET

## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Working Berth minimum Flag Fall	Per Session	528.00	546.00
Recreation and Waterways	Harbour View Meeting Room	Per Day	696.00	720.00
Recreation and Waterways	Harbour View Meeting Room	Per Hour	114.00	118.00
Recreation and Waterways	Berthing Rates: Power on charge	Per KWH	0.22	0.30
Recreation and Waterways	Harbour View Meeting Room (Industry Partners)	4 Hour Session	114.00	118.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 12m Annual (pro rata min 3 months)	Annual	8,000.00	8,280.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 13m Annual (pro rata min 3 months)	Annual	8,500.00	8,800.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 14m Annual (pro rata min 3 months)	Annual	9,000.00	9,315.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 15m Annual (pro rata min 3 months)	Annual	9,500.00	9,832.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 18m Annual (pro rata min 3 months)	Annual	14,000.00	14,500.00
Recreation and Waterways	Commercial Berthing Permit minimum flag fall	Each	68.00	70.00
Recreation and Waterways	Berthing Rates: Waste Oil Removal (general)	Per Litre	6.00	6.20
Recreation and Waterways	Berthing Rates: Waste Oil Removal for unknown type	Per Litre	6.00	6.20
Recreation and Waterways	Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	783.00	810.00
Recreation and Waterways	Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	1,565.00	1,620.00
Recreation and Waterways	Commercial Berthing - Long Term (Licence) Australia Wharf	Per Meter Per Annum	606.00	627.00
Recreation and Waterways	Commercial Berthing – Yarras Edge Marina River Berths	Per Meter Per Annum	615.00	637.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres NYE, Australia Day, Easter (long weekend)	Per Night	340.00	352.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Friday, Saturday)	Per Night	125.00	129.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Friday, Saturday)	Per Night	70.00	72.50
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Friday, Saturday)	Per Night	100.00	103.50
Recreation and Waterways	Berthing Rates: Visitor up to 12.1 to 15 metres Low Season	Per Night	55.00	57.00
Recreation and Waterways	Berthing Rates: Visitor up to 15.1 to 20 metres Low Season	Per Night	75.00	77.50
Recreation and Waterways	Berthing Rates: Visitor 20.1 to 25 metres Low Season	Per Night	85.00	88.00

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## 2023-24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Melbourne City Marina - 28 Visitor berths East and West arms except for public holidays	Per Night	1,504.00	1,555.00
Recreation and Waterways	Melbourne City Marina - half marina (one visitors' arm only) except for public holidays	Per Night	752.00	778.00
Recreation and Waterways	Berthing Rates: Visitor overnight 15.1 to 20 metres NYE, Australia Day, Easter (long weekend)	Per Night	270.00	280.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Friday, Saturday)	Per Night	80.00	83.00
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Friday, Saturday)	Per Night	50.00	51.50
Recreation and Waterways	Berthing Rates: Visitor up to 6.1 to 12 metres Low Season	Per Night	45.00	46.50
Recreation and Waterways	Berthing Rates: Visitor less than 6 metres Low Season	Per Night	45.00	46.50
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres NYE, Australia Day, Easter (long weekend)	Per Night	210.00	217.50
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres NYE, Australia Day, Easter (long weekend)	Per Night	180.00	186.50
Recreation and Waterways	Berthing Rates: Visitor overnight less than 6 metres NYE, Australia Day, Easter (long weekend)	Per Night	110.00	114.00
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 35.1 metres Standard	Per Night	9.40	9.70
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 25.1 metres Low Season	Per Night	4.10	4.30
Recreation and Waterways	Berthing Rates: Overnight for vessels 30.1 to 35 metres Standard	Per Night	7.80	8.10
Recreation and Waterways	Berthing Rates: Overnight for vessels 25.1 to 30 metres Standard	Per Night	6.50	6.70
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Sunday to Thursday)	Per Night	45.00	46.50
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Sunday to Thursday)	Per Night	60.00	62.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Sunday to Thursday)	Per Night	70.00	72.50
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Sunday to Thursday)	Per Night	90.00	93.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Sunday to Thursday)	Per Night	110.00	114.00
Recreation and Waterways	Berthing Rates: Fuelling Charge for vessels without berthing agreement	Per Session	908.00	940.00
Recreation and Waterways	Berthing Rates: 50m berth for recreational vessel less than 13 passengers and carrying a professional crew and not carrying cargo.	Per Year	50,800.00	52,578.00
Recreation and Waterways	Access Control: Marina and facilities	Each	33.00	34.00
Recreation and Waterways	Access Control: Bluetooth licence - Marina and facilities	Each	16.50	17.10
Recreation and Waterways	Marina Lounge - New Quay Marina membership per berth	Annual	465.00	481.00

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## 2023–24

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Waterways casual berthing stay Full Marina Booking 33% off for club fundraising promotion	Each	0.00	0.00
Recreation and Waterways	Waterways casual berthing stay Half Marina Booking 33% off for club fundraising promotion	Each	0.00	0.00
Waste & Recycling	Residential Waste Bin Upsize Charge: 240 litre waste bin (special circumstances)	Per Year	61.00	63.10
Waste & Recycling	Garbage Compactor fee (high)	Per Quarter	2,438.00	2,523.30
Waste & Recycling	Garbage Compactor fee (low)	Per Quarter	412.00	426.40
Waste & Recycling	Garbage Compactor fee (medium)	Per Quarter	1,530.00	1,583.60
Waste & Recycling	Replacement Compactor Access Card	Each	62.10	64.30
Waste & Recycling	Garbage Compactor fee (very high)	Per Quarter	3,324.00	3,440.30
Waste & Recycling	Late Payment Fee	Each	101.80	105.40

# BUDGET

## 2023–24

### APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

CITY OF MELBOURNE	Forecast	Budget	Variance
SCHEDULE OF GRANTS & CONTRIBUTIONS	2022-23	2023-24	
Business As Usual (ex COVID-19 Grants)	\$000s	\$000s	\$000s
Executive Services	188	794	605
Finance & Corporate	5,317	3,408	(1,909)
<i>QVM special grants</i>	4,500	2,500	(2,000)
<i>Other</i>	817	908	91
Infrastructure & Design	32	32	0
Strategy Planning & Climate Change	674	695	21
Community & City Services	2,016	1,973	(43)
City Economy and Activation	9,615	10,465	850
<i>Arts</i>	4,392	4,451	59
<i>Events partnership</i>	2,509	2,596	87
<i>Economy and international</i>	1,908	2,822	914
<i>Other</i>	806	596	(210)
<b>Total council grants &amp; contributions</b>	<b>17,842</b>	<b>17,366</b>	<b>(476)</b>

CITY OF MELBOURNE	Forecast	Budget	Variance
Melbourne City Recovery & Revitalisation Funds	20,050	8,805	(11,245)
<b>Total COVID-19 grants</b>	<b>20,050</b>	<b>8,805</b>	<b>(11,245)</b>

### APPENDIX I – GLOSSARY OF TERMS

Act	<i>Local Government Act 2020</i>
Accounting Standards	Australian Accounting Standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying income / revenue	The underlying revenue means total income other than capital grants, capital contributions and gain/loss on disposal of fixed assets.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council, which can be masked in the net surplus (or deficit) by capital-related items.
Budget	A plan setting out the services and initiatives to be funded for the financial year and subsequent three financial years, and how they will contribute to achieving the strategic objectives specified in the Council Plan. It is a 'rolling' Budget with an outlook of at least four years. Referred to as the draft Budget until adopted by Council.
Annual Report	The Annual Report is prepared by Council under sections 98, 99 and 100 of the Act. The Annual Report to the community contains a report of operations and audited financial and performance statements.



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Australian Accounting Standards	Australian Accounting Standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that enhances an existing asset to provide a higher level of service, or increases the life of the asset beyond its original life.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet (Budget)	The budgeted Balance Sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming Budget. The Balance Sheet should be prepared in accordance with the requirements of AASB 101 – Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming budget. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
COVID-19 impacts	Coronavirus (COVID-19) impacts are best estimates made on the Council's operating results and performance at the time of preparation of the Budget.
Statement of Capital Works	The Statement of Capital Works shows the expected internal and external funding for capital works expenditure and the total capital works expenditure for the forthcoming Budget.

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Statement of Cash Flows	The Statement of Cash Flows shows the expected net cash inflows and outflows in the forthcoming Budget in the form of reconciliation between opening and closing balances of total cash and investments for each year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of Cash Flows and the Local Government Model Financial Report.
Statement of Changes in Equity	The Statement of Changes in Equity shows the expected movement in accumulated surplus and reserves for each year. The statement should be prepared in accordance with the requirements of AASB 101 – Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt a Budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined ‘threshold’ may be used which indicates the level of expenditure deemed to be material in accordance with Council’s policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken as part of the annual Budget process. Regulations requires that the Budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current Budget year and will be completed in the following Budget year.
Community Vision	Council must develop, maintain, and review a Community Vision with its municipal community using deliberative engagement practices which has an outlook of at least 10 years and describes the municipal community’s social, economic, cultural and environmental aspirations for the future.

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Differential rates	When a Council intends to declare a differential rate (for example, business and residential), information prescribed by the Act must be disclosed in the Council's Budget.
External funding sources (Analysis of capital budget)	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.
External influences in the preparation of a Budget	Matters arising from third party actions over which Council has little or no control, for example change in legislation.
Financial sustainability	A key outcome of the Financial Plan. Longer-term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Financial Plan	A plan of the financial and non-financial resources for at least the next 10 years, required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and Budget processes.

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Financial Statements	<p>Section 94(2)(a) and 7(1)(b) of the Act require the following documents to be included in the financial statements:</p> <ul style="list-style-type: none"> <li>• Comprehensive Income Statement</li> <li>• Balance Sheet</li> <li>• Statement of Changes in Equity</li> <li>• Statement of Cash Flows</li> <li>• Statement of Human Resources</li> <li>• Statement of Capital Works</li> </ul> <p>The financial statements must be in the form set out in the Local Government Model Financial Report. Each statement must include the Budget year and subsequent three financial years.</p>
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Integrated Strategic Planning and Reporting Framework	The key statutory planning and reporting documents that are required to be prepared by Councils to support strategic decision-making and ensure accountability to local communities in the performance of functions and exercise of powers under the Act.
Internal influences in the preparation of a Budget	Matters arising from Council actions over which there is some element of control (for example, approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the Budget to assist the reader when comparing movements in assets, liabilities and equity between Budget years.

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Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity, which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time, including on the Department's website.
Local Government (Planning and Reporting) Regulations 2020	Regulations, made under Part 3 of the Act prescribe:  (a) The content and preparation of the performance statements of a Council; and  (b) The performance indicators, measures and information to be included in a Financial Plan, Budget, and Annual Report of a Council.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Plan.
Operating activities	Activities that relate to the provision of goods and services.
Operating expenditure	Consumptions or losses of future economic benefits in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
Operating revenue	Inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.

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Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	A statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2020.
Revenue and Rating Plan	Provides a medium-term plan for how Council will generate income to deliver on the Council Plan, program and services and capital works commitments over a four-year period.
Services, initiatives and major initiatives	Section 94(2)(b) of the Act requires a Budget to contain a description of the services and initiatives to be funded by the Budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	A statement that shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	A statement that shows all Council staff expenditure and the number of full-time equivalent Council staff.
Statutory disclosures	Section 94 of the Act and the Regulations 7 and 8 in part 3 states that certain information relating to financial results, borrowings, capital works and rates and taxes are to be disclosed within the Budget.



**BUDGET**  
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<i>Valuations of Land Act 1960</i>	This Act requires a Council to revalue all rateable properties every two years.
Workforce Plan	Describes the organisational structure of Council, specifies the projected staffing requirements for a period of at least four years, and sets out measures to seek to ensure gender equality, diversity and inclusiveness.
Working capital	Funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.







## How to contact us

### Online:

[melbourne.vic.gov.au](http://melbourne.vic.gov.au)

### In person:

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### Telephone:

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### Fax:

03 9654 4854

### In writing:

City of Melbourne  
GPO Box 1603  
Melbourne VIC 3001  
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### Interpreter services

We cater for people of all backgrounds  
Please call 03 9280 0726

03 9280 0717	廣東話
03 9280 0719	Bahasa Indonesia
03 9280 0720	Italiano
03 9280 0721	普通話
03 9280 0722	Soomaali
03 9280 0723	Español
03 9280 0725	Việt Ngữ
03 9280 0726	عربي
03 9280 0726	한국어
03 9280 0726	हिंदी
03 9280 0726	All other languages

### National Relay Service:

If you are deaf, hearing impaired or speech-impaired,  
call us via the National Relay Service: Teletypewriter (TTY)  
users phone 1300 555 727 then ask for 03 9658 9658  
9am to 5pm, Monday to Friday (Public holidays excluded)

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CITY OF MELBOURNE