

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT



CITY OF MELBOURNE

# ANNUAL PLAN AND BUDGET

**2017–2018**

**DRAFT**

## **YOUR COUNCIL**

### **Lord Mayor**

Robert Doyle

### **Deputy Lord Mayor**

Arron Wood

### **Councillors**

Nicolas Frances Gilley

Philip Le Liu

Rohan Leppert

Kevin Louey

Cathy Oke

Nicholas Reece

Susan Riley

Tessa Sullivan

Jackie Watts

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## TABLE OF CONTENTS

YOUR COUNCIL	2
TABLE OF CONTENTS	3
OVERVIEW	6
1. EXECUTIVE SUMMARY	6
2. BUDGET PROCESS OVERVIEW	11
3. HIGHLIGHTS	15
4. SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS	18
BUDGET ANALYSIS	
5. ANALYSIS OF OPERATING BUDGET	34
6. ANALYSIS OF BUDGETED CASH POSITION	41
7. ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)	45
8. ANALYSIS OF BUDGETED FINANCIAL POSITION	49
9. STRATEGIC RESOURCE PLAN 2017-2021	52
10. VALUATION	55
11. INVESTMENT STRATEGY	57
12. BORROWINGS	61
APPENDICES	
A. BUDGET STATEMENTS	62
B. STATUTORY DISCLOSURES	71
C. STRATEGIC RESOURCE PLAN 2017-2021	75
D. KEY FINANCIAL INDICATORS	89
E. COUNCIL WORKS PROGRAM 2017-18	90
F. SCHEDULE OF FEES AND CHARGES	96
G. SCHEDULE OF GRANTS AND CONTRIBUTIONS	130
H. PUBLIC NOTICE – DRAFT COUNCIL PLAN 2017-21 AND DRAFT ANNUAL PLAN AND BUDGET 2017-18	131
I. GLOSSARY OF TERMS	133

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT





# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## OVERVIEW

### 1. EXECUTIVE SUMMARY

The 2017-18 Annual Plan and Budget is the first year of the Council's 2017-2021 Council Plan. Through this plan the Council will ensure Melbourne is a vibrant inclusive place, well positioned to meet the opportunities and challenges of a growing city for decades to come.

This is the first budget of this Council and commences the delivery of over 70 first year initiatives as part of a four year program to deliver council's 2017-2021 Council Plan.

It is a disciplined and fiscally responsible budget with no new borrowings, a focus on cost containment and a modest rate increase of 2.0 per cent with no increase to on street parking fees.

This budget also includes Council's strong investment in the renewal of the Queen Victoria Market (QVM) with a further \$29 million budgeted to be delivered. This brings the total amount invested in the renewal of the QVM close to \$50 million and is the largest ever investment by Council at a net cost of up to \$250 million.

Leading up to this stage of the renewal significant work has been undertaken in preparation, consultation and planning. 2017-18 will see the transition from planning to construction with works to commence on the ground.

This budget also positions the Council to meet the current and future infrastructure needs in addition to the QVM renewal project through:

- Investing in infrastructure and services that supports the City's growth.
- Maintain Melbourne's appeal through activation, supporting the visitor economy.
- Sustained effort to contain costs while accommodating population growth.

#### **Investing in infrastructure and services that supports growth within the city**

This City is continuing to thrive with continued strong growth in both businesses and residents. Over 115,000 sq. metres of office and retail space will come online through new developments and an additional 5,000 residential assessments.

At present, the City attracts a daily population of over 800,000 people. This is expected to increase to over 1 million by 2030.

According to the Australian Bureau of Statistics (ABS) the City's resident population grew from 129,000 in June 2015 to 136,300 in June 2016 (5.7 per cent). The Council forecasts this population growth trend to continue with an increase to around 142,700 by June 30 2017 and almost 150,900 persons by 30 June 2018.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Growing investments in infrastructure and services are required to meet the needs of a growing population. Through this budget the Council will deliver over \$135 million in capital works (excluding maintenance) and a record \$422 million in services.

Cities by their nature have significant asset bases. The City of Melbourne's infrastructure assets including roads, footpaths, buildings, drains, parks, laneways, wharves and marinas account for over 90 per cent of total assets. Ensuring there is adequate investment annually to maintain the City's assets is important, and therefore Council is investing \$104 million in renewal, upgrades and expansion and \$23 million in maintenance works. This regular annual investment in existing assets maintains the public amenity in the short term and protects the condition of assets for future generations. Council released its asset management strategy in 2015-16 which outlines Council's approach to asset management.

A full list of capital works is available in Appendix E.

## **Maintaining Melbourne's appeal through activation, supporting the visitor economy**

A liveable and attractive city is one which remains appealing for residents, businesses and visitors.

This budget allocates \$16.38 million with an increase of \$1.38 million to continue supporting the City's premier events including New Year's Eve, Melbourne Spring Fashion Week, Moomba Festival, Melbourne Music Week, Melbourne Awards and Christmas Festival.

This includes an additional \$0.60 million new package of visitor and destination activities including increased funding for the Christmas Festival and increase campaign activation including social media to attract visitors to Melbourne and maintain the City's appeal.

The Council has not increased on-street parking fees in the 2017-18 budget, which helps to keep visitor travel costs down and supports our busy events schedule.

## **Sustained effort to contain costs**

The underlying surplus of \$1.94 million has been possible through a continued effort to contain core operational costs while accommodating pressures associated with the City's growth.

The underlying cost increase in core operations is no more than 1.50 per cent and materially lower when compared to the projected CPI of 2.00 per cent for the same corresponding period.

In addition to core operational costs increases there are once off contributions and projects provided for in the 2017-18 budget. This includes a provision to contribute up to \$4.9 million (\$3 million in 2017-18) towards the construction of a child and family services centre within the redevelopment of the Carlton Primary School including 98 child care places in Carlton to increase capacity. The budget also allows for the continued rollout of \$5 million of LED lighting across the municipality in 2017-18, switching over 11,000 street lights to energy efficient LEDs over a three year period from funding received from the Clean Energy Finance Corporation, this

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

was previously budgeted in the capital works program but will be funded through operations. The once off contributions and projects account for \$8 million or 2 per cent increase in operating expenditure.

The remaining increase in operating costs are associated with growth and new services recognising that the City will see an increase in the number of new residents and businesses who require services and an increase in open spaces and infrastructure.

The continued focus on containing operating costs within this budget builds on the work of the previous years by the Council and a conscious and sustained effort to minimise the burden on the community.

The Council Plan is the foundation on which the 2017-18 Annual Plan and Budget has been developed. In the first year of the Council Plan over 70 Initiatives have been identified and fully funded. They will be delivered through implementing the 2017-18 Annual Plan and Budget.

The full list of initiatives is included in section 4 and provides an insight into the priorities for Council in 2017-18.

## Operating Result

- The budget delivers an underlying surplus of \$1.94 million (Appendix A) and a net surplus of \$29.47 million.
- Total revenue (excluding disposal of assets) will increase by \$21.65 million from \$430.17 million to \$451.82 million. This is a 5.03 per cent increase. Full details of revenue changes are provided in Section 5.
- There are no changes proposed to on street parking fees.
- Fee increases in some services are a result of either mandatory rises as a result of state legislation such as fines which is dependent on the penalty unit rate, bringing prices in line with competitors where Council competes with commercial operators, or moving fees closer to cost recovery and parity with other neighbouring municipalities.
- Total operating expenditure (including one off contributions) will increase by \$20.34 million from \$402.00 million to \$422.35 million (Section 5 provides full details).
- No new borrowings are proposed for the 2017-18 Annual Plan and Budget.

## Rates

- The 2017-18 budget is based on a rate increase of 2.00 per cent which is in line with Victorian Government rate cap.
- It should be noted that 2017-18 is a non revaluation year and therefore all rate notices will increase by 2.0 percent.



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

- The residential rate in the dollar is proposed to increase from 4.075 cents to 4.1565 cents and the non-residential rate in the dollar increased from 4.485 cents to 4.5747 cents.
- The total number of rateable assessments has increased by 8,980 from 99,603 to 108,583 which represents an increase of 9.0 per cent from 2016-17. The residential sector was the major contributor and accounted for 92% of the overall growth in assessment numbers.
- There are 1,393 properties which are public, educational, religious or charitable in use or ownership and are exempt from rates. Exemptions represent a value of 12.60 per cent of the rate base.
- Council operates a Pensioner Rebate scheme by which those eligible to receive the Victorian Government rebate receive an additional City of Melbourne rebate equivalent to 50 per cent of the Victorian Government rebate. In 2010-11 Council approved an affordable housing rebate which will provide a rate rebate for new affordable housing of 35 per cent of full rates. This is budgeted to continue in 2017-18 at a cost through lower revenue of (\$0.13 million).
- The draft budget includes an amount of \$0.43 million which is the estimated revenue to be derived from Cultural and Recreational Lands in the municipality (refer to section 10.2).

## Fire Services Property Levy

- The Victorian Government has enacted the Victorian Bushfires Royal Commission's recommendation to replace the previous insurance-based levy with a property-based levy.
- The Fire Services Property Levy commenced in 2013-14 and is collected through council rates. The rate of the levy is determined by the Victorian Government on an annual basis and varies for residential, industrial, commercial and primary production properties.
- Further information on the Fire Services Property Levy is available at the following web address.  
<http://www.firelevy.vic.gov.au>

## Services and Events

- The 2017-18 Annual Plan and Budget recognises Council's pivotal role in supporting and enhancing the City's cultural heritage, public art, events, festivals, visitor services, sport and street activity.
- It continues Council's commitment to enhance the City's business competitiveness domestically and internationally.
- The 2017-18 Annual Plan and Budget includes new and extended services and continues with activation of the City. The most notable examples are:
  - \$2.50 million for waste management systems including five waste compactor units and up to 380 street litter compacting bins.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

- \$0.60 million in additional funding towards a package of visitor and destination initiatives including additional funding for the Christmas Festival, campaign activation and social media efforts to attract visitors to Melbourne.
- \$0.17 million in additional funding to accelerate the digitalisation of Council's arts collection
- \$0.15 million to establish a C40 Melbourne Office for four years subject to co-funding from the State Government.
- \$1.00 million for continued funding of the Resilient Melbourne Delivery Office, to be recovered in part by support from the State government and other Councils.

## Cash and investments

- The investment portfolio is expected to provide net income of \$11.74 million, representing an average return of 3.02 per cent. The investment portfolio is made up of subsidiary companies, car parks, commercial properties and cash.
- The cash component returns from the portfolio assume a flat interest rate environment.
- Refer to section 11 for details on Council's investment strategy.

## Council Works

- The total Council works program is \$158.16 million inclusive of funding towards the QVM renewal. This includes \$30.17 million for new assets, \$52.13 million for renewing, \$35.55 million refurbishing existing assets and upgrade/expansion works and \$23.27 million for major maintenance and other assets not in the direct control of the City but which are used by ratepayers, residents and visitors.
- A full list of the capital works program is listed in Appendix E.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 2. BUDGET PROCESS OVERVIEW

### 2.1 Integrated Planning Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to achieve sustainable improvements for the city and its people. The framework includes long, medium and short terms plans that set direction for everything we do.



The Annual Plan and Budget forms an important part of Council's Integrated Planning Framework. The framework ensures that the Annual Plan and Budget are developed in response to Council Plan priorities and within the constraints of the Strategic Resource Plan which provides the financial parameters for the four year period of Council Plan. The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisations progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 2.2 Budget Preparation

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

The first step in the budget process is for the Administration to prepare the annual budget in accordance with the Act and submit the 'proposed' budget to Council for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. A copy of the budget is to be submitted to the Minister for Local Government.

The 2017-18 Annual Plan and Budget which is included in this report is for the year 1 July 2017 to 30 June 2018 and is prepared in accordance with the Act and Regulations. The budget includes financial statements. These include the Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared for the year ended 30 June 2018 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The 2017-18 Annual Plan and Budget includes Services and Initiatives including Major Initiatives and reflects the priorities for Council in year one. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

## 2.3 Budget Process

The key dates for the budget process are summarised below:

Budget submitted to Council for approval in principle	4 May 2017
Public notice advising intention to adopt budget	5 May 2017
Budget available for public inspection and comment	5 May 2017
Submissions period closes	2 June 2017
Submissions considered by Council's Future Melbourne Committee	15 June 2017
Budget and submissions presented to Council for Adoption	27 June 2017



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 2.4 Budget Influences

The Annual Plan and Budget is premised on a number of influences and assumptions, which are likely to impact on the delivery of services provided by Council. The most significant of these factors include:

- An increase in rates of 2.00 per cent
- Reserve Bank official cash rate of 1.50 per cent and
- Consumer Price Index of 2.00 per cent.

## 2.5 Budget Statements

The Melbourne City Council Budget is comprised of eight primary financial statements which are:

- the Comprehensive Income Statement (Income Statement)
- the Statement of Cash Flows
- the Balance Sheet
- the Statement of Human Resources
- the Statement of Changes in Equity
- the Statement of Capital Works
- the Summary of Planned Human Resources Expenditure
- the Summary of Planned Capital Works Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding. The Income Statement provides for a projected surplus of \$29.47 million that will contribute towards the Capital Works program.

The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards. The Statement of Cash Flows provides for a projected inflow of \$59.66 million.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending June 2018.

For the purposes of clarity a reconciliation between the Income Statement and the Statement of Cash flow is provided in Section 6.

The Statement of Human Resources is a statement which is a representation of council staff expenditure and numbers.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

The Statement of Changes in Equity is a statement which is a representation of accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of council works budget' for further details.

The Summary of Planned Human Resources Expenditure represents permanent council staff expenditure and numbers of full time equivalent council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next 4 years.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 3. HIGHLIGHTS

This section summarises the budget, more detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Financial Position Budget

### 3.1 Operating Budget

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Operating</b>			
Revenue (excluding capital contributions)	414,219	424,285	10,066
Expenditure	(402,007)	(422,346)	(20,339)
<b>Sub totals</b>	<b>12,212</b>	<b>1,938</b>	<b>(10,273)</b>
Capital Contributions Revenue	15,948	27,531	11,583
<b>Operating surplus/(deficit)</b>	<b>28,160</b>	<b>29,470</b>	<b>1,310</b>

The Budgeted Income Statement forecasts an operating surplus of \$29.47 million for the year ending 30 June 2018, after capital grants and contributions. As a minimum, the operating surplus should equate to the capital contributions (including the developer contributions received for Public Open Space) to ensure the contributions received for capital are available to support the capital program.

The operating surplus is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which funding was received). When capital contributions are removed from the operating surplus, the underlying surplus is \$1.94 million.

In 2017-18 the underlying surplus of \$1.94 million will assist with funding of infrastructure including the renewal of the Queen Victoria Market and sets aside a further \$5 million for future repayment of a \$30 million loan from the Clean Energy Finance Corporation.

Refer to Section 5, 'Analysis of Operating Budget', for a more detailed analysis.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 3.2 Cash Flow Budget

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Net Surplus/(deficit) from operations</b>	<b>28,160</b>	<b>29,470</b>	<b>1,310</b>
Movement affecting cash flows	58,570	95,907	37,337
<b>Funds available for capital/investment</b>	<b>86,730</b>	<b>159,740</b>	<b>73,010</b>
Capital Expenditure	(95,322)	(129,875)	(34,553)
Proceeds from asset sales	920	94,943	94,023
<b>Funds available from financing activities</b>	<b>28,690</b>	<b>30,000</b>	<b>1,310</b>
<b>Net cash inflows/(outflows)</b>	<b>21,018</b>	<b>59,665</b>	<b>38,647</b>
Cash at beginning of year	12,218	33,236	21,018
Cash at end of year	33,236	92,901	59,665

The budgeted Statement of Cash Flow shows a projected year cash balance of \$92.90 million by 30 June 2018. This reflects anticipated sale and acquisition of some Council assets including City Square. Further details of the cash flow are provided in section 6, 'Analysis of budgeted cash position'.

## 3.3 Council Works Budget

	Budget 2016-17 \$000s	Budget 2017-18 \$000s	Variance \$000s
<b>Council Works Area</b>			
Maintenance	11,689	23,275	11,586
Capital Works	95,762	134,884	39,122
Carry forward capital*	25,287	27,548	2,261
<b>Capital Works Expenditure</b>	<b>132,738</b>	<b>185,707</b>	<b>52,969</b>

The 2017-18 Budgeted Statement of Council Works forecasts total works of \$158.16 million (excluding carried forward expenditure).

\*The carry forward capital expenditure is only an indicative guide and the upper end of potential carry forward. This is being reviewed and will be firmed up prior to the budget being finalised in June.

See Section 7 'Analysis of Council works budget' for a more detailed analysis.



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 3.4 Financial Position Budget

	Budget 2016-17 \$000s	Budget 2017-18 \$000s	Variance \$000s
Assets and Liabilities			
Net Current Assets	(29,931)	28,024	57,954
Net Non Current Assets	3,956,629	4,087,883	131,254
<b>Council Works Area</b>	<b>3,926,698</b>	<b>4,115,907</b>	<b>189,209</b>
Equity			
Accumulated Surplus	1,860,969	1,955,622	94,653
Reserves	2,065,729	2,160,285	94,556
<b>Total Equity</b>	<b>3,926,698</b>	<b>4,115,907</b>	<b>189,209</b>

The budgeted Balance Sheet shows net assets of \$4.116 billion as at 30 June 2018, which is an increase of \$189.21 million over the 2016-17 budget. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

See Section 8 'Analysis of Budgeted Financial Position' for more detailed analysis.

### Gender Equity

City of Melbourne values diversity and inclusivity and constantly strives for improvement in this area. Gender Equity is a key element in enhancing an inclusive work environment and culture. To date the City of Melbourne has developed a Gender Equity Policy which details our commitment to take positive action to ensure fair treatment of all employees, volunteers and contractors, consistent with organisational values and obligations under the *Equal Opportunity Act 2010*. Gender Equity is now embedded in our procurement policies and subsidiary company governance protocols.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4. SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS

The City of Melbourne's long-term vision, goals and four-year priorities and desired outcomes are set out in Council Plan 2017–21, including a series of indicators and measures to track progress.

Each year the Council selects a series of shorter-term initiatives to further its goals, priorities and desired outcomes for Melbourne. These initiatives and major initiatives are set out here, in the Annual Plan section of the Annual Plan and Budget.

Initiatives may contribute to multiple goals. We have listed them against the goal that contains priorities and desired outcomes with the strongest alignment.

It is important to note these initiatives are just a part of what we do. Much of the work to achieve our aspirations for Melbourne occurs within the strategies we implement and the services we deliver. The outcome indicators listed under the goals will be used to evaluate our performance of our services.

Progress against our four-year aspirations, one-year initiatives and our service delivery is shared with the public via our Annual Report, available on-line in September each year.

The diagram below explains the relationships between the four-year Council Plan, the Annual Plan and Budget, the initiatives and major initiatives.



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.1 COUNCIL PLAN GOAL 1

### A CITY THAT CARES FOR ITS ENVIRONMENT

Environmental sustainability is the basis of all our goals. It requires current generations to choose how they meet their needs without compromising the ability of future generations to be able to do the same. The city's urban ecology must be designed and managed as a dynamic whole to balance the interdependencies between its flora and fauna, microclimate, water cycles and its human, social and economic infrastructure.

#### Major initiatives for 2017–18

- Work with stakeholders to plan high quality integrated water management for community protection and liveability in Arden Macaulay and Fishermans Bend.
- Deliver Year 1 of Smart Bin implementation plan.
- Work with Inner Melbourne Action Plan and Resilient Melbourne to share and extend the objectives of the Urban Forest Strategy to wider Melbourne area.

#### Initiatives for 2017–18

- Partner to create a precinct in the Elizabeth Street catchment that is water sensitive, low carbon and well adapted to climate change.
- Working with stakeholders, including emergency service organisations to deliver Year 2 of Refuge, a five-year interdisciplinary project exploring the role of art and culture in preparing communities for climate-related impacts.
- Partner with the Metropolitan Waste Management Group, Sustainability Victoria and Inner Melbourne Action Plan to research and analyse the costs and benefits of innovative, smart waste management solutions that could be applied to inner Melbourne and the wider metro catchment.
- Promote a suite of options to encourage residents and businesses to achieve energy savings and access renewable energy.
- Trial the application of Caring for Country principles in the municipality.
- Refresh the Zero Net Emissions Strategy to align to the Paris Agreement on climate change.
- Implement the Urban Forest Fund to enable greening in the public and private realm.
- Promote awareness of large-scale off-site renewable energy purchasing models for large customers by sharing lessons from the Melbourne Renewable Energy Project.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

- Improve urban stormwater and biodiversity outcomes through Elliott Avenue Billabong and Ievers Reserve projects.
- Complete a desktop assessment of how City of Melbourne strategies and plans deliver against the United Nations Sustainable Development Goals.
- As part of the Nature in the City strategy, develop an approach to biodiversity corridors and enhancing understorey planting.
- Establish a C40 Office for Excellence with the State Government and facilitate collaboration with Resilient Melbourne and ICLEI.
- Enhance the resilience of Melbourne and its communities, in cooperation with all metropolitan councils.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion (amount of waste diverted from landfill is maximized)	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins x 100



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.2 COUNCIL PLAN GOAL 2

### A CITY FOR PEOPLE

A city for people welcomes all. It is accessible, affordable, inclusive, safe and engaging. It promotes health and wellbeing, participation and social justice. A city for people has political, religious and intellectual freedoms that nurture a rich and dynamic culture. It respects, celebrates and embraces human diversity. People of all ages and abilities feel secure and empowered. Family-friendly city planning puts the community at the forefront.

#### Major initiatives for 2017–18

- Commence construction of the Lady Huntingfield (LHCC) integrated children and family centre.
- Implement the Pathways Innovation Package for housing and homelessness.

#### Initiatives for 2017–18

- Review and broker affordable housing options to enable more affordable housing in the municipality.
- Review Council's role in the provision of services and activities to older people and people with disability in response to the National Disability Insurance Scheme and Aged care reforms.
- Implement the agreed next steps following the Sunday streets trial.
- Address and improve safety for women inside and around the City's night entertainment venues.
- Develop a gender equity statement that informs and guides services, programs and projects delivered by the City of Melbourne.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety (animal management service protects the health and safety of animals, humans and the environment)	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Aquatic Facilities	Utilisation (aquatic facilities are safe, accessible and well utilised)	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health and safety (food safety service protects public health by preventing the sale of unsafe food)	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	Number of critical and major non-compliance notifications about a food premises followed up / Number of critical and major non-compliance notifications about food premises x100
Maternal and Child Health	Participation (Councils promote healthy outcomes for children and their families)	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)  Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service x100  Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service x100

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.3 COUNCIL PLAN GOAL 3

### A CREATIVE CITY

Melbourne will be a place that inspires experimentation, innovation and creativity and fosters leaders of ideas and courage. It supports and values its artists and broader creative community. It will invest in the creativity of people of all backgrounds and ability in all pursuits. Melbourne's reputation will attract and retain pioneers in the creative arts and innovation sector and enable them to contribute to the city's prosperity.

#### Major initiatives for 2017–18

- Progress the Arts House Strategic Plan including the scoping of precinct planning.

#### Initiatives for 2017–18

- Integrate public art into significant capital works projects.
- Review and improve the way the City of Melbourne's support for the arts intersects with creative industries to contribute to creativity and prosperity.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.4 COUNCIL PLAN GOAL 4

### A PROSPEROUS CITY

Melbourne will be regarded as the destination of choice amongst international and local business and enterprise by excelling in its ability to nurture a vibrant economy for those who work, live, study, visit and invest. Its leadership as an event, cultural and education destination will be key to its national and international connections and growing visitor economy.

#### Major initiatives for 2017–18

- Plan and deliver 2018 City of Melbourne led business mission to key Asian markets.
- Implement the Continuing Business Program at Queen Victoria Market.

#### Initiatives for 2017–18

- Curate the city's events and activation calendar and ensure sustainable use of open public space, to drive year-round visitation and city exploration.
- Develop a new approach to the visitor services model to activate Melbourne's visitor entry points.
- Enhance the City of Melbourne's support to help more startups and small businesses to 'start, grow and go global' from Melbourne.
- Develop the next iteration of the Music Strategy to build on the achievements to date in collaboration with the music industry and key partners.
- Design and implement targeted initiatives for visitor groups including city workers, residents, cruise ships passengers, international students, visiting friends and relatives that drive the economic spend in the retail, hospitality and tourism sectors.
- Continue to improve the What's On digital experience, investigate and evaluate options for the delivery of an enhanced customer experience for both businesses and visitors.
- Extend the Christmas Festival across multiple precincts to strengthen the city's offering and drive visitation through the festive season month.
- Strengthen how the City of Melbourne utilises social media to engage visitors, promote Melbourne's assets and further influence visitation.
- Mitigate the effects of disruption in the city and competition from suburbs by boosting destination marketing that influences people's preference to visit the city for events, arts, leisure, conferences, hospitality and shopping.



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.5 COUNCIL PLAN GOAL 5

### A KNOWLEDGE CITY

In a knowledge city, the collective power of mind and experience drives the city's prosperity, its ability to compete globally and the quality of life its people enjoy. It supports a well-resourced education and research system collaborating with business to produce a highly skilled and talented workforce, and a culture of innovation. It has a vibrant, collaborative and city-based lifelong-learning culture.

#### Major initiatives for 2017–18

- Advocate for the appropriate siting and staged provision of new schools with a particular focus on Arden Macaulay, Fishermans Bend and Docklands/Central City.

#### Initiatives for 2017–18

- Work with government bodies, education providers and student bodies to increase the profile of Melbourne as a student city and destination of choice to study.
- Undertake a post-implementation review of the City of Melbourne Knowledge Fellowship program to inform future knowledge programs.

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation (library resources are free, accessible and well utilised)	Active library members (Percentage of the municipal population that are active library members)	Number of active library members / Municipal population x 100

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.6 COUNCIL PLAN GOAL 6

### A CONNECTED CITY

In a connected city, all people and goods can move to, from and within the city efficiently. Catering for growth and safeguarding prosperity will require planning for an efficient and sustainable transport network. Technology and innovative forms of movement will play a significant role in changing the way people and goods move. The responsible agencies will collaborate with stakeholders to implement measures making it easier for people to make sustainable and smart travel choices to and around the city, whether by foot, bicycle, tram, bus, train or car.

#### Major initiatives for 2017–18

- Develop options to manage pedestrian pressure points at train stations, particularly Southern Cross.
- Work with the Victorian Government to deliver a masterplan for the Flinders Street Station Precinct that builds on individual projects including the Melbourne Metro Tunnel, Flinders Street Station upgrade and Elizabeth Street improvements, and addresses pedestrian pressure.
- Review and refresh the Transport strategy.

#### Initiatives for 2017–18

- Design and commence implementation of stage two of Elizabeth Street streetscape improvements.
- Implement Year 2 of the Bike Plan including Albert Street full-time bike lanes, Yarra River corridor lighting upgrade, local bike route upgrades, Collins Street early starts for bikes and installation of bicycle corrals.

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction (sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.7 COUNCIL PLAN GOAL 7

### A DELIBERATIVE CITY

Melbourne will be a leader in using participatory, consultative and innovative approaches to decision-making. The diverse voices of Melbourne will be heard. New information technologies will be used to help citizens engage with local governance processes.

#### Major initiatives for 2017–18

- Develop a City Data Centre pilot to engage the community using emerging technologies and visual tools such as 3D, augmented reality and virtual reality.

#### Initiatives for 2017–18

- Run an open innovation competition on city accessibility, using relevant data from the City of Melbourne open data platform, to encourage third party development of digital tools.
- Investigate new methods for capturing input for council meetings.

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction (Councils make and implement decisions in the best interests of the community)	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.8 COUNCIL PLAN GOAL 8

### A CITY PLANNING FOR GROWTH

Melbourne will be a leader in planning for growth and technological advancement. We will guide and influence the future development of the city for the benefit of all city users and in a way that values and celebrates its historical and cultural identity.

#### Major initiatives for 2017–18

- Finalise design and commence implementation of Southbank Boulevard open space.
- Continue the Queen Victoria Market Precinct Renewal Program.

#### Initiatives for 2017–18

- Work with the Victorian Government to influence the outcomes of the structure plan in Arden.
- Continue to deliver the Open Space Strategy with a focus on delivery of Carlton Gardens Master Plan, upgrade to Railway/Miller Reserve, and the park expansion of Gardiner Reserve.
- Partner with Melbourne Water and upstream councils to facilitate the delivery of Moonee Ponds Creek as a high quality environmental corridor throughout the catchment.
- Complete the City North innovation district action plan and commence implementation.
- Work with the Fishermans Bend Taskforce to develop the Framework and provide leadership on the Neighbourhood Precinct Structure Plans for Lorimer and the Employment Precinct.
- Scope and prepare concept design for the redevelopment of Kensington Community Recreation Centre.
- Deliver a City River Concept Plan, as a framework for integrated public realm improvements along the river.
- Deliver the West Melbourne structure plan in collaboration with the Victorian Government and the community.
- Progress the Hoddle Grid/Central City Heritage Review.
- Develop a strategic approach to integrated waterfront access.
- Prepare a streetscape improvements plan for Racecourse Road, in collaboration with Moonee Valley Council.
- Prepare the evidence base to support Development Contributions for Community Infrastructure in City North and Southbank.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

- Progress work on incentives to property owners for ongoing heritage preservation and identify gaps to be addressed in 2018–19.
- Undertake municipal wide integrated land use and infrastructure planning to identify the long-term land use and infrastructure opportunities and challenges.
- Prepare a plan for the renewal of North Melbourne Community Centre and surrounds.
- Work with the Victorian Government to deliver a master plan in Macaulay that facilitates City of Melbourne's strategic outcomes including the delivery of community facilities and open space.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making (planning applications processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council's decisions in relation to a planning application / Number of VCAT decisions in relation to planning applications x100

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.9 COUNCIL PLAN GOAL 9

### A CITY WITH AN ABORIGINAL FOCUS

Aboriginal culture, knowledge and heritage will enrich the city's growth and development. For the Wurundjeri, Boonerwung, Taungurong, Djajawurrung and Wathaurung people who make up the Kulin Nation, Melbourne has always been and will continue to be an important meeting place and location for events of social, educational, sporting and cultural significance.

#### Major initiatives for 2017–18

- Develop a Stretch Reconciliation Action Plan for 2018–21.

#### Initiatives for 2017–18

- Understand our current knowledge of Aboriginal culture and heritage within the City; categorised by council staff, residents, visitors and students and business.
- Provide a year-round program of support to Aboriginal artists and community members to develop and present creative projects, including for the City of Melbourne's 2019 Yirramboi First Nations Arts Festival.
- Continue to strengthen Aboriginal procurement collaboration opportunities.
- Look for opportunities to name places to recognise Aboriginal people and culture.



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.10 STRATEGIES AND PLANS

- Aboriginal Heritage Action Plan
- Access Docklands
- Arden-Macaulay Structure Plan
- Arts Infrastructure Framework
- Bicycle Plan
- City North Structure Plan
- Climate Change Adaptation Strategy
- Community Infrastructure Development Framework
- Council Carbon Neutral Strategy
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Domain Parklands Master Plan
- Emissions Reduction Plan for our Operations
- Food City
- Green Roofs, Walls, Facades Action Plan
- Heritage Strategy
- Housing Strategy
- Knowledge City Strategy
- Last Kilometre Freight Plan
- Melbourne Library Service Strategic Plan
- Nature in the City
- Open Space Strategy
- Parks Masterplans
- Public Lighting Strategy
- Reconciliation Action Plan
- Resilient Melbourne
- Southbank Structure Plan
- Total Watermark – City as a Catchment
- Transport Strategy
- Urban Forest Precinct Plans
- Urban Forest Strategy
- Waste and Resource Recovery Plan
- Zero Net Emissions by 2020

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 4.11 SERVICE AREAS

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future.

<b>ASSISTANCE &amp; CARE</b>  Supporting vulnerable people to ensure safe and independent living.	<b>ECONOMIC DEVELOPMENT</b>  Foster the development of Melbourne's economy.	<b>SAFETY MANAGEMENT</b>  Ensuring the protection and safety of our community in its access and use of spaces.
<b>CITY WELCOME &amp; CONNECTION</b>  Supporting people to experience and engage with the city.	<b>FAMILIES &amp; CHILDREN</b>  Supporting families to develop and thrive.	<b>WASTE MANAGEMENT</b>  Repurposing, recycling or disposing of waste in the municipality.
<b>CREATIVITY &amp; KNOWLEDGE</b>  Providing opportunities to create, learn, connect, experience and share.	<b>MOVEMENT &amp; TRAFFIC</b>  Facilitating movement into and around the municipality.	<b>WELLBEING &amp; LEISURE</b>  Encouraging a healthy and active Melbourne.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## **Performance Statement**

The service performance outcome indicators in the preceding pages are set by the Victorian Government and will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 132 of the Act. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

## **External factors affecting major initiatives**

The City of Melbourne's major initiatives can be affected by factors outside of its control. In most cases major initiatives are structured to focus on our specific role however this is not always practical, especially when readers require a fuller context to understand the intent of the initiative. External funding arrangements also can affect major initiatives and some rely on external funding contributions. The City of Melbourne monitors progress on all its initiatives quarterly. Selected initiatives are reported on monthly.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## BUDGET ANALYSIS

### 5. ANALYSIS OF OPERATING BUDGET

This section of the annual budget report analyses the expected revenues and expenses of the Council for the 2017-18 year.

#### 5.1 Operating Revenue

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Revenue Type</b>			
Rates and charges	257,695	272,661	14,966
Statutory fees and fines			
Parking fines	42,641	40,675	(1,967)
Other statutory fees and fines	10,057	10,803	745
User fees			
Parking fees	46,098	46,185	88
Other user fees	17,753	17,197	(556)
Grants - operating	9,482	10,352	869
Grants - capital	8,748	9,127	379
Contributions - monetary	10,884	23,620	12,736
Net gain on disposal of property, infrastructure, plant and equipment	920	943	23
Other income	25,889	20,254	(5,636)
<b>Total Operating Revenue</b>	<b>430,167</b>	<b>451,816</b>	<b>21,649</b>

##### 5.1.1 Rates and Charges (\$14.97 million increase)

The increase of \$14.97 million in net rates includes a rate increase of 2.00 per cent equivalent to \$5.30 million and supplementary rates of \$7.02 million based on projected building completions. The remaining difference reflects the full year effect from 2016-17 supplementary rates and a decrease in anticipated rate adjustments reflecting current and future potential objections to valuations.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 5.1.2 Fees and Charges (\$1.70 million decrease)

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Fees and Charges Type</b>			
Parking fines	42,641	40,675	(1,967)
General fines	1,996	2,164	167
Town planning fees	2,708	2,888	180
Food and Health Act registration	3,395	3,515	120
Parking	46,098	46,185	88
Leisure centre and recreation	5,206	5,044	(163)
Child care/children's programs	3,023	3,090	67
Building services	4,187	3,828	(359)
Permits and Registrations	3,644	3,933	289
Other fees and charges	3,650	3,538	(112)
<b>Total Fees and Charges</b>	<b>116,549</b>	<b>114,860</b>	<b>(1,690)</b>

The budget contains some increases to fees as a result of either mandatory rises as a result of state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities. Total combined revenue from parking fines and parking fees is expected to decline reflecting an expected continued trend of declining parking related revenue over time.

Revenue from fees and charges is proposed to decrease by \$1.70 million overall. The decrease is largely due to lower parking related revenue including parking fines and loss of revenue from Council's City Square car park. This loss of revenue is partly offset by lower operating costs and depreciation costs.

No change to on street parking fees is proposed as part of the budget. Permits and registrations revenue is budgeted to increase \$0.29 million. Food and health act registrations revenue will increase due to an increase in volume of registration renewals.

A list of the changes in fees and charges from 2017-18 is provided in Appendix F.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 5.1.3 Operating Grants and Contributions (\$2.4 million increase)

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Operating Grants and Contributions</b>			
<b>Grants - Operating</b>			
Home & Community Services	2,885	990	(1,895)
Maternal & Child Health	488	709	221
Roads Corporation	153	158	5
Appropriation - Vic Grants Commission	2,521	2,584	63
Other Grants	3,435	5,910	2,475
<b>Monetary Contributions</b>			
Child Care Benefit	2,268	2,455	187
Sponsorships	1,170	1,296	126
Other Contributions	245	1,465	1,220
<b>Total Operating Grants and Contributions</b>	<b>13,166</b>	<b>15,567</b>	<b>2,402</b>

Operating grants and contributions have increased by \$2.40 million. This is mainly due to an increase in other grants.

## 5.1.4 Capital Grants and Contributions (\$11.58 million increase)

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Capital Grants and Contributions</b>			
<b>Grants - Capital</b>			
Appropriations Victorian Government Grants	670	673	4
Parking Levy	7,000	7,000	0
Federal Grants	1,079	654	(425)
State Grants - Non Recurrent	0	800	800
<b>Monetary Contributions</b>			
External Contribution - Capital Non-Govt	200	11,404	11,204
Public Open Space - Contributions	7,000	7,000	0
<b>Non-Monetary Contributions</b>			
<b>Total Capital Grants and Contributions</b>	<b>15,948</b>	<b>27,531</b>	<b>11,583</b>



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Capital grants and contributions have increased by \$11.58 million. This is mainly due to higher contribution for specific capital projects including Southbank Boulevard and Southbank Promenade works (\$6.90 million) and University square Master Plan implementation (\$2.88million).

.A list of all the capital contributions used to fund the 2017-18 Council works program is detailed in Appendix E.

## **5.1.5 Other Income (\$5.60 million decrease)**

Decrease in other income is mainly due to lower subsidiary returns including returns from the Queen Victoria Market in 2017-18 to be re-directed towards a QVM Business Continuity Program (\$3.31 million was budgeted in license fees in 2016-17). There is also no recovery from the State revenue Office for property valuation information which occurs on a bi-annual basis and therefore will not be received in 2017-18 (\$1.5 million in 2016-17).

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 5.2 Operating Expenditure

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Expenditure Type</b>			
Employee benefit expense	151,660	158,625	6,964
Materials and services	163,041	174,741	11,700
Bad and doubtful debts	5,594	5,135	(459)
Depreciation and amortisation	61,164	63,098	1,935
Borrowing Costs	1,310	1,310	0
Other expenses	6,251	6,431	180
Grants and contributions	12,987	13,006	20
<b>Total Operating Expenditure</b>	<b>402,007</b>	<b>422,346</b>	<b>20,339</b>

### 5.2.1 Employee Benefit Expense (\$6.96 million increase)

The majority of Council services and programs are delivered through staff. As the City grows, so do the demands for these services and programs. Council must balance the demands that this places on staff with the need to contain costs.

The number of Full Time Equivalent (FTE) is budgeted at 1,420.50 for 2017-18 compared to 1,400.77 in 2016-17. The increase in staffing numbers is due to a combination of factors including

- Increasing staff where it is a more cost effective way to deliver services.
- Roles funded by external grants.
- Legislative requirements.
- Growth in services demand through increased population.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 5.2.2 Materials and Services (\$11.70 million increase)

Materials and Services expenditure for 2017-18 is higher by \$11.70 million or 7.1 per cent. The major contributor to the increase is due to provision for once of contributions of up to \$4.9 million (\$3 million in 2017-18) towards the construction of a child and family services centre within the redevelopment of the Carlton Primary School including 98 child care places in Carlton to increase capacity. The budget also allows for the continued rollout of \$5 million of LED lighting across the municipality in 2017-18, switching over 11,000 street lights to energy efficient LEDs over a three year period from funding received from the Clean Energy Finance Corporation, this was previously budgeted in the capital works program but will be funded through operations.

These two items account for \$8.00 million of the increase or 4.9 per cent. Excluding these two items materials and services are budgeted to increase by 2.2 per cent.

Contractor costs represent \$109.46 million of the total materials and services costs which is \$3.16 million higher than prior year or 2.88 per cent to account for rise and fall provisions in contracts and to accommodate increasing services to support the city's growth based on increasing volumes.

## 5.2.3 Bad and Doubtful Debts (\$0.46 million decrease)

Bad and Doubtful Debts expenditure for 2017-18 is lower based on anticipated lower parking fine revenue and continued efforts in fine recovery activities.

## 5.2.4 Depreciation and Amortisation (\$1.93 million increase)

Infrastructure asset stock and replacement costs are increasing reflecting the continued investment in infrastructure through the capital works program. The growing asset base leads to increasing depreciation and amortisation costs.

## 5.2.5 Borrowing Costs (\$0.00 million increase)

No new borrowings are proposed in the budget with the current borrowing costs attributable to interest on the \$30 million arrangement with the Clean Energy Finance Corporation for investments in sustainability projects. This interest payable will be more than offset by savings in electricity and maintenance costs with a net positive financial return to Council after any borrowing costs.

## 5.2.6 Other Expense (\$0.18 million increase)

Other expenses increased by \$0.18 million due to provision for general price increases.

## 5.2.7 Grants and Contributions (\$0.02 million increase)

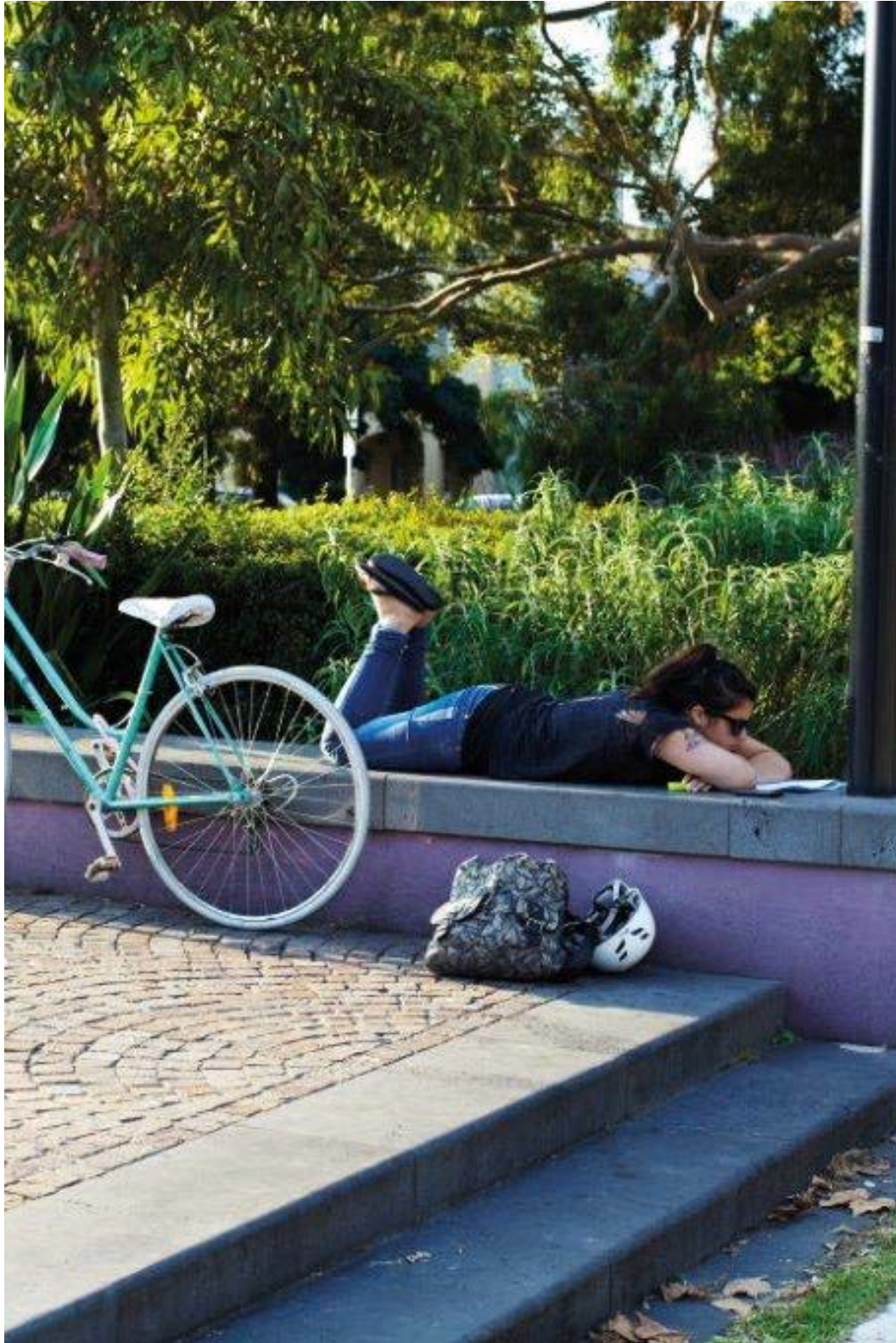
Total grants and contributions are expected to increase modestly.

A summarised list of grants and contributions is provided in Appendix G.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT





# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 6 ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movement in two main categories:

- operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council
- investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.

### 6.1 Statement of Cash Flow

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Statement of Cash Flow</b>			
<b>CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES</b>			
Receipts	422,383	440,637	18,254
Payments	(335,653)	(344,731)	(9,078)
<b>Net Cash Provided by Operating Activities</b>	<b>86,730</b>	<b>95,907</b>	<b>9,177</b>
			0
<b>CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES</b>			0
Proceeds from sale of Property Plant & Equip	920	94,943	94,023
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(95,322)	(129,875)	(34,553)
<b>Net cash used in investing activities</b>	<b>(94,402)</b>	<b>(34,932)</b>	<b>59,470</b>
			0
<b>CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES</b>			0
Repayment of borrowing - Current	0	0	0
Proceeds from borrowing	30,000	0	(30,000)
Borrowing Costs	(1,310)	(1,310)	0
<b>Funds available from financing activities</b>	<b>28,690</b>	<b>(1,310)</b>	<b>(30,000)</b>
			0
Net increase/(decrease) in cash and cash	21,018	59,664	38,646
			0
Cash at beginning of the financial year	12,218	33,236	21,018
<b>Cash at end of the financial year</b>	<b>33,236</b>	<b>92,901</b>	<b>59,665</b>

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## **6.1.1 Operating Activities (\$9.18 million higher cash inflow)**

Operating activities refer to the cash generated or used in the normal service delivery functions of Council.

The higher cash inflow in 2017-18 is largely due to higher net anticipated revenues.

## **6.1.2 Investing Activities (\$59.47 million lower cash outflow)**

The lower cash outflow is attributable to expected proceeds from asset sales and acquisition by third parties including Council's City Square car park.

## **6.1.3 Cash at the end of Year (\$59.66 million increase in cash balance)**

Overall, total cash is forecast to increase by \$59.66 million largely reflecting the inflow of cash from asset sales and acquisition by third parties including Council's City Square car park. The following table provides an analysis of the major changes in cash inflows and outflows between the 2016-17 and 2017-18 budgets.



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 6.2 Reconciliation of operating Performance to Cash Flow

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>For the year ended 30 June</b>			
Net Surplus/(deficit) from operations	28,160	29,470	1,310
Add back:			
Depreciation & amortisation	61,164	63,098	1,934
Net movement in working capital	(2,594)	3,339	5,933
Cash proceeds	920	94,943	94,023
<b>Funds available for Capital</b>	<b>59,490</b>	<b>161,380</b>	<b>101,890</b>
Capital Expenditure	(95,322)	(129,875)	(34,553)
Financing activities	28,690	(1,310)	(30,000)
<b>Funds used in investing activities</b>	<b>(66,632)</b>	<b>(131,185)</b>	<b>(64,553)</b>
<b>Net Cash inflow/(outflow)</b>	<b>21,018</b>	<b>59,665</b>	<b>38,647</b>
Bank account (Opening balance)	12,218	33,236	21,018
<b>Bank account Closing balance)</b>	<b>33,236</b>	<b>92,901</b>	<b>59,665</b>

### 6.2.1 Funds Available for Capital

The funds available for capital is expected to increase by \$101.89 million, this largely reflects anticipated cash proceeds from asset sales and acquisition by third parties including the City Square car park.

### 6.2.2 Net Cash inflow

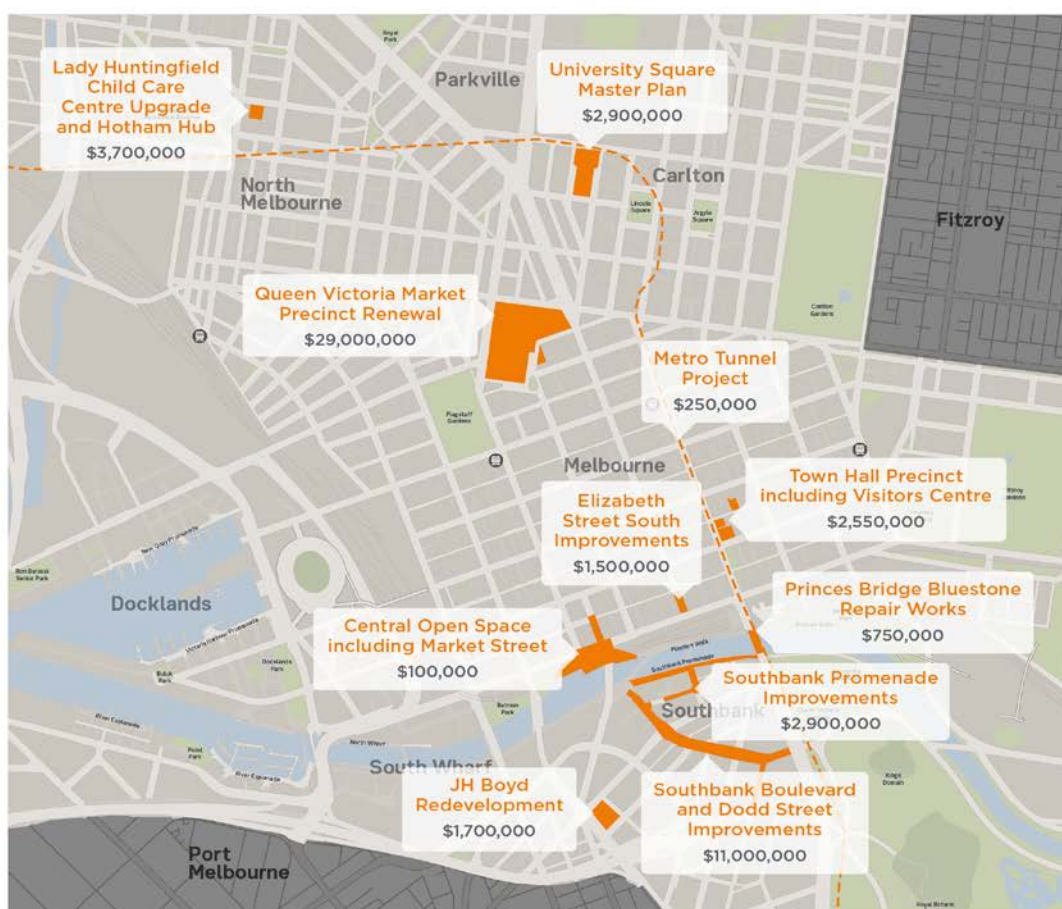
The net cash inflow variance from 2016-17 predominately reflects higher cash proceeds partly offset by a significantly larger capital works program including \$29 million for the renewal of the Queen Victoria Market.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 2017-2018 BUDGET KEY PROJECTS



### Projects across multiple locations



Drains Renewal  
\$2,880,000



Streetlight LED Rollout  
\$5,000,000



Road and Footpath Renewal  
\$10,400,000



Climate Adaptation  
\$1,000,000



Major Streetscape Improvements and Design  
\$2,350,000



Bicycle Improvement Program  
\$2,550,000



Parks Renewal and Tree Planting  
\$8,570,000



Flood Mitigation Renewal  
\$2,080,000

# ANNUAL PLAN AND BUDGET

2017-2018

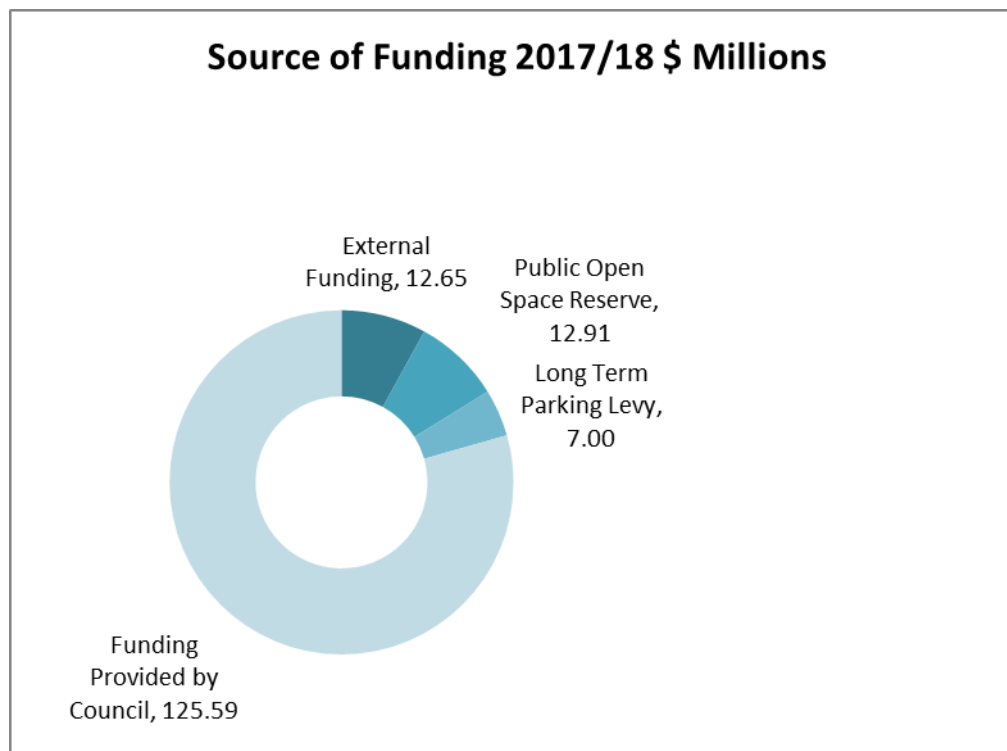
DRAFT

## 7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section of the budget report provides an analysis of the planned council works expenditure budget for the 2017-18 year and the sources of funding for the budget. It should be noted that maintenance is included as part of the overall review of council works program but is funded out of the operating budget.

### 7.1 Funding Sources

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Source of Funding</b>			
External Funding	1,948	12,654	10,706
Proceeds from sales of assets	0	0	0
Public Open Space Reserve	4,530	12,913	8,383
Long Term Parking Levy	7,000	7,000	0
CEFC	5,000	0	(5,000)
<b>Sub totals</b>	<b>18,478</b>	<b>32,567</b>	<b>14,089</b>
Funding Provided by Council	88,972	125,591	36,619
<b>Total Funding Sources</b>	<b>107,450</b>	<b>158,159</b>	<b>50,708</b>



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## **7.1.1 External Funding (\$12.65 million)**

External funding includes amounts budgeted to be received from external parties for projects including Southbank Boulevard and Southbank Promenade works \$6.90 million and University square Master Plan implementation \$2.88million

## **7.1.2 Public Open Space Reserve (\$12.91 million)**

The \$12.91 million represents the amount to be allocated from the public open space reserves and will be spent on various open space projects including:

Southbank Boulevard, Dodds Street linear park, Boyd Park, Elliot Avenue Billabong, Gardiner Reserve, Levers reserve and North Bank Open Space.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

## **7.1.3 Long Term Parking Levy – Capital Projects (\$7.00 million)**

The amount of \$7.00 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. In 2017-18 the funds will be used for projects such as bicycle improvement works, streetscape improvements, footpath renewal, green your laneway pilot projects and the walking plan.

## **7.1.4 Funding Provided by Council (\$125.59 million)**

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. In 2017-18 funding to be provided by Council for Council Works will be \$88.97 million. The remaining funding for capital works will be funded through cash reserves.

Refer section 6, “Analysis of Budgeted Cash Position” for more information on funds from operations.

# ANNUAL PLAN AND BUDGET

2017–2018

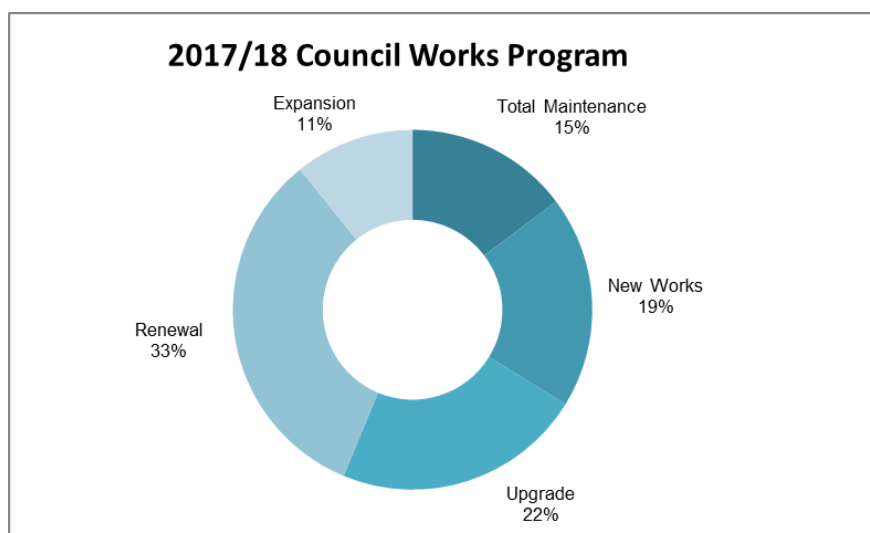
DRAFT

## 7.2 Council Works

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Council Works Area</b>			
<b>Maintenance</b>			
Capital Grants	100	8,780	8,680
Maintenance	11,589	14,495	2,906
<b>Total Maintenance</b>	<b>11,689</b>	<b>23,275</b>	<b>11,586</b>
<b>Capital Works</b>			
New Works	19,149	30,171	11,022
Upgrade	15,685	35,548	19,863
Renewal	50,228	52,134	1,906
Expansion	10,700	17,031	6,331
<b>Total Capital Expenditure</b>	<b>95,762</b>	<b>134,884</b>	<b>39,122</b>
<b>Total Council Works Program</b>	<b>107,451</b>	<b>158,159</b>	<b>50,708</b>
Carry Forward	25,287	27,548	2,261
<b>Council Works Expenditure</b>	<b>132,738</b>	<b>185,707</b>	<b>52,969</b>

\*The carry forward expenditure is only an indicative guide and the upper limit of potential carry forward. This is being reviewed and will be firmed up prior to the budget being finalised.

Source: Appendix E



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

A detailed listing of all projects comprising the capital works programme is in Appendix E.

## **7.2.1 Capital Grants (\$8.78 million)**

For the 2017-18 year, \$8.78 million will be provided for the provision of a once off contributions of up to \$4.9 million (\$3 million in 2017-18) towards the construction of a child and family services centre within the redevelopment of the Carlton Primary School including 98 child care places in Carlton to increase capacity. There is also the continued rollout of \$5 million of LED lights across the municipality, switching over street lights to energy efficient LEDs from funding received from the Clean Energy Finance Corporation, this was previously budgeted in the capital works program but now will be funded through operations.

## **7.2.2 Maintenance (\$14.49 million)**

For the 2017-18 year, \$14.49 million will be expended on maintenance. The more significant projects include Information Technology maintenance (\$1.50 million), parks maintenance works (\$1.10 million), green our rooftop (\$2.00 million), Christmas decoration (\$1.55 million) and solar compactor bins (\$0.80 million).

## **7.2.3 New Works (\$30.17 million)**

For the 2017-18 year, \$22.90 million will be expended on new works. The more significant projects include University Square (\$2.9 million), Southbank Promenade (\$2.90 million), Elizabeth Street South (\$2.00 million) Southbank Boulevard and Dodd Street (\$11.00 million).

## **7.2.4 Upgrade (\$35.54 million)**

For the 2017-18 year, \$35.54 million will be expended on upgrade of existing assets. This includes \$29 million allocated towards the renewal of the Queen Victoria Market.

## **7.2.5 Renewal/Refurbishment (\$52.13 million)**

For the 2017-18 year, \$52.13 million will be expended on renewal/refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$10.40 million), Information Technology renewal (\$6.00 million), parks renewal (\$7.00 million), flood mitigation renewal (\$2.08 million), drains renewal (\$2.87 million) and property renewal (\$5.47 million).

## **7.2.6 Expansion (\$17.03 million)**

For the 2017-18 year, \$17.03 million will be expended on expansion of existing assets. This includes IT infrastructure (\$5.00 million), Lady Huntingfield Child Care Centre (\$2.20 million), Hawke and Adderley Street park expansion (\$1.10 million) and Southbank Boulevard (\$1.00 million).

Refer to Appendix E for full details.



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the budget report analyses the movements in assets, liabilities and equity between 2016-17 and 2017-18.

### 8.1 Budgeted Balance Sheet for Year ending 30 June

	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Current</b>			
Assets	64,387	123,635	59,249
Liabilities	(94,317)	(95,611)	(1,294)
<b>Net Current Assets</b>	<b>(29,931)</b>	<b>28,024</b>	<b>57,954</b>
<b>Non Current</b>			
Assets	3,994,090	4,125,685	131,595
Liabilities	(37,462)	(37,802)	(340)
<b>Net Non Current Assets</b>	<b>3,956,629</b>	<b>4,087,883</b>	<b>131,255</b>
<b>NET ASSETS</b>	<b>3,926,698</b>	<b>4,115,907</b>	<b>189,209</b>
<b>Equity</b>			
Accumulated Surplus	1,860,969	1,955,622	94,653
Reserves	2,065,729	2,160,285	94,556
<b>Total Equity</b>	<b>3,926,698</b>	<b>4,115,907</b>	<b>189,209</b>

#### 8.1.1 Current Assets (\$59.25 million increase)

The increase in current assets is due mainly to an increase expected sale proceeds from asset disposals and acquisition by third parties including Council's City Square car park.

#### 8.1.2 Current Liabilities (\$0.13 million increase)

The increase in current liabilities (that is, obligations Council must pay within the next year) of \$0.13 million is a result of assumed timing of creditor payments.

#### 8.1.3 Net Current Assets (\$57.95 million increase)

The increase in net assets is attributable to normal business cycle necessitates businesses meeting their obligations/liabilities from current assets which can and will be converted into cash in time to meet those obligations (those occurring in the normal business cycle and within the current year). The increase is mainly the result of higher cash balance.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

The working capital ratio is expected to increase in 2017-18. The Council will be able to meet any and all obligations as and when they fall due. Forward projections show that working capital is expected to increase in 2017-18 as a result of higher cash and reduce in the years thereafter as the Council delivers its capital works program.

	Actual 2014-15 \$000s	Actual 2015-16 \$000s	Budget 2016-17 \$000s	Budget 2017/18 \$000s
<b>Working Capital Ratio</b>				
Definition - Current Assets / Current Liabilities	1.64:1	1.41:1	0.68:1	1.29:1

## 8.1.4 Non-Current Assets (\$131.6 million increase)

The budgeted Balance Sheet shows non-current assets of \$4.12 billion as at 30 June 2018, which is an increase of \$131.6 million over 2016-17.

The increase in non-current assets is due to the combination of capital works program of \$158.16 million which is offset by depreciation for the same period of \$63.1 million and anticipated revaluation of assets. In recent years the revaluation of assets has resulted in higher asset values.

## 8.1.5 Non-Current Liabilities (\$0.3 million increase)

The slight increase in non-current liabilities is due to movement in provision of long service for staff.

## 8.1.6 Equity (\$189.21 million increase)

The net increase in equity (or net assets) of \$189.21 million is the net difference between assets and liabilities as outlined in sections 8.1.1 through to 8.1.5 above.

## 8.1.7 Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2018 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- trade creditors to be based on materials and services expenditure and increased capital;
- employee entitlements to be increased by estimated Enterprise Agreement outcome only; and
- total capital works expenditure of \$158.16 million will be paid in full in the 2017-18 year.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 9 STRATEGIC RESOURCE PLAN 2017–2021

The Strategic Resource Plan (SRP) identifies the financial and non-financial resources required over the four-year period of 2017-21. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

The four year SRP has been prepared in accordance with the requirements of the *Local Government Act 1989*. The Act requires that the Council prepare and approve a four year Council Plan, including the SRP. The SRP includes a four year financial estimate that comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

The Strategic Resource Plan is revised annually as part of the Annual Plan and Budget process and projects out on a four year basis the financial resources estimated to be available to deliver the Council Plan and ongoing services to the community.

### 9.1 The economic environment and key financial assumptions

The Strategic Resource Plan is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take account of these movements.

The key financial assumptions underpinning the SRP are detailed in the table below:

	Budget	Strategic Resource Plan		
	2017/18	2018-19	2019-20	2020-21
	%	%	%	%
Rate Increase	2.00%	2.00%	2.00%	2.00%
CPI	2.00%	2.00%	2.00%	2.00%
Total Revenue (excl net asset sales)	5.03%	3.63%	3.44%	4.26%
Total Cost Increase	5.06%	2.86%	3.84%	2.66%
Investment Returns (Cash)	2.00%	2.00%	2.00%	2.00%

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2016
- Proposed 2017-18 Annual Plan and Budget
- Assumptions about changes in future income and expenditure associated with meeting current levels of services
- Economic and financial indicators based on external sources.



The financial projections included in the SRP have been developed using a contemporary approach to financial statements which links the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

## 9.2 Key Objectives of the Plan

The key objectives which underpin the financial plan include:

- Long Term Financial Sustainability – Over the four year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$4.00 billion and represent the single biggest asset group in Council's control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the period of strategic resource plan, commencing 2017-18, a modest increase in rates is planned reflecting expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016-17. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to the City and encourage greater use of public transport.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long term financial planning and has committed to updating the 10 Year Financial Plan. The plan will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

## 9.3 Four-year Council Financial Plan

In preparing the Strategic Resource Plan, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

	Budget 2017/18 \$'000	Strategic Resource Plan		
		2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
<b>Key Financial Indicators</b>				
Underlying Surplus/(deficit)	1,938	5,585	4,298	12,171
Total Revenue (excl net asset sales)	451,816	468,228	484,322	504,930
Total Operating Expenditure	422,346	434,423	451,098	463,110
Gross Capital Expenditure	158,159	215,764	256,871	217,950
Cash Inflow/(Outflow)	59,664	(82,247)	(5,362)	1,832
Cash Assets	92,900	10,654	5,292	7,124

## 9.4 Financial Plan Summary

The underlying theme of the four year Council Financial Plan is sustainability of core Council services and progressively growing the financial capacity to meet increased infrastructure. The plan presents a prudent financial position.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## 10 VALUATION

### 10.1 Valuation by Class of Land

The *Valuation of Land Act 1960* requires municipalities to undertake biennial general valuation in the even years. This being a non general valuation year the only changes in valuations are due to changes through supplementary valuations. Supplementary valuations are undertaken throughout the year and returned as they occur. Supplementary valuations reflect new properties that come on line during the financial year as developments are complete. The forecast valuation totals of the various land classes for 2017-18 are as follows:

City of Melbourne Valuations 2017-18				
Class of Land	Number of Assessments	Net Annual Value \$	Capital Improved Value \$	Site Value \$
Residential	84,727	2,416,441,610	47,383,192,200	14,774,330,195
Non-Residential	22,421	3,716,784,335	56,592,366,340	20,257,488,925
<b>Total Rateable (General Rates)</b>	<b>107,148</b>	<b>6,133,225,945</b>	<b>103,975,558,540</b>	<b>35,031,819,120</b>
Exempt	1,393	890,459,011	13,758,125,750	7,792,629,198
Cultural & Recreational Lands	42	56,062,775	1,089,102,700	188,827,500
<b>Total for all Classes of Land</b>	<b>108,583</b>	<b>7,079,747,731</b>	<b>118,822,786,990</b>	<b>43,013,275,818</b>

The overall Net Annual Value (NAV) has increased by \$299.64 million or 4.42 per cent due to supplementary valuations. The residential sector was the main contributor with NAV growth of \$201.13 million.

### 10.2 Cultural and Recreational Lands

In accordance with section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine that a charge paid as rates identified in the table on the following page below in respect to recreational lands having regard to the services provided by the Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands.



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Cultural & Recreational Lands 2017-18		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13295	23 Fogarty Street, NORTH MELBOURNE VIC 3051	3,979
13313	33 Fogarty Street, NORTH MELBOURNE VIC 3051	2,388
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,061
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	996
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,322
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,923
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,061
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	928
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	399
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	46,433
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	29,849
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	529
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	86,230
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	529
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	1,990
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	23,217
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,315
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	66,335
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	49,753
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	662
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	3,979
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	4,311
23865	House Smithfield Road, FLEMINGTON VIC 3031	797
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	529
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,658
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	4,311
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,647
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	12,603
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	529
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	662
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	2,123
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,260
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	22,357
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	9,951
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,652
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	1,857
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	15,920
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	9,286
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	333
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	333
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,219
90101	120 Todd Road, FISHERMANS BEND VIC 3207	4,965
<b>Total Rates - Cultural &amp; Recreational Lands</b>		<b>430,181</b>

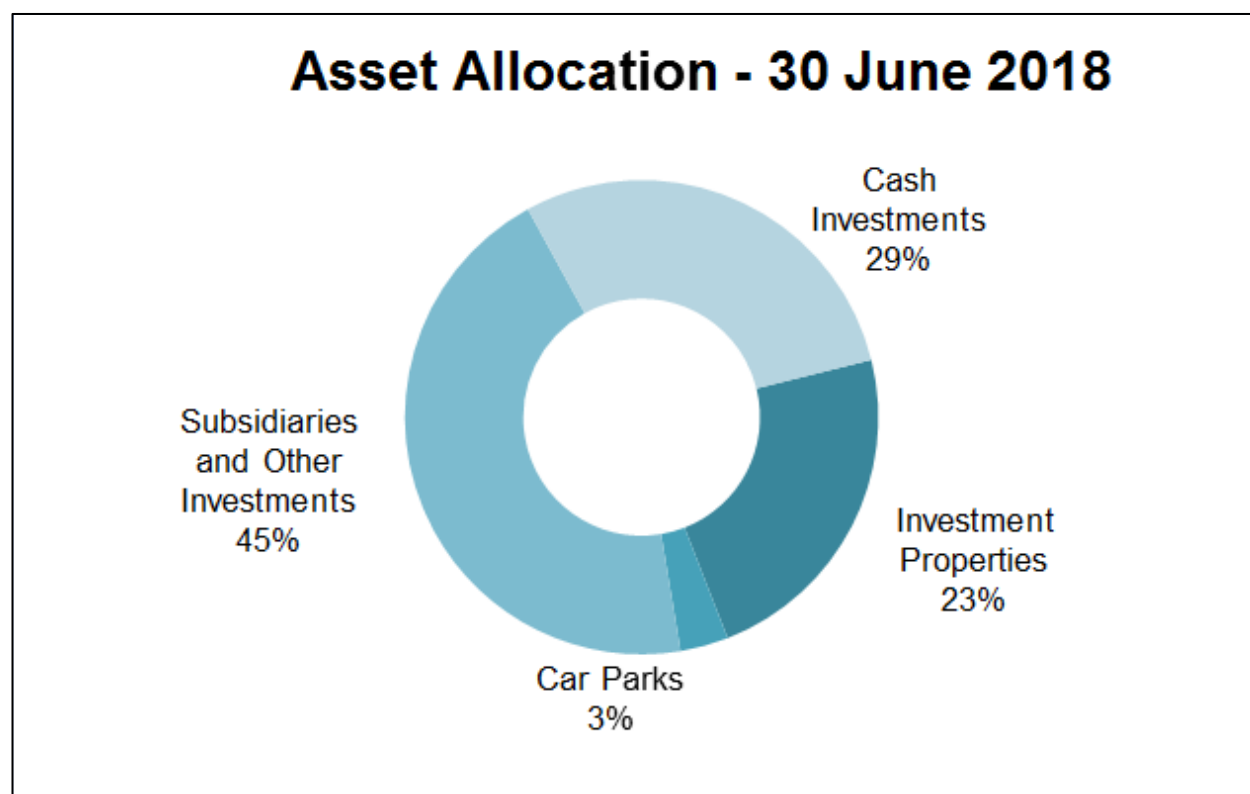
## 11 INVESTMENT STRATEGY

### 11.1 Strategy Development

The Council maintains an investment portfolio of cash investments, property holdings, car parks and shares in subsidiary and associated companies. Commercial investments are broadly defined to include those assets that are able to achieve a commercial rate of return, most of which also satisfy a strategic objective of Council.

The investment portfolio is projected to total \$384.42 million as at 30 June 2018. The investment portfolio is expected to yield an annual cash income to council of approximately \$11.74 million. The portfolio is invested in accordance with Council's investment policy.

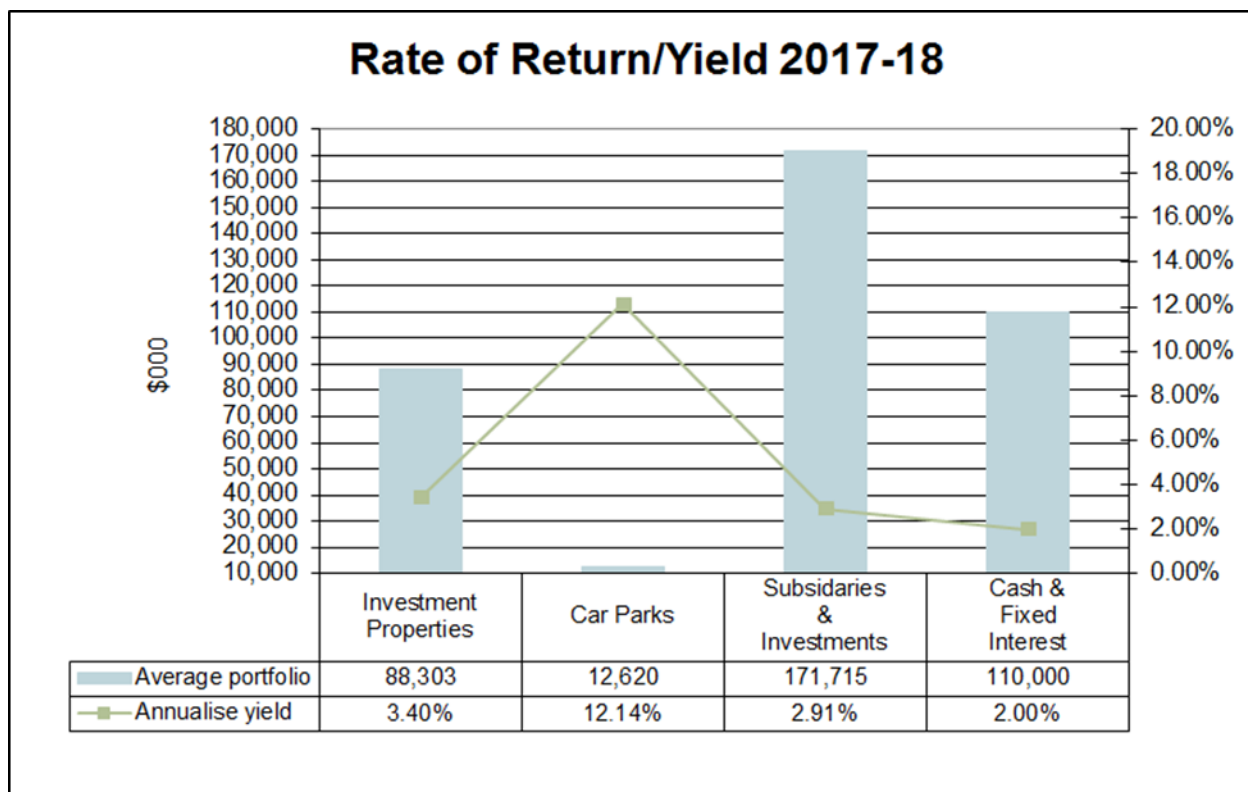
The profile of the investment portfolio and the returns are expressed in the following charts.



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT



## 11.2 Key Targets

The investment portfolio strategy and policy have previously been reviewed by the administration and independent external advisors. The following targets were developed:

- The total return objective of the portfolio is the average 10 year government bond rate + 3.00 per cent per annum measured over a rolling five year period.
- Maintain the real value of the investment portfolio.

## 11.3 Key Influences for 2017-18

In developing the budget for 2017-18 and the financial return from the investment portfolio a number of factors have had an effect on the outcomes. The most significant are:

### 11.3.1 Cash

- The cash balance is forecast at \$33.24 million as at 30 June 2017 and projected to finish the financial year in 2017-18 at \$92.90 million.
- The cash investments are forecast to return \$2.20 million. in 2017-18.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 11.3.2 Subsidiaries

- Decrease in subsidiary income is largely due to licence fee income from QVM being redirected towards a QVM Business Continuity Program.

## 11.3.3 Car Parks

- Budgeted lower returns are due to removal of revenue from Council's City Square car park.

## 11.3.4 Investment Properties

- Returns on investment properties are projected to be modestly higher.

Table 1 provides a summary of the changes in the returns for the assets contained in the investment portfolio in the budget for 2017-18. It should be noted that these amounts are contained in the categories of revenue shown in the budget document. The amounts will not, in all cases represent the total revenue reported. As the investment portfolio, includes most, but not all of the assets and activities generating revenue for the Council.

**Table 1**

Source	Budget 2016-17 \$000s	Budget 2017-18 \$000s	Variance \$000s
<b>Interest Income</b>	424	2,200	1,776
<b>Inter Company Revenue</b>			
- Subsidiaries	10,615	5,000	(5,615)
<b>Property Investments</b>			
- Off Street Car Parks (Net)	3,219	1,532	(1,687)
- Property Rentals (Net)	2,874	3,004	130
<b>TOTAL</b>	<b>17,132</b>	<b>11,736</b>	<b>(5,396)</b>

The initiatives and strategies described above are expected to result in the investment portfolio contributing \$11.74 million to council's total revenue. The value of these investments and returns included in the proposed budget for 2017-18.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Table 2

	Beginning 2017-18 \$000s	End 2017-18 \$000s	Net Income \$000s	Return %
Investment properties	88,303	88,303	3,004	3.40%
Total car parks	12,620	12,620	1,532	12.14%
Total Subsidiary & Other Investments	171,715	171,715	5,000	2.91%
Cash & Fixed Investments	121,280	111,780	2,200	2.00%
<b>TOTAL INVESTMENT PORTFOLIO</b>	<b>393,918</b>	<b>384,418</b>	<b>11,737</b>	<b>3.02%</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## 12 BORROWINGS

### 12.1 Borrowing Facility & Strategy

Council has 2 facilities in place as at 1 July 2016. An ANZ facility with a maximum borrowing limit of \$75.00 million and will only be drawn upon on an 'as needs basis' to meet working capital requirements. The second facility is with the Clean Energy Finance Corporation (CEFC), the facility is a 5 year fixed rate facility of \$30.00 million. The purpose of the CEFC facility is to use funding to accelerate sustainability initiatives such as the energy efficient street light renewal project. It is projected that investing in sustainability initiatives will realise savings in operating costs over time which will more than offset any costs associated with this borrowing.

Council is in the process of further developing its funding strategy for the medium to long term infrastructure needs and funding requirements.

	2016-17 Budget \$'000	2017-18 Budget \$'000
Proposed borrowing facility limit	105,000	105,000
Total amount borrowed as at 30 June of the prior year	30,000	30,000
Total amount to be borrowed up to	105,000	105,000
Total amount projected to be redeemed up to	75,000	75,000
Total amount proposed to be borrowed as at 30 June	30,000	30,000

Year	New Borrowings Up to \$'000	Principal Paid Up to \$'000	Interest Paid \$'000	Balance End of Year \$'000
2017-18	0	0	1,310	30,000
2018-19	49,618	0	1,592	79,618
2019-20	169,308	(30,000)	4,979	248,926
2020-21	128,502	0	7,549	377,428

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## APPENDIX A - BUDGET STATEMENTS

INCOME STATEMENT

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CASH FLOWS

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS

STATEMENT OF CAPITAL WORKS

SOURCES OF FUNDING – OPERATING

SOURCES OF FUNDING - WORKS

This section sets out the budgeted financial statements for 2017-18 in detail. This information is the basis of the disclosure and analysis. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## INCOME STATEMENT AS AT 30 JUNE 2018

Actual 2015/16 \$000s	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Income</b>			
243,689 Rates and charges	257,695	272,661	14,966
Statutory fees and fines			
41,573 Parking fines	42,641	40,675	(1,967)
8,755 Other statutory fees and fines	10,057	10,803	745
User fees			0
48,386 Parking fees	46,098	46,185	88
17,370 Other user fees	17,753	17,197	(556)
8,783 Grants - operating	9,482	10,352	869
11,533 Grants - capital	8,748	9,127	379
14,118 Contributions - monetary	10,884	23,620	12,736
4,157 Contributions - non monetary	0	0	0
Net gain on disposal of property, infrastructure, (526) plant and equipment	920	943	23
16,849 Fair value adjustments for investment properties	0	0	0
30,580 Other income	25,889	20,254	(5,636)
<b>445,266 Total Income</b>	<b>430,167</b>	<b>451,816</b>	<b>21,649</b>
<b>Expenses</b>			
143,292 Employee benefit expense	151,660	158,625	(6,964)
159,761 Materials and services	163,041	174,741	(11,700)
5,331 Bad and doubtful debts	5,594	5,135	459
58,785 Depreciation and amortisation	61,164	63,098	(1,935)
897 Borrowing Costs	1,310	1,310	0
6,097 Other expenses	6,251	6,431	(180)
12,890 Grants and contributions	12,987	13,006	(20)
<b>387,054 Total Expenses</b>	<b>402,007</b>	<b>422,346</b>	<b>(20,339)</b>
<b>58,212 Surplus For The Year</b>	<b>28,160</b>	<b>29,470</b>	<b>1,310</b>
(21,541) less Capital Contributions	(15,948)	(27,531)	(11,583)
less Fair value adjustments for investment (16,849) properties	0	0	0
0 less Contributed Assets	0	0	0
<b>19,822 Underlying Surplus/(Deficit)</b>	<b>12,212</b>	<b>1,938</b>	<b>(10,273)</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2018

Actual 2015/16 \$000s	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Income</b>			
243,689 Rates and charges	257,695	272,661	14,966
Statutory fees and fines			
41,573 Parking fines	42,641	40,675	(1,967)
8,755 Other statutory fees and fines	10,057	10,803	745
User fees			0
48,386 Parking fees	46,098	46,185	88
17,370 Other user fees	17,753	17,197	(556)
8,783 Grants - operating	9,482	10,352	869
11,533 Grants - capital	8,748	9,127	379
14,118 Contributions - monetary	10,884	23,620	12,736
4,157 Contributions - non monetary	0	0	0
Net gain on disposal of property, infrastructure, (526) plant and equipment	920	943	23
16,849 Fair value adjustments for investment properties	0	0	0
30,580 Other income	25,889	20,254	(5,636)
<b>445,266 Total Income</b>	<b>430,167</b>	<b>451,816</b>	<b>21,649</b>
<b>Expenses</b>			
143,292 Employee benefit expense	151,660	158,625	(6,964)
159,761 Materials and services	163,041	174,741	(11,700)
5,331 Bad and doubtful debts	5,594	5,135	459
58,785 Depreciation and amortisation	61,164	63,098	(1,935)
897 Borrowing Costs	1,310	1,310	0
6,097 Other expenses	6,251	6,431	(180)
12,890 Grants and contributions	12,987	13,006	(20)
<b>387,054 Total Expenses</b>	<b>402,007</b>	<b>422,346</b>	<b>(20,339)</b>
<b>58,212 Surplus For The Year</b>	<b>28,160</b>	<b>29,470</b>	<b>1,310</b>
<b>Other Comprehensive Income</b>			
230,771 Net asset revaluation increment	92,250	94,556	2,306
0 Gain/(loss) on defined benefits plans	0	0	0
<b>230,771 Total Other Comprehensive Income</b>	<b>92,250</b>	<b>94,556</b>	<b>2,306</b>
<b>288,983 Total Comprehensive Result</b>	<b>120,410</b>	<b>124,026</b>	<b>3,616</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## BALANCE SHEET AS AT 30 JUNE 2018

Actual 2015/16 \$000s		Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>ASSETS</b>				
<b>Current Assets</b>				
83,110	Cash and cash equivalents	33,236	92,900	59,664
31,625	Trade and other receivables	24,063	30,735	6,673
7,087	Other assets	7,088	0	
<b>121,822</b>	<b>Total Current Assets</b>	<b>64,387</b>	<b>123,635</b>	<b>59,249</b>
<b>Non Current Assets</b>				
31,395	Investment in subsidiaries and trust	32,316	31,394	(922)
3,703,978	Property, infrastructure, plant and equipment	3,750,496	3,882,817	132,321
208,020	Investment property	199,444	199,444	0
14,353	Intangible assets	11,834	12,030	196
<b>3,957,746</b>	<b>Total Non Current Assets</b>	<b>3,994,090</b>	<b>4,125,685</b>	<b>131,595</b>
<b>4,079,568</b>	<b>TOTAL ASSETS</b>	<b>4,058,477</b>	<b>4,249,320</b>	<b>190,843</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
47,553	Trade and other payables	66,139	66,139	0
6,718	Trust funds and deposits	0	0	0
31,959	Provisions	28,179	29,472	1,294
<b>86,230</b>	<b>Total Current Liabilities</b>	<b>94,317</b>	<b>95,611</b>	<b>1,294</b>
<b>Non Current Liabilities</b>				
3,314	Provisions	7,462	7,802	340
30,000	Interest-bearing loans and borrowing	30,000	30,000	0
<b>33,314</b>	<b>Total Non Current Liabilities</b>	<b>37,462</b>	<b>37,802</b>	<b>340</b>
<b>119,544</b>	<b>TOTAL LIABILITIES</b>	<b>131,779</b>	<b>133,413</b>	<b>1,634</b>
<b>3,960,024</b>	<b>NET ASSETS</b>	<b>3,926,698</b>	<b>4,115,907</b>	<b>189,209</b>
<b>Equity</b>				
1,959,006	Accumulated surplus	1,860,969	1,955,622	94,653
2,001,018	Reserves	2,065,729	2,160,285	94,556
<b>3,960,024</b>	<b>TOTAL EQUITY</b>	<b>3,926,698</b>	<b>4,115,907</b>	<b>189,209</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## STATEMENT OF CASH FLOWS FOR YEAR ENDED 30 JUNE 2018

Actual 2015/16 \$000s	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
<b>Cash Flows from Operating Activities</b>			
242,552 Rates and charges	252,177	261,503	9,326
50,328 Statutory fees and fines	52,699	51,477	(1,222)
80,768 User fees	63,168	63,382	214
10,247 Grants - Operating	9,482	10,352	870
11,533 Grants - Capital	8,748	9,127	379
14,118 Contributions - Monetary	10,884	23,620	12,736
2,312 Interest received	883	2,388	1,505
3,667 Dividends received	4,000	2,170	(1,830)
5,802 Trust funds and deposits taken	(1,700)	922	2,622
24,229 Other receipts	22,042	15,696	(6,346)
20,366 Net GST refund/payment	(650)	(650)	0
(141,365) Employee cost	(149,186)	(156,991)	(7,805)
(210,292) Materials and services	(163,198)	(174,741)	(11,543)
(19,228) Other payments	(22,619)	(12,350)	10,269
<b>95,037 Net Cash provided by/(used in) operating activities</b>	<b>86,730</b>	<b>95,907</b>	<b>9,177</b>
<b>Cash Flows from Investing Activities</b>			
(146,899) Payments for property, infrastructure, plant and equipment	0	(129,875)	(129,875)
Proceeds from Sale of property, infrastructure, plant and equipment	15,596	94,943	79,347
1,453 Payments for investments	(109,998)	0	109,998
2,000 Trade and Other Receivables	0	0	0
<b>(143,446) Net Cash provided by/(used in) investing activities</b>	<b>(94,402)</b>	<b>(34,932)</b>	<b>59,470</b>
<b>Cash Flows from Financing Activities</b>			
30,000 Proceeds from borrowing	30,000	0	(30,000)
Repayment of borrowing	0	0	0
Borrowing Costs	(1,310)	(1,310)	0
<b>30,000 Net Cash provided by/(used in) financing activities</b>	<b>28,690</b>	<b>(1,310)</b>	<b>(30,000)</b>
(18,409) Net increase/(decrease) in cash and cash equivalents	21,018	59,664	38,646
101,519 Cash and cash equivalents at beginning of the financial year	12,218	33,236	21,018
<b>83,110 Cash and cash equivalents at end of the financial year</b>	<b>33,236</b>	<b>92,901</b>	<b>59,665</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2018

Actual 2015/16 \$000s	Budget 2016/17 \$000s	Budget 2017/18 \$000s	Variance \$000s
58,212 Net Surplus/(deficit) from operations	28,160	29,470	1,310
Add back:			
58,785 Depreciation & amortisation	61,164	63,098	1,934
(21,960) Net movement in working capital	(2,594)	3,339	5,933
<b>95,037 Funds available from investing activities</b>	<b>86,730</b>	<b>95,907</b>	<b>9,177</b>
(144,899) Capital Expenditure	(95,322)	(129,875)	(34,553)
1,453 Proceeds from asset sale	920	94,943	94,023
<b>(143,446) Funds used in investing activities</b>	<b>(94,402)</b>	<b>(34,932)</b>	<b>59,470</b>
30,000 Proceeds from borrowing	30,000	0	(30,000)
0 Repayment of borrowing	0	0	0
0 Borrowing Costs	(1,310)	(1,310)	0
<b>30,000 Net Cash provided by Financing Activities</b>	<b>28,690</b>	<b>(1,310)</b>	<b>(30,000)</b>
<b>(18,409) Net Cash inflow/(outflow)</b>	<b>21,018</b>	<b>59,665</b>	<b>38,647</b>
101,519 Bank account (Opening balance)	12,218	33,236	21,018
<b>83,110 Bank account Closing balance)</b>	<b>33,236</b>	<b>92,901</b>	<b>59,665</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## STATEMENT OF CAPITAL WORKS

	Budget 2016-17 \$000s	Budget 2017-18 \$000s	Variance \$000s
<b>Council Works Area</b>			
Maintenance	11,689	23,275	11,586
Capital Works	95,762	134,884	39,122
Carry forward capital*	25,287	27,548	2,261
<b>Capital Works Expenditure</b>	<b>132,738</b>	<b>185,707</b>	<b>52,969</b>

\*Estimated Carry forward

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## SOURCES OF FUNDING – OPERATING

	Budget 2017-18 \$000s
<b>Operating Recurrent</b>	
<b>Federal</b>	
Arts Programs	35
Ageing & Disabilities	2,248
Child Care Benefit	2,455
Immunization Grants	27
<b>Total Federal</b>	<b>4,765</b>
<b>State</b>	
Arts Programs	540
Business & Tourism	75
Events Melbourne	150
Family & Children Service	1,538
Immunization Grants	78
School traffic compliance	94
Melb Metro	343
Street Cleaning	158
Ageing & Disabilities	1,168
CRO Grants (Chief Resilience Officer)	483
Library Service	792
Public Health & Safety	39
Victorian Grants Commission	2,584
<b>Total State</b>	<b>8,042</b>
<b>Contributions</b>	
Student Welcome Desk	144
<b>Total Contributions</b>	<b>144</b>
<b>Total Operating Recurrent</b>	<b>12,951</b>
<b>Operating Non-Recurrent</b>	
<b>State</b>	
Family & Children Service	71
<b>Total State</b>	<b>71</b>
<b>Contributions</b>	
Resilience	330
Open Spaces	1,250
Events Melbourne	966
<b>Total Contributions</b>	<b>2,546</b>
<b>Total Operating Non-Recurrent</b>	<b>2,617</b>
<b>Total Operating Sources of Funding</b>	<b>15,568</b>



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## SOURCES OF FUNDING - WORKS

	Budget 2017-18 \$000s
<b>Recurrent</b>	
<b>Federal</b>	
Roads to Recovery	654
<b>Total Federal</b>	<b>654</b>
<b>State</b>	
Parking Levy	7,000
Community Services	800
Victorian Grants Commission	673
<b>Total State</b>	<b>8,473</b>
<b>Contributions</b>	
Public Open Space	7,000
<b>Total Contributions</b>	<b>7,000</b>
<b>Total Recurrent</b>	<b>16,127</b>
<b>Contributions</b>	
Property Services	160
Parks & Waterways	2,900
Urban Strategy	357
Urban Sustainability	6,887
Smart City Office	100
Business & Tourism	1,000
<b>Total Contributions</b>	<b>11,404</b>
<b>Total Non-Recurrent</b>	<b>11,404</b>
<b>Total Works Source of Funding</b>	<b>27,531</b>

## APPENDIX B - STATUTORY DISCLOSURES

Section 127 and 158 of the Local Government Act 1989

Part 3 of the Local Government (Planning and Reporting) Regulations 2014

### 1. STANDARD STATEMENTS

The Standard Statements as required by the Local Government (Finance and Reporting) Regulations 2004 are provided in Appendix A.

### 2. Rates and charges

The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2016-17 cents/\$NAV	2017-18 cents/\$NAV	Change
General rate for rateable residential properties	4.07507	4.15657	2.0%
General rate for rateable non-residential properties	4.48500	4.57470	2.0%

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2016-17 \$	2017-18 \$	Change
Residential	90,275,583	100,441,087	11.3%
Non-Residential	163,898,765	170,031,732	3.7%
<b>Total amount to be raised by general rates</b>	<b>254,174,348</b>	<b>270,472,819</b>	<b>6.4%</b>
Cultural and recreational	421,746	430,181	2.0%
Other rates	2,745,000	1,400,000	-49.0%
<b>Total amount to be raised by all rates</b>	<b>257,341,094</b>	<b>272,303,000</b>	<b>5.8%</b>

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year:

The basis of valuation to be used is the Net Annual Value (NAV).

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Type or class of land	2016-17 Number	2017-18 Number	Change
Residential	76,433	84,727	10.9%
Non-Residential	21,700	22,421	3.3%
Exempt	1,428	1,393	-2.5%
Cultural and recreational	42	42	0.0%
<b>Total number of assessments</b>	<b>99,603</b>	<b>108,583</b>	<b>9.0%</b>

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year:

Type or class of land	2016-17 \$	2017-18 \$	Change
Residential	2,215,313,563	2,416,441,610	9.1%
Non-Residential	3,654,374,348	3,716,784,335	1.7%
Exempt	854,372,606	890,459,011	4.2%
Cultural and recreational	56,062,542	56,062,775	0.0%
<b>Total value of land</b>	<b>6,780,123,059</b>	<b>7,079,747,731</b>	<b>4.4%</b>

The City of Melbourne does not propose to levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge;
- Section 162 – Service rate and service charge;
- Section 163 – Special rate and special charge.

The volume of valuation objection received in 2016-17 is still being resolved. If they are not all resolved as forecast there may be an impact on the estimated amounts to be raised by rates and charges. Additionally, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation objections & appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes commercial land and vice versa.

### 3. Differential rates

#### Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 4.15657 cents in the dollar of NAV for all rateable residential properties;
- A general rate of 4.57470 cents in the dollar of NAV for all rateable non-residential properties;

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

#### Residential land

Residential land is any land, which is:

- used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

#### Non-Residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

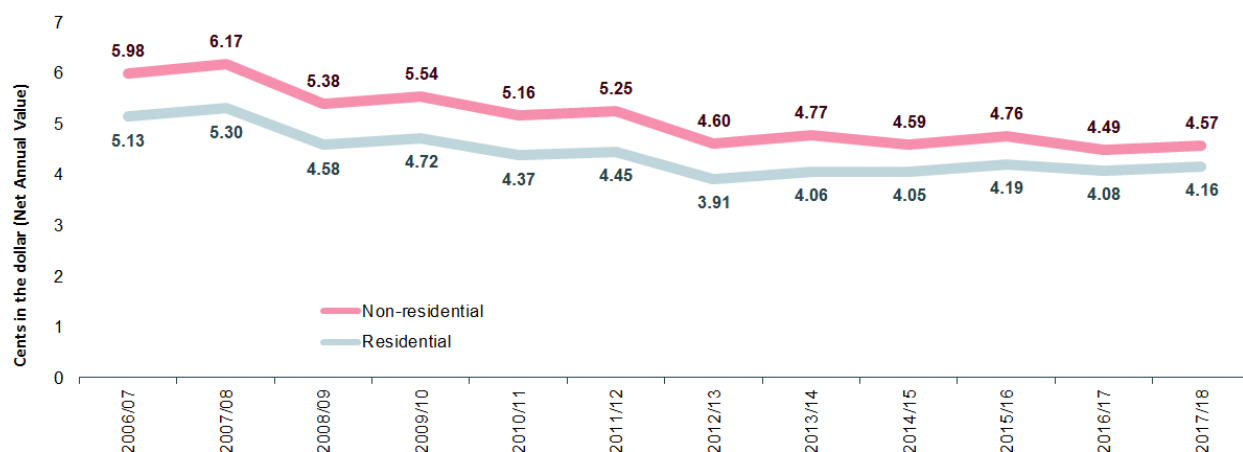
The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## History of the Rate in \$



## APPENDIX C - STRATEGIC RESOURCE PLAN

INCOME STATEMENT

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CHANGES IN EQUITY

STATEMENT OF CASH FLOWS

STATEMENT OF CAPITAL WORKS

SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

STATEMENT OF HUMAN RESOURCES

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

This section includes Council's forecast financial performance and financial and cash positions for the years 2017-18 to 2020-21. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017/18 \$'000	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>Income</b>				
Rates and charges	272,661	286,839	301,869	318,774
Statutory fees and fines				
Parking fines	40,675	39,657	39,260	38,867
Other statutory fees and fines	10,803	11,073	11,349	11,633
User fees				
Parking fees	46,185	46,500	47,382	47,449
Other user fees	17,197	17,627	18,067	18,519
Grants - operating	10,352	10,610	10,875	11,147
Grants - capital	9,127	9,356	9,590	9,830
Contributions - monetary	23,620	24,210	24,815	25,435
Net gain on disposal of property, infrastructure, plant and equipment	943	943	943	943
Other income	20,254	21,413	20,172	22,333
<b>Total Income</b>	<b>451,816</b>	<b>468,228</b>	<b>484,322</b>	<b>504,930</b>
<b>Expenses</b>				
Employee benefit expense	158,625	165,763	173,222	181,017
Materials and services	174,741	177,281	181,361	180,552
Bad and doubtful debts	5,135	5,000	5,000	5,000
Depreciation and amortisation	63,098	64,855	66,131	68,105
Borrowing Costs	1,310	1,592	4,979	7,549
Other expenses	6,431	6,600	6,740	6,880
Grants and contributions	13,006	13,332	13,665	14,007
<b>Total Expenses</b>	<b>422,346</b>	<b>434,423</b>	<b>451,098</b>	<b>463,110</b>
<b>Surplus For The Year</b>	<b>29,470</b>	<b>33,805</b>	<b>33,224</b>	<b>41,820</b>
less Capital Contributions	(27,531)	(28,220)	(28,926)	(29,649)
add Transfer Assets to External Parties	0	0	0	0
less Contributed Assets	0	0	0	0
<b>Underlying Surplus/(Deficit)</b>	<b>1,938</b>	<b>5,585</b>	<b>4,298</b>	<b>12,171</b>



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## COMPREHENSIVE INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017/18 \$'000	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>Income</b>				
Rates and charges	272,661	286,839	301,869	318,774
Statutory fees and fines				
Parking fines	40,675	39,657	39,260	38,867
Other statutory fees and fines	10,803	11,073	11,349	11,633
User fees				
Parking fees	46,185	46,500	47,382	47,449
Other user fees	17,197	17,627	18,067	18,519
Grants - operating	10,352	10,610	10,875	11,147
Grants - capital	9,127	9,356	9,590	9,830
Contributions - monetary	23,620	24,210	24,815	25,435
Net gain on disposal of property, infrastructure, plant and equipment	943	943	943	943
Other income	20,254	21,413	20,172	22,333
<b>Total Income</b>	<b>451,816</b>	<b>468,228</b>	<b>484,322</b>	<b>504,930</b>
<b>Expenses</b>				
Employee benefit expense	158,625	165,763	173,222	181,017
Materials and services	174,741	177,281	181,361	180,552
Bad and doubtful debts	5,135	5,000	5,000	5,000
Depreciation and amortisation	63,098	64,855	66,131	68,105
Borrowing Costs	1,310	1,592	4,979	7,549
Other expenses	6,431	6,600	6,740	6,880
Grants and contributions	13,006	13,332	13,665	14,007
<b>Total Expenses</b>	<b>422,346</b>	<b>434,423</b>	<b>451,098</b>	<b>463,110</b>
<b>Surplus For The Year</b>	<b>29,470</b>	<b>33,805</b>	<b>33,224</b>	<b>41,820</b>
<b>Other Comprehensive Income</b>				
Net asset revaluation increment	94,556	96,920	99,343	101,826
Gain/(loss) on defined benefits plans	0	0	0	0
<b>Total Other Comprehensive Income</b>	<b>94,556</b>	<b>96,920</b>	<b>99,343</b>	<b>101,826</b>
<b>Total Comprehensive Result</b>	<b>124,026</b>	<b>130,725</b>	<b>132,567</b>	<b>143,647</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## BALANCE SHEET

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017/18 \$'000	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and cash equivalents	92,900	10,654	5,292	7,124
Trade and other receivables	30,735	29,829	29,462	29,084
<b>Total Current Assets</b>	<b>123,635</b>	<b>40,483</b>	<b>34,754</b>	<b>36,208</b>
<b>Non Current Assets</b>				
Investment in subsidiaries and trust	31,394	31,394	31,394	31,394
Property, infrastructure, plant and equipment	3,882,817	4,130,647	4,420,730	4,672,399
Investment property	199,444	199,444	199,444	199,444
Intangible assets	12,030	12,030	12,030	12,030
<b>Total Non Current Assets</b>	<b>4,125,685</b>	<b>4,373,515</b>	<b>4,663,598</b>	<b>4,915,267</b>
<b>TOTAL ASSETS</b>	<b>4,249,320</b>	<b>4,413,998</b>	<b>4,698,352</b>	<b>4,951,475</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Trade and other payables	66,139	67,462	68,811	70,187
Provisions	29,472	30,799	32,185	33,633
<b>Total Current Liabilities</b>	<b>95,611</b>	<b>98,261</b>	<b>100,996</b>	<b>103,820</b>
<b>Non Current Liabilities</b>				
Provisions	7,802	8,153	8,520	8,903
Interest-bearing loans and borrowing	30,000	79,618	248,926	377,428
<b>Total Non Current Liabilities</b>	<b>37,802</b>	<b>87,771</b>	<b>257,446</b>	<b>386,331</b>
<b>TOTAL LIABILITIES</b>	<b>133,413</b>	<b>186,032</b>	<b>358,442</b>	<b>490,151</b>
<b>NET ASSETS</b>	<b>4,115,907</b>	<b>4,227,966</b>	<b>4,339,910</b>	<b>4,461,324</b>
<b>Equity</b>				
Accumulated surplus	1,955,622	1,961,207	1,965,505	1,977,676
Reserves	2,160,285	2,266,759	2,374,405	2,483,648
<b>TOTAL EQUITY</b>	<b>4,115,907</b>	<b>4,227,966</b>	<b>4,339,910</b>	<b>4,461,324</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## STATEMENT OF CHANGES IN EQUITY

### FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserves \$'000	Other Reserves \$'000
<b>2018</b>				
Balance at beginning of the financial year	3,926,698	1,860,969	2,050,019	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		94,653		
New asset revaluation increment/(decrement)			94,556	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,115,907</b>	<b>1,955,622</b>	<b>2,144,575</b>	<b>15,710</b>
<b>2019</b>				
Balance at beginning of the financial year	4,115,907	1,955,622	2,144,575	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		5,585		
New asset revaluation increment/(decrement)			106,474	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,227,966</b>	<b>1,961,207</b>	<b>2,251,049</b>	<b>15,710</b>
<b>2020</b>				
Balance at beginning of the financial year	4,227,966	1,961,207	2,251,049	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		4,298		
New asset revaluation increment/(decrement)			107,646	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,339,910</b>	<b>1,965,505</b>	<b>2,358,695</b>	<b>15,710</b>
<b>2020</b>				
Balance at beginning of the financial year	4,339,910	1,965,505	2,358,695	15,710
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		12,170		
New asset revaluation increment/(decrement)			109,243	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,461,324</b>	<b>1,977,676</b>	<b>2,467,938</b>	<b>15,710</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## STATEMENT OF CASH FLOWS

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017/18 \$000s	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>Cash Flows from Operating Activities</b>				
Rates and charges	261,503	282,745	297,236	314,152
Statutory fees and fines	51,477	50,730	50,609	50,500
User fees	63,382	64,127	65,449	65,968
Grants - Operating	10,352	10,610	10,875	11,147
Grants - Capital	9,127	9,356	9,590	9,830
Contributions - Monetary	23,620	24,210	24,815	25,435
Interest received	2,388	1,400	1,400	1,400
Dividends received	2,170	2,224	2,280	2,337
Trust funds and deposits taken	0	0	0	0
Other receipts	15,696	17,789	16,492	18,596
Net GST refund/payment	0	0	0	0
Employee cost	(156,991)	(164,086)	(171,469)	(179,185)
Materials and services	(174,741)	(175,958)	(180,012)	(179,176)
Other payments	(12,078)	(19,932)	(20,405)	(20,887)
<b>Net Cash provided by/(used in) operating activities</b>	<b>95,907</b>	<b>103,215</b>	<b>106,860</b>	<b>120,116</b>
<b>Cash Flows from Investing Activities</b>				
Payments for property, infrastructure, plant and equipment	(129,875)	(234,431)	(277,495)	(240,181)
Proceeds from Sale of property, infrastructure, plant and equipment	94,943	943	943	943
Payments for investments	0	0	0	0
Proceeds from Sale of Investments	0	0	0	0
<b>Net Cash provided by/(used in) investing activities</b>	<b>(34,932)</b>	<b>(233,488)</b>	<b>(276,552)</b>	<b>(239,238)</b>
<b>Cash Flows from Financing Activities</b>				
Proceeds from borrowing	0	49,618	169,308	128,502
Repayment of borrowing	0	0	0	0
Borrowing Costs	(1,310)	(1,592)	(4,979)	(7,549)
<b>Net Cash provided by/(used in) financing activities</b>	<b>(1,310)</b>	<b>48,026</b>	<b>164,329</b>	<b>120,953</b>
Net increase/(decrease) in cash and cash equivalents	59,664	(82,247)	(5,362)	1,832
Cash and cash equivalents at beginning of the financial year	33,236	92,901	10,654	5,292
<b>Cash and cash equivalents at end of the financial year</b>	<b>92,901</b>	<b>10,654</b>	<b>5,292</b>	<b>7,124</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## STATEMENT OF CAPITAL WORKS

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017/18 \$'000	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>Property</b>				
Land improvements	0	2,000	2,000	0
Buildings	8,766	7,965	22,985	23,390
Building improvements	34,501	81,077	105,074	75,998
Heritage buildings	2,835	5,000	23,000	28,000
<b>Total Property</b>	<b>46,102</b>	<b>96,042</b>	<b>153,059</b>	<b>127,388</b>
<b>Plant &amp; Equipment</b>				
Plant, machinery and equipment	1,530	626	709	809
Fixtures, fittings and furniture	1,431	170	25	40
Computers and telecommunications	14,380	7,692	754	400
Heritage plant and equipment	0	0	0	0
Library books	1,502	1,620	1,750	1,890
<b>Total plant and equipment</b>	<b>18,843</b>	<b>10,108</b>	<b>3,238</b>	<b>3,139</b>
<b>Infrastructure</b>				
Roads	7,584	8,847	11,273	13,973
Bridges	810	3,800	3,500	4,000
Footpaths and cycleways	8,840	9,015	9,734	6,880
Drainage	8,425	9,796	8,770	8,770
Recreational, leisure and community facilities	978	6,950	7,000	4,850
Waste management	200	0	200	0
Parks, open space and streetscapes	40,635	46,042	47,324	37,216
Off street car parks	0	0	0	0
Other infrastructure	2,466	3,414	1,425	1,464
<b>Total Infrastructure</b>	<b>69,938</b>	<b>87,864</b>	<b>89,226</b>	<b>77,153</b>
<b>Total Capital works</b>	<b>134,883</b>	<b>194,014</b>	<b>245,523</b>	<b>207,680</b>
<b>Represented by:</b>				
New asset expenditure	30,170	40,440	46,209	37,022
Asset renewal expenditure	52,134	55,447	77,660	89,315
Asset expansion expenditure	17,031	15,104	13,660	10,695
Asset upgrade expenditure	35,548	83,023	107,994	70,648
<b>Total capital works expenditure</b>	<b>134,883</b>	<b>194,014</b>	<b>245,523</b>	<b>207,680</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Carry Forward from Budget 2016/17	
	Total \$'000
<b>2016-17</b>	
<b>Property</b>	
Land	0
Land improvements	0
Buildings	2,442
Building improvements	4,016
Leasehold improvements	0
Heritage buildings	100
<b>Total Property</b>	<b>6,558</b>
<b>Plant and equipment</b>	
Plant & Equipment	1,352
Fixtures, Fittings & Furniture	0
Computers and telecommunications	40
Heritage plant and equipment	0
Library books	0
<b>Total plant and equipment</b>	<b>1,392</b>
<b>Infrastructure</b>	
Roads	200
Bridges	466
Footpaths and cycleways	0
Drainage	1,697
Recreational, leisure & community facilities	0
Waste management	0
Parks, open space & streetscapes	12,326
Aerodromes	0
Off street car parks	0
Other Structures	4,909
<b>Total infrastructure</b>	<b>19,598</b>
<b>Total capital works expenditure</b>	<b>27,548</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2017-18</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	8,766	316	8,450	0	0	8,766	0	160	8,606	0
Building improvements	34,501	0	1,796	29,005	3,700	34,501	800	0	33,701	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	2,835	375	1,510	950	0	2,835	0	0	2,835	0
<b>Total Property</b>	<b>46,102</b>	<b>691</b>	<b>11,756</b>	<b>29,955</b>	<b>3,700</b>	<b>46,102</b>	<b>800</b>	<b>160</b>	<b>45,142</b>	<b>0</b>
<b>Plant and equipment</b>										
Plant & Equipment	1,530	1,290	240	0	0	1,530	0	0	1,530	0
Fixtures, Fittings & Furniture	1,431	1,210	20	0	201	1,431	0	1,000	431	0
Computers and telecommunications	14,380	8,380	6,000	0	0	14,380	0	100	14,280	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,502	0	1,502	0	0	1,502	0	0	1,502	0
<b>Total plant and equipment</b>	<b>18,843</b>	<b>10,880</b>	<b>7,762</b>	<b>0</b>	<b>201</b>	<b>18,843</b>	<b>0</b>	<b>1,100</b>	<b>17,743</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	7,584	430	7,154	0	0	7,584	1,327	357	5,900	0
Bridges	810	0	810	0	0	810	750	0	60	0
Footpaths and cycleways	8,840	2,990	5,850	0	0	8,840	2,550	0	6,290	0
Drainage	8,425	1,770	6,655	0	0	8,425	0	0	8,425	0
Recreational, leisure & community facilities	978	475	150	353	0	978	0	0	978	0
Waste management	200	0	0	0	200	200	0	0	200	0
Parks, open space & streetscapes	40,635	12,396	10,169	5,240	12,830	40,635	3,700	22,700	14,235	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	2,466	538	1,828	0	100	2,466	0	0	2,466	0
<b>Total infrastructure</b>	<b>69,938</b>	<b>18,599</b>	<b>32,616</b>	<b>5,593</b>	<b>13,130</b>	<b>69,938</b>	<b>8,327</b>	<b>23,057</b>	<b>38,554</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>134,883</b>	<b>30,170</b>	<b>52,134</b>	<b>35,548</b>	<b>17,031</b>	<b>134,883</b>	<b>9,127</b>	<b>24,317</b>	<b>101,439</b>	<b>0</b>



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2018-19</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	2,000	2,000	0	0	0	2,000	0	0	2,000	0
Buildings	7,965	690	7,275	0	0	7,965	0	165	7,800	0
Building improvements	81,077	0	2,190	77,587	1,300	81,077	800	0	1,277	79,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	5,000	0	5,000	0	0	5,000	0	0	5,000	0
<b>Total Property</b>	<b>96,042</b>	<b>2,690</b>	<b>14,465</b>	<b>77,587</b>	<b>1,300</b>	<b>96,042</b>	<b>800</b>	<b>165</b>	<b>16,077</b>	<b>79,000</b>
<b>Plant and equipment</b>										
Plant & Equipment	626	490	136	0	0	626	0	0	626	0
Fixtures, Fittings & Furniture	170	150	0	0	20	170	0	0	170	0
Computers and telecommunications	7,692	7,650	42	0	0	7,692	0	150	7,542	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,620	0	1,620	0	0	1,620	0	0	1,620	0
<b>Total plant and equipment</b>	<b>10,108</b>	<b>8,290</b>	<b>1,798</b>	<b>0</b>	<b>20</b>	<b>10,108</b>	<b>0</b>	<b>150</b>	<b>9,958</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	8,847	550	8,297	0	0	8,847	997	0	7,850	0
Bridges	3,800	0	3,800	0	0	3,800	1,000	0	2,800	0
Footpaths and cycleways	9,015	2,605	6,410	0	0	9,015	2,200	0	6,815	0
Drainage	9,796	270	6,500	3,026	0	9,796	0	0	9,796	0
Recreational, leisure & community facilities	6,950	6,700	200	50	0	6,950	0	0	6,950	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	46,042	17,087	13,013	2,360	13,582	46,042	3,800	23,966	18,276	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	3,414	2,248	964	0	202	3,414	0	0	3,414	0
<b>Total infrastructure</b>	<b>87,864</b>	<b>29,460</b>	<b>39,184</b>	<b>5,436</b>	<b>13,784</b>	<b>87,864</b>	<b>7,997</b>	<b>23,966</b>	<b>55,901</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>194,014</b>	<b>40,440</b>	<b>55,447</b>	<b>83,023</b>	<b>15,104</b>	<b>194,014</b>	<b>8,797</b>	<b>24,281</b>	<b>81,936</b>	<b>79,000</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2019-20</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	2,000	2,000	0	0	0	2,000	0	0	2,000	0
Buildings	22,985	15,105	7,830	50	0	22,985	0	170	2,815	20,000
Building improvements	105,074	0	7,130	97,944	0	105,074	0	0	2,074	103,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	23,000	3,000	20,000	0	0	23,000	0	0	1,000	22,000
<b>Total Property</b>	<b>153,059</b>	<b>20,105</b>	<b>34,960</b>	<b>97,994</b>	<b>0</b>	<b>153,059</b>	<b>0</b>	<b>170</b>	<b>7,889</b>	<b>145,000</b>
<b>Plant and equipment</b>										
Plant & Equipment	709	490	169	50	0	709	0	0	709	0
Fixtures, Fittings & Furniture	25	0	5	0	20	25	0	0	25	0
Computers and telecommunications	754	700	54	0	0	754	0	200	554	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,750	0	1,750	0	0	1,750	0	0	1,750	0
<b>Total plant and equipment</b>	<b>3,238</b>	<b>1,190</b>	<b>1,978</b>	<b>50</b>	<b>20</b>	<b>3,238</b>	<b>0</b>	<b>200</b>	<b>3,038</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	11,273	500	10,773	0	0	11,273	673	0	10,600	0
Bridges	3,500	0	3,500	0	0	3,500	1,000	0	2,500	0
Footpaths and cycleways	9,734	3,204	6,530	0	0	9,734	2,880	0	6,854	0
Drainage	8,770	270	6,500	2,000	0	8,770	0	0	8,770	0
Recreational, leisure & community facilities	7,000	5,150	1,100	750	0	7,000	0	0	7,000	0
Waste management	200	0	0	0	200	200	0	0	200	0
Parks, open space & streetscapes	47,324	15,531	11,363	7,200	13,230	47,324	3,120	23,036	1,168	20,000
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	1,425	259	956	0	210	1,425	0	0	1,425	0
<b>Total infrastructure</b>	<b>89,226</b>	<b>24,914</b>	<b>40,722</b>	<b>9,950</b>	<b>13,640</b>	<b>89,226</b>	<b>7,673</b>	<b>23,036</b>	<b>38,517</b>	<b>20,000</b>
<b>Total capital works expenditure</b>	<b>245,523</b>	<b>46,209</b>	<b>77,660</b>	<b>107,994</b>	<b>13,660</b>	<b>245,523</b>	<b>7,673</b>	<b>23,406</b>	<b>49,444</b>	<b>165,000</b>

	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2020-21</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	23,390	15,005	7,885	500	0	23,390	0	175	1,215	22,000
Building improvements	75,998	0	10,150	62,348	3,500	75,998	0	0	1,998	74,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	28,000	3,000	25,000	0	0	28,000	0	0	1,000	27,000
<b>Total Property</b>	<b>127,388</b>	<b>18,005</b>	<b>43,035</b>	<b>62,848</b>	<b>3,500</b>	<b>127,388</b>	<b>0</b>	<b>175</b>	<b>4,213</b>	<b>123,000</b>
<b>Plant and equipment</b>										
Plant & Equipment	809	640	169	0	0	809	0	0	809	0
Fixtures, Fittings & Furniture	40	0	20	0	20	40	0	0	40	0
Computers and telecommunications	400	400	0	0	0	400	0	0	400	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,890	0	1,890	0	0	1,890	0	0	1,890	0
<b>Total plant and equipment</b>	<b>3,139</b>	<b>1,040</b>	<b>2,079</b>	<b>0</b>	<b>20</b>	<b>3,139</b>	<b>0</b>	<b>0</b>	<b>3,139</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	13,973	600	13,373	0	0	13,973	673	0	13,300	0
Bridges	4,000	0	4,000	0	0	4,000	1,000	0	3,000	0
Footpaths and cycleways	6,880	230	6,650	0	0	6,880	0	0	6,880	0
Drainage	8,770	270	6,500	2,000	0	8,770	0	0	8,770	0
Recreational, leisure & community facilities	4,850	3,050	950	850	0	4,850	0	0	4,850	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	37,216	13,557	11,752	4,950	6,957	37,216	4,000	13,657	9,559	10,000
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	1,464	270	976	0	218	1,464	0	0	1,464	0
<b>Total infrastructure</b>	<b>77,153</b>	<b>17,977</b>	<b>44,201</b>	<b>7,800</b>	<b>7,175</b>	<b>77,153</b>	<b>5,673</b>	<b>13,657</b>	<b>47,823</b>	<b>10,000</b>
<b>Total capital works expenditure</b>	<b>207,680</b>	<b>37,022</b>	<b>89,315</b>	<b>70,648</b>	<b>10,695</b>	<b>207,680</b>	<b>5,673</b>	<b>13,832</b>	<b>55,175</b>	<b>133,000</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## STATEMENT OF HUMAN RESOURCES

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017-18 \$'000	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>Staff Expenditure</b>				
Employee Costs - Operating	158,625	165,763	173,222	181,017
<b>Total Staff Expenditure</b>	<b>158,625</b>	<b>165,763</b>	<b>173,222</b>	<b>181,017</b>
	FTE	FTE	FTE	FTE
<b>Staff Numbers</b>				
Employees	1,420.46	1,434.66	1,449.01	1,463.50
<b>Total Staff Numbers</b>	<b>1,420.46</b>	<b>1,434.66</b>	<b>1,449.01</b>	<b>1,463.50</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2021

	Budget 2017-18 \$'000	Plan 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000
<b>City Operations</b>				
- Permanent full time	41,565	43,435	45,390	47,433
- Permanent part time	823	860	899	939
<b>Total City Operations</b>	<b>42,388</b>	<b>44,295</b>	<b>46,289</b>	<b>48,372</b>
<b>Executive Services</b>				
- Permanent full time	25,624	26,777	27,982	29,241
- Permanent part time	601	628	656	686
<b>Total Executive</b>	<b>26,225</b>	<b>27,405</b>	<b>28,638</b>	<b>29,927</b>
<b>City Communities</b>				
- Permanent full time	33,727	35,245	36,831	38,488
- Permanent part time	4,415	4,614	4,821	5,038
<b>Total City Communities</b>	<b>38,142</b>	<b>39,858</b>	<b>41,652</b>	<b>43,526</b>
<b>City Design and Projects</b>				
- Permanent full time	5,447	5,692	5,948	6,216
<b>Total City Design and Projects</b>	<b>5,447</b>	<b>5,692</b>	<b>5,948</b>	<b>6,216</b>
<b>City Economy and Activation</b>				
- Permanent full time	19,272	20,139	21,046	21,993
- Permanent part time	460	481	502	525
<b>Total City Economy and Activation</b>	<b>19,732</b>	<b>20,620</b>	<b>21,548</b>	<b>22,517</b>
<b>City Strategy and Place</b>				
- Permanent full time	16,380	17,117	17,887	18,692
<b>Total City Strategy and Place</b>	<b>16,380</b>	<b>17,117</b>	<b>17,887</b>	<b>18,692</b>
<b>Total casuals and other</b>	<b>10,311</b>	<b>10,775</b>	<b>11,260</b>	<b>11,767</b>
<b>Total staff expenditure</b>	<b>158,625</b>	<b>165,763</b>	<b>173,222</b>	<b>181,017</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

	Budget 2017-18 FTE	Plan 2018-19 FTE	Plan 2019-20 FTE	Plan 2020-21 FTE
<b>City Operations</b>				
- Permanent full time	381.60	385.42	389.27	393.16
- Permanent part time	12.24	12.36	12.49	12.61
<b>Total City Operations</b>	<b>393.84</b>	<b>397.78</b>	<b>401.76</b>	<b>405.77</b>
<b>Executive Services</b>				
- Permanent full time	211.00	213.11	215.24	217.39
- Permanent part time	5.71	5.77	5.82	5.88
<b>Total Executive</b>	<b>216.71</b>	<b>218.88</b>	<b>221.07</b>	<b>223.28</b>
<b>City Communities</b>				
- Permanent full time	325.70	328.96	332.25	335.57
- Permanent part time	52.38	52.90	53.43	53.97
<b>Total City Communities</b>	<b>378.08</b>	<b>381.86</b>	<b>385.68</b>	<b>389.54</b>
<b>City Design and Projects</b>				
- Permanent full time	41.00	41.41	41.82	42.24
<b>Total City Design and Projects</b>	<b>41.00</b>	<b>41.41</b>	<b>41.82</b>	<b>42.24</b>
<b>City Economy and Activation</b>				
- Permanent full time	163.40	165.03	166.68	168.35
- Permanent part time	5.74	5.80	5.86	5.91
<b>Total City Economy and Activation</b>	<b>169.14</b>	<b>170.83</b>	<b>172.54</b>	<b>174.27</b>
<b>City Strategy and Place</b>				
- Permanent full time	133.68	135.02	136.37	137.73
<b>Total City Strategy and Place</b>	<b>133.68</b>	<b>135.02</b>	<b>136.37</b>	<b>137.73</b>
<b>Total casuals and other</b>	<b>88.01</b>	<b>88.89</b>	<b>89.78</b>	<b>90.68</b>
<b>Total staff numbers</b>	<b>1,420.46</b>	<b>1,434.66</b>	<b>1,449.01</b>	<b>1,463.50</b>

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## APPENDIX D - KEY FINANCIAL INDICATORS

	Budget 2016/17 \$'000	Budget 2017/18 \$'000	Strategic Resource Plan			Trend +/-
			2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	+/o/i
<b>Financial Performance</b>						
Underlying surplus/(deficit) / underlying revenue	5.0%	0.4%	1.3%	1.6%	3.6%	+
Average rates and charges per assessment	2,590	2,541	2,503	2,433	2,403	↓
Average residential rates and charges per assess	1,181	1,185	1,204	1,218	1,230	+
Average operating expenditure per assessment	4,097	3,942	3,834	3,699	3,590	↓
Operating result per assessment	307	275	301	305	378	+
Rate revenue / underlying revenue	61%	60%	61%	62%	63%	+
<b>Financial Position</b>						
Average liabilities per assessment	1,343	1,245	1,643	2,964	3,852	+
Current assets : Current liabilities	0.68:1	1.29:1	0.41:1	0.38:1	0.45:1	↓
Non current liabilities / Own Source of revenue	8.9%	8.4%	18.7%	53.2%	76.5%	+
Net operating cash flows / underlying revenue	20.9%	21.2%	22.0%	22.1%	23.8%	+
<b>Capital expenditure</b>						
Renewal	82%	83%	85%	117%	131%	+
Renewal and maintenance	101%	120%	119%	135%	146%	+
Capital expenditure : depreciation	1.57:1	2.06:1	3.61:1	4.2:1	3.53:1	+
Cash from operations / capital works	92%	61%	48%	42%	55%	↓
Capital works / rate revenue	37%	58%	75%	85%	68%	+

### Key to Trend

- + Budgeted increasing trend
- Neutral
- ↓ Budgeted decreasing trend

### Notes to indicators

#### Financial Performance

Stronger overall operating financial performance is expected in 2017-18 as represented by the ratios above with an increased underlying surplus. Ratio remains positive over the next four years

#### Financial Position

The trend indicates a modest decrease in the Council's short term liquidity financial position over the next four years.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

## APPENDIX E - COUNCIL WORKS PROGRAM 2017-18

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PROPERTY								
BUILDINGS								
New Asset Expenditure								
16B1407N	Property Services Sustainability New Works	216,000	0	0	0	0	0	216,000
17B1404N	KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		316,000	0	0	0	0	0	316,000
Asset Renewal								
17B1411R	Occupancy Permits Site Renewal Works	500,000	0	0	0	0	0	500,000
17B1412R	Property Services - Accommodation Improvements and Renewal	600,000	0	0	0	0	0	600,000
17B1414R	Property Services Commercial Works	580,000	0	0	0	0	0	580,000
17B1415R	Property Services Community Renewal Works	530,000	0	0	0	0	0	530,000
17B1416R	Property Services Corporate Renewal Works	5,470,000	0	0	0	0	0	5,470,000
17B1418R	Property Services Hazardous Material Remediation Program	150,000	0	0	0	0	0	150,000
17B1420R	Property Services Kensington Stockyard Precinct Works	0	0	0	160,000	0	0	160,000
17B4111R	Arts House Refurbishment of Foyer and Public Areas Stage 2	460,000	0	0	0	0	0	460,000
Total Asset Renewal Expenditure		8,290,000	0	0	160,000	0	0	8,450,000
TOTAL BUILDINGS		8,606,000	0	0	160,000	0	0	8,766,000
BUILDING IMPROVEMENTS								
Asset Renewal								
17B1417R	Property Services DDA Works	600,000	0	0	0	0	0	600,000
17B1421R	Property Services Sustainability Renewal Works	646,000	0	0	0	0	0	646,000
17B3201R	North Melbourne Community Centre	300,000	0	0	0	0	0	300,000
17B4505R	Family Services - Minor capital works and refurbishments to	250,000	0	0	0	0	0	250,000
Total Asset Renewal Expenditure		1,796,000	0	0	0	0	0	1,796,000
Asset Upgrade								
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPP) Progr	29,005,027	0	0	0	0	0	29,005,027
Total Asset Upgrade Expenditure		29,005,027	0	0	0	0	0	29,005,027
Asset Expansion								
16B4504N	LadyHuntingfield Child Care Centre - Upgrade	2,900,000	800,000	0	0	0	0	3,700,000
Total Asset Expansion Expenditure		2,900,000	800,000	0	0	0	0	3,700,000
TOTAL BUILDING IMPROVEMENTS		33,701,027	800,000	0	0	0	0	34,501,027
HERITAGE BUILDINGS								
New Asset Expenditure								
17B1401N	City Baths Master Planning	125,000	0	0	0	0	0	125,000
17B1406N	Melbourne Town Hall Venue Wifi and Facade Lighting	250,000	0	0	0	0	0	250,000
Total New Asset Expenditure		375,000	0	0	0	0	0	375,000
Asset Renewal								
17B1409R	Drill Hall Open Space Improvement Project	50,000	0	0	0	0	0	50,000
17B1410R	Kathleen Styme Post Occupancy Review Works	118,000	0	0	0	0	0	118,000
17B2001R	Town Hall Precinct (CH1 portion) Redevelopment	1,342,000	0	0	0	0	0	1,342,000
Total Asset Renewal Expenditure		1,510,000	0	0	0	0	0	1,510,000
Asset Upgrade								
16B3401N	An inspirational CityLab 2.0 Physical Space	950,000	0	0	0	0	0	950,000
Total Asset Upgrade Expenditure		950,000	0	0	0	0	0	950,000
TOTAL HERITAGE BUILDINGS		2,835,000	0	0	0	0	0	2,835,000
TOTAL PROPERTY		45,142,027	800,000	0	160,000	0	0	46,102,027



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
PLANT AND EQUIPMENT								
PLANT & EQUIPMENT								
New Asset Expenditure								
17B4404N	EMERGING TECHNOLOGY EQUIPMENT PURCHASE	40,000	0	0	0	0	0	40,000
17B5101N	Events Melbourne - Christmas Festival - Decorations Program (	1,250,000	0	0	0	0	0	1,250,000
Total New Asset Expenditure		1,290,000	0	0	0	0	0	1,290,000
Asset Renewal								
17B1312R	Corporate Transport Asset Renewal	31,000	0	0	0	0	0	31,000
17B4106R	Arts House staged replacement lighting and audio theatre	36,050	0	0	0	0	0	36,050
17B4110R	Arts House Projector Upgrade	100,000	0	0	0	0	0	100,000
17B4113R	Meat Market Elevating Work Platform (EWP)	25,000	0	0	0	0	0	25,000
17B5102R	Events Melbourne - Digital Signage Renewal	48,000	0	0	0	0	0	48,000
Total Asset Renewal Expenditure		240,050	0	0	0	0	0	240,050
TOTAL PLANT & EQUIPMENT		1,530,050	0	0	0	0	0	1,530,050
FIXTURES, FITTINGS & FURNITURE								
New Asset Expenditure								
17B5202N	Melbourne Visitor Centre - New Fitout works (Premium Centre	209,600	0	0	1,000,000	0	0	1,209,600
Total New Asset Expenditure		209,600	0	0	1,000,000	0	0	1,209,600
Asset Renewal								
17B5103R	Events Melbourne - Renewal of Melbourne Visitor Booth	20,000	0	0	0	0	0	20,000
Total Asset Renewal Expenditure		20,000	0	0	0	0	0	20,000
Asset Expansion								
17B4107N	Meat Market - Technical Upgrade	201,000	0	0	0	0	0	201,000
Total Asset Expansion Expenditure		201,000	0	0	0	0	0	201,000
TOTAL FIXTURES, FITTINGS & FURNITURE		430,600	0	0	1,000,000	0	0	1,430,600
COMPUTERS AND TELECOMMUNICATIONS								
New Asset Expenditure								
17B0301N	IT New - Bus Impr - HR Technology Modernisation	1,500,000	0	0	0	0	0	1,500,000
17B0302N	IT New - Digital Services Platform	5,000,000	0	0	0	0	0	5,000,000
17B0305N	IT New - What's On Business and Visitor Experience	1,500,000	0	0	0	0	0	1,500,000
17B3403N	Melbourne Knowledge Week Growth	80,000	0	0	50,000	0	0	130,000
17B3404N	Smart City Approach - Prototyping	200,000	0	0	50,000	0	0	250,000
Total New Asset Expenditure		8,280,000	0	0	100,000	0	0	8,380,000
Asset Renewal								
17B0303R	IT Renewal	6,000,000	0	0	0	0	0	6,000,000
Total Asset Renewal Expenditure		6,000,000	0	0	0	0	0	6,000,000
TOTAL COMPUTERS AND TELECOMMUNICATIONS		14,280,000	0	0	100,000	0	0	14,380,000
LIBRARY BOOKS								
Asset Renewal								
17B4401R	Library Collections Renewal	1,502,000	0	0	0	0	0	1,502,000
Total Asset Renewal Expenditure		1,502,000	0	0	0	0	0	1,502,000
TOTAL LIBRARY BOOKS		1,502,000	0	0	0	0	0	1,502,000
TOTAL PLANT AND EQUIPMENT		17,742,650	0	0	1,100,000	0	0	18,842,650

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
INFRASTRUCTURE								
ROADS								
New Asset Expenditure								
17B1361N	Road Safety Program	430,000	0	0	0	0	0	430,000
Total New Asset Expenditure		430,000	0	0	0	0	0	430,000
Asset Renewal								
17B1319R	Roads to Recovery Program	0	653,862	0	0	0	0	653,862
17B1320R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	673,454
17B1321R	Roadway Renewal	5,200,000	0	0	0	0	0	5,200,000
17B3102R	City Road Master Plan Implementation	0	0	0	357,000	0	0	357,000
17B3103R	Spencer Street Pedestrian Safety Works	270,000	0	0	0	0	0	270,000
Total Asset Renewal Expenditure		5,470,000	1,327,316	0	357,000	0	0	7,154,316
TOTAL ROADS		5,900,000	1,327,316	0	357,000	0	0	7,584,316
BRIDGES								
Asset Renewal								
17B1306R	New Guard Fences - Macaulay Road Bridge, Stock Subway Bridge	60,000	0	0	0	0	0	60,000
17B1348R	Princess Bridge Bluestone Repair works	0	0	750,000	0	0	0	750,000
Total Asset Renewal Expenditure		60,000	0	750,000	0	0	0	810,000
TOTAL BRIDGES		60,000	0	750,000	0	0	0	810,000
FOOTPATHS AND CYCLEWAYS								
New Asset Expenditure								
17B1358N	Bicycle Improvement Program	0	0	2,550,000	0	0	0	2,550,000
17B1360N	Walking Plan	180,000	0	0	0	0	0	180,000
17B5201N	Wayfinding signage: extending signs to priority areas	260,251	0	0	0	0	0	260,251
Total New Asset Expenditure		440,251	0	2,550,000	0	0	0	2,990,251
Asset Renewal								
17B1313R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	500,000
17B1322R	Footpath Renewal	5,200,000	0	0	0	0	0	5,200,000
17B3104R	St Kilda Road Master Plan	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		5,850,000	0	0	0	0	0	5,850,000
TOTAL FOOTPATHS AND CYCLEWAYS		6,290,251	0	2,550,000	0	0	0	8,840,251
DRAINAGE								
New Asset Expenditure								
17B1356N	Flood Mitigation Whiteman St / Clarendon St	1,500,000	0	0	0	0	0	1,500,000
17B1357N	New Drainage Infrastructure	270,000	0	0	0	0	0	270,000
Total New Asset Expenditure		1,770,000	0	0	0	0	0	1,770,000
Asset Renewal								
17B1314R	Flood Mitigation Renewal	2,080,000	0	0	0	0	0	2,080,000
17B1315R	Drains renewal	2,875,000	0	0	0	0	0	2,875,000
17B1317R	Kerb and Channel Renewal	1,700,000	0	0	0	0	0	1,700,000
Total Asset Renewal Expenditure		6,655,000	0	0	0	0	0	6,655,000
TOTAL DRAINAGE		8,425,000	0	0	0	0	0	8,425,000

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
RECREATIONAL, LEISURE & COMMUNITY FACILITIES								
New Asset Expenditure								
17B4403N	SKATE MELBOURNE PLAN IMPLEMENTATION PLACEHOLDER	50,000	0	0	0	0	0	50,000
17B4411N	ALEXANDRA GARDENS SKATEPARK (RIVERSLIDE) REDEVELOPMENT	75,000	0	0	0	0	0	75,000
17B4503N	Family Services Area - Play space	350,000	0	0	0	0	0	350,000
Total New Asset Expenditure		475,000	0	0	0	0	0	475,000
Asset Renewal								
17B4413R	COMMUNITY RECREATION FACILITY, SPORTSFIELD AND PAVILION	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		150,000	0	0	0	0	0	150,000
Asset Upgrade								
17B1505N	Melbourne City Marina electrical works Upgrade	53,200	0	0	0	0	0	53,200
17B4410N	COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN CROSS)	50,000	0	0	0	0	0	50,000
17B4414N	Leased Community Sports Club Lighting Upgrades	250,000	0	0	0	0	0	250,000
Total Asset Upgrade Expenditure		353,200	0	0	0	0	0	353,200
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES		978,200	0	0	0	0	0	978,200
WASTE MANAGEMENT								
Asset Expansion								
17B1307N	New Waste Management Compactors	200,000	0	0	0	0	0	200,000
Total Asset Expansion Expenditure		200,000	0	0	0	0	0	200,000
TOTAL WASTE MANAGEMENT		200,000	0	0	0	0	0	200,000
PARKS, OPEN SPACE & STREETSCAPES								
New Asset Expenditure								
13G8103N	Living Victoria Fund	0	0	0	2,887,000	0	0	2,887,000
13G8105N	Climate Adaptation - Urban Landscapes New Works	2,756,000	0	0	0	0	0	2,756,000
15G8135N	Boyd New Park	0	0	0	0	1,700,000	0	1,700,000
16B3318N	Greening Melbourne Implementation Plan	500,000	0	0	0	0	0	500,000
16B3320N	AMCOR Water Pipeline	160,000	0	0	0	0	0	160,000
16B3321N	Elliot Avenue Billabong	0	0	0	0	543,435	0	543,435
16B3324N	College Crs Stormwater Harvesting	0	0	0	0	330,000	0	330,000
17B1359N	Major Streetscape Improvements	150,000	0	2,200,000	0	0	0	2,350,000
17B3303N	Fawkner Park Master Plan implementation	400,000	0	0	0	250,000	0	650,000
17B3336N	Princes Park Master Plan Implementation	0	0	0	0	300,000	0	300,000
17B3337N	Urban Ecology and Biodiversity Strategy implementation	220,000	0	0	0	0	0	220,000
Total New Asset Expenditure		4,186,000	0	2,200,000	2,887,000	3,123,435	0	12,396,435
Asset Renewal								
17B1507R	Parks Renewal Works Program	7,000,000	0	0	0	0	0	7,000,000
17B1513R	Parks Tree Planting and Replacement Program	1,569,000	0	0	0	0	0	1,569,000
17B3101R	City River	100,000	0	0	0	0	0	100,000
17B3302R	Climate Adaptation in streetscapes (renewal)	1,000,000	0	0	0	0	0	1,000,000
17B3338R	Birrarung Marr Master Plan and Implementation	0	0	0	0	200,000	0	200,000
17B3339R	Carlton Gardens Master Plan and Implementation	0	0	0	0	200,000	0	200,000
17B3341R	Holland Park Playground Renewal	100,000	0	0	0	0	0	100,000
Total Asset Renewal Expenditure		9,769,000	0	0	0	400,000	0	10,169,000

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
Asset Upgrade								
17B1354N	Elizabeth St South Streetscape Improvements	0	0	1,500,000	0	0	0	1,500,000
17B1503N	Southbank Promenade - Landscape Upgrade	0	0	0	2,900,000	0	0	2,900,000
17B3205N	Racecourse Road	80,000	0	0	0	0	0	80,000
17B3301N	Domain Parklands Master Plan implementation	0	0	0	0	160,000	0	160,000
17B3307N	Royal Park Master Plan	0	0	0	0	100,000	0	100,000
17B3334N	North Bank Open Space & Public Realm Projects	0	0	0	0	500,000	0	500,000
Total Asset Upgrade Expenditure		80,000	0	1,500,000	2,900,000	760,000	0	5,240,000
Asset Expansion								
14G8111N	Southbank Boulevard Upgrading	0	0	0	4,000,000	4,000,000	0	8,000,000
14G8129N	Dodds Street linear park, Southbank	0	0	0	0	3,000,000	0	3,000,000
16B3333N	Lincoln Square (Landscape Concept Plan)	200,000	0	0	0	0	0	200,000
17B3335N	Open Space Strategy Park Expansion Program	0	0	0	0	1,630,000	0	1,630,000
Total Asset Expansion Expenditure		200,000	0	0	4,000,000	8,630,000	0	12,830,000
TOTAL PARKS, OPEN SPACE & STREETSCAPES		14,235,000	0	3,700,000	9,787,000	12,913,435	0	40,635,435
OTHER STRUCTURES								
New Asset Expenditure								
16B1335N	Pedestrian Monitoring Program	30,000	0	0	0	0	0	30,000
17B3402N	Innovation District	300,000	0	0	0	0	0	300,000
17B4101N	Public Art Melbourne (Growth Areas)	158,000	0	0	0	0	0	158,000
17B4102N	Public Art Melbourne and Collection	50,000	0	0	0	0	0	50,000
Total New Asset Expenditure		538,000	0	0	0	0	0	538,000
Asset Renewal								
17B1316R	Parking Meter Renewal	1,378,000	0	0	0	0	0	1,378,000
17B1318R	Street Furniture Renewal	400,000	0	0	0	0	0	400,000
17B1372R	Banner Pole Renewal	50,000	0	0	0	0	0	50,000
Total Asset Renewal Expenditure		1,828,000	0	0	0	0	0	1,828,000
Asset Expansion								
17B4301N	Smoke-free Areas Initiative	100,000	0	0	0	0	0	100,000
Total Asset Expansion Expenditure		100,000	0	0	0	0	0	100,000
TOTAL OTHER STRUCTURES		2,466,000	0	0	0	0	0	2,466,000
TOTAL INFRASTRUCTURE		38,554,451	1,327,316	7,000,000	10,144,000	12,913,435	0	69,939,202
TOTAL CAPITAL WORKS PROGRAM		101,439,128	1,327,316	7,000,000	11,404,000	12,913,435	0	134,883,879

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

MAINTENANCE PROGRAM							
CAPITAL GRANT							
17B1309M	Traffic Signal Installations	380,000	0	0	0	0	380,000
17B1393M	Street Lighting Renewal (LED rollout -New Upgrade)	0	0	0	0	5,000,000	5,000,000
17B2108M	Melbourne Contemporary Pavilion	300,000	0	0	0	0	300,000
17B4105M	Public Art Melbourne - Signature Event - Big Ideas: NGV Trie	100,000	0	0	0	0	100,000
17B4502M	Carlton Primary School: Integrated Child and Family Centre	3,000,000	0	0	0	0	3,000,000
TOTAL CAPITAL GRANT		3,780,000	0	0	0	5,000,000	8,780,000
MAINTENANCE							
17B0304M	IT Maintenance	1,500,000	0	0	0	0	1,500,000
17B1301M	Bridge Maintenance	317,750	0	0	0	0	317,750
17B1302M	Street Lighting Maintenance (OMR Charges)	1,400,000	0	0	0	0	1,400,000
17B1303M	Wharf and Marina Maintenance	150,000	0	0	0	0	150,000
17B1304M	Street Trading Infrastructure Maintenance	204,000	0	0	0	0	204,000
17B1306M	Safe City & Corporate Cameras System Maintenance	133,000	0	0	0	0	133,000
17B1307M	Corporate Security Access and Control Maintenance	116,000	0	0	0	0	116,000
17B1308M	Bicycle lane maintenance	161,500	0	0	0	0	161,500
17B1310M	Pump station maintenance	54,000	0	0	0	0	54,000
17B1311M	Maintenance of new Pedestrian Monitoring Sensors & replaceme	30,000	0	0	0	0	30,000
17B1316M	Fire Hydrant Maintenance	50,000	0	0	0	0	50,000
17B1337M	Solar Compactor Bins	800,000	0	0	0	0	800,000
17B1345M	Banner Pole Maintenance	40,000	0	0	0	0	40,000
17B1375M	Street Lighting Upgrade	0	0	0	0	820,000	820,000
17B1422M	Accommodation Modifications	300,000	0	0	0	0	300,000
17B1423M	Furniture and Equipment	108,462	0	0	0	0	108,462
17B1424M	Property Services Annual Minor Program Works	810,000	0	0	0	0	810,000
17B1509M	Parks Maintenance Works Program	1,100,000	0	0	0	0	1,100,000
17B2101M	Advance Architectural Design	100,000	0	0	0	0	100,000
17B2102M	Advance Industrial Design	50,000	0	0	0	0	50,000
17B2103M	Advance Landscape Architectural Design	100,000	0	0	0	0	100,000
17B2104M	Advance Parks Design Works	100,000	0	0	0	0	100,000
17B2105M	Advance Streetscape Design	50,000	0	0	0	0	50,000
17B2106M	Advance Urban Design	50,000	0	0	0	0	50,000
17B2107M	Maintenance of City Pedestrian Signage	105,000	0	0	0	0	105,000
17B2109M	Melbourne Contemporary Pavilion Maintenance	250,000	0	0	0	0	250,000
17B2301M	Melbourne Metro Rail	250,000	0	0	0	0	250,000
17B3342M	Urban Forest Health (Pest & Disease Management)	270,000	0	0	0	0	270,000
17B3343M	Green Our Rooftop (Green Our City Action Plan implementation	750,000	0	0	1,250,000	0	2,000,000
17B3345M	Project initiation for open space and green infrastructure	200,000	0	0	0	0	200,000
17B4115M	ArtPlay Equipment and Furniture Maintenance	43,709	0	0	0	0	43,709
17B4116M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	40,000
17B4117M	Capital Maintenance of the Art and Heritage Collection	190,000	0	0	0	0	190,000
17B4118M	Creative Spaces Maintenance	54,684	0	0	0	0	54,684
17B4119M	Public Art Program - Public Art Melbourne Lab and Maintenanc	262,500	0	0	0	0	262,500
17B4120M	Signal Equipment and Furniture Maintenance	56,276	0	0	0	0	56,276
17B4421M	In-House Managed Recreation Facility Equipment, Renewal and	130,000	0	0	0	0	130,000
17B4422M	Library and Community Hubs Equipment, Renewal and Maintenanc	170,000	0	0	0	0	170,000
17B4423M	YMCA Managed Recreation Facility Equipment, Renewal and Main	130,000	0	0	0	0	130,000
17B4506M	Children Centres - Equipment maintenance and renewal	60,000	0	0	0	0	60,000
17B5104M	Events Melbourne - Christmas Festival - Decorations Program	1,550,000	0	0	0	0	1,550,000
17B5105M	Events Melbourne - Moomba Festival Infrastructure Maintenanc	50,000	0	0	0	0	50,000
17B5106M	Events Melbourne - Premier Event Infrastructure Maintenance	65,000	0	0	0	0	65,000
17B5203M	Wayfinding signage program - Maintenance	72,800	0	0	0	0	72,800
TOTAL MAINTENANCE		12,424,681	0	0	1,250,000	820,000	14,494,681
TOTAL MAINTENANCE PROGRAM		16,204,681	0	0	1,250,000	5,820,000	23,274,681
TOTAL PROGRAM		117,643,809	2,127,316	7,000,000	12,654,000	12,913,435	158,158,560

# ANNUAL PLAN AND BUDGET

2017-2018  
DRAFT

## APPENDIX F - FEES AND CHARGES SCHEDULE

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Urban Sustainability	Developer Stormwater Management Fee - Incurred when Planning Scheme requirements are not met	per hectare	31,105.00	31,885.00	2.51%
Arts Melbourne	10x10 Meter stage removal/replacement	Each	1,750.00	1,800.00	2.86%
Arts Melbourne	Additional Production: In House Sound System	Per Event/Project	200.00	206.00	3.00%
Arts Melbourne	Additional Production: Use of Data Projector - LARGE - BARCO	Per Event/Project	300.00	309.00	3.00%
Arts Melbourne	Additional Production: Use of Engineering Report	Per Hour	250.00	90.00	Price reduction is based on actual cost of producing the report.
Arts Melbourne	Additional Production: Use Wifi per Pavilion Event inc Data	Per Event/Project	750.00	700.00	Review of existing price based on market comparisons
Arts Melbourne	Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	85.00	88.00	3.53%
Arts Melbourne	Additional Staff: Rigger	Per Hour	0.00	90.00	New service offered
Arts Melbourne	Additional Staff: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	55.00	57.00	3.64%
Arts Melbourne	Additional Staffing: Cleaning - Basic Event Clean	Per Event	148.00	153.00	3.38%
Arts Melbourne	Additional Staffing: Cleaning On Site during event	Per Hour Minimum 4 Hour	55.00	57.00	3.64%
Arts Melbourne	Additional Staffing: Cleaning:Standard Event Weekly Clean	Per Week	442.00	455.00	2.94%
Arts Melbourne	Keys: Extra Key or FOB	Per Key/Fob	37.00	38.00	2.70%
Arts Melbourne	Kitchen hire: hire and extensive clean	Each	442.00	455.00	2.94%
Arts Melbourne	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,670.00	1,720.00	2.99%
Arts Melbourne	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	6,875.00	7,081.00	3.00%
Arts Melbourne	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	275.00	283.00	2.91%
Arts Melbourne	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	465.00	479.00	3.01%
Arts Melbourne	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,870.00	1,926.00	2.99%
Arts Melbourne	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	820.00	845.00	3.05%
Arts Melbourne	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,365.00	1,406.00	3.00%
Arts Melbourne	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	7,680.00	7,910.00	2.99%
Arts Melbourne	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	2,735.00	2,817.00	3.00%
Arts Melbourne	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	15,360.00	15,821.00	3.00%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,170.00	1,205.00	2.99%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Week	4,670.00	4,810.00	3.00%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	185.00	191.00	3.24%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	309.00	319.00	3.24%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,220.00	1,257.00	3.03%
Arts Melbourne	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Day	835.00	860.00	2.99%
Arts Melbourne	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Week	3,355.00	3,456.00	3.01%
Arts Melbourne	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	140.00	144.00	2.86%
Arts Melbourne	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	230.00	237.00	3.04%
Arts Melbourne	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	910.00	934.00	2.64%
Arts Melbourne	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Week	765.00	788.00	3.01%



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Arts Melbourne	Meeting Room: Commercial - Arts Meeting/Rehearsal- Large Room	Per Day	192.00	198.00	3.13%
Arts Melbourne	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Half Day	185.00	191.00	3.24%
Arts Melbourne	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Day	300.00	309.00	3.00%
Arts Melbourne	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Week	1,200.00	1,236.00	3.00%
Arts Melbourne	Meeting Room: Commercial - Meeting/Rehearsal- Large Room	Per Half Day	115.00	118.00	2.61%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal- Large Room	Per Day	125.00	129.00	3.20%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room	Per Week	510.00	525.00	2.94%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Rehearsal - Large Room	Per Half Day	140.00	144.00	2.86%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Rehearsal - Large Room	Per Day	230.00	237.00	3.04%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Rehearsal - Large Room	Per Week	910.00	937.00	2.97%
Arts Melbourne	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Day	95.00	98.00	3.16%
Arts Melbourne	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Half Day	55.00	57.00	3.64%
Arts Melbourne	Meeting Room: Independent & Unfunded - Seminar/Class/Rehearsal - Large Room	Per Half Day	90.00	93.00	3.33%
Arts Melbourne	Meeting Room: Independent & Unfunded - Seminar/Class/Rehearsal - Large Room	Per Day	151.00	156.00	3.31%
Arts Melbourne	Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room	Per Week	385.00	397.00	3.12%
Arts Melbourne	Meeting Room: Independent & Unfunded - Seminar/Class/Rehearsal - Large Room	Per Week	615.00	633.00	2.93%
Arts Melbourne	Old Café: Commercial: Day	Per Day	140.00	144.00	2.86%
Arts Melbourne	Old Café: Commercial: Half Day	Per Half Day	80.00	82.00	2.50%
Arts Melbourne	Old Café: Commercial: Week	Per Week	450.00	464.00	3.11%
Arts Melbourne	Old Café: Grant Supported Not For Profit: Day	Per Day	90.00	93.00	3.33%
Arts Melbourne	Old Café: Grant Supported Not For Profit: Half Day	Per Half Day	60.00	62.00	3.33%
Arts Melbourne	Old Café: Grant Supported Not For Profit: Week	Per Week	352.00	363.00	3.13%
Arts Melbourne	Old Café: Independent & Unfunded: Day	Per Day	60.00	62.00	3.33%
Arts Melbourne	Old Café: Independent & Unfunded: Half Day	Per Half Day	40.00	41.00	2.50%
Arts Melbourne	Old Café: Independent & Unfunded: Week	Per Week	235.00	242.00	2.98%
Arts Melbourne	Set up and pack up of Meeting	Per Event	150.00	155.00	3.33%
Arts Melbourne	Stables : Commercial - Arts Performance/Function - Stables	Per Half Day	750.00	773.00	3.07%
Arts Melbourne	Stables : Commercial - Arts Performance/Function - Stables	Per Day	1,100.00	1,133.00	3.00%
Arts Melbourne	Stables : Commercial - Arts Performance/Function - Stables	Per Week	5,000.00	5,150.00	3.00%
Arts Melbourne	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Day	230.00	237.00	3.04%
Arts Melbourne	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Week	780.00	803.00	2.95%
Arts Melbourne	Stables : Events - Corporate Function/Reception - Stables	Per Half Day	1,125.00	1,159.00	3.02%
Arts Melbourne	Stables : Events - Corporate Function/Reception - Stables	Per Day	1,650.00	1,700.00	3.03%
Arts Melbourne	Stables : Events - Corporate Function/Reception - Stables	Per Week	7,500.00	7,725.00	3.00%
Arts Melbourne	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Half Day	320.00	330.00	3.13%
Arts Melbourne	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Day	465.00	479.00	3.01%
Arts Melbourne	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Week	1,870.00	1,926.00	2.99%
Arts Melbourne	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	76.00	78.00	2.63%
Arts Melbourne	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Day	126.00	130.00	3.17%



# ANNUAL PLAN AND BUDGET

2017-2018  
DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Arts Melbourne	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Week	506.00	521.00	2.96%
Arts Melbourne	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Half Day	230.00	237.00	3.04%
Arts Melbourne	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Day	280.00	288.00	2.86%
Arts Melbourne	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Week	1,100.00	1,133.00	3.00%
Arts Melbourne	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	47.00	48.00	2.13%
Arts Melbourne	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Day	78.00	80.00	2.56%
Arts Melbourne	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Week	307.00	316.00	2.93%
Arts Melbourne	Stables : Commercial - Rehearsal/Meeting/Exhibition	Per Half Day	125.00	129.00	3.20%
Arts Melbourne	Stables : Events - Bump in/Bump Out	Per Half Day	188.00	194.00	3.19%
Arts Melbourne	Stables : Events - Bump in/Bump Out	Per Day	345.00	355.00	2.90%
Arts Melbourne	Stables : Events - Bump in/Bump Out	Per Week	1,170.00	1,205.00	2.99%
Arts Melbourne	Tiered Seating Systems	Each	1,750.00	1,800.00	2.86%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (6 months)	Per Application	135.00	140.00	3.70%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (6 months)	Per Application	115.00	120.00	4.35%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (9 months)	Per Application	200.00	210.00	5.00%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (Annual Registration)	Per Application	135.00	140.00	3.70%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (Annual Registration)	Per Application	115.00	120.00	4.35%
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises / Class 2 Premises	Per Registration	650.00	670.00	3.08%
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises / Class 3 Premises	Per Registration	580.00	590.00	1.72%
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Large	Per Registration	1,590.00	1,630.00	2.52%
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Medium	Per Registration	1,140.00	1,170.00	2.63%
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Small	Per Registration	880.00	900.00	2.27%
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Large	Per Registration	1,480.00	1,520.00	2.70%
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Medium	Per Registration	1,080.00	1,110.00	2.78%
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Small	Per Registration	810.00	830.00	2.47%
Health and Wellbeing	Food Act New Premises Registration/Priority Service (5 working day turn around)	Per Registration	270.00	280.00	3.70%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	410.00	420.00	2.44%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	355.00	365.00	2.82%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	320.00	330.00	3.13%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	195.00	200.00	2.56%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	195.00	200.00	2.56%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	170.00	175.00	2.94%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	125.00	130.00	4.00%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	355.00	365.00	2.82%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	325.00	335.00	3.08%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	285.00	290.00	1.75%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	170.00	175.00	2.94%
Health and Wellbeing	Food Act Premises Alterations Fee - Priority Service (5 working day turn around)	Per Application	270.00	280.00	3.70%
Health and Wellbeing	Food Act Property Enquiry: Food Act Registration	Per Application	240.00	250.00	4.17%
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises - Medium	Per Application	355.00	365.00	2.82%
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises - Large	Per Application	410.00	420.00	2.44%
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises - Small	Per Application	320.00	330.00	3.13%
Health and Wellbeing	Food Act Registration Transfer/ Class 2 / Temporary Stall - (Annually Registered)	Per Application	135.00	140.00	3.70%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 / Temporary Stall - (Annually Registered)	Per Application	115.00	120.00	4.35%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Mobile Food Premises / Vehicle	Per Application	170.00	175.00	2.94%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	125.00	130.00	4.00%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Large	Per Application	355.00	365.00	2.82%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Medium	Per Application	325.00	335.00	3.08%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Small	Per Application	285.00	290.00	1.75%
Health and Wellbeing	Food Act Registration/Class 2 / Temporary Food Premises - (Quarter Registration)	Per Registration	220.00	230.00	4.55%
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises - Large	Per Registration	820.00	840.00	2.44%
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises - Medium	Per Registration	710.00	730.00	2.82%
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises - Small	Per Registration	640.00	660.00	3.13%
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 / Temporary Food Premises - (Annual Registration)	Per Registration	270.00	280.00	3.70%
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 Mobile Food Premises / Vehicle	Per Application	390.00	400.00	2.56%
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 Vending Machine Registration	Per Application	390.00	400.00	2.56%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Quarter Registration)	Per Registration	165.00	170.00	3.03%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Week Registration)	Per Registration	125.00	130.00	4.00%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Food Premises - (Annual Registration)	Per Registration	230.00	240.00	4.35%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Mobile Food Premises / Vehicle	Per Application	340.00	350.00	2.94%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	250.00	260.00	4.00%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises - Large	Per Registration	710.00	730.00	2.82%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises - Medium	Per Registration	650.00	670.00	3.08%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises - Small	Per Registration	570.00	580.00	1.75%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Vending Machine Registration	Per Application	340.00	350.00	2.94%
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 0-25 stalls	Per Registration	700.00	720.00	2.86%
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 26-50 stalls	Per Registration	1,270.00	1,300.00	2.36%
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 51-100 stalls	Per Registration	1,880.00	1,930.00	2.66%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 101-200 stalls	Per Registration	2,470.00	2,530.00	2.43%
Health and Wellbeing	Food Act Registration/Transfer/ Class 2 Mobile Food Premises / Vehicle	Per Application	195.00	200.00	2.56%
Health and Wellbeing	Food Act Registration/Transfer/ Class 2 Vending Machine Registration	Per Application	195.00	200.00	2.56%
Health and Wellbeing	Food Act Registration/Transfer/ Class 3 Vending Machine Registration	Per Application	170.00	175.00	2.94%
Health and Wellbeing	New Registration Prescribed Accommodation 4-10 beds Jan - Mar	Per Registration	340.00	350.00	2.94%
Health and Wellbeing	Permits: Septic Tank and Grey Water Permit	Per Application	240.00	250.00	4.17%
Health and Wellbeing	Permits: Water Carrier	Per Application	240.00	250.00	4.17%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	185.00	190.00	2.70%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	250.00	260.00	4.00%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	125.00	130.00	4.00%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	250.00	260.00	4.00%
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry: Low & High Risk	Per Application	135.00	140.00	3.70%
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry: Prescribed Accommodation	Per Application	165.00	170.00	3.03%
Health and Wellbeing	Public Health & Wellbeing Act Registration / Temporary Premises / Event Group Registrations	Per Registration	250.00	260.00	4.00%
Health and Wellbeing	Public Health & Wellbeing Act, Hairdresser and or Temporary Make -up Registration "one off" fee "on-going" (no renewals)	Per Registration	250.00	260.00	4.00%
Health and Wellbeing	Public Health and Wellbeing Act Plans Assessment: Hairdresser, Skin penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	220.00	230.00	4.55%
Health and Wellbeing	Public Health and Wellbeing Act Plans Assessment: Prescribed Accommodation	Per Application	260.00	270.00	3.85%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,670.00	1,710.00	2.40%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Apr-Jun	Per Registration	300.00	310.00	3.33%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jan-Mar	Per Registration	390.00	400.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jul-Dec	Per Registration	195.00	200.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Apr-Jun	Per Registration	300.00	310.00	3.33%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jan-Mar	Per Registration	390.00	400.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jul-Dec	Per Registration	195.00	200.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Apr-Jun	Per Registration	255.00	260.00	1.96%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Jul-Dec	Per Registration	170.00	175.00	2.94%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer - Low & High Risk	Per Application	125.00	130.00	4.00%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 11-15 beds	Per Application	195.00	200.00	2.56%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 15-over beds	Per Application	195.00	200.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 4-10 beds	Per Registration	170.00	175.00	2.94%
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 11-15 beds	Per Registration	390.00	400.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 15-over beds	Per Registration	390.00	400.00	2.56%
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 4-10 beds	Per Registration	340.00	350.00	2.94%
Libraries and Recreation	Boyd Community Hub: Principals Office -Commercial Rate Commercial Small Room with Limited AV	Per Hour - HOUR	15.50	15.90	2.58%
Libraries and Recreation	Boyd Community Hub: Principals Office - Community Groups within CoM Community Groups within CoM Small Room Limited AV	Per Hour - HOUR	3.00	3.10	3.33%
Libraries and Recreation	Boyd Community Hub: Principals Office - Community groups outside CoM Community groups outside CoM Small Room Limited AV	Per Hour - HOUR	7.00	7.20	2.86%
Libraries and Recreation	Boyd Community Hub: Assembly Hall - Commercial Rate Commercial Large Room with AV	Per Hour - HOUR	50.50	52.80	4.55%
Libraries and Recreation	Boyd Community Hub: Assembly Hall -Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Boyd Community Hub: Assembly Office - Community groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	24.50	26.10	6.53%
Libraries and Recreation	Library at The Dock: Activities Room - Commercial Commercial Large Room with AV	Per Hour - HOUR	50.50	52.80	4.55%
Libraries and Recreation	Library at The Dock: Activities Room - Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Activities Room - Community Groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Library at The Dock: Performance Space - Commercial	Per Hour - HOUR	123.00	126.00	2.44%
Libraries and Recreation	Library at The Dock: Performance Space - Community Groups within CoM	Per Hour - HOUR	24.50	25.00	2.04%
Libraries and Recreation	Library at The Dock: Performance Space - Community Groups outside CoM	Per Hour - HOUR	61.50	63.00	2.44%
Libraries and Recreation	Library at The Dock: Community Room - Commercial	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Library at The Dock: Community Room - Community Groups within CoM	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Community Room - Community Groups outside CoM	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Library at The Dock: Meeting Room 1 - Commercial Commercial Small Room with Limited AV	Per Hour - HOUR	20.50	21.00	2.44%
Libraries and Recreation	Library at The Dock: Meeting Room 1 - Community Groups within CoM Community Groups within CoM Small Room Limited AV	Per Hour - HOUR	4.00	4.10	2.50%
Libraries and Recreation	Library at The Dock: Meeting Room 1 - Community Groups outside CoM Community groups outside CoM Small Room Limited AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Meeting Room 2 - Commercial Commercial Small Room no AV	Per Hour - HOUR	15.50	15.90	2.58%
Libraries and Recreation	Library at The Dock: Meeting Room 2 - Community Groups within CoM Community Groups within CoM Small Room no AV	Per Hour - HOUR	3.00	3.10	3.33%
Libraries and Recreation	Library at The Dock: Meeting Room 2 - Community Groups outside CoM Community groups outside CoM Small Room no AV	Per Hour - HOUR	8.00	8.20	2.50%
Libraries and Recreation	Library at The Dock: Meeting Room 3 - Commercial Commercial Small Room no AV	Per Hour - HOUR	15.50	15.90	2.58%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Library at The Dock: Meeting Room 3 - Community Groups within CoM Community Groups within CoM Small Room no AV	Per Hour - HOUR	3.00	3.10	3.33%
Libraries and Recreation	Library at The Dock: Meeting Room 3 - Community Groups outside CoM Community Groups outside CoM Small Room no AV	Per Hour - HOUR	8.00	8.20	2.50%
Libraries and Recreation	Library at The Dock: Outdoor Activity Space - Commercial	Per Hour - HOUR	18.50	18.95	2.43%
Libraries and Recreation	Library at The Dock: Outdoor Activity Space - Community Groups within CoM	Per Hour - HOUR	4.00	4.10	2.50%
Libraries and Recreation	Library at The Dock: Outdoor Activity Space - Community Groups outside CoM	Per Hour - HOUR	9.00	9.25	2.78%
Libraries and Recreation	Library at The Dock: Editing Suite and Recording Studio - Commercial Commercial Recording Studio	Per Hour - HOUR	39.00	40.00	2.56%
Libraries and Recreation	Library at The Dock: Editing Suite and Recording Studio - Community Groups within CoM Community Groups within CoM Recording Studio	Per Hour - HOUR	8.00	8.20	2.50%
Libraries and Recreation	Library at The Dock: Editing Suite and Recording Studio - Community Groups outside CoM Community Groups outside CoM Recording Studio	Per Hour - HOUR	19.50	20.00	2.56%
Libraries and Recreation	Library at The Dock: Practice Room 1 - Commercial Commercial Practice Room	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Practice Room 1 - Community Groups within CoM Community Groups within CoM Practice Room	Per Hour - HOUR	2.00	2.10	5.00%
Libraries and Recreation	Library at The Dock: Practice Room 1 - Community Groups outside CoM Community Groups outside CoM Practice Room	Per Hour - HOUR	5.00	5.10	2.00%
Libraries and Recreation	Library at The Dock: Practice Room 2 - Commercial Commercial Practice Room	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Practice Room 2 - Community Groups within CoM Community Groups within CoM Practice Room	Per Hour - HOUR	2.00	2.10	5.00%
Libraries and Recreation	Library at The Dock: Practice Room 2 - Community Groups outside CoM Community Groups outside CoM Practice Room	Per Hour - HOUR	5.00	5.10	2.00%
Libraries and Recreation	Library at The Dock: Makers' Space - Commercial (Materials additional)	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Makers' Space - Community Groups within CoM	Per Hour - HOUR	2.00	2.10	5.00%
Libraries and Recreation	Library at The Dock: Makers' Space - Community Groups outside CoM	Per Hour - HOUR	5.00	5.10	2.00%
Libraries and Recreation	Library at The Dock: Gameplay Space - Commercial	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Gameplay Space - Community Groups within CoM	Per Hour - HOUR	2.00	2.10	5.00%
Libraries and Recreation	Library at The Dock: Gameplay Space - Community Groups outside CoM	Per Hour - HOUR	5.00	5.10	2.00%
Libraries and Recreation	Library at The Dock: Animation Zone - Commercial	Per Hour - HOUR	36.00	36.90	2.50%
Libraries and Recreation	Library at The Dock: Animation Zone - Community Groups within CoM	Per Hour - HOUR	7.00	7.20	2.86%
Libraries and Recreation	Library at The Dock: Animation Zone - Community Groups outside CoM	Per Hour - HOUR	18.50	19.00	2.70%
Libraries and Recreation	Library at The Dock: Gallery and Exhibition Space - Commercial	Per Week - WEEK	1,026.00	1,051.00	2.44%
Libraries and Recreation	Library at The Dock: Gallery and Exhibition Space - Community Groups within CoM	Per Week - WEEK	205.00	210.00	2.44%
Libraries and Recreation	Library at The Dock: Gallery and Exhibition Space - Community Groups outside CoM	Per Week - WEEK	513.00	526.00	2.53%
Libraries and Recreation	Kensington Town Hall: Supper Room - Commercial Commercial Large Room with AV	Per Hour - HOUR	66.50	68.00	2.26%
Libraries and Recreation	Kensington Town Hall: Supper Room - Community Groups within CoM	Per Hour - HOUR	13.50	13.80	2.22%
Libraries and Recreation	Kensington Town Hall: Supper Room - Community Groups outside CoM	Per Hour - HOUR	33.50	34.50	2.99%
Libraries and Recreation	Kensington Town Hall: Main Hall - Commercial	Per Hour - HOUR	112.00	115.00	2.68%
Libraries and Recreation	Kensington Town Hall: Main Hall - Community Groups within CoM	Per Hour - HOUR	22.50	23.00	2.22%
Libraries and Recreation	Kensington Town Hall: Main Hall - Community Groups outside CoM	Per Hour - HOUR	56.00	57.50	2.68%
Libraries and Recreation	Kensington Town Hall: Training Room - Commercial Commercial Large Room with AV	Per Hour - HOUR	51.50	52.80	2.52%



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Kensington Town Hall: Training Room - Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Kensington Town Hall: Training Room - Community Groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Kensington Town Hall: Conference Room - Commercial Commercial Large Room with AV	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Kensington Town Hall: Conference Room - Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Kensington Town Hall: Conference Room - Community Groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Activity Room 1 - Commercial Commercial Mid-sized Room with AV	Per Hour - HOUR	31.00	31.50	1.61%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Activity Room 1 - Community Groups within CoM Community Group within CoM Mid-sized Room with AV	Per Hour - HOUR	6.00	6.20	3.33%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Activity Room 1 - Community Groups outside CoM Community Groups outside CoM Mid-sized Room with AV	Per Hour - HOUR	15.50	15.90	2.58%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Activity Room 2 - Commercial Commercial Mid-sized Room with AV	Per Hour - HOUR	31.00	31.50	1.61%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Activity Room 2 - Community Groups within CoM Community Group within CoM Mid-sized Room with AV	Per Hour - HOUR	6.00	6.20	3.33%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Activity Room 2 - Community Groups outside CoM Community Groups outside CoM Mid-sized Room with AV	Per Hour - HOUR	15.50	15.90	2.58%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 2 - Commercial	Per Hour - HOUR	20.50	21.00	2.44%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 2 - Community Groups within CoM	Per Hour - HOUR	4.00	4.10	2.50%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 2 - Community Groups outside CoM	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 3 - Commercial Commercial Mid-sized Room with AV	Per Hour - HOUR	30.00	31.50	5.00%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 3 - Community Groups within CoM Community Group within CoM Mid-sized Room with AV	Per Hour - HOUR	2.00	6.20	Review of existing price based on cost for providing service
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 3 - Community Groups outside CoM Community Groups outside CoM Mid-sized Room with AV	Per Hour - HOUR	5.00	15.90	Review of existing price based on cost for providing service
Libraries and Recreation	Kathleen Syme Library and Community Centre: Multi Purpose Room 1 - Commercial Commercial Large Room with AV	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Multi Purpose Room 1 - Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Multi Purpose Room 1 - Community Groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Multi Purpose Room 2 - Commercial Commercial Large Room with AV	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Multi Purpose Room 2 - Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Kathleen Syme Library and Community Centre: Multi Purpose Room 2 - Community Groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Training and Learning Room - Commercial	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Training and Learning Room - Community Groups within CoM	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Training and Learning Room - Community Groups outside CoM	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Community Office - Community Groups within CoM	Per Hour - HOUR	4.00	4.10	2.50%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Art Room - Commercial Commercial Large Room with AV	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Art Room - Community Groups within CoM Community Groups within CoM Large Room with AV	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Art Room - Community Groups outside CoM Community groups outside CoM Large Room with AV	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Recording Studio - Commercial Commercial Recording Studio	Per Hour - HOUR	39.00	40.00	2.56%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Recording Studio - Community Groups within CoM Community Groups within CoM Recording Studio	Per Hour - HOUR	8.00	8.20	2.50%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Recording Studio - Community Groups outside CoM Community Groups outside CoM Recording Studio	Per Hour - HOUR	19.50	20.00	2.56%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Commercial Kitchen - Commercial	Per Hour - HOUR	133.50	52.80	-60.45%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Commercial Kitchen - Community Groups within CoM	Per Hour - HOUR	26.50	10.75	-59.43%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Commercial Kitchen - Community Groups outside CoM	Per Hour - HOUR	66.50	26.10	-60.75%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Library Activity Area - Commercial	Per Hour - HOUR	20.50	21.00	2.44%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Library Activity Area - Community Groups within CoM	Per Hour - HOUR	4.00	4.10	2.50%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Library Activity Area - Community Groups outside CoM	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Harbour View Room Set Up/Pack Down fee - Commercial	Per Hour - HOUR	51.50	52.80	2.52%
Libraries and Recreation	Library at The Dock: Harbour View Room Set Up/Pack Down fee - Community Groups within CoM	Per Hour - HOUR	10.50	10.75	2.38%
Libraries and Recreation	Library at The Dock: Harbour View Room Set Up/Pack Down fee - Community Groups outside CoM	Per Hour - HOUR	25.50	26.10	2.35%
Libraries and Recreation	Cleaning Cost (min 2 hour call out) Mon - Fri	Per Hour - HOUR	Fee range from 11.50 to 56.50	36.05	Cost recovery. Cleaning / Security / Technical assistance is not charged at tiered rates (ie Commercial/Community) - should be one flat fee for each service regardless of the hirer's nature. Rates differ depending on what day of the week.
Libraries and Recreation	Cleaning Cost (min 2 hour call out) Saturday	Per Hour - HOUR		46.35	
Libraries and Recreation	Cleaning Cost (min 2 hour call out) Sunday	Per Hour - HOUR		66.95	
Libraries and Recreation	Security / Staff Cost (min 4 hour call out) Mon - Fri	Per Hour - HOUR	Fee range from 11.50 to 56.50	37.52	
Libraries and Recreation	Security / Staff Cost (min 4 hour call out) Saturday	Per Hour - HOUR		45.05	
Libraries and Recreation	Security / Staff Cost (min 4 hour call out) Saturday	Per Hour - HOUR		58.89	
Libraries and Recreation	Technical Assistance Cost (min 4 hour call out)	Per Hour - HOUR	Fee range from 11.50 to 56.50	60.00	
Libraries and Recreation	Technical Assistance Cost (min 4 hour call out) Community Groups within CoM	Per Hour - HOUR		0.00	
Libraries and Recreation	Technical Assistance Cost (min 4 hour call out) Community Groups outside CoM	Per Hour - HOUR		0.00	



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Overdues: Hotpicks 1 week loans	Per Item Per Day - ITPD	1.00	1.10	10.00%
Libraries and Recreation	Library bags:	Per Bag - BAG	5.00	6.00	20.00%
Libraries and Recreation	Lost cards	Per Card - CARD	2.00	2.10	5.00%
Libraries and Recreation	Headphones	Per Set - SET	7.20	7.50	4.17%
Libraries and Recreation	Lost / Damaged items	Per Item - ITEM	7.00	7.20	2.86%
Libraries and Recreation	North and East Melbourne Library: Library Meeting Room - Commercial Rate	Per Hour - HOUR	30.00	31.00	3.33%
Libraries and Recreation	North and East Melbourne Library: Library Meeting Room Community (outside CoM)	Per Hour - HOUR	14.50	15.00	3.45%
Libraries and Recreation	North and East Melbourne Library: Library Meeting Room Community (within CoM)	Per Hour - HOUR	6.00	6.20	3.33%
Libraries and Recreation	City Library Charges: Group study room - Commercial Rate	Per Hour - HOUR	37.00	38.00	2.70%
Libraries and Recreation	City Library Charges: Group study room - Community Groups (outside CoM)	Per Hour - HOUR	18.50	19.00	2.70%
Libraries and Recreation	City Library Charges: Group study room - Community Groups (within CoM)	Per Hour - HOUR	6.00	6.20	3.33%
Libraries and Recreation	Publications	Max Per Item - MXITE	56.50	58.00	2.65%
Libraries and Recreation	City Library Charges: City Library Gallery Hire - exhibition	34 Week Exhibition - 34WK	875.00	900.00	2.86%
Libraries and Recreation	3D printing	Each - EACH	0.10	0.15	50.00%
Libraries and Recreation	CB/KCRC: Aquatic Education: AquaSafe School Holiday Program	Each - EACH	12.95	13.30	2.70%
Libraries and Recreation	Carlton Baths Fees: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each - EACH	12.95	13.30	2.70%
Libraries and Recreation	Carlton Baths Fees: Facility Equipment and Staff Hire: Stadium/Courts: Badminton Court Hire	Each - EACH	25.65	26.30	2.53%
Libraries and Recreation	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - one session per week	Each - EACH	72.00	73.80	2.50%
Libraries and Recreation	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - three sessions per week	Each - EACH	148.00	151.70	2.50%
Libraries and Recreation	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - two session per week	Each - EACH	110.00	112.80	2.55%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Child 9 holes)	Each - EACH	11.50	11.80	2.61%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Junior annual ticket)	Each - EACH	530.00	545.00	2.83%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Pensioner 18 holes)	Each - EACH	15.00	15.50	3.33%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Pensioner 9 holes)	Each - EACH	11.50	12.00	4.35%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Senior 18 holes)	Each - EACH	17.50	18.00	2.86%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Senior 9 holes)	Each - EACH	13.50	13.85	2.59%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Student 18 holes)	Each - EACH	15.00	15.50	3.33%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (5 day annual ticket)	Each - EACH	595.00	610.00	2.52%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (7 day annual ticket)	Each - EACH	810.50	830.00	2.41%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 18 holes)	Each - EACH	24.50	25.00	2.04%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 9 holes)	Each - EACH	17.50	18.00	2.86%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (golf practice)	Each - EACH	6.50	7.00	7.69%
Libraries and Recreation	Golf Course Fees: Admission Fees - Royal Park Golf Course (Student 9 holes)	Each - EACH	11.50	11.80	2.61%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum)	Per Annum - ANNU	73.50	75.50	2.72%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum) - Concession	Per Annum - ANNU	43.25	44.40	2.66%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Annual Family	Annual - ANN	432.50	443.30	2.50%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Casual per hour	Per Hour - HOUR	16.75	17.20	2.69%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Direct Debit Membership (fortnight)	Per Fortnight - FNGHT	15.00	15.40	2.67%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Joining Fee	Each - EACH	43.25	44.30	2.43%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Direct Debit Concession Membership (fortnight)	Per Fortnight - FNGHT	12.40	12.70	2.42%
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Per Hour - HOUR	118.90	121.90	2.52%
Libraries and Recreation	Kensington Pool Fees: Miscellaneous : tennis joining fee concession	Each - EACH	32.60	33.50	2.76%
Libraries and Recreation	Kensington Pool Fees: Rooms/Studios : Arts and Crafts Room Hire	Each - EACH	32.40	33.20	2.47%
Libraries and Recreation	Kensington Recreation Centre Fees: Miscellaneous : tennis joining fee.	Each - EACH	43.25	44.40	2.66%
Libraries and Recreation	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each - EACH	11.80	12.10	2.54%
Libraries and Recreation	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class	Each - EACH	9.50	9.80	3.16%
Libraries and Recreation	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club	Each - EACH	6.20	6.40	3.23%
Libraries and Recreation	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Soccer Grassed Field/SytheticTurf Surfaces & Full Court Stadium	Per Hour - HOUR	43.25	43.10	-0.35%
Libraries and Recreation	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Per Hour - HOUR	24.80	25.50	2.82%
Libraries and Recreation	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Per Hour - HOUR	37.85	38.80	2.51%
Libraries and Recreation	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Per Hour - HOUR	30.25	31.00	2.48%
Libraries and Recreation	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Per Hour - HOUR	34.60	35.50	2.60%
Libraries and Recreation	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each - EACH	144.85	148.50	2.52%
Libraries and Recreation	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each - EACH	38.95	39.00	0.13%
Libraries and Recreation	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each - EACH	9.75	10.00	2.56%
Libraries and Recreation	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each - EACH	36.75	37.70	2.59%
Libraries and Recreation	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each - EACH	59.50	61.00	2.52%
Libraries and Recreation	Riverslide Skate Park: Birthday Parties	Each - EACH	18.40	18.90	2.72%
Libraries and Recreation	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each - EACH	18.40	18.90	2.72%
Libraries and Recreation	Riverslide Skate Park: Locker use	Each - EACH	1.65	1.70	3.03%
Libraries and Recreation	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each - EACH	650.00	666.25	2.50%
Libraries and Recreation	Riverslide Skate Park: Private Skate Lessons	Each - EACH	49.75	51.00	2.51%
Libraries and Recreation	Riverslide Skate Park: School Groups (per heard)	Each - EACH	18.35	18.80	2.45%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Riverside Skate Park: School Holiday Programs (per head, min 30)	Each - EACH	9.75	10.00	2.56%
Libraries and Recreation	Riverside Skate Park: Skate Board Hire	Each - EACH	5.45	5.60	2.75%
Libraries and Recreation	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share - SEAS	1,360.00	1,390.00	2.21%
Libraries and Recreation	Sports: Baseball Ground Hire (Season - Half Share)	Season - Half Share - SEAS	675.00	690.00	2.22%
Libraries and Recreation	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share - SEAS	1,775.00	1,815.00	2.25%
Libraries and Recreation	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Half Share - SEAS	880.00	900.00	2.27%
Libraries and Recreation	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share - SEAS	6,495.00	6,655.00	2.46%
Libraries and Recreation	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Half Share - SEAS	3,245.00	3,325.00	2.47%
Libraries and Recreation	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share - SEAS	1,610.00	1,650.00	2.48%
Libraries and Recreation	Sports: Football Ground Hire (Season - Half Share)	Season - Half Share - SEAS	805.00	825.00	2.48%
Libraries and Recreation	Sports: Pavilion Seasonal Bonds	Season - Full Share - SEAS	1,080.00	1,105.00	2.31%
Libraries and Recreation	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share - SEAS	620.00	635.00	2.42%
Libraries and Recreation	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Half Share - SEAS	310.00	315.00	1.61%
Libraries and Recreation	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share - SEAS	675.00	690.00	2.22%
Libraries and Recreation	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half Share)	Season - Half Share - SEAS	340.00	345.00	1.47%
Libraries and Recreation	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share - SEAS	1,360.00	1,390.00	2.21%
Libraries and Recreation	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Half Share - SEAS	675.00	690.00	2.22%
Libraries and Recreation	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share - SEAS	1,610.00	1,650.00	2.48%
Libraries and Recreation	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Half Share - SEAS	805.00	825.00	2.48%
Libraries and Recreation	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share - SEAS	620.00	635.00	2.42%
Libraries and Recreation	Sports: Softball Ground Hire (Season - Half Share)	Season - Half Share - SEAS	310.00	315.00	1.61%
Libraries and Recreation	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share - SEAS	805.00	825.00	2.48%
Libraries and Recreation	Sports: Touch Ground Hire (Season - Half Share)	Season - Half Share - SEAS	405.00	415.00	2.47%
Libraries and Recreation	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day - DAY	200.00	205.00	2.50%
Libraries and Recreation	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day - DAY	395.00	404.00	2.28%
Libraries and Recreation	Sports: Weekday Cricket Turf Ground Hire (Per Day)	Per Day - DAY	395.00	400.00	1.27%
Libraries and Recreation	Sports: Weekday Football Ground Hire (Per Day)	Per Day - DAY	138.50	140.00	1.08%
Libraries and Recreation	Sports: Weekday Touch Ground Hire (Per Day)	Per Day - DAY	64.00	65.00	1.56%
Libraries and Recreation	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day - DAY	162.00	165.00	1.85%
Libraries and Recreation	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day - DAY	138.00	140.00	1.45%
Libraries and Recreation	Sports: Weekend Cricket Turf Ground Hire (Per Day)	Per Day - DAY	395.00	400.00	1.27%
Libraries and Recreation	Sports: Weekend Football Ground Hire (Per Day)	Per Day - DAY	280.00	285.00	1.79%
Libraries and Recreation	Sports: Weekend Other Ground Hire (Per Day)	Per Day - DAY	225.00	230.00	2.22%
Libraries and Recreation	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day - DAY	205.00	210.00	2.44%
Libraries and Recreation	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day - DAY	410.00	420.00	2.44%
Libraries and Recreation	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day - DAY	185.00	190.00	2.70%
Libraries and Recreation	Active Melbourne City Sports - barefoot bowls - Team Registration (minimum 3pp/team) per week	Per Week - WEEK	27.45	28.00	2.00%
Libraries and Recreation	Active Melbourne City Sports - basketball - Team Registration (minimum 5pp/team) per week	Per Week - WEEK	47.00	48.00	2.13%
Libraries and Recreation	Active Melbourne City Sports - 3v3 basketball competition - Team Registration (minimum 3pp/team) per week	Per Week - WEEK	36.95	37.85	2.44%
Libraries and Recreation	Active Melbourne City Sports - netball competition - Team Registration (minimum 7pp/team) per week	Per Week - WEEK	65.50	67.00	2.29%
Libraries and Recreation	Active Melbourne City Sports - soccer competition - Team Registration (minimum 5pp/team) per week	Per Week - WEEK	46.70	47.85	2.46%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Active Melbourne City Sports - touch football competition - Team Registration (minimum 7pp/team) per week	Per Week - WEEK	65.50	67.00	2.29%
Libraries and Recreation	Active Melbourne City Sports - corporate cup - Team Registration (minimum 4pp/team) per week	Per Week - WEEK	21.55	22.00	2.09%
Libraries and Recreation	Active Melbourne City Sports - corporate cup competition - individual registration per week cost	Per Week - WEEK	6.65	6.80	2.26%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week - WEEK	10.25	10.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week - WEEK	15.40	15.75	2.27%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week - WEEK	20.50	21.00	2.44%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week - WEEK	25.65	26.25	2.34%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week - WEEK	10.25	10.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week - WEEK	15.40	15.75	2.27%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week - WEEK	20.50	21.00	2.44%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week - WEEK	30.75	31.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - AFL's Competition - team registration (minimum 9pp/team) per week cost	Per Week - WEEK	101.50	104.00	2.46%
Libraries and Recreation	Active Melbourne City Sports - Social Softball Competition - team registration (minimum 7pp/team) per week cost	Per Week - WEEK	66.70	68.25	2.32%
Libraries and Recreation	Active Melbourne City Sports - Table Tennis - individual registration per week cost	Per Week - WEEK	9.25	9.45	2.16%
Libraries and Recreation	Active Melbourne City Sports - Table Tennis - team registration (minimum 4pp/team) per week cost	Per Week - WEEK	30.75	31.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - Cycling Program - individual registration per week cost	Per Week - WEEK	10.25	10.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - tennis, individual	Each - EACH	30.75	31.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - tennis, team (minimum 4pp/team)	Each - EACH	102.60	105.00	2.34%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - golf, individual	Each - EACH	61.50	63.00	2.44%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - golf, team (minimum 4pp/team)	Each - EACH	205.20	210.00	2.34%
Libraries and Recreation	Active Melbourne City Sports - Corporate Sports Day - other, individual	Each - EACH	25.65	26.25	2.34%
Libraries and Recreation	Active Melbourne City Sports - cardio tennis - individual registration per week cost	Per Week - WEEK	17.45	17.85	2.29%
Libraries and Recreation	Active Melbourne City Sports - cardio tennis - team registration (minimum 4pp/team) per week cost	Per Week - WEEK	66.70	68.30	2.40%
Libraries and Recreation	Active Melbourne City Sports - Tennis - individual registration per week cost	Per Week - WEEK	10.25	10.50	2.44%
Libraries and Recreation	Active Melbourne City Sports - Tennis - team registration (minimum 4pp/team) per week cost	Per Week - WEEK	41.00	42.00	2.44%
Libraries and Recreation	Active Melbourne City Sports - Volleyball Competition - team registration (minimum 6pp/team) per week cost	Per Week - WEEK	51.30	52.50	2.34%
Libraries and Recreation	Active Melbourne City Sports - Dodgeball Competition - team registration (minimum 5pp/team) per week cost	Per Week - WEEK	46.70	47.85	2.46%
Libraries and Recreation	Active Melbourne City Sports - Corporate Competition - come and try day individual	Each - EACH	10.25	10.50	2.44%
Libraries and Recreation	Community Recreation All Aquatic Facilities: Lifeguard (per hour) - Community rate	Per Hour - HOUR	37.85	40.00	5.68%
Libraries and Recreation	All Aquatic Facilities: Pool Lane Hire per hour (plus group entry fee)	Each - EACH	48.70	50.00	2.67%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)	Per Hour - HOUR	51.30	52.60	2.53%
Libraries and Recreation	All Aquatic Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette - Corporate rate	Each - EACH	51.30	52.60	2.53%
Libraries and Recreation	Community Recreation Facilities: Pool Inflatable hire/per 2 hours, previously 1.5 hours	Each - EACH	97.30	133.00	Minimum Period to be changed from 1.5 to 2hrs. Price adjusted accordingly.
Libraries and Recreation	Community Recreation Facilities: Group Instructor hire (per hour)	Per Hour - HOUR	97.30	99.80	2.57%
Libraries and Recreation	All Aquatic Facilities: Locker Hire	Each - EACH	2.80	2.90	3.57%
Libraries and Recreation	Community Recreation Facilities + NMCC : Stadium - Casual Entry	Each - EACH	3.20	3.30	3.12%
Libraries and Recreation	Community Recreation Facilities: Concession/Child Swim/Shower	Each - EACH	3.40	3.50	2.94%
Libraries and Recreation	Community Recreation Facilities: Student Swim/Shower	Each - EACH	4.50	4.70	4.44%
Libraries and Recreation	Community Recreation Facilities: Family Swim/Shower	Each - EACH	14.00	14.40	2.86%
Libraries and Recreation	Community Recreation Facilities: Adult Swim/Shower	Each - EACH	5.60	5.80	3.57%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gymnasium - Concession	Each - EACH	14.00	14.40	2.86%
Libraries and Recreation	Community Recreation Facilities: Group Exercise /Gymnasium Student	Each - EACH	16.20	16.80	2.47%
Libraries and Recreation	Community Recreation Facilities: Group Exercise /Gymnasium: Adult	Each - EACH	18.40	18.90	2.72%
Libraries and Recreation	Community Recreation Facilities: Student Swim/shower 20 Visit Pass	Each - EACH	85.50	89.30	4.44%
Libraries and Recreation	Community Recreation Facilities: Adult Swim/Shower 20 visit pass	Each - EACH	106.40	110.20	3.57%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass	Each - EACH	266.00	273.60	2.86%
Libraries and Recreation	Community Recreation Facilities: Family Swim/Shower 20 visit pass	Each - EACH	266.00	273.60	2.86%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass	Each - EACH	307.80	315.40	2.47%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass	Each - EACH	349.60	359.10	2.72%
Libraries and Recreation	Community Recreation Facilities: Club 12 Month Membership Full	Per Annum - ANNU	899.60	922.10	2.50%
Libraries and Recreation	Community Recreation Facilities: Aquatic Fortnightly DD Membership	Per Fortnight - FNGHT	19.50	20.00	2.56%
Libraries and Recreation	Community Recreation Facilities: Club Prime/Youth/Concession fortnightly DD membership	Per Fortnight - FNGHT	21.60	22.20	2.78%
Libraries and Recreation	Community Recreation Facilities: Club Family/Concession fortnightly DD membership	Per Fortnight - FNGHT	21.70	22.80	5.07%
Libraries and Recreation	Community Recreation Facilities: Aquatic Concession Family	Per Fortnight - FNGHT	16.80	17.65	5.06%
Libraries and Recreation	Community Recreation Facilities: Aquatic Concession	Per Fortnight - FNGHT	16.80	17.65	5.06%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD	Per Fortnight - FNGHT	34.60	35.50	2.60%
Libraries and Recreation	All Aquatic Facilities: Active Melbourne membership: Fortnightly DD	Per Fortnight - FNGHT	49.30	50.60	2.64%
Libraries and Recreation	Community Recreation Facilities: Club Prime/Youth/Concession 12 month membership	Per Annum - ANNU	561.20	575.30	2.51%
Libraries and Recreation	Community Recreation facilities: Private Swimming Lessons - One on One 30 Minute Session - Member	Each - EACH	45.25	46.40	2.54%
Libraries and Recreation	Community Recreation Facilities: Private Swimming Lessons - One on One 30 Minute Session+D322	Each - EACH	50.30	51.60	2.58%
Libraries and Recreation	Community recreation facilities: Private Swimming Lessons - One on One - Hour Session - Member	Each - EACH	68.25	70.00	2.56%
Libraries and Recreation	Community recreation facilities: Private Swimming Lessons - One on One- Hour Session - Guest	Each - EACH	75.85	77.80	2.57%



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Community recreation facilities: Private Swimming Lessons - One on Two - Hour Session - Member	Each - EACH	94.80	97.20	2.53%
Libraries and Recreation	Community recreation facilities: Private Swimming Lessons - One on Two - Hour Session - Guest	Each - EACH	105.30	108.00	2.56%
Libraries and Recreation	(Community recreation facilities) Private Swim Lesson 30 min x 10 - Member	Each - EACH	407.25	417.60	2.54%
Libraries and Recreation	(Community recreation facilities) Private Swim Lesson 30 min x 10 - Guest	Each - EACH	452.70	464.40	2.58%
Libraries and Recreation	(Community recreation facilities) Private Swim Lesson 60 min x 10 - Member	Each - EACH	614.25	630.00	2.56%
Libraries and Recreation	(Community recreation facilities) Private Swim Lesson 60 min x 10 - Guest	Each - EACH	682.65	700.00	2.54%
Libraries and Recreation	(Community recreation facilities) Private Swim Lesson 60 min One on Two x 10 - Member	Each - EACH	853.20	874.80	2.53%
Libraries and Recreation	(Community recreation facilities) Personal Training 60 min One on Two x 10 - Guest	Each - EACH	947.70	972.00	2.56%
Libraries and Recreation	(Community recreation facilities) Personal Training 30 mins - Member	Each - EACH	45.25	46.40	2.54%
Libraries and Recreation	(Community recreation facilities) Personal Training 30 mins - Guest	Each - EACH	50.30	51.60	2.58%
Libraries and Recreation	Community recreation facilities: Personal Training 60 mins - Guest	Each - EACH	75.85	77.80	2.57%
Libraries and Recreation	Community recreation facilities: Personal Training One on Two 60 mins - Member	Each - EACH	94.80	97.20	2.53%
Libraries and Recreation	(Community recreation facilities: Personal Training One on Two 60 mins - Guest	Each - EACH	105.30	108.00	2.56%
Libraries and Recreation	(Community recreation facilities: Personal Training 30 mins x 10 - Member	Each - EACH	407.25	417.60	2.54%
Libraries and Recreation	(Community recreation facilities: Personal Training 30 mins x 10 - Guest	Each - EACH	452.70	464.40	2.58%
Libraries and Recreation	Community recreation facilities: Personal Training 60 mins x 10 - Member	Each - EACH	614.25	630.00	2.56%
Libraries and Recreation	Community recreation facilities: Personal Training 60 mins x 10 - Guest	Each - EACH	682.65	700.00	2.54%
Libraries and Recreation	Community recreation facilities: Personal Training 60 mins One on Two x 10 - Member	Each - EACH	853.20	874.80	2.53%
Libraries and Recreation	(Community Recreation Facilities + NMCC): Community Bus - Half Day - community group rate	Per Half Day - HDAY	34.60	35.50	2.60%
Libraries and Recreation	(Community Recreation Facilities + NMCC): Community Bus - Half Day	Per Half Day - HDAY	49.75	51.00	2.51%
Libraries and Recreation	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day - community group rate	Per Day - DAY	58.30	59.80	2.57%
Libraries and Recreation	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day	Per Day - DAY	81.00	83.00	2.47%
Libraries and Recreation	Community Recreation Facilities + NMCC: Ed Gym - Casual	Each - EACH	14.75	15.10	2.37%
Libraries and Recreation	All Aquatic Facilities: Fitness camp - member (per session)	Each - EACH	14.30	14.70	2.80%
Libraries and Recreation	All Aquatic Facilities: Fitness camp - non member (per session)	Each - EACH	15.90	16.30	2.52%
Libraries and Recreation	Concession/Child Swim Season Pass - 7 months (CBCC/NMRC)	Each - EACH	189.60	194.40	2.53%
Libraries and Recreation	Student Swim Season Pass - 7 months (CBCC/NMRC)	Each - EACH	252.80	259.20	2.53%
Libraries and Recreation	Adult Swim Season Pass - 7 months (CBCC/NMRC)	Each - EACH	316.00	324.00	2.53%
Libraries and Recreation	Family Swim Season Pass - 7 months (CBCC/NMRC)	Each - EACH	787.00	807.00	2.54%
Libraries and Recreation	(Community Recreation Facilities: Club 3 month Membership: Insurance/Rahab	Each - EACH	207.50	299.80	Change name to Insurance/Rehab 3 month Membership. Fee aligned to actual cost.
Libraries and Recreation	All Aquatic Facilities: Aquatic Education (30 minute lesson)	Each - EACH	16.30	16.70	2.45%
Libraries and Recreation	Community Recreation Facilities: Concession/Child Swim/Shower 20 visit Pass	Each - EACH	64.60	66.50	2.94%
Libraries and Recreation	All Aquatic Facilities + NMCC: Facility Equipment and Staff Hire: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day)	Per Day - DAY	307.80	315.50	2.50%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	All Aquatic Facilities + NMCC: Facility Equipment and Staff Hire: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour)	Per Hour - HOUR	30.80	31.60	2.60%
Libraries and Recreation	All Aquatic Facilities + NMCC: Facility Equipment and Staff Hire: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day)	Per Day - DAY	184.65	189.30	2.52%
Libraries and Recreation	Community Recreation Facilities: Membership Fees: Aquatic and Squad - Fortnightly DD	Each - EACH	25.70	27.00	5.06%
Libraries and Recreation	NMRC/KCRC: Basketball team registration fee	Each - EACH	113.00	115.85	2.52%
Libraries and Recreation	Community Recreation Facilities: Basketball team game fee	Each - EACH	63.65	66.00	3.69%
Libraries and Recreation	Carlton Baths Fees: Basketball team registration fee	Each - EACH	153.00	157.00	2.61%
Libraries and Recreation	Community Recreation Facilities: Personal Training Lesson 60 mins One on Two x 10 - Guest	Each - EACH	963.00	987.08	2.50%
Libraries and Recreation	All Aquatic Facilities + NMCC: Heart Moves/Allied Health Active Hearts Allied Health Health casual class entry	Each - EACH	8.00	8.20	2.50%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two 30 minute session: Member (each additional participant)	Each - EACH	25.00	25.65	2.60%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two 30 minute session: Non Member (each additional participant)	Each - EACH	27.50	28.20	2.55%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two Hour Session - Member (each additional participant)	Each - EACH	40.00	41.00	2.50%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two Hour Session - Non Member (each additional participant)	Each - EACH	44.00	45.10	2.50%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two 30 minute session: Member (each additional participant)	Each - EACH	25.00	25.65	2.60%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two 30 minute session: Non Member (each additional participant)	Each - EACH	27.50	28.20	2.55%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two Hour Session - Member (each additional participant)	Each - EACH	40.00	41.00	2.50%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two Hour Session - Non Member (each additional participant)	Each - EACH	44.00	45.10	2.50%
Libraries and Recreation	All Aquatic Facilities: Fitness Marathon: Member	Each - EACH	40.00	41.00	2.50%
Libraries and Recreation	All Aquatic Facilities: Fitness Marathon: Non member	Each - EACH	44.00	45.10	2.50%
Libraries and Recreation	All Aquatic Facilities: Health and Wellbeing seminar - 60 minutes	Each - EACH	220.00	225.50	2.50%
Libraries and Recreation	All Aquatic Facilities: Health and Wellbeing seminar - 30 minutes	Each - EACH	150.00	153.75	2.50%
Libraries and Recreation	Community Recreation Facilities: Community Small Group Training	Each - EACH	55.00	56.40	2.55%
Libraries and Recreation	Community Recreation Facilities: Club Student Membership Fortnightly D/D	Each - EACH	27.70	28.40	2.53%
Libraries and Recreation	Community Recreation Facilities: Club Student Membership 12 Month	Per Annum - ANNU	720.20	738.20	2.50%
Libraries and Recreation	All Aquatic Facilities + NMCC: Tennis 1 hour court hire for Leisure Members	Each - EACH	12.60	13.00	3.17%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member	Each - EACH	58.25	59.70	2.49%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Guest	Each - EACH	64.70	66.30	2.47%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session x10 - Member	Each - EACH	524.25	537.30	2.49%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session x10 - Guest	Each - EACH	582.30	596.70	2.47%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member	Each - EACH	58.25	59.70	2.49%



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Guest	Each - EACH	64.70	66.30	2.47%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session x10 - Member	Each - EACH	524.25	537.30	2.49%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session x10 - Guest	Each - EACH	582.30	596.70	2.47%
Libraries and Recreation	All Aquatic Facilities: Birthday party deposit	Each - EACH	100.00	102.50	2.50%
Libraries and Recreation	All Aquatic Facilities: Birthday party - without catering	Each - EACH	19.00	30.50	Actual costs to deliver service
Libraries and Recreation	All Aquatic Facilities: Birthday party - with catering	Each - EACH	23.20	35.00	Actual costs to deliver service
Libraries and Recreation	Riverslide Skate Park: Skate Club - Single Session	Each - EACH	18.50	19.00	2.70%
Libraries and Recreation	Riverslide Skate Park: Skate Club - 5 Session Card	Each - EACH	87.50	90.00	2.86%
Libraries and Recreation	Riverslide Skate Park: Skate Club - Semester (9 Session)	Each - EACH	129.00	132.50	2.71%
Libraries and Recreation	Riverslide Skate Park: School Groups (per head - min 20)	Each - EACH	13.50	13.90	2.96%
Libraries and Recreation	Flagstaff/Docklands Facility Hire: Court Hire Off Peak per hour	Per Hour - HOUR	18.60	19.10	2.69%
Libraries and Recreation	Flagstaff/Docklands Facility Hire: Court Hire Peak per hour	Per Hour - HOUR	27.00	27.70	2.59%
Libraries and Recreation	Flagstaff/Docklands Facility Hire: Soccer goals per hour	Per Hour - HOUR	14.00	14.40	2.86%
Libraries and Recreation	Docklands Hub: Facility Hire: The Long Room per hour	Per Hour - HOUR	18.00	18.50	2.78%
Libraries and Recreation	Docklands Hub: Facility Hire: The Cinema Room per hour	Per Hour - HOUR	35.00	36.00	2.86%
Libraries and Recreation	Docklands Hub: Facility Hire: The Atrium per hour	Per Hour - HOUR	49.00	51.00	4.08%
Libraries and Recreation	City Baths Fees: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass - PASS	409.45	419.70	2.50%
Libraries and Recreation	City Baths Fees: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass - PASS	246.05	252.20	2.50%
Libraries and Recreation	City Baths Fees: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass - PASS	327.75	335.95	2.50%
Libraries and Recreation	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Adult Gym / Group Fitness - SSS & Locker	Per Visit - VISIT	21.55	22.10	2.55%
Libraries and Recreation	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Concession Gym / Group Fitness - SSS & Locker	Per Visit - VISIT	12.95	13.25	2.32%
Libraries and Recreation	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Fitness Testing, Program Start & 10th Work Out Review	Per Session - SES	105.00	107.60	2.48%
Libraries and Recreation	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Student Gym / Group Fitness - SSS & Locker	Per Visit - VISIT	17.25	17.70	2.61%
Libraries and Recreation	City Baths Fees: Corporate Memberships: 1001 - 1500 visits	Per Visit - VISIT	8.95	8.60	-3.91%
Libraries and Recreation	City Baths Fees: Corporate Memberships: 101 - 250 visits 151-250 visits	Per Visit - VISIT	10.25	9.95	-2.93%
Libraries and Recreation	City Baths Fees: Corporate Memberships: 1501 - 2000 visits	Per Visit - VISIT	8.40	8.20	-2.38%
Libraries and Recreation	City Baths Fees: Corporate Memberships: 2001+ visits - 2500 visits	Per Visit - VISIT	7.90	7.75	-1.90%
Libraries and Recreation	City Baths Fees: Corporate Memberships: 501 - 1000 visits	Per Visit - VISIT	9.45	9.05	-4.23%
Libraries and Recreation	City Baths Fees: Corporate Memberships: Up to 100 visits 75 visits	Per Visit - VISIT	10.50	10.85	3.33%
Libraries and Recreation	City Baths Fees: Corporate Memberships: Up to 251 - 500 visits	Per Visit - VISIT	10.00	9.50	-5.00%
Libraries and Recreation	City Baths Fees: Facility Hire: GF Instructor Hire Per Hour	Per Hour - HOUR	107.75	110.45	2.51%
Libraries and Recreation	City Baths Fees: All Aquatic Facilities Facility Hire: Life Guard Hire Per Hour - Corporate rate	Per Hour - HOUR	82.00	84.00	2.44%
Libraries and Recreation	City Baths Fees: Facility Hire: Small Pool Hire Per Hour	Per Hour - HOUR	51.30	52.60	2.53%
Libraries and Recreation	City Baths Fees: Kinesiology Services: 60 minute standard consultation - member	Each - EACH	75.70	78.20	3.30%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	City Baths Fees: Kinesiology Services: 60 minute standard consultation - non-member	Each - EACH	84.15	86.90	3.27%
Libraries and Recreation	City Baths Fees: Kinesiology Services: initial 90 minute Consultation - member	Each - EACH	94.20	97.10	3.08%
Libraries and Recreation	City Baths Fees: Kinesiology Services: initial 90 minute Consultation - non-member	Each - EACH	104.65	107.40	2.63%
Libraries and Recreation	City Baths Fees: Massage Services: 30 minute Consultation	Per Session - SES	54.90	56.90	3.64%
Libraries and Recreation	City Baths Fees: Massage Services: 30 minute Consultation - Member	Per Session - SES	49.40	51.25	3.74%
Libraries and Recreation	City Baths Fees: Massage Services: 45 minute Consultation	Per Session - SES	67.70	70.00	3.40%
Libraries and Recreation	City Baths Fees: Massage Services: 45 minute Consultation - Member	Per Session - SES	60.95	63.10	3.53%
Libraries and Recreation	City Baths Fees: Massage Services: 60 minute Consultation	Per Session - SES	76.95	79.50	3.31%
Libraries and Recreation	City Baths Fees: Massage Services: 60 minute Consultation - Member	Per Session - SES	69.25	71.60	3.39%
Libraries and Recreation	City Baths Fees: Massage Services: 90 minute Consultation	Per Session - SES	111.85	115.25	3.04%
Libraries and Recreation	City Baths Fees: Massage Services: 90 minute Consultation - Member	Per Session - SES	100.65	103.80	3.13%
Libraries and Recreation	City Baths Fees: Memberships: Active Melbourne - Monthly DD	Per Month - MTH	106.80	109.65	2.67%
Libraries and Recreation	City Baths Fees: Memberships: Active Melbourne Off Peak - Monthly Debit	Each - EACH	90.70	93.20	2.76%
Libraries and Recreation	All Aquatic Facilities: Memberships: Aquatic Education 45 minute lesson	Each - EACH	19.80	20.80	5.05%
Libraries and Recreation	All Aquatic Facilities: Memberships: Aquatic Education 60 minute lesson	Each - EACH	20.50	22.50	9.76%
Libraries and Recreation	City Baths Fees: Memberships: Aquatic Fortnightly DD (S/S/locker)	Per Fortnight - FNGHT	31.30	32.00	2.24%
Libraries and Recreation	City Baths Fees: Memberships: Aquatic Monthly DD (S/S/locker)	Per Month - MTH	67.80	69.35	2.29%
Libraries and Recreation	City Baths Fees: Memberships: Aquatic 12 month (S/S/locker)	Per Annum - ANNU	813.60	832.00	2.26%
Libraries and Recreation	All Aquatic Facilities: Active Melbourne membership - 12 Months	Per Annum - ANNU	1,281.80	1,315.60	2.64%
Libraries and Recreation	City Baths Fees: Memberships: Club Off Peak - Fortnightly DD	Per Fortnight - FNGHT	41.90	43.00	2.63%
Libraries and Recreation	City Baths Fees: Memberships: Gold- Monthly DD	Per Month - MTH	132.00	135.30	2.50%
Libraries and Recreation	City Baths Fees: All aquatic facilities: Memberships: Insurance 3 months- Active Melbourne 3 months	Each - EACH	389.35	397.75	2.16%
Libraries and Recreation	City Baths Fees: Memberships: Concession - 12 month Membership	Each - EACH	702.00	720.20	2.59%
Libraries and Recreation	City Baths Fees: Memberships: Active Melbourne Concession/Prime - 3 month Membership	Each - EACH	204.15	209.30	2.52%
Libraries and Recreation	City Baths Fees: Memberships: Active Melbourne Concession/Prime Fortnightly DD	Per Fortnight - FNGHT	27.00	27.70	2.59%
Libraries and Recreation	City Baths Fees: Memberships: Student 12 months.	Each - EACH	904.80	927.40	2.50%
Libraries and Recreation	City Baths Fees: Memberships: Student Direct Debit.	Per Fortnight - FNGHT	34.80	35.70	2.59%
Libraries and Recreation	City Baths Fees: Memberships: Youth 12 Month	Per Annum - ANNU	600.60	615.70	2.51%
Libraries and Recreation	City Baths Fees: Memberships: Youth Direct Debit	Each - EACH	23.10	23.70	2.60%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 30 minutes standard consultation - member	Each - EACH	58.15	60.20	3.53%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 30 minutes standard consultation - non member	Each - EACH	64.65	66.90	3.48%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 45 minutes standard consultation - member	Each - EACH	83.10	85.80	3.25%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 45 minutes standard consultation - non member	Each - EACH	92.35	95.30	3.19%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 60 minutes standard consultation - member	Each - EACH	109.85	113.20	3.05%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 60 minutes standard consultation - non member	Each - EACH	122.10	125.75	2.99%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 90 minutes standard consultation - member	Each - EACH	130.20	134.05	2.96%
Libraries and Recreation	City Baths Fees: Naturopathy Services: 90 minutes standard consultation - non member	Each - EACH	144.65	148.90	2.94%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	City Baths Fees: Personal Training: One on One 30 Min Session - Casual 10 visit Pass	Per Pass - PASS	554.00	567.85	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on One 30 Min Session - Member 10 visit Pass	Per Pass - PASS	498.65	511.10	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on One 30 Minute Session	Per Session - SES	61.60	63.15	2.52%
Libraries and Recreation	City Baths Fees: Personal Training: One on One 30 Minute Session - Member	Per Session - SES	55.40	56.80	2.53%
Libraries and Recreation	City Baths Fees: Personal Training: One on One Hour Session	Per Session - SES	85.15	87.25	2.47%
Libraries and Recreation	City Baths Fees: Personal Training: One on One Hour Session - Casual 10 visit Pass	Per Pass - PASS	766.40	785.55	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on One Hour Session - Member	Per Session - SES	76.65	78.55	2.48%
Libraries and Recreation	City Baths Fees: Personal Training: One on One Hour Session - Member 10 visit Pass	Per Pass - PASS	689.75	707.00	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two 30 minute session: casual 10 visit pass	Per Pass - PASS	692.55	709.85	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two 30 minute session: Member	Per Session - SES	69.25	71.00	2.53%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass - PASS	633.30	649.10	2.49%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two 30 minute session: Non Member	Per Session - SES	76.95	78.85	2.47%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two Hour Session	Per Session - SES	108.80	111.50	2.48%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two Hour Session - Casual 10 visit Pass	Per Pass - PASS	978.80	1,003.25	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two Hour Session - Member	Per Session - SES	97.85	100.30	2.50%
Libraries and Recreation	City Baths Fees: Personal Training: One on Two Hour Session - Member 10 visit Pass	Per Pass - PASS	880.90	902.90	2.50%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons : One on Two 30 minute session : Non Member	Per Session - SES	76.95	78.85	2.47%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two 30 minute session: Member	Per Session - SES	69.25	71.00	2.53%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass - PASS	633.30	649.15	2.50%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two 30 minute: casual 10 Visit Pass	Per Pass - PASS	692.55	709.85	2.50%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two Hour Session	Per Session - SES	108.80	111.50	2.48%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Casual 10 visit Pass	Per Pass - PASS	978.80	1,003.25	2.50%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Member	Per Session - SES	97.85	100.30	2.50%
Libraries and Recreation	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Member 10 visit Pass	Per Pass - PASS	880.90	902.90	2.50%
Libraries and Recreation	City Baths Fees: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit - VISIT	6.40	6.60	3.12%
Libraries and Recreation	City Baths Fees: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit - VISIT	3.80	3.90	2.63%
Libraries and Recreation	City Baths Fees: Swim Casual Entry: Family Swim	Per Visit - VISIT	16.50	16.90	2.42%
Libraries and Recreation	City Baths Fees: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit - VISIT	5.40	5.60	3.70%
Libraries and Recreation	City Baths Fees: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass - PASS	120.85	125.40	3.76%
Libraries and Recreation	City Baths Fees: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass	Per Pass - PASS	72.15	74.10	2.70%
Libraries and Recreation	City Baths Fees: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass - PASS	101.30	106.40	5.03%
Libraries and Recreation	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Adult SSS 20 visit Pass	Per Pass - PASS	253.40	259.75	2.51%
Libraries and Recreation	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Concession SSS 20 visit Pass	Per Pass - PASS	152.05	155.85	2.50%
Libraries and Recreation	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Student SSS 20 visit Pass	Per Pass - PASS	207.60	212.80	2.50%
Libraries and Recreation	City Baths Fees: Swim Spa Sauna (SSS): Adult Swim/Spa/Sauna	Per Visit - VISIT	13.40	13.75	2.61%
Libraries and Recreation	City Baths Fees: Swim Spa Sauna (SSS): Concession Swim/Spa/Sauna	Per Visit - VISIT	8.00	8.20	2.50%
Libraries and Recreation	City Baths Fees: Swim Spa Sauna (SSS): Student Swim/Spa/Sauna	Per Visit - VISIT	11.00	11.30	2.73%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	City Baths Fees: Wellness Course: Adult Wellness Class; Member	Per Session - SES	17.75	18.20	2.54%
Libraries and Recreation	City Baths Fees: Wellness Course: Adult Wellness Class; Non Member	Per Session - SES	19.70	20.20	2.54%
Libraries and Recreation	Massage Services: 30 minute Consultation 10 visit pass replace by 5 visit pass	Each - EACH	494.00	270.30	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 30 minute Consultation - Member 10 visit pass replaced by 5 visit pass	Each - EACH	444.60	243.45	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 45 minute Consultation 10 visit pass replaced by 5 visit pass	Each - EACH	609.45	332.50	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 45 minute Consultation - Member 10 visit pass replaced by 5 visit pass	Each - EACH	548.50	299.70	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 60 minute Consultation 10 visit pass replaced by 5 visit pass	Each - EACH	692.55	377.60	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 60 minute Consultation - Member 10 visit pass replaced by 5 visit pass	Each - EACH	623.30	340.10	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 90 minute Consultation 10 visit pass replaced by 5 visit pass	Each - EACH	1,006.50	547.40	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	Massage Services: 90 minute Consultation - Member 10 visit pass replaced by 5 visit pass	Each - EACH	905.85	493.05	Change from 10x pack to 5x pack consistent with market changes. 5x single session + 5% discount
Libraries and Recreation	City Baths Fees: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour - HOUR	61.50	63.05	2.52%
Libraries and Recreation	City Baths Fees: Squash Court Hire: Social Squash	Each - EACH	15.90	10.00	Reducing costs to match similar price for team sports
Libraries and Recreation	City Baths Fees: Squash Court Hire: Social Squash: Member	Each - EACH	14.20	9.00	Reducing costs to match similar price for team sports
Libraries and Recreation	All aquatic facilities: Memberships: Insurance 3 months - Active Melbourne Aquatic membership (S/S/S/locker)	Each - EACH	272.40	277.00	1.69%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session - Member	Each - EACH	70.20	71.95	2.49%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session - Guest	Each - EACH	77.20	79.15	2.53%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session x10 - Member	Each - EACH	631.80	647.60	2.50%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session x10 - Guest	Each - EACH	694.80	712.15	2.50%
Libraries and Recreation	City Baths: Mikvah Bath Hire	Each - EACH	20.50	21.00	2.44%
Libraries and Recreation	All Aquatic Facilities: Facility Equipment and Staff Hire: Schools Aquatic Education Entry fee per child per day	Each - EACH	3.00	3.10	3.33%
Libraries and Recreation	All Aquatic Facilities + NMCC: Spectator Entry - Pool and Stadium	Each - EACH	3.20	3.30	3.12%
Libraries and Recreation	All Aquatic Facilities + NMCC NMRC: Junior Sport - casual entry	Each - EACH	5.80	6.00	3.45%
Libraries and Recreation	Community Recreation Facilities: Basketball forfeit fee (more than 48 hours notice)	Each - EACH	65.30	65.30	0.00%
Libraries and Recreation	Community Recreation Facilities: Basketball forfeit fee (less than 48 hours notice)	Each - EACH	98.75	98.75	0.00%
Libraries and Recreation	Community Recreation Facilities: Sports bib hire (set)	Each - EACH	10.00	10.00	0.00%
Libraries and Recreation	Community Recreation Facilities: Sports ball hire	Per Day - DAY	5.00	5.00	0.00%
Libraries and Recreation	Community Recreation Facilities: Sports equipment hire bond	Each - EACH	10.00	10.00	0.00%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight - FNIGHT	0.00	119.02	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight - FNIGHT	0.00	197.90	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight - FNIGHT	0.00	272.14	Club membership fee now includes personal training option - fee based on market comparison

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight - FNGHT	0.00	140.35	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight - FNGHT	0.00	239.38	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight - FNGHT	0.00	332.58	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight - FNGHT	0.00	161.50	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight - FNGHT	0.00	280.50	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight - FNGHT	0.00	392.50	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	Community Recreation Facilities: Prime/Concession/Youth 3 month Membership	Each - EACH	0.00	202.20	3 Month membership offering
Libraries and Recreation	Community Facilities: Corporate Guest Visit - Up to 75 visits per year	Each - EACH	0.00	9.25	To make Community facility prices in line with MCB
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 76 - 150 visits per year	Each - EACH	0.00	8.90	
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 151 - 250 visits per year	Each - EACH	0.00	8.50	
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 251 - 500 visits per year	Each - EACH	0.00	8.10	
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 501 - 1000 visits per year	Each - EACH	0.00	7.75	
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 1001 - 1500 visits per year	Each - EACH	0.00	7.35	
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 1501 - 2000 visits per year	Each - EACH	0.00	7.00	
Libraries and Recreation	Community Facilities: Corporate Guest Visit - 2001 + visits per year	Each - EACH	0.00	6.60	
Libraries and Recreation	All Aquatic Facilities: Corporate Health Service Guest Visit	Each - EACH	0.00	5.00	Name change from concession to 'health service'
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - Up to 75 visits per year	Each - EACH	0.00	5.15	To make Community facility prices in line with MCB
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each - EACH	0.00	4.95	
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each - EACH	0.00	4.75	
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each - EACH	0.00	4.55	
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each - EACH	0.00	4.40	
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each - EACH	0.00	4.20	
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each - EACH	0.00	4.00	
Libraries and Recreation	Community Facilities: Corporate Swim & Locker Visit - 2001 + visits per year	Each - EACH	0.00	3.85	
Libraries and Recreation	Community Recreation Facilities: Holiday Sports Clinics (2 hours)	Each - EACH	10.60	10.60	No change
Libraries and Recreation	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden 1/2 Plot Hire (Per Annum)- concession	Each - EACH	0.00	25.95	Currently no concession rate for half plot holders
Libraries and Recreation	Community Recreation Facilities: Aquaplaygroup session	Each - EACH	0.00	6.00	New YMCA program
Libraries and Recreation	All Aquatic Facilities + NMCC: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)	Each - EACH	0.00	6.00	Satellite program with Primary Schools
Libraries and Recreation	All Aquatic Facilities + NMCC: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session)	Each - EACH	0.00	7.00	
Libraries and Recreation	All Aquatic Facilities + NMCC: Active Bodies Sports program - one-off specialised session. (based on 50 students)	Each - EACH	0.00	4.50	



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	Community Recreation Facilities: Club Family	Each - EACH	27.05	28.40	5.00%
Libraries and Recreation	Community Recreation Facilities: Club Family Off Peak	Each - EACH	21.60	22.68	5.00%
Libraries and Recreation	Community Recreation Facilities: Club Family Off Peak Concession	Each - EACH	21.60	22.68	5.00%
Libraries and Recreation	Community Recreation Facilities: Club Off Peak	Each - EACH	28.10	29.51	5.00%
Libraries and Recreation	Community Recreation Facilities: Club Off Peak Concession	Each - EACH	28.10	29.51	5.00%
Libraries and Recreation	Community Recreation Facilities: Group Fitness	Each - EACH	22.20	23.31	5.00%
Libraries and Recreation	Community Recreation Facilities: Group Fitness Off Peak Concession	Each - EACH	22.20	23.31	5.00%
Libraries and Recreation	Community Recreation Facilities: Prime 1 Class	Each - EACH	13.60	14.28	5.00%
Libraries and Recreation	NMCC: Club membership - Fortnightly DD	Per Fortnight - FNGHT	0.00	18.30	Changing from monthly membership to fortnight charge as per other sites.
Libraries and Recreation	NMCC: Personal Training: One on One: 2x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight - FNGHT	0.00	101.82	pricing-PT session costs plus club membership at NMCC. Discount consistent with other PT memberships.
Libraries and Recreation	NMCC: Personal Training: One on One: 4x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight - FNGHT	0.00	180.70	pricing-PT session costs plus club membership at NMCC. Discount consistent with other PT memberships.
Libraries and Recreation	Community Recreation Facilities: Playgym (NMCC/CB/KCRC)	Each - EACH	0.00	6.40	New YMCA service
Libraries and Recreation	Community Recreation Facilities: Playgym 10 x visit pass	Each - EACH	0.00	60.00	New YMCA service visit pass
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Glasshouse Commercial Rate	Per Hour - HOUR	0.00	25.00	New Room
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Glasshouse Community Purpose within CoM Rate	Per Hour - HOUR	0.00	5.00	New Room
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Glasshouse Community Purpose outside CoM Rate	Per Hour - HOUR	0.00	12.50	New Room
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Long Room - Community Group within CoM Rate	Per Hour - HOUR	0.00	3.70	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Long Room - Community Group outside CoM Rate	Per Hour - HOUR	0.00	9.25	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Cinema Room - Community Group within CoM Rate	Per Hour - HOUR	0.00	7.20	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Cinema Room - Community Group outside CoM Rate	Per Hour - HOUR	0.00	18.00	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Atrium per hour - Community Group within CoM Rate	Per Hour - HOUR	0.00	10.00	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: The Hub @ Docklands - The Atrium per hour - Community Group outside CoM Rate	Per Hour - HOUR	0.00	25.20	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: Holiday Sports Clinics - Upgrade: Giant Inflatable Pass	Per Hour - HOUR	0.00	7.10	Corporate rate on existing fees and charges, no community rate. Applying Com discount policy
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson 60 mins One on Two x 10	Each - EACH	963.00	963.00	No change
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight - FNGHT	0.00	153.90	Opportunity to improve PT uptake through packaging with membership
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight - FNGHT	0.00	247.00	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight - FNGHT	0.00	346.95	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight - FNGHT	0.00	178.60	Club membership fee now includes personal training option - fee based on market comparison

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight - FNGHT	0.00	300.80	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight - FNGHT	0.00	426.00	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight - FNGHT	0.00	193.45	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight - FNGHT	0.00	324.30	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight - FNGHT	0.00	460.50	Club membership fee now includes personal training option - fee based on market comparison
Libraries and Recreation	City Baths: Private Swimming Lessons : One on Two 45 minute session : Member	Each - EACH	0.00	85.65	Offer 45 minute private lessons to increase uptake of private lessons
Libraries and Recreation	City Baths: Private Swimming Lessons : One on Two 45 minute session	Each - EACH	0.00	95.20	Offer 45 minute private lessons to increase uptake of private lessons
Libraries and Recreation	City Baths: Private Swimming Lessons : One on Two 45 minute session : Member 10 visit pass	Each - EACH	0.00	771.00	Offer 45 minute private lessons to increase uptake of private lessons
Libraries and Recreation	City Baths: Private Swimming Lessons : One on Two 45 minute session 10 visit pass	Each - EACH	0.00	856.80	Offer 45 minute private lessons to increase uptake of private lessons
Libraries and Recreation	All Aquatic Facilities: Water Safety Education session (wet/dry): 2 hours	Each - EACH	0.00	27.55	New service to improve service uptake
Libraries and Recreation	City Baths: Squash 30 minutes x 10 visit pass (peak)	Each - EACH	0.00	143.10	To encourage more squash bookings. 30 minute session cost less 10% discount
Libraries and Recreation	City Baths: Squash 30 minutes x 10 visit pass (off peak)	Each - EACH	0.00	106.20	To encourage more squash bookings. 30 minute session cost less 10% discount
Libraries and Recreation	City Baths: Corporate Guest Visit - 76 - 150 visits per year	Each - EACH	0.00	10.40	New Structure to Corporate Fees. Revision of existing structure from 2016/17
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - Up to 75 visits per year	Each - EACH	0.00	5.60	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each - EACH	0.00	5.40	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each - EACH	0.00	5.20	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each - EACH	0.00	5.00	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each - EACH	0.00	4.80	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each - EACH	0.00	4.60	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each - EACH	0.00	4.40	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit - 2001 + visits per year	Each - EACH	0.00	4.20	New Structure to Corporate Fees. Swim and locker only
Libraries and Recreation	Library sales junior books	Min Per Item - MITEM	0.00	0.50	New service offered
Community Services	Child Care: Pre - School	Per Week	42.50	45.00	5.88%
Community Services	Child Care: Child Care - Long Day Care	Per Day	114.00	122.00	Review of existing price based on market comparisons
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	532.00	572.00	Review of existing price based on market comparisons
Community Services	Child Care: Full day session / Occasional Care	Each	121.50	128.00	5.35%
Community Services	Child Care: Regular Part-Time / Occasional Care	Per 3.5 Hour Session	56.70	59.50	4.94%
Community Services	Child Care: Regular Part-Time / Occasional Care	4 Hour Session	64.80	68.00	4.94%
Community Services	Family Services: Baby Capsule Hire	Per Unit (6 Months)	51.00	53.00	Review of existing price based on cost for providing service
Community Services	Family Services: Baby Capsule Hire (Concession)	Per Unit (6 Months)	31.00	33.00	review of existing price based on cost of provision increase and rounded
Community Services	Family Services: Baby Capsule Hire (Deposit) (refundable)	Per Unit	39.00	40.00	2.56%
Community Services	Family Services: Community Room Hire (Community Groups )	Max Per Day	39.00	40.00	2.56%
Community Services	Ageing and Inclusion: Centre Based Meals	Per Meal	7.50	7.70	2.67%
Community Services	Ageing and Inclusion: Centre based meals - Full cost recovery rate	Each	14.30	14.65	2.45%
Community Services	Ageing and Inclusion: Delivered Meals - Full cost recovery rate	Per Meal	25.30	25.95	2.57%





# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST) * as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Community Services	Ageing and Inclusion: Delivered Meals Fees	Per Meal	7.50	7.70	2.67%
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Full cost recovery rate	Range Per Hour	42.70	43.70	2.34%
Community Services	Ageing and Inclusion: Domestic Assistance Fees - High	Range Per Hour To	0.00	34.75	New service offered
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Low	Range Per Hour From	0.00	5.45	New service offered
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Medium	Range Per Hour From	0.00	15.60	New service offered
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Full cost recovery rate	Range Per Hour	43.10	44.20	2.55%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - High	Range Per Hour To	5.00	5.15	3.00%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Low	Range Per Hour From	3.30	3.40	3.03%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Medium	Range Per Hour To	4.40	4.50	2.27%
Community Services	Ageing and Inclusion: Home Maintenance Fees - High	Range Per Hour To	21.50	22.05	2.56%
Community Services	Ageing and Inclusion: Home Maintenance Fees - Low	Range Per Hour From	7.80	8.00	2.56%
Community Services	Ageing and Inclusion: Home Maintenance Fees - Medium	Range Per Hour From	11.50	11.80	2.61%
Community Services	Ageing and Inclusion: Home Modification Fees - High	Per Hour	0.00	22.05	New service offered
Community Services	Ageing and Inclusion: Home Modification Fees - Low	Per Hour	0.00	8.00	New service offered
Community Services	Ageing and Inclusion: Home Modification Fees - Medium	Per Hour	0.00	11.80	New service offered
Community Services	Ageing and Inclusion: Personal Care Fees - Full cost recovery rate	Range Per Hour	43.10	44.20	2.55%
Community Services	Ageing and Inclusion: Personal Care Fees - High	Range Per Hour To	10.90	11.20	2.75%
Community Services	Ageing and Inclusion: Personal Care Fees - Low	Range Per Hour From	2.20	2.25	2.27%
Community Services	Ageing and Inclusion: Personal Care Fees - Medium	Range Per Hour To	5.30	5.40	1.89%
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate	Range Per Hour	18.00	18.45	2.50%
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High	Range Per Hour To	10.30	10.55	2.43%
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low	Range Per Hour From	8.90	9.10	2.25%
Community Services	Ageing and Inclusion: Social Support Individual Fees - High	Per Hour	33.90	34.75	2.51%
Community Services	Ageing and Inclusion: Social Support Individual Fees - Low	Per Hour	5.30	5.45	2.83%
Community Services	Ageing and Inclusion: Social Support Individual Fees - Medium	Per Hour	15.20	15.60	2.63%
Events Melbourne	Event Activity Permit: application fee (applicable to all events and/or activities except public events where attendees > 500 people)	Each	55.00	57.00	3.64%
Events Melbourne	Event Activity Permit: application fee (for public events where attendees > 500 people)	Each	220.00	226.00	2.73%
Events Melbourne	Events: Memorials/Private events - Attendees fee	Max Per Event	111.00	114.00	2.70%
Events Melbourne	Filming Permit - Parks (4 + hours per day)	Per Day	1,327.00	1,360.00	2.49%
Events Melbourne	Filming Permit - Parks (hourly permit)	Per Hour	276.00	283.00	2.54%
Events Melbourne	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	663.00	680.00	2.56%
Events Melbourne	Filming unit bases - Parks	Per Day/Per Site	552.00	566.00	2.54%
Events Melbourne	Filming unit bases (students) - Parks	Per Day/Per Site	220.00	226.00	2.73%
Events Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	512.00	512.00	No change
Events Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,024.00	1,024.00	No change
Events Melbourne	Memorial - Premium Site	Per Day	511.00	524.00	2.54%
Events Melbourne	Memorial - Standard Site	Per Day	415.00	425.00	2.41%
Events Melbourne	Memorial - Unique Site	Per Day	458.00	470.00	2.62%
Events Melbourne	Private Event - Premium Site	Max Per Day	511.00	524.00	2.54%
Events Melbourne	Private Event - Standard Site	Max Per Day	415.00	425.00	2.41%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST) * as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Events Melbourne	Private Event - Unique Site	Max Per Day	457.00	469.00	2.63%
Events Melbourne	Promotional Activity permits (up to 2 hours)	Max Per Day	1,105.00	1,133.00	2.53%
Events Melbourne	Promotional Activity permits (up to 4 hours)	Per Half Day	1,658.00	1,699.00	2.47%
Events Melbourne	Promotional Activity permits (up to 8 hours)	Per Day	2,211.00	2,270.00	2.67%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Attendees fee	Max Per Event	2,211.00	2,270.00	2.67%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Large)	Per Day/Per Site	4,974.00	5,098.00	2.49%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Medium)	Per Day/Per Site	3,868.00	3,965.00	2.51%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Small)	Per Day/Per Site	1,379.00	1,415.00	2.61%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Large)	Per Day/Per Site	2,484.00	2,546.00	2.50%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Medium)	Per Day/Per Site	1,932.00	1,985.00	2.74%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Small)	Per Day/Per Site	689.00	707.00	2.61%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Large)	Per Day/Per Site	3,732.00	3,830.00	2.63%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Medium)	Per Day/Per Site	2,900.00	2,972.00	2.48%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Small)	Per Day/Per Site	1,036.00	1,062.00	2.51%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events for each additional site over 15 sites for event duration	Each Additional Site	77.00	79.00	2.60%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events of 1 to 5 sites for each day of the event	Per Day/Per Site	205.00	210.00	2.44%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events of 11 to 15 sites for event duration	Per Event	1,539.00	1,578.00	2.53%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events of 6 to 10 sites for event duration	Per Event	1,026.00	1,052.00	2.53%
Events Melbourne	Wedding Permits - Premium site	Per Booking	605.00	620.00	2.48%
Events Melbourne	Wedding Permits - Standard site	Per Booking	500.00	512.00	2.40%
Events Melbourne	Wedding Permits - Unique site	Per Booking	552.00	565.00	2.36%
Business and Tourism	Fitzroy Gardens Visitor Centre hire of interior wall space	Max Per Week	100.00	102.50	2.50%
Business and Tourism	Melbourne Visitor Booth Exterior Billboard Poster	Max Per Month	10,270.00	10,527.00	2.50%
Business and Tourism	Melbourne Visitor Booth hire of interior wall space	Max Per Week	100.00	102.50	2.50%
Business and Tourism	Melbourne Visitor Centre - Billboard Wrap - North face only	Max Per Month	0.00	18,474.60	Review of existing price based on cost for providing service
Business and Tourism	Melbourne Visitor Centre Exterior Wrap	Max Per Month	35,950.00	36,850.00	2.50%
Business and Tourism	Melbourne Visitor Centre Floor Display 1	Max Per Week	0.00	658.50	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitor Centre Floor Display 1	Max Per Month	2,570.00	0.00	
Business and Tourism	Melbourne Visitor Centre hire of interior wall space	Max Per Week	100.00	102.50	2.50%
Business and Tourism	Melbourne Visitor Centre Mobile Display Unit 1	Max Per Week	0.00	434.25	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitor Centre Mobile Display Unit 1	Max Per Month	1,695.00	0.00	
Business and Tourism	Melbourne Visitor Centre Mobile Display Unit 2	Max Per Week	0.00	434.25	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitor Centre Mobile Display Unit 2	Max Per Month	1,695.00	0.00	
Business and Tourism	Melbourne Visitor Centre Plasma Screen 501 (Getting Around Lounge)	Max Per Month	680.00	697.00	2.50%
Business and Tourism	Melbourne Visitor Centre Plasma Screen 601 (Discover Your Own Backyard)	Max Per Month	680.00	697.00	2.50%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST) * as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 1	Max Per Week	0.00	507.50	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 1	Max Per Month	1,980.00	0.00	
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 2	Max Per Week	0.00	507.50	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 2	Max Per Month	1,980.00	0.00	
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 3	Max Per Week	0.00	507.50	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 3	Max Per Month	1,980.00	0.00	
Business and Tourism	Melbourne Visitor Shuttle advertising space - Option 1 - 2 side panels and rear window	Max Per Week	0.00	540.00	Advertising space on Melbourne Visitor Shuttle now available via a new offer. The advertising options have been repackaged to offer greater flexibility to customers.
Business and Tourism	Melbourne Visitor Shuttle advertising space - Option 2 - 2 side panels and rear lower panel	Max Per Week	0.00	682.30	Advertising space on Melbourne Visitor Shuttle now available via a new offer. The advertising options have been repackaged to offer greater flexibility to customers.
Business and Tourism	Melbourne Visitor Shuttle advertising space - Option 3 - 2 side panels, rear window and rear lower panel	Max Per Week	0.00	946.20	Advertising space on Melbourne Visitor Shuttle now available via a new offer. The advertising options have been repackaged to offer greater flexibility to customers.
Business and Tourism	Melbourne Visitor Shuttle advertising space - Option 4 - 2 side panels and full rear face	Max Per Week	0.00	1,038.50	Advertising space on Melbourne Visitor Shuttle now available via a new offer. The advertising options have been repackaged to offer greater flexibility to customers.
Business and Tourism	Melbourne Visitors Centre: Melbourne Visitor Centre Feature Brochure Display	Max Per Week	0.00	231.75	This weekly fee replaces the old monthly fee. The advertising rates have changed from monthly to weekly to offer greater flexibility to customers (and better meet their needs).
Business and Tourism	Melbourne Visitors Centre: Melbourne Visitor Centre Feature Brochure Display	Max Per Month	905.00	0.00	
Business and Tourism	Signage Hubs - duration / usage fee per hub	Max Per Day	20.00	20.50	2.50%
Business and Tourism	Signage Hubs - installation and removal fees for a single poster	Per Signage Hub	275.00	282.00	2.55%
Business and Tourism	Standard Banners - duration/usage fee (per banner pole)	Max Per Day	3.10	3.20	3.23%
Business and Tourism	Standard Banners - installation and removal (per banner pole)	Each	94.00	96.35	2.50%
Business and Tourism	Super Banners - duration/usage fee (per banner pole)	Max Per Day	5.05	5.20	2.97%
Business and Tourism	Super Banners - installation and removal (per banner pole)	Each	67.00	68.65	2.46%
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 10000m2 + (max. 10 structures of 200sq.m ea.)	Per Application	5,500.00	5,750.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 1001m2 to 5000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,716.00	1,750.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 10000m2 (max. 5 structures of 200sq.m ea.)	Per Application	2,640.00	2,700.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 1000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,375.00	1,400.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-max 2 hours	Per Inspection-Min.	264.00	280.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over limit specified in TOPs above. Max size of structure 200sq.m	Per Structure	132.00	135.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late fee - 10001m2 +	Per Application	2,750.00	2,800.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 1001m2 to 5000m2	Per Application	1,100.00	1,150.00	Cost recovery

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 5001m2 to 10000m2	Per Application	1,639.00	1,700.00	Cost recovery
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 500m2 to 1000m2	Per Application	847.00	900.00	Cost recovery
Planning and Building	Structural Checking Fees - minimum per application	Per Application - Min	627.00	660.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 1 Structure	Per Application	451.00	480.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 10 - 15 Structures	Per Application	1,210.00	1,250.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 2 to 5 Structures	Per Application	671.00	700.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 6 to 9 Structures	Per Application	891.00	920.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections max. 2 hours	Per Inspection-Min.	264.00	270.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 1 Structure	Per Application	330.00	340.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 10 + Structures	Per Application	803.00	820.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 2 to 5 Structures	Per Application	440.00	450.00	Cost recovery
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 6 to 9 Structures	Per Application	605.00	620.00	Cost recovery
Planning and Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	52.65	55.00	4.46%
Planning and Building	Building - Sale of Photocopies of Plans, Documents A1/A0	Per Article	6.38	6.50	1.88%
Planning and Building	Building Plans & Documentation Searches - Commercial (includes Building Permits, Building Notices, Inspection Certificates, Occupancy Certificates, Modifications, Dispensations & Awards.	Per Application	147.50	150.00	1.69%
Planning and Building	Building Plans & Documentation Searches - Residential (includes Building Permits, Building Notices, Inspection Certificates, Occupancy Certificates, Modifications, Dispensations & Awards.	Per Application	89.50	92.00	2.79%
Planning and Building	Retrieval and copying of certificates	Per Application	47.50	48.50	2.11%
Planning and Building	Sale of Photocopies of Plans, Documents - A1	Per Page	6.38	6.50	1.88%
Planning and Building	Sale of Photocopies of Plans, Documents - A1	Per Article	6.40	6.55	2.34%
Planning and Building	Sale of Photocopies of Plans, Documents - A3	Per Page	1.27	1.30	2.36%
Planning and Building	Sale of Photocopies of Plans, Documents - A4	Per Page	1.27	1.30	2.36%
Planning and Building	Sale of Photocopies of Plans, Documents - A4, A3 & A5		1.10	1.12	1.82%
Planning and Building	Administration fee - consideration of cancellation of a bin permit or space occupation	Per Application	20.00	0.00	Removed
Planning and Building	Bin Permit Application Fee	Per Application	0.00	30.00	Simplification of Fees & Charge Structure.
Planning and Building	Bin Permit Charge	Per Day	0.00	20.00	Simplification of Fees & Charge Structure.
Planning and Building	Building - Bin Permit Fees - includes Skips, Bins & Containers	Per Day	55.00	0.00	Removed
Planning and Building	Building - Bin Permit Fees - includes Skips, Bins & Containers (Online Lodgement via website)	Per Day	44.00	0.00	Removed
Planning and Building	Building - Construction Zone / Hoisting Zone > 4 bays	Each Additional Bay	744.88	770.00	Simplification of Fees & Charge Structure.
Planning and Building	Building - Space Occupancy Permit Fee - Motorised plant includes concrete pumps, scissor lifts, boom lifts etc	Per Day	113.20	70.00	Simplification of Fees & Charge Structure.
Planning and Building	Building - Space Occupancy Permit Fee - Non Motorised plant includes ladders, mobile scaffolds & footpath occupation	Per Day	53.35	30.00	Simplification of Fees & Charge Structure.
Planning and Building	Construction Zone Permit Application Fee	Per Application	0.00	150.00	New charge
Planning and Building	Construction Zone Permit Fee - 6 Months	Per Application	6,160.00	6,500.00	5.52%
Planning and Building	< 150 ton Travel Tower / Concrete Pump Application Fee	Per Application	146.25	150.00	2.56%
Planning and Building	< 150 ton / Travel Tower / Concrete Pump Rental Fee	Per Day	113.00	120.00	6.19%
Planning and Building	Crane <150 ton Application Fee	Per Application	146.25	150.00	2.56%
Planning and Building	Crane <150 ton Rental Charge	Per Day	113.00	120.00	6.19%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Planning and Building	> 150 ton / Travel Tower / Concrete Pump / Space Occupancy Rental Fee	Per Day	333.03	350.00	5.10%
Planning and Building	> 150 ton / Travel Tower / Concrete Pump Application Fee	Per Application	146.25	150.00	2.56%
Planning and Building	Crane >150 ton Application Fee	Per Application	146.25	150.00	2.56%
Planning and Building	Crane >150 ton Rental Charge	Per Day	333.05	350.00	5.09%
Planning and Building	Crane <150 ton/Out of Hours Application Fee	Per Application	0.00	150.00	New out of hours charge
Planning and Building	Crane <150 ton/Out of Hours Permit Charge	Per Day	0.00	150.00	
Planning and Building	Crane >150 ton/Out of Hours Application Fee	Per Application	0.00	150.00	
Planning and Building	Crane >150 ton/Out of Hours Permit Charge	Per Day	0.00	120.00	6.95%
Planning and Building	*Gantry - Inspection Fee	Hourly Rate	74.80	80.00	
Planning and Building	Gantry Permit Application Fee	Per Application	0.00	180.00	
Planning and Building	Gantry Rental Charge	Per M2 /Per Day	0.00	1.50	Simplification of Fees & Charge Structure related to Gantry charges. New charge focusing on per M2/per Day rate regardless of the location of Gantry in the City area.
Planning and Building	Gantry With Site Shed Rental Charge	Per M2 /Per Day	0.00	3.00	
Planning and Building	Gantry - Application Fee (Complex)	Per Application	220.00	0.00	
Planning and Building	Gantry - Application Fee (Simple)	Per Application	143.00	0.00	
Planning and Building	Gantry - CBD - Central	Per M2 /Per Week	13.25	0.00	
Planning and Building	Gantry - CBD - Collins	Per M2 /Per Week	6.25	0.00	
Planning and Building	Gantry - CBD - East	Per M2 /Per Week	12.65	0.00	
Planning and Building	Gantry - CBD - Legal	Per M2 /Per Week	12.20	0.00	
Planning and Building	Gantry - CBD - North	Per M2 /Per Week	12.20	0.00	
Planning and Building	Gantry - CBD - Retail	Per M2 /Per Week	14.80	0.00	
Planning and Building	Gantry - CBD - South	Per M2 /Per Week	11.80	0.00	
Planning and Building	Gantry - CBD - West	Per M2 /Per Week	12.00	0.00	
Planning and Building	Gantry - CBD - West Melbourne	Per M2 /Per Week	9.50	0.00	
Planning and Building	Gantry - Non CBD - Carlton (Commercial)	Per M2 /Per Week	6.65	0.00	
Planning and Building	Gantry - Non CBD - Carlton (Mixed Use Zone)	Per M2 /Per Week	7.10	0.00	
Planning and Building	Gantry - Non CBD - Carlton (Residential development potential)	Per M2 /Per Week	7.10	0.00	
Planning and Building	Gantry - Non CBD - Carlton (Residential single house site)	Per M2 /Per Week	5.80	0.00	
Planning and Building	Gantry - Non CBD - Docklands (Docklands Zoning)	Per M2 /Per Week	2.95	0.00	
Planning and Building	Gantry - Non CBD - East Melbourne (Residential development potential)	Per M2 /Per Week	7.75	0.00	
Planning and Building	Gantry - Non CBD - East Melbourne (Residential single house site)	Per M2 /Per Week	7.45	0.00	
Planning and Building	Gantry - Non CBD - Kensington (Mixed Use Zone)	Per M2 /Per Week	5.75	0.00	
Planning and Building	Gantry - Non CBD - Kensington (Commercial (B1Z))	Per M2 /Per Week	2.60	0.00	
Planning and Building	Gantry - Non CBD - Kensington (Commercial (B3Z))	Per M2 /Per Week	2.25	0.00	
Planning and Building	Gantry - Non CBD - Kensington (Residential development potential)	Per M2 /Per Week	4.10	0.00	
Planning and Building	Gantry - Non CBD - Kensington (Residential single house site)	Per M2 /Per Week	2.70	0.00	
Planning and Building	Gantry - Non CBD - North and West Melbourne (Mixed Use Zone)	Per M2 /Per Week	6.95	0.00	
Planning and Building	Gantry - Non CBD - North and West Melbourne (Commercial)	Per M2 /Per Week	4.35	0.00	
Planning and Building	Gantry - Non CBD - North and West Melbourne (Residential development potential)	Per M2 /Per Week	6.95	0.00	
Planning and Building	Gantry - Non CBD - North and West Melbourne (Residential single house site)	Per M2 /Per Week	4.05	0.00	
Planning and Building	Gantry - Non CBD - Parkville (Commercial)	Per M2 /Per Week	5.95	0.00	
Planning and Building	Gantry - Non CBD - Parkville (Residential development potential)	Per M2 /Per Week	8.15	0.00	
Planning and Building	Gantry - Non CBD - Parkville (Residential single house site)	Per M2 /Per Week	6.55	0.00	
Planning and Building	Gantry - Non CBD - South Yarra (Commercial)	Per M2 /Per Week	9.10	0.00	
Planning and Building	Gantry - Non CBD - South Yarra (Residential development potential)	Per M2 /Per Week	11.05	0.00	
Planning and Building	Gantry - Non CBD - South Yarra (Residential single house site)	Per M2 /Per Week	9.90	0.00	



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Planning and Building	Gantry - Non CBD - Southbank (Capital City)	Per M2 /Per Week	11.90	0.00	Simplification of Fees & Charge Structure related to Gantry charges. New charge focusing on per M2/per Day rate regardless of the location of Gantry in the City area.
Planning and Building	Gantry - Non CBD - St Kilda Road (Commercial 1)	Per M2 /Per Week	9.90	0.00	
Planning and Building	Gantry - Non CBD - West Parkville (Mixed Use Zone)	Per M2 /Per Week	1.95	0.00	
Planning and Building	Gantry - Non CBD - West Parkville (Residential development potential)	Per M2 /Per Week	4.10	0.00	
Planning and Building	Gantry - Non CBD - West Parkville (Residential single house site)	Per M2 /Per Week	2.85	0.00	
Planning and Building	Gantry with Site Shed - CBD - Central	Per M2 /Per Week	26.50	0.00	
Planning and Building	Gantry with Site Shed - CBD - Collins	Per M2 /Per Week	12.50	0.00	
Planning and Building	Gantry with Site Shed - CBD - East	Per M2 /Per Week	25.25	0.00	
Planning and Building	Gantry with Site Shed - CBD - Legal	Per M2 /Per Week	24.50	0.00	
Planning and Building	Gantry with Site Shed - CBD - North	Per M2 /Per Week	24.50	0.00	
Planning and Building	Gantry with Site Shed - CBD - Retail	Per M2 /Per Week	29.60	0.00	
Planning and Building	Gantry with Site Shed - CBD - South	Per M2 /Per Week	23.60	0.00	
Planning and Building	Gantry with Site Shed - CBD - West	Per M2 /Per Week	24.00	0.00	
Planning and Building	Gantry with Site Shed - CBD - West Melbourne	Per M2 /Per Week	18.90	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Carlton (Commercial)	Per M2 /Per Week	13.25	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Carlton (Mixed Use Zone)	Per M2 /Per Week	14.20	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Carlton (Residential development potential)	Per M2 /Per Week	14.20	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Carlton (Residential single house site)	Per M2 /Per Week	11.60	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Docklands (Docklands Zoning)	Per M2 /Per Week	5.95	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - East Melbourne (Residential development potential)	Per M2 /Per Week	15.50	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - East Melbourne (Residential single house site)	Per M2 /Per Week	14.85	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Kensington (Mixed Use Zone)	Per M2 /Per Week	11.50	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Kensington (Commercial (B1Z))	Per M2 /Per Week	5.25	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Kensington (Commercial (B3Z))	Per M2 /Per Week	4.55	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Kensington (Residential development potential)	Per M2 /Per Week	8.20	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Kensington (Residential single house site)	Per M2 /Per Week	5.45	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - North and West Melbourne (Mixed Use Zone)	Per M2 /Per Week	13.85	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - North and West Melbourne (Commercial)	Per M2 /Per Week	8.70	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - North and West Melbourne (Residential development potential)	Per M2 /Per Week	13.85	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - North and West Melbourne (Residential single house site)	Per M2 /Per Week	8.15	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Parkville (Commercial)	Per M2 /Per Week	11.85	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Parkville (Residential development potential)	Per M2 /Per Week	16.30	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Parkville (Residential single house site)	Per M2 /Per Week	13.15	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - South Yarra (Commercial)	Per M2 /Per Week	18.15	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - South Yarra (Residential development potential)	Per M2 /Per Week	22.05	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - South Yarra (Residential single house site)	Per M2 /Per Week	19.75	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - Southbank (Capital City)	Per M2 /Per Week	23.70	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - St Kilda Road (Commercial)	Per M2 /Per Week	19.90	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - West Parkville (Mixed Use Zone)	Per M2 /Per Week	3.95	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - West Parkville (Residential development potential)	Per M2 /Per Week	8.20	0.00	
Planning and Building	Gantry with Site Shed - Non CBD - West Parkville (Residential single house site)	Per M2 /Per Week	5.70	0.00	

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Planning and Building	Hoarding Inspection Fee	Hourly Rate	0.00	80.00	
Planning and Building	Hoarding Permit - Application Fee	Per Application	148.50	150.00	Simplification of Fees & Charge Structure. New charge focusing on per M2/per Day rate
Planning and Building	Hoarding Rental Charges	M2/day	0.00	0.75	
Planning and Building	Hoarding Rental Charges	Per M2 /Per Week	4.62	0.00	
Planning and Building	Out of Hours Permit Application Fee	Per Application	0.00	50.00	New out of hours charge
Planning and Building	Out of Hours Permit Charge	Per Day	0.00	60.00	
Planning and Building	Site Services Fast Track Application Fees	Per Application	649.00	0.00	Simplification of Fees & Charge Structure.
Planning and Building	Space Occupancy (Commercial) Application Fee	Per Application	0.00	50.00	
Planning and Building	Space Occupancy (Commercial) Permit Charge	Per Day	53.35	10.00	
Planning and Building	Space Occupancy (Motorised Plant) Application Fee	Per Application	0.00	50.00	
Planning and Building	Space Occupancy (Motorised Plant) Permit Charge	Per Day	113.20	70.00	
Planning and Building	Space Occupancy (Non-Motorised Plant) Application Fee	Per Application	0.00	50.00	Simplification of Fees & Charge Structure. New charge splits application fee with permit charge. New out of hours charge.
Planning and Building	Space Occupancy (Non-Motorised Plant) Permit Charge	Per Day	53.35	30.00	
Planning and Building	Space Occupancy Permits Fee - Commercial	Per Day	53.35	0.00	
Planning and Building	Space Occupancy/Out of Hours Application Fee	Per Application	0.00	50.00	
Planning and Building	Space Occupancy/Out of Hours Permit Charge	Per Day	0.00	100.00	
Planning and Building	Tower Crane located within road reserve / Space Occupancy Rental Fee	Per Week	202.40	0.00	Simplification of Fees & Charge Structure.
Planning and Building	Tower Crane located within road reserve Application Fee	Per Application	1,364.00	0.00	Simplification of Fees & Charge Structure.
Planning and Building	Concrete Pump <150 ton/Out of Hours Application Fee	Per Application	0.00	150.00	Simplification of Fees & Charge Structure.
Planning and Building	Concrete Pump <150 ton/Out of Hours Permit Charge	Per Day	0.00	180.00	Simplification of Fees & Charge Structure.
Planning and Building	Road Management Act Consent Fees (Minimum Fee)	Per Application - Min	170.50	170.50	No change
Planning and Building	Road Closure Permit Application Fee	Per Application	0.00	50.00	Simplification of Fees & Charge Structure.
Planning and Building	Road Closure Permit Charge	Per Lane Per Day	148.50	40.00	Simplification of Fees & Charge Structure.
Planning and Building	Road Closure/Out of Hours Application Fee	Per Application	0.00	50.00	New out of hours charge
Planning and Building	Road Closure/Out of Hours Permit Charge	Per Day	0.00	80.00	
Planning and Building	T/Tower <150 ton/Out of Hours Application Fee	Per Application	0.00	150.00	
Planning and Building	T/Tower <150 ton/Out of Hours Permit Charge	Per Day	0.00	150.00	New out of hours charge
Planning and Building	T/Tower >150 ton/Out of Hours Application Fee	Per Application	0.00	150.00	
Planning and Building	T/Tower >150 ton/Out of Hours Permit Charge	Per Day	0.00	380.00	
On-street Compliance	Training of Enforcement Officers for external recruitment agencies (Group)	4 Hour Session	720.00	1,497.00	Cost recovery
On-street Compliance	Training of Enforcement Officers for external recruitment agencies (Group)	8 Hour Session	1,440.00	1,752.00	Cost recovery
On-street Compliance	Training of Traffic Officers for external recruitment agencies Normal Time	Per Hour	180.00	186.00	3.33%
On-street Compliance	Training of Traffic Officers for external recruitment agencies Overtime - Double time	Per Hour	180.00	0.00	Removed
On-street Compliance	Training of Traffic Officers for external recruitment agencies Overtime - Time and a half	Per Hour	180.00	0.00	Removed
On-street Compliance	ASIC Directors' search fee	Min Rate	19.60	20.10	2.55%
On-street Compliance	ASIC Directors' search fee	Min Rate	69.90	71.65	2.50%
On-street Compliance	Magistrates' Court Lodgement Cost	Single Infringement	79.50	81.50	2.52%
On-street Compliance	Magistrates' Court Lodgement Cost	Multi Infringement	119.90	123.00	2.59%
On-street Compliance	Witness Summons	Per Case	47.40	48.60	2.53%
On-street Compliance	Debit Adjustment - Enforcement Order Costs	Per Infringement	35.80	36.70	2.51%
On-street Compliance	Debit Adjustment - Lodgement Fee	Per Infringement	68.60	70.30	2.48%
On-street Compliance	Debit Adjustment - Penalty Reminder Notice Letter	Per Infringement	22.60	23.28	3.00%
On-street Compliance	Enforcement Order Costs	Per Infringement	35.80	36.87	3.00%
On-street Compliance	Lodgement Fee	Per Infringement	68.60	70.30	2.48%
On-street Compliance	Penalty Reminder Notice Letter	Per Infringement	22.60	23.28	3.00%
On-street Compliance	New Private Parking Agreement	Per Agreement	580.00	595.00	2.59%
On-street Compliance	Parking Fines - eg Expired meters	Per Infringement	78.00	79.79	2.30%



# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
On-street Compliance	Parking Fines - eg On a clearway	Per Infringement	155.00	158.57	2.30%
On-street Compliance	Parking Fines - eg On a footway	Per Infringement	93.00	95.14	2.30%
On-street Compliance	Parking Fines (Debit adjustment) - eg Expired meters, period longer	Per Infringement	78.00	79.79	2.30%
On-street Compliance	Parking Fines (Debit adjustment) - eg On a clearway	Per Infringement	155.00	158.57	2.30%
On-street Compliance	Parking Fines (Debit adjustment) - eg On a footway	Per Infringement	93.00	95.14	2.30%
On-street Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Normal Time	Per Hour	75.00	77.00	2.67%
On-street Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double time	Per Hour	150.00	154.00	2.67%
On-street Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a half	Per Hour	125.00	128.00	2.40%
On-street Compliance	Renew Private Parking Agreement	Per Agreement	580.00	595.00	2.59%
On-street Compliance	VicRoads Extract of Ownership	Per Infringement	9.35	9.50	1.60%
On-street Compliance	Withdrawal - Enforcement Order Costs	Per Infringement	35.80	36.70	2.51%
On-street Compliance	Withdrawal - Lodgement Fee	Per Infringement	68.60	70.30	2.48%
On-street Compliance	Withdrawal - Penalty Reminder Notice Letter	Per Infringement	22.60	23.10	2.21%
On-street Compliance	Withdrawal of Parking Fines - eg Expired meters, period longer	Per Infringement	78.00	80.00	2.56%
On-street Compliance	Withdrawal of Parking Fines - eg On a clearway	Per Infringement	155.00	159.00	2.58%
On-street Compliance	Withdrawal of Parking Fines - eg On a footway	Per Infringement	93.00	96.00	3.23%
On-street Compliance	Release of abandoned vehicles	Per Vehicle	513.20	526.00	2.49%
On-street Compliance	Release of towaway vehicles	Per Vehicle	390.00	405.00	3.85%
On-street Compliance	Release of towaway vehicles - Hardship	Per Vehicle	120.00	123.00	2.50%
On-street Compliance	Advertising board application fee	Administration Fee Per Per	200.00	205.00	2.50%
On-street Compliance	Carlton Voucher	Per Quarter	25.00	30.00	Fee is for a set of 18 (6 weekend, 6 daily, 6 plus additional 3 hours) one off use vouchers. Fee was not increased this FY.
On-street Compliance	Handbill Permits	Administration Fee Per Per	35.00	36.00	2.86%
On-street Compliance	Medical Parking Permits	Per Annum	250.00	260.00	4.00%
On-street Compliance	Resident Parking (2nd permit - Carlton)	Per Annum	100.00	120.00	20.00%
On-street Compliance	Resident Parking Permits	Per Annum/Per Permit	25.00	30.00	20.00%
On-street Compliance	Resident Parking Permits (2nd permit - all other areas)	Per Annum	100.00	120.00	20.00%
On-street Compliance	Street Permits: Advertising Board Permits	Per Month	70.00	72.00	2.86%
On-street Compliance	Street Permits: Pedestrian Area Access Permit	Per Annum	100.00	105.00	5.00%
On-street Compliance	Street Permits: Reserved Parking Fee	Admin Fee & second & sub	50.00	52.00	4.00%
On-street Compliance	Street Permits: Reserved Parking Fee	Administration Fee and 1st	100.00	103.00	3.00%
On-street Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st	25.00	26.00	4.00%
On-street Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st	50.00	52.00	4.00%
On-street Compliance	Tradesperson Permit	Per Week/Per Permit	30.00	50.00	Based on market comparison
On-street Compliance	Visy Park parking permits	Per Annum	125.00	150.00	As per 3 year agreement between parties
On-street Compliance	Vouchers Permit	Per Booklet	25.00	30.00	Fee is for a set of 18 (6 weekend, 6 daily, 6 plus additional 3 hours) one off use vouchers. Fee was not increased this FY.
On-street Compliance	Zoo parking permits	Per Annum	150.00	175.00	As per 3 year agreement between parties
On-street Compliance	Offence under section 45E Environment Protection Act - "Deposit (Burning) Litter"	Per Offence	622.00	634.00	1.93%
On-street Compliance	Offence under section 45E Environment Protection Act - "Deposit Litter"	Per Offence	311.00	317.00	1.93%
On-street Compliance	Allow dog to rush or chase a person	Per Infringement	155.00	159.00	2.58%
On-street Compliance	Dog at large/not securely confined Day time	Per Infringement	233.00	239.00	2.58%
On-street Compliance	Dog at large/not securely confined Night time	Per Infringement	311.00	319.00	2.57%
On-street Compliance	Dog/Cat found in a prohibited public place	Per Infringement	155.00	159.00	2.58%
On-street Compliance	Fail to apply to register a dog or cat	Per Infringement	311.00	319.00	2.57%
On-street Compliance	Fail to comply with the Code of Practice	Per Infringement	311.00	319.00	2.57%
On-street Compliance	Fail to renew the registration of a dog or cat	Per Infringement	311.00	319.00	2.57%
On-street Compliance	Non-Serious injury caused by dog attack	Per Infringement	389.00	399.00	2.57%
On-street Compliance	Nuisance dog/Cat	Per Infringement	78.00	80.00	2.56%
On-street Compliance	Unregistered dog wearing registration tag	Per Infringement	78.00	80.00	2.56%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Engineering Services	Market Permit: Markets that consist of more than 10 street trading stalls and less than 15	Per Annum	1,500.00	1,537.50	2.50%
Engineering Services	Market Permit: Markets that consist of more than 15 street trading stalls, for each additional market stall over 15 sites	Each Additional Site	75.00	76.50	2.00%
Engineering Services	Market Permit: Markets that consist of up to 10 street trading stalls	Per Annum	1,000.00	1,025.00	2.50%
Engineering Services	Market Permit: Stall for individual uses	Per Annum	200.00	205.00	2.50%
Engineering Services	Street Activity: Flower Kiosk: os AXA building, south side btwn Market & William Sts, Melbourne	Per Month	892.92	915.00	2.47%
Engineering Services	Street Activity: Flower Kiosk: os Melbourne Town Hall, Swanston St, Melbourne	Per Month	1,549.23	1,588.00	2.50%
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: Boathouse Dve, East Melbourne, east of bollards	Per Month	600.00	615.00	2.50%
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: east side Alexandra Ave, 100m sth Swan St bridge	Per Month	444.90	455.00	2.27%
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: east side Birdwood Ave, os Gate D, Royal Botanic Gardens	Per Month	300.00	307.50	2.50%
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: east side St Kilda Rd, adjacent Floral Clock	Per Month	400.00	410.00	2.50%
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: north side Birdwood Ave, near Shrine of Remembrance	Per Month	380.59	390.00	2.47%
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: west side St Kilda Rd, outside Victorian Arts Centre	Per Month	889.80	910.00	2.27%
Engineering Services	Street Activity: Food Van Food and Refreshment site - Peel street near Queen Vic Market	Per Month	1,907.43	1,955.00	2.49%
Engineering Services	Street Activity: Kiosk - Fruit: Collins Street, (outside the Rialto building), Melbourne	Per Month	656.78	673.20	2.50%
Engineering Services	Street Activity: Kiosk - Fruit: Collins Street, west of Queen Street, Melbourne	Per Month	867.75	890.00	2.56%
Engineering Services	Street Activity: Kiosk - Fruit: Elizabeth Street, corner Bourke Street, Melbourne	Per Month	560.00	574.00	2.50%
Engineering Services	Street Activity: Kiosk - Fruit: Elizabeth Street, south of Collins Street, Melbourne	Per Month	850.00	870.00	2.35%
Engineering Services	Street Activity: Kiosk - Fruit: Swanston Street, corner Collins Street, Melbourne	Per Month	1,327.92	1,360.00	2.42%
Engineering Services	Street Activity: Seasonal Street Trading (3 year permit)	Per Month	300.00	307.50	2.50%
Engineering Services	Street Activity: Sunday Arts & Craft market (3 year permit)	Per Annum	6,000.00	6,150.00	2.50%
Engineering Services	Garbage Compactor fee (high)	Per Quarter	1,800.00	1,845.00	2.50%
Engineering Services	Garbage Compactor fee (low)	Per Quarter	225.00	230.00	2.22%
Engineering Services	Garbage Compactor fee (medium)	Per Quarter	900.00	920.00	2.22%
Engineering Services	Residential Green Waste Collection Service	Per Annum	65.10	66.00	1.38%
Engineering Services	Residential Waste Bin Upsize Charge: 240 litre waste bin (special circumstances)	Per Year	55.00	56.00	1.82%
Parks and Waterways	Berthing Rates: Melbourne City Marina monthly for vessels 15.1 to 20 metres	Per Month	1,560.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina monthly for vessels 20.1 to 30 metres	Per Month	1,920.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina monthly for vessels up to 15 metres	Per Month	1,200.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina NYE one-night stay vessels 15.1 to 20 metres	Per Night	195.00	225.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Parks and Waterways	Berthing Rates: Melbourne City Marina NYE one-night stayvessels 20.1 to 30 metres	Per Night	240.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina NYE three-night stayvessels 15.1 to 20 metres	Per Package	585.00	675.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina NYE three-night stayvessels 20.1 to 30 metres	Per Package	720.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina overnight for vessels 15.1 to 20 metres	Per Night	65.00	75.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina overnight for vessels 20.1 to 30 metres	Per Night	80.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina weekly for vessels 15.1 to 20 metres	Per Week	390.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina weekly for vessels 20.1 to 30 metres	Per Week	480.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina weekly for vessels up to 15 metres	Per Week	300.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina Winter Berthing for vessels 15.1 to 20 metres	Per Month	1,300.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina Winter Berthing for vessels 20.1 to 30 metres	Per Month	1,600.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne City Marina Winter Berthing for vessels up to 15 metres	Per Month	1,000.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Melbourne Superyacht Marina for vessels more than 30 metres	Per Meter Per Day	8.00	0.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Victoria Harbour Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	670.00	690.00	2.99%

# ANNUAL PLAN AND BUDGET

2017-2018

DRAFT

Branch Description	Name of Product or Service	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2017	Revised Price per unit (inc GST) * from 1 July 2017	Change
Parks and Waterways	Berthing Rates: Victoria Harbour Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	675.00	1,350.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Berthing Rates: Wharf Berthing Permit minimum flag fall	Each	50.00	55.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Lay-Up Berth for vessels more than 25 metres	Per Meter Per Day	0.00	7.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Marina Lounge	Per Session	0.00	3,500.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Monthly vessels up to 15 metres (> 30 days)	Per Night	0.00	40.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Monthly vessels up to 15.1 to 20 metres (> 30 days)	Per Night	0.00	60.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Monthly vessels up to 20.1 to 25 metres (> 30 days)	Per Night	0.00	80.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	NYE one-night stay vessels 20.1 to 25 metres	Per Night	0.00	300.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	NYE Three-night stay vessels 20.1 to 25 metres	Per Night	0.00	900.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Overnight for vessels 20.1 to 25 metres	Per Night	0.00	100.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.
Parks and Waterways	Working Berth minium Flag Fall	Per Session	0.00	500.00	Simplified fee structure with the removal of monthly and weekly fees to align with demand (needs) and increasing the fee increments for boat lengths.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

CITY OF MELBOURNE DETAILED SCHEDULE OF GRANTS & CONTRIBUTIONS Description of Grants and Contributions	2017-18 Budget (\$'000s)
City Operations	130
Executive Services	775
City Communities <i>Miscellaneous Community Development Grants</i> <i>Triennial Arts &amp; Culture Program</i> <i>Annual Arts Grant Program</i>	2,353 2,706 1,250
City Communities	6,308
City Design and Projects	24
City Economy and Activation	5,431
City Strategy and Place	338
<b>TOTAL COUNCIL</b>	<b>13,006</b>

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## APPENDIX H – PUBLIC NOTICE – DRAFT COUNCIL PLAN 2017-21 AND DRAFT ANNUAL PLAN AND BUDGET 2017-18

The Melbourne City Council (Council) has prepared a draft Council Plan 2017-21 (Council Plan) and a draft Annual Plan and Budget 2017-18 for the financial year ending 30 June 2018 (Annual Plan and Budget). At its meeting on 4 May 2017 the Council considered the Council Plan and Annual Plan and Budget and resolved to release them both for public consultation in accordance with sections 125, 127 and 129 of the *Local Government Act 1989* (Act).

The Council Plan articulates the goals and outcomes against which the Council will be measured and explains, at a high level, how it will achieve them. It also includes the four-year Municipal Health and Wellbeing Plan, which considers the quality of life of the community.

At its meeting on 4 May 2017, the Council also resolved to give public notice under section 223 of the Act of its intention to declare a differential rate for the financial year ending 30 June 2018.

The rates for each property are determined by multiplying the Net Annual Value of each rateable land classified as Residential or Non-Residential by the differential rate shown in the following table:

Class of Land	Differential Rate
Residential	4.15657 cents in the dollar of the Net Annual Value
Non-Residential	4.57470 cents in the dollar of the Net Annual Value

The characteristics of the land which determine whether land is classified as Residential or Non-Residential are as follows:

Class of Land	Characteristics
<b>Residential</b>	Land which is -  (a) used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or  (b) vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.
<b>Non-Residential</b>	All rateable land (including vacant and unoccupied land) wherever located in the municipality and howsoever zoned under the planning scheme which does not have the characteristics of Residential land.

It is considered that each differential rate will contribute to the equitable and efficient carrying out of Council's functions in that it is likely to achieve an equitable financial contribution to the cost of carrying out the functions of Council, including:

- planning for and providing services and facilities for the local community;
- providing and maintaining community infrastructure;
- the provision of general support services.



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

## PUBLIC INSPECTION

Copies of the draft Council Plan and draft Annual Plan and Budget are available for inspection from 5 May 2017 until and including 2 June 2017 at the following locations:

- Town Hall Administration Building, 120 Swanston Street, Melbourne. Ground Floor at Front Desk (7.30am – 5pm weekdays)
- City Library (Mon-Sun)
- North Melbourne Library (Mon-Sun)
- East Melbourne Library (Mon-Sun)
- Southbank Library at Boyd (Mon-Sun)
- Kathleen Syme Library and Community Centre (Mon-Sun)
- Library at The Dock (Mon-Sun)
- Kensington Town Hall (Mon-Fri)

A copy of the Council Plan may also be viewed online at [melbourne.vic.gov.au/councilplan](http://melbourne.vic.gov.au/councilplan)

A copy of the Annual Plan and Budget may also be viewed online at [melbourne.vic.gov.au/budget](http://melbourne.vic.gov.au/budget)

## SUBMISSIONS

Any person may make a written submission to the Council on all or one of the Council Plan, the Annual Plan and Budget, and the proposed declaration of a differential rate. All submissions received by the Council on or before 2 June 2017 will be considered in accordance with section 223 of the Act, by the Council's Future Melbourne Committee (Committee).

If a person wishes to be heard in support of their submission they must include the request to be heard in the written submission and this will entitle them to appear in person, or by a person acting on their behalf, before a meeting of the Committee, scheduled to be held on 15 June 2017, 5.30pm in the Council Meeting Room, Level 2, Town Hall Administration Building, 120 Swanston Street, Melbourne.

Written submissions can be submitted online via our website [melbourne.vic.gov.au/councilplan](http://melbourne.vic.gov.au/councilplan) or [melbourne.vic.gov.au/budget](http://melbourne.vic.gov.au/budget) or addressed to the Manager Governance and Legal, Melbourne City Council, Town Hall Administration Building, 120 Swanston Street, Melbourne, 3000 or GPO Box 1603, Melbourne, 3001.

### Written submissions cannot be delivered in person.

Submissions form part of the public record of the meeting (including any personal information you provide) and will be published on Council's website (accessible worldwide) for an indefinite period. A hard copy will also be made available for inspection by members of the public at Council offices.

If you have any concerns about how Council will use and disclose your personal information, please contact the Council Business team via email at [privacy@melbourne.vic.gov.au](mailto:privacy@melbourne.vic.gov.au)

## MEETING TO ADOPT THE COUNCIL PLAN AND ANNUAL PLAN AND BUDGET

Council will meet on 27 June 2017 to adopt the Council Plan and the Annual Plan and Budget.



## APPENDIX I - GLOSSARY OF TERMS

Act	Local Government Act 1989
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying revenue	The underlying revenue means total income other than capital grants and capital contributions.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	<p>The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.</p> <p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</p>
Adjusted underlying surplus (or deficit)	<p>The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.</p> <p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</p>
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Australian Accounting Standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Asset upgrade expenditure	Expenditure that:  (a) enhances an existing asset to provide a higher level of service; or  (b) increases the life of the asset beyond its original life.  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet (budget)	The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

**Comprehensive income statement** The comprehensive income statement shows the expected operating result in the forthcoming year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.

**Statement of capital works** The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming. The statement of capital works should be prepared in accordance with Regulation 9.

Local Government (Planning and Reporting) Regulations 2014 – Regulation

**Statement of cash flows** The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.

**Statement of changes in equity** The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.

**Budget preparation requirement** Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2016-17 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
External funding sources ( <i>Analysis of capital budget</i> )	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Financial Statements	<p>Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements:</p> <ul style="list-style-type: none"><li>-Strategic resource plan</li><li>-Budget</li><li>-Annual report</li></ul> <p>The financial statements to be included in the Budget include:</p> <ul style="list-style-type: none"><li>- Comprehensive Income Statement</li><li>- Balance Sheet</li><li>- Statement of Changes in Equity</li><li>- Statement of Cash Flows</li><li>- Statement of Capital Works</li></ul> <p>The financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (eg approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.



# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	<p>Regulations, made under Section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council</p> <p>(a) The content and preparation of the financial statements of a Council</p> <p>(b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council;</p> <p>(c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report; and</p> <p>(d) Other matters required to be prescribed under Parts 6 and 7 of the Act.</p>
New asset expenditure	<p>Expenditure that creates a new asset that provides a service that does not currently exist.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.

# ANNUAL PLAN AND BUDGET

2017–2018

DRAFT

Services, Initiatives and Major Initiatives	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Strategic resource plan (SRP)	<p>The Act requires that a Council plan should include a strategic resource plan that includes financial and non-financial resources including human resources.</p> <p>The strategic resource plan outlines the resources required to achieve the Council plan.</p> <p>Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.</p>
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.
Working capital	Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs