

# DRAFT BUDGET

2022-23



CITY OF MELBOURNE

## **ACKNOWLEDGEMENT OF TRADITIONAL OWNERS**

The City of Melbourne respectfully acknowledges the Traditional Owners of the land we govern, the Wurundjeri Woi Wurrung and Bunurong Boon Wurrung peoples of the Eastern Kulin and pays respect to their Elders past, present and emerging.

We acknowledge and honour the unbroken spiritual, cultural and political connection the Wurundjeri, Bunurong, Dja Dja Wurrung, Taungurung and Wadawurrung peoples of the Eastern Kulin have to this unique place for more than 2000 generations.

We are committed to our reconciliation journey, because at its heart, reconciliation is about strengthening relationships between Aboriginal and non-Aboriginal peoples, for the benefit of all Victorians.

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## 2022–23

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# DRAFT BUDGET

## 2022–23

### YOUR COUNCIL

#### Lord Mayor

Sally Capp

#### Deputy Lord Mayor

Nicholas Reece

#### Councillors

Dr Olivia Ball  
Roshena Campbell  
Jason Chang  
Elizabeth Mary Doidge  
Davydd Griffiths  
Jamal Hakim  
Philip Le Liu  
Rohan Leppert  
Kevin Louey



# DRAFT BUDGET

## 2022-23



# DRAFT BUDGET

## 2022–23

### 1 INTRODUCTION

#### **This is a draft Budget that invests in momentum**

In 2022–23, the City of Melbourne is delivering an \$837.8 million draft Budget to build city-shaping infrastructure, boost our events calendar and make the city safer and cleaner.

We're building momentum to grow our economy beyond pre-pandemic levels, with a forecast of \$150 billion gross local product by 2031.

We're building momentum to be the first choice for businesses through Invest Melbourne, and to make housing more affordable and accessible through Homes Melbourne.

We're building momentum to create a fairer, better-connected, and even more extraordinary city, delivering more initiatives than ever before.

Key highlights include:

- Total draft Budget: \$837.8 million
- Total operating expenditure: \$550 million
- Deficit: \$11.3 million
- Return to surplus: 2023–24
- Record investment in infrastructure: \$254 million
- Record investment in Greenline: \$140 million over the next four years
- Record investment in city safety and cleaning: \$33.6 million
- Record investment in events, festivals and activations: \$25 million
- Borrowings: \$187.8 million

Years of disciplined financial management have made it possible to increase investment to support residents, businesses and our wider community as the pandemic steered us off track over a difficult two years.

#### **Looking to the future**

This draft Budget, along with our four-year Council Plan 2021–25, is designed to restore confidence and deliver what matters to residents, businesses and visitors.

The city has found a new rhythm with foot traffic up. Retail activity has increased, masks are off, city workers are returning and we have more international students back studying in our universities than at any time in the past two years.

We're investing to build on this momentum.

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This draft Budget creates confidence in our city for businesses, residents, workers and visitors about the opportunity we have, right now, to boldly evolve our city and create a better future for Melbourne.

Our plan is about creating a city for all people. It considers the needs of everyone who accesses and experiences our municipality – residents, workers, visitors and students alike.

We're also delivering on our reform agenda to make doing business even easier.

Our agenda supports innovation and prioritises opportunities to deliver a prosperous, sustainable, liveable and fair Melbourne into the future – investing in entities including Invest Melbourne and Homes Melbourne, progressing Power Melbourne, streamlining our Digital Permits system, and leveraging the expertise of a new Design Review Panel and Design Excellence Advisory Committee. We've seen how successful partnerships with the Victorian Government have helped boost our recovery, and we're drawing on this constructive collaboration again in 2022–23 through the joint \$300 million Melbourne City Recovery and Revitalisation Funds.

We are taking action now to ensure Melbourne regains its status as the world's most liveable city, remains a great student city, and the best place to do business.

### Investing in important infrastructure

City of Melbourne will invest a record \$254 million in infrastructure over the coming year, delivering much-needed community services, creating up to 1000 jobs – boosting our economy now and shaping our city for the future.

We will continue to invest in the Queen Victoria Market precinct, Kensington Community Recreation Precinct Redevelopment, our landmark Greenline project, Make Room and new public open space, in addition to making safety improvements to our footpaths and roads. The full capital works program is listed in Appendix E.

Investment includes \$130.7 million for new assets, \$51.4 million for renewing assets, \$53.3 million for upgrades and \$5 million for expansion works, as well as \$13.7 million allocated to the major maintenance of city assets.

To deliver this record infrastructure investment, Council will borrow \$187.8 million.

### Supporting our visitor economy

City of Melbourne will invest a record \$25 million to deliver more events, festivals and activations that entice people into the city. This will reinforce our status as the nation's events and culture capital, and shine a light on Melbourne's unique identity and place.

Highlights include:

- \$6.4 million for the Christmas Festival
- \$4.9 million for the Moomba Festival
- \$3.9 million to celebrate New Year's Eve
- \$2.9 million for Melbourne Fashion Week
- \$1.8 million for Melbourne Knowledge Week

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- \$1.4 million for Melbourne Music Week
- \$1.1 million for Firelight Festival
- \$2.6 million in support for local events

This year's draft Budget recognises Council's crucial role in fostering the city's cultural heritage, public art, events, festivals, visitor services, sport and street activity. Investments made here will flow through to our retail, hospitality and small businesses.

### City cleanliness and safety

City of Melbourne will invest a \$33.6 million to improve city cleanliness and safety. This includes a \$5.4 million investment into critical safety infrastructure and resources, and \$28.2 million to clean up our streets and keep them free from graffiti.

### Greening and climate resilience

Almost \$50 million will be allocated to create new open space, keep parks and gardens flourishing, and cut emissions.

Through our Power Melbourne project, we will continue our positive progress towards a zero-carbon future.

### Rates

For the past two years City of Melbourne has helped ease the financial pressure on ratepayers. We have delivered two consecutive years of rates relief for residents and businesses, first through a rates freeze then a rates discount, at a total cost to Council of \$17 million.

This financial assistance supported our community through the peak of the pandemic.

As we build momentum and confidence in our city, in 2022–23 we will return to the normal rates cycle and pass on the Victorian Government's 1.75 per cent rate cap.

Rates are necessary to keep our city running. Our teams are working around the clock delivering critical services from waste and recycling collections to road works and street cleaning, public health and safety schemes, and keeping our parks and gardens in great shape for everyone to enjoy. Rates also fund vital services to support new parents and babies, children, and older members of our community.

Rates change every year as property values change. Property valuations are market-driven and determined by the Victorian Government.

See Section 10 and Appendix B for full details.

### Waste charge

We have made the decision to itemise waste costs on rates notices, which means a waste charge will be listed as a separate item on 2022–23 rates notices.

This brings the City of Melbourne into line with 73 other Victorian municipalities that separate waste services costs from general rates. The primary objective is to clearly show the costs associated with waste management.



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We are making this change now to make waste charges fairer and more transparent. This will also enable us to work with the community to improve the model over time.

### Deficit and forecast return to surplus

City of Melbourne is working hard to minimise the financial impacts of COVID-19 and return to underlying surplus as soon as possible.

Years of disciplined financial management have made it possible for us to continue to support businesses and our community during this difficult time.

We anticipate a return to surplus in 2023–24, a year later than originally expected given the unforeseen impacts of the Omicron variant and the sixth COVID-19 lockdown in 2021.

We are focused on containing core operational cost growth while investing to build our city's momentum. We are investing in 2022–23 as we rebuild confidence and core services reopen. We are also minimising cost growth by reducing costs associated with agency and consultant use, and commissioning new technology that will streamline and increase efficiency, such as digital permits.

Our four-year Council Plan 2021–25 continues to guide how we invest in our yearly Budgets. In the second year, will see 52 major initiatives in progress and fully funded. A full list of these initiatives is included in Section 4, providing insight into City of Melbourne's priorities for 2022–23.

### Fees and charges

City of Melbourne is streamlining its fees and charges. We have identified 116 fees to be simplified or consolidated as part of our draft Budget. This is in addition to 144 fewer fees and charges in last year's Budget.

Fees and charges for more than 50 per cent of Council services will not change, or will be modestly increased in line with consumer price index inflation. New policies such as our reformed Code of Practice for Building, Construction and Works continue to deliver a simpler, fairer way of paying for City of Melbourne services.

### Operating results

The draft Budget 2022–23 delivers an underlying deficit of \$11.3 million and a net operating surplus (including capital contributions) of \$43.1 million.

Total revenue, excluding capital contributions, is budgeted to increase by 13 per cent or \$62.1 million, increasing from \$476.6 million to \$538.7 million. Full details of revenue changes are provided in Section 5.1.

Total operating expenditure is budgeted to increase by 7.2 per cent or \$36.7 million from \$513.3 million to \$550 million, including one-off contributions. See Section 5.2 for full details.

### Cash and investments

The investment portfolio is expected to provide net income of \$11.9 million, representing an average return of 3.4 per cent. This portfolio is made up of subsidiary companies, car parks, commercial properties and cash.

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The returns from the portfolio in 2022–23 are adversely affected by lower subsidiary earnings, particularly as a result of Queen Victoria Market trader support grants. Refer to Section 11 for details on City of Melbourne’s investment strategy.

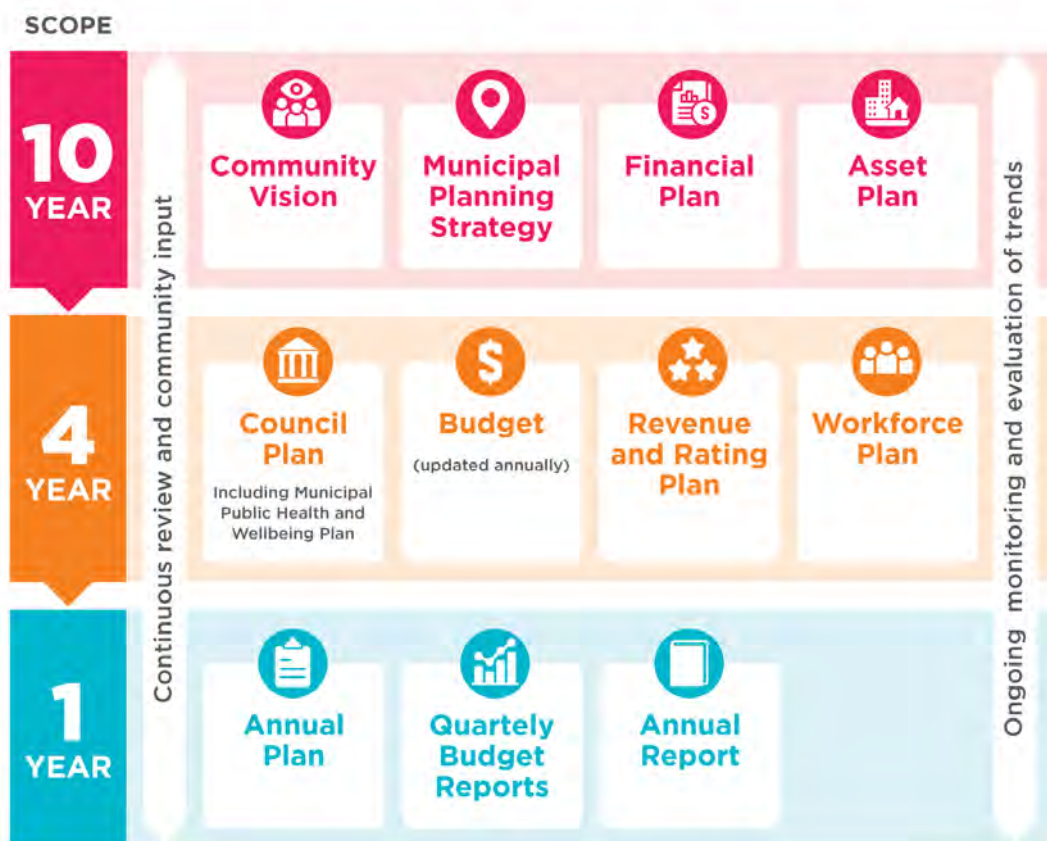
## 2 BUDGET PROCESS OVERVIEW

### 2.1 Link to the Integrated Planning and Reporting Framework

City of Melbourne has an Integrated Planning Framework that aligns our operational, corporate and strategic plans to deliver core services, and achieve sustainable improvements for the city and its people. The framework includes long, medium and short-term plans that set the direction of everything we do.

The Budget forms an important part of Council's Integrated Planning and Reporting Framework. This framework ensures that the Budget is developed in response to Council Plan priorities, and specifies the resources required to fund Council services and initiatives over the next 12 months and subsequent 3 financial years.

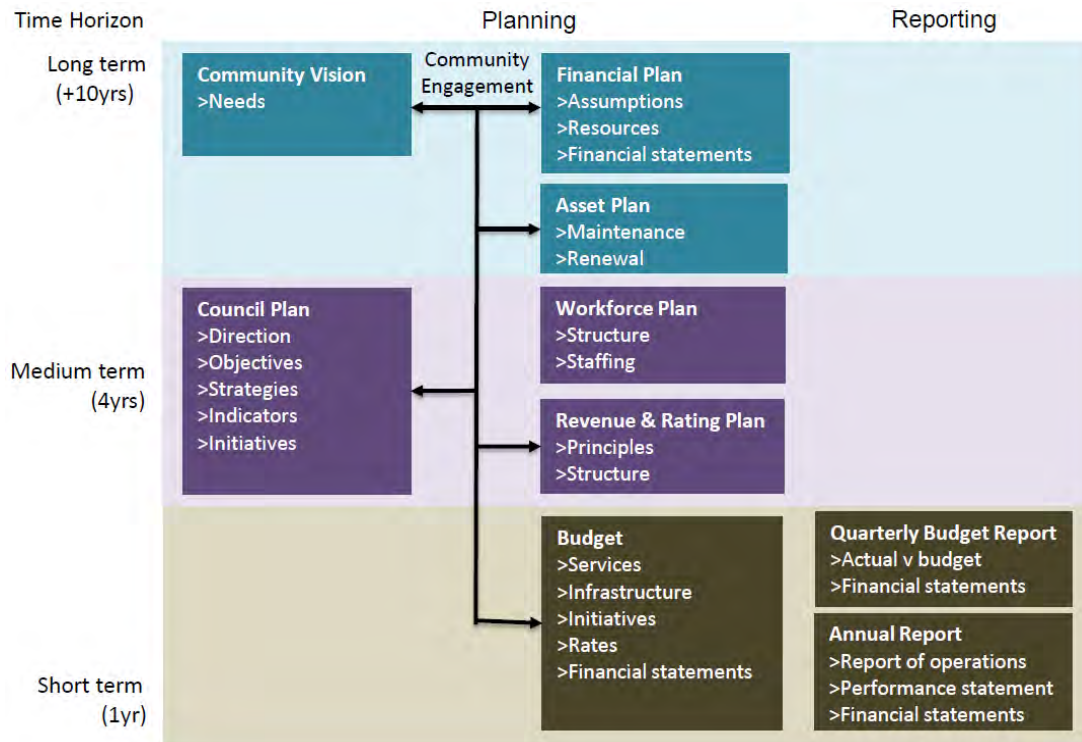
The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisation's progress towards its goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.



The framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget), and then holding itself accountable (Annual Report).

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## 2022–23



### 2.1.1 Budget preparation

Under the *Local Government Act 2020* (the Act), Council is required to prepare and adopt a Budget for each financial year and the subsequent 3 financial years. The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by Section 94 of the Act and the *Local Government (Planning and Reporting) Regulations 2020* (the Regulations).

The first step in the Budget process is for the Administration to prepare the Budget in accordance with the Act. The community is consulted and involved in the development of the Budget in a manner consistent with Council's adopted community engagement policy.

The Administration then submits the draft Budget to Council for approval in principle. Council then makes the draft Budget available for community comment and feedback. People are able to comment on the draft Budget, and those comments are considered before adoption of the Budget by Council. The final step is for Council to adopt the Budget after receiving and considering any feedback from interested parties.

This draft Budget is part of a rolling four-year plan. It is prepared in accordance with the Act and Regulations. It includes the following financial statements: Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The draft Budget 2022–23 includes services and initiatives, including major initiatives and reflects the priorities for Council. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the Budget.



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### 2.1.2 Budget process

The key dates for the draft Budget process are summarised below:

Draft Budget considered by the Future Melbourne Committee for approval in principle	17 May 2022
Community feedback on the draft Budget 2022–23 can be provided on Participate Melbourne	From 17 May 2022 to 14 June 2022
Special Future Melbourne Committee Meeting to consider community feedback	23 June 2022
Draft Budget presented to Council for adoption	28 June 2022

### 2.1.3 Budget influences

The draft Budget is premised on a number of influences and assumptions, which are likely to impact funding for the delivery of services provided by Council. The most significant of these factors include:

- Rate cap: 1.75 per cent increase
- Consumer price index: 1.75 per cent
- Borrowings: \$187.8 million.

### 2.1.4 Budget statements

The City of Melbourne's Budget is comprised of eight primary financial statements:

- Comprehensive Income Statement (Income Statement)
- Statement of Cash Flows
- Balance Sheet
- Statement of Human Resources
- Statement of Changes in Equity
- Statement of Council Works
- Summary of Planned Human Resources Expenditure
- Summary of Planned Capital Works Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding.

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The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending 30 June 2023.

For the purposes of clarity, reconciliation between the Income Statement and the Statement of Cash Flows is provided in Section 6.

The Statement of Human Resources Expenditure sets out City of Melbourne staff expenditure and numbers.

The Statement of Changes in Equity represents accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on City of Melbourne's future costs. Refer to Section 7: Analysis of Council Works for further details.

The Summary of Planned Human Resources Expenditure represents permanent Council staff expenditure and numbers of full time equivalent Council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next four years.



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### 3 HIGHLIGHTS

This section summarises the draft Budget. More detail can be found in sections 5 to 8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flows Budget
- Council Works Budget
- Financial Position Budget

#### 3.1 Operating Budget

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change	
			\$000s	%
<b>Operating</b>				
Revenue (excluding capital contributions)	476,567	538,666	62,099	13.0%
Expenditure	(513,281)	(550,012)	(36,732)	(7.2%)
<b>Underlying Surplus / (Deficit)</b>	<b>(36,714)</b>	<b>(11,348)</b>	<b>25,367</b>	<b>(69.1%)</b>
Capital Contributions Revenue	37,152	54,442	17,290	46.5%
<b>Operating surplus/(deficit)</b>	<b>438</b>	<b>43,095</b>	<b>42,657</b>	<b>9734.0%</b>

The Budgeted Income Statement shows a net operating surplus of \$43.1 million for the year ending 30 June 2023, after Capital Contributions.

The operating surplus /(deficit) is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which the funding was received). When capital contributions are removed from the operating surplus, the underlying deficit is \$11.3 million.

Council will deliver an underlying deficit in 2022–23 for a third year in a row. This is mostly due to slower than expected economic recovery from COVID-19, the impacts of Omicron and the sixth lockdown in 2021–22, and flow-on impacts into the draft Budget. City of Melbourne will continue to invest in, and provide support to assist in the municipality's reactivation and recovery.

Refer to Section 5, Analysis of Operating Budget for more details.

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## 2022–23

### 3.2 Cash Flows Budget

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Net Surplus/(deficit) from operations</b>	<b>438</b>	<b>43,096</b>	<b>42,657</b>	<b>9734.0%</b>
Movement affecting cash flows	63,613	108,498	44,885	70.6%
<b>Funds available for capital/investment</b>	<b>64,052</b>	<b>151,594</b>	<b>87,542</b>	<b>136.7%</b>
Capital Expenditure	(164,380)	(254,072)	(89,692)	54.6%
Payments for other asset purchase	(44,900)	(17,500)	27,400	-61.0%
Proceeds from asset sales	4,622	15,000	10,378	224.5%
<b>Funds available from financing activities</b>	<b>(140,606)</b>	<b>(104,978)</b>	<b>35,628</b>	<b>(25.3%)</b>
TD Deposit Reclassification	0	0	0	0.0%
Proceeds from borrowing	53,905	133,864	79,959	100.0%
Repayment of borrowing	0	0	0	0.0%
Borrowing Costs	(48)	(2,400)	(2,352)	(4919.9%)
Interest paid - lease liability	(117)	(118)	(2)	1.4%
<b>Net cash inflows/(outflows)</b>	<b>(86,866)</b>	<b>26,368</b>	<b>113,234</b>	<b>130.4%</b>
Cash at beginning of year	173,871	87,004	(86,866)	(50.0%)
Cash at end of year	87,004	113,372	26,368	30.3%

The budgeted Statement of Cash Flows shows a projected cash balance of \$113.4 million by 30 June 2023. Refer to Section 6, Analysis of Budgeted Cash Position for a more detailed analysis.

### 3.3 Council Works Budget

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Council Works Area</b>				
Maintenance	19,118	13,705	(5,412)	(28.3%)
Capital Works	106,008	240,310	134,302	126.7%
Carry forward capital*	28,248	29,950	1,702	6.0%
<b>Capital Works Expenditure</b>	<b>153,373</b>	<b>283,965</b>	<b>130,592</b>	<b>85.1%</b>

The 2022–23 budgeted Statement of Council Works forecasts total works of \$284 million (including carried forward expenditure and maintenance expense).

\*The carry forward capital expenditure is only an indicative guide. The final number will be confirmed based on actual performance at financial closing of accounts at 30 June 2022. Refer to Section 7, Analysis of Council Works (including maintenance) for more details.



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## 2022–23

### 3.4 Financial Position Budget

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
Assets and Liabilities				
Net Current Assets	3,999	(11,972)	(15,971)	(399.4%)
Net Non Current Assets	4,618,821	4,732,234	113,413	2.5%
<b>Net Assets</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>97,442</b>	<b>2.1%</b>
Equity				
Accumulated Surplus	2,180,809	2,223,905	43,096	2.0%
Reserves	2,442,011	2,496,357	54,346	2.2%
<b>Total Equity</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>97,442</b>	<b>2.1%</b>

The budgeted Balance Sheet shows net assets of \$4,720.3 million as at 30 June 2023, which is an increase of \$97.5 million over the 2021–22 forecast. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

Refer to Section 8, Analysis of Budgeted Financial Position for more details.



### 4 SERVICES AND SERVICE PERFORMANCE INDICATORS

City of Melbourne’s community vision, four-year strategic objectives and priorities are set out in Council Plan 2021–25, including a series of targets and indicators to measure our progress.

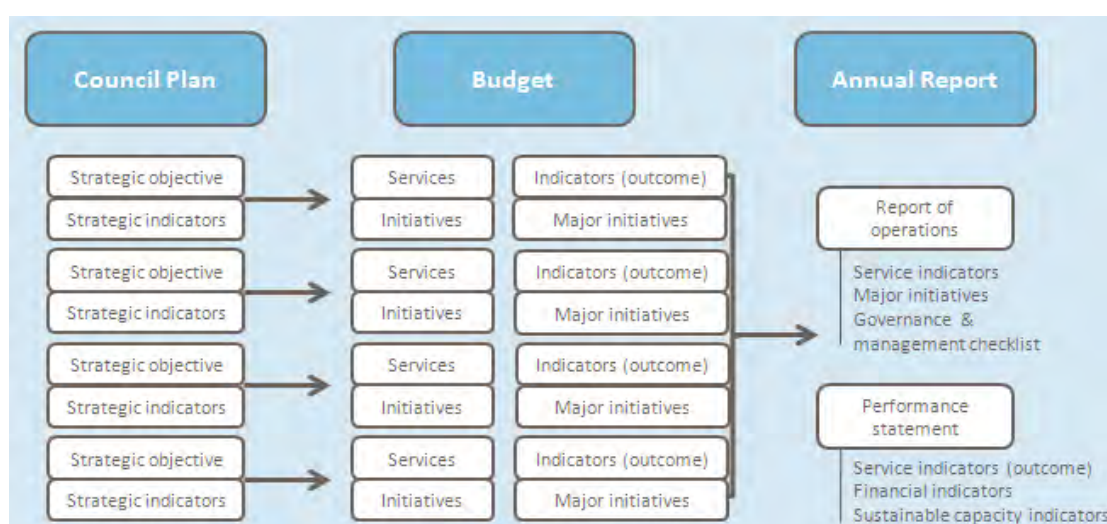
Council is required by legislation to ensure that the draft Budget gives effect to the Council Plan and contains major initiatives identified by the Council as priorities to be undertaken during each financial year of the Council Plan. Major initiatives may contribute to multiple four-year strategic objectives. We have listed them against the strategic objective that contains priorities and desired outcomes with the strongest alignment.

Our Annual Plan 2022–23, a companion document to this Budget, provides more detail around the specific activities and milestones we will undertake to deliver each of the major initiatives of the Council.

These major initiatives are just a part of what we do. More information about other activities and services we will deliver to achieve our aspirations for Melbourne in 2022–23 can be found in Appendix H of this document against the relevant neighbourhood statements.

Progress against our four-year strategic objectives and major initiatives is shared with the public through our Annual Report and Quarterly Reports process to support transparency and accountability.

The diagram below explains the relationships between the Council Plan, the Budget and the Annual Report.



Source: Department of Jobs, Precincts and Regions

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## 2022–23

### Strategic objective – Economy of the future

We will focus on driving economic recovery and creating the conditions for a strong, adaptive, sustainable and thriving future city economy supported by a diverse mix of industries and jobs that provide dignity and opportunity.

#### Major initiatives 2021–25

Continue to strengthen Melbourne's economic recovery, including through precinct and shopfront activation, delivery of an enhanced business concierge service and support for the night-time economy.

Ensure Melbourne is the easiest place to start and grow a business through the establishment of Invest Melbourne, which will facilitate headquarter attraction, business support and fast-tracked permits.

Drive economic growth and resilience by implementing the Economic Development Strategy, focusing support on existing and emerging industry sectors. This will include close collaboration with industry and universities, development of globally competitive innovation districts (particularly in our renewal areas), strengthening of the creative sector, facilitation of digital and technology innovation, support for re-establishment of international education and efforts to unlock climate capital.

Work in partnership with the Victorian Government and other stakeholders to advocate for and deliver integrated high-quality public and active transport in urban renewal areas including Melbourne Metro 2, tram to Fishermans Bend and tram to connect the Arden precinct.

Establish Experience Melbourne and refresh the program of City of Melbourne-owned and sponsored events to maximise opportunities to drive visitation and spend. The program will be diverse, accessible and affordable, and showcase Melbourne's unique culture and creative strengths.

Market and promote Melbourne as a great place to live for all, and ensuring key workers have access to affordable housing.

Increase visitation to Docklands by partnering with the Victorian Government and key stakeholders to enable reconstruction and redevelopment in Central Pier and surrounds.

Review Melbourne's international relationships to optimise future and existing partnerships to enable mutual growth and opportunity.

Partner with industry to support the development of globally competitive innovation ecosystems, including through international engagement, emerging technology trials and digital infrastructure delivery.

Develop a corporate strategy for the City of Melbourne to drive exemplary customer service, digitise services and operations, improve productivity and identify new revenue opportunities.

Embed the Sustainable Development Goals in the way City of Melbourne plans, prioritises its investments, reports and benchmarks against other cities.



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## 2022–23

### Strategic objective – Melbourne’s unique identity and place

We will celebrate and protect the places, people and cultures that make Melbourne a unique, vibrant and creative city with world-leading liveability.

#### Major initiatives 2021–25

Partner with the Victorian Government and other stakeholders to deliver specific components of Greenline along the north bank of the Yarra River (including the implementation of the Yarra River – Birrarung Strategy).

Protect Queen Victoria Market as a traditional open-air market, through heritage restoration and the provision of essential services and facilities that enhance the customer and trader experience, including projects such as the Shed Restoration, Food Hall, Trader Shed, Market Square, waste and logistics facility and future developments to the south of the market.

Deliver Queen Victoria Market precinct improvements through quality public open space, new connections to the city, community services and facilities such as the Munro Community Hub.

Deliver public art projects that reflect Melbourne's unique culture and heritage, attract visitors to the city and help stimulate our city's recovery.

Increase the amount of public open space in the municipality with a focus on areas of greatest need, such as Southbank and emerging urban renewal areas.

Play a lead role in facilitating the delivery of high-quality and climate adapted urban renewal in Arden and Macaulay, Fishermans Bend, and Docklands to deliver the emerging and future neighbourhoods of Melbourne in partnership with the Victorian Government and other partners. In Arden and Fishermans Bend, realise the place and investment conditions to support globally competitive innovation districts.

Facilitate increased investment in unique Melbourne events to further activate and celebrate the city.

Celebrate, partner and advocate for investment in the city's three key waterways, the Yarra River – Birrarung, the Maribyrnong Creek and Moonee Ponds Creek, to connect these key recreational and biodiversity assets of our city.

Adopt the Municipal Planning Strategy in 2022–23.

Complete heritage reviews and implement associated planning scheme amendments to protect and celebrate heritage in our municipality.

Champion high-quality development and public realm design through delivering the Design Excellence Program, including implementing the City of Melbourne Design Review Panel and a Design Excellence Committee for strategic planning work.





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## 2022–23

### Strategic objective – Aboriginal Melbourne

For the Wurundjeri, Bunurong, Taungurung, Dja Dja Wurrung and Wadawurrung peoples of the Eastern Kulin, the place now known as Melbourne has always been an important meeting place and location for events of political, cultural, social and educational significance. We will ensure that First Peoples' culture, lore, knowledge and heritage enrich the city's growth and development.

#### Major initiatives 2021–25

Explore and deliver opportunities for truth telling to facilitate learning, healing, and change within Melbourne and beyond. This will be an opportunity to impart knowledge of thousands of years of rich history, language and stories, as well as provide a form of restorative justice by acknowledging Aboriginal peoples' experiences of dispossession and inequity.

Implement the Declaration of Recognition and Commitment in good faith which signals and elevates the City of Melbourne's shared commitment for reconciliation across the whole of the organisation. *(This initiative has been completed.)*

Govern with Sovereign First Nations to enable true self-determination, where deliberative engagement is proactive, responsive and consistent.

Commence planning for a co-designed First Nations Cultural Precinct with First Peoples – a place to retain, maintain and recreate in a culturally specific geography, where First Peoples can practice continuity of customs and traditions, through uninterrupted connection to lands and waters.

Support a partnership forum – an annual gathering of the Eastern Kulin (noting the history of Tanderrum).



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## 2022–23

### Strategic objective – Climate and biodiversity emergency

We will prioritise our environment and take urgent action to reduce emissions and waste in order to protect public health, strengthen the economy and create a city that mitigates and adapts to climate change. The City of Melbourne declared a climate and biodiversity emergency in 2019.

#### Major initiatives 2021–25

To enhance Melbourne's position as a global leader on climate action, we will undertake bold advocacy on behalf of our community.

Create an enabling environment for Melbourne businesses and universities to become the employment centre of a resilient zero-carbon economy.

Progress a planning scheme amendment to improve the environmental performance of buildings in order to reduce emissions to zero by 2040.

Deliver on our Urban Forest Strategy including tree canopy, private greening incentives and city greening.

Lead the reduction of food waste and diversion of waste from landfill, by continuing the Food Organics, Green Organics rollout through high-rise apartment innovation, and by addressing food waste reduction.

Support the development of a circular economy through bold leadership and community neighbourhood projects, including the container deposit scheme, alternative waste technologies, circular economy guidelines and partnered or aggregated demand to stimulate end markets.

Support the development of battery storage and renewable energy in the municipality through the Power Melbourne initiative.

Implement the Climate and Biodiversity Emergency Action Plan.





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## 2022–23

### Strategic objective – Access and affordability

We will reduce economic and social inequality by ensuring universal access to housing, core services and information.

#### Major initiatives 2021–25

Increase and upgrade accessible, inclusive spaces for women in City of Melbourne sports facilities.

Implement a neighbourhood model by working with communities to develop neighbourhood plans and neighbourhood service centres that respond to the local community's existing and projected needs.

Deliver a revitalised library network, including pop-up libraries, to increase access for our diverse community and to help revitalise the city.

Deliver the Disability Access and Inclusion Plan 2020–24 including ensuring our services and events are more accessible, increasing the number of accessible adult change facilities, and partnering with community and transport groups to make transport more accessible.

Develop and deliver initiatives and programs that will provide food relief to vulnerable members of our community and improve local food production by supporting communities to grow their own food.

As part of a new corporate strategy for the City of Melbourne, ensure our core services remain accessible and affordable.

In partnership with the Victorian Government, commence construction on a replacement North Melbourne Community Centre precinct for the Melrose Street community and growing Macaulay population.

Deliver programs that will build digital literacy skills and capabilities, improve access to free wi-fi from our community facilities and advocate for appropriate digital infrastructure, to improve digital inclusion for all, particularly for vulnerable groups.

Create a new entity, Homes Melbourne, to coordinate and facilitate more affordable housing for key workers and people on low incomes, and progress a demonstration project on Council-owned land, support the Make Room accommodation project and new homeless support hubs for vulnerable citizens to access essential support services including food, showers, lockers, information, and housing and homelessness advice.



# DRAFT BUDGET

## 2022–23

### Strategic objective – Safety and wellbeing

We will plan and design for the safety and wellbeing of those who live, visit, work and do business in Melbourne, regardless of their background.

#### Major initiatives 2021–25

Continue to implement the Transport Strategy 2030, including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing, developing an approach to support electric vehicles, and bicycling encouragement programs.

Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnerships with the Victorian Government.

As part of the delivery of the City Road Master Plan, the City of Melbourne will design and deliver the upgrades to the City Road northern undercroft by end of 2023–24 and advocate to the Victorian Government for the full delivery of upgrades to the City Road East and West.

Adopt in 2021–22 and then implement an Inclusive Melbourne Strategy that will increase access to opportunities for all people and outline how the City of Melbourne will respond to the diversity of religions, cultures, age groups, gender, sexual orientation and ability among the people who live, work, study in and visit the city.

We will be a leading organisation on equality and inclusion, and deliver programs in communities that will reduce physical and psychological harm to all people. We will adopt and deliver the Prevention of Violence against Women Action Plan 2021–2024 (endorsed as the Women’s Safety and Empowerment Action Plan) and meet our obligations under the **Gender Equality Act 2020**.

We will continue to work with Victoria Police and other agencies to deliver a range of initiatives that improve safety on the streets of Melbourne and within our communities.

Deliver and maintain a clean city through the Rapid Response Clean Team initiative.

Engage and prepare residents and communities to enhance their resilience to hazards, disasters and the health impacts of climate change.





# DRAFT BUDGET

## 2022–23

### COUNCIL'S SERVICE AREAS

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future. These families may be further refined as we continue to manage and improve our services.

Service area	Services
<b>ASSISTANCE AND CARE</b> Supporting vulnerable people to enable safe and independent living.	<ul style="list-style-type: none"> <li>• Assist independence</li> <li>• Counselling and support</li> <li>• Financial support to outsourced care providers</li> <li>• Food security</li> <li>• Targeted interventions for childhood development</li> </ul>
<b>ECONOMIC DEVELOPMENT</b> Fostering the development of Melbourne's economy.	<ul style="list-style-type: none"> <li>• Enable positive experiences within Melbourne</li> <li>• Support communities and businesses to prosper</li> <li>• Encourage investment in Melbourne</li> <li>• Promote Melbourne as a destination</li> </ul>
<b>SAFETY MANAGEMENT</b> Ensuring people are protected and safe when accessing and using spaces.	<ul style="list-style-type: none"> <li>• Safeguard public health</li> <li>• Reduce the risk of accident and injury</li> <li>• Plan for and respond to emergency and disaster events</li> <li>• Respond to and manage city issues</li> </ul>
<b>WELCOME AND CONNECTION</b> Supporting people to experience and engage with Melbourne.	<ul style="list-style-type: none"> <li>• Provide opportunities for social cohesion and connection with people</li> <li>• Welcome visitors and providing opportunities to connect with the city</li> <li>• Provide opportunities to enhance our connection with Country</li> </ul>
<b>EARLY YEARS DEVELOPMENT</b> Supporting families with children to develop and thrive.	<ul style="list-style-type: none"> <li>• Access to toys and equipment</li> <li>• Early learning and care</li> <li>• Parent education and family health</li> <li>• Delivery of language and literacy programs</li> </ul>
<b>WASTE AND RESOURCE MANAGEMENT</b> Repurposing, recycling or disposing of waste and reducing resource waste in the municipality.	<ul style="list-style-type: none"> <li>• Collection of public waste</li> <li>• Collection of waste from ratepayers</li> <li>• Sustainable management of resources</li> </ul>

# DRAFT BUDGET

## 2022–23

<b>CREATIVITY AND KNOWLEDGE</b> Providing opportunities to create, learn, connect, experience and share.	<ul style="list-style-type: none"> <li>• Provide and promote access to creative opportunities, experiences, knowledge, information and education programs</li> <li>• Activate and embed a culture that values creativity, inquiry and critical thought</li> </ul>
<b>MOVEMENT AND TRAFFIC</b> Facilitating movement into, around and out of the municipality.	<ul style="list-style-type: none"> <li>• Advise on and respond to varied transport needs</li> <li>• Enable access through regulation and compliance</li> <li>• Provide and maintain movement infrastructure</li> </ul>
<b>WELLBEING AND LEISURE</b> Encouraging people to be healthy and active.	<ul style="list-style-type: none"> <li>• Plan, fund and deliver wellbeing programs and events</li> <li>• Produce and distribute healthy living information and advice</li> <li>• Provide, maintain and manage access to recreation facilities and open space infrastructure</li> </ul>

# DRAFT BUDGET

## 2022–23

### SERVICE PERFORMANCE OUTCOME INDICATORS

The service performance outcome indicators are a prescribed set of indicators set by the Victorian Government to measure whether the stated service objective has been achieved. These indicators will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 98 of the Act. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

Service	Indicator	Performance Measure	Computation
Aquatic facilities	Use	Use of aquatic facilities (Number of visits to aquatic facilities per head of population)	[Number of visits to aquatic facilities / Population]
Animal management	Health and safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	[Number of successful animal management prosecutions / Total number of animal management prosecutions]
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	[Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community]
Libraries	Participation	Active library borrowers (Percentage of the population that are active library borrowers)	[Sum of the number of active library borrowers in the last three financial years / Sum of the population in the last three financial years] x100

# DRAFT BUDGET

## 2022-23

Service	Indicator	Performance Measure	Computation
Maternal and child health (MCH)	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	[Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads]
Statutory planning	Decision making	Council planning decisions upheld at the Victorian Civil and Administrative Tribunal (VCAT) (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100



# DRAFT BUDGET

## 2022–23

### COUNCIL'S STRATEGIES

#### Strategies, frameworks and action plans

- A Great Place to Age Strategic Plan
- Affordable Housing Strategy 2030
- Arts Infrastructure Framework
- Climate and Biodiversity Emergency Action Plan
- Climate Change Adaptation Strategy
- Climate Change Mitigation Strategy to 2050
- Community Infrastructure Development Framework
- Creative Strategy
- Disability Access and Inclusion Plan
- Economic Development Strategy
- Green Our City Strategic Action Plan
- Heritage Strategy
- Inclusive Melbourne Strategy
- Municipal Integrated Water Management Plan
- Nature in the City
- Open Space Strategy
- Reconciliation Action Plan
- Skate Plan
- Transport Strategy 2030
- Urban Forest Strategy
- Waste and Resource Recovery Plan

#### Place-based structure plans and master plans

- Arden-Macaulay Structure Plan
- City North Structure Plan
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Greenline Implementation Plan
- Maribyrnong Waterfront – A Way Forward
- Melbourne Innovation Districts Opportunities Plan
- Moonee Ponds Creek Strategic Opportunities Plan
- Queen Victoria Market Precinct Renewal Master Plan
- Southbank Structure Plan
- West Melbourne Structure Plan
- Yarra River – Birrarung Strategy

# DRAFT BUDGET

## 2022–23

### Public space master plans

- Carlton Gardens Master Plan
- Domain Parklands Master Plan
- Fawkner Park Master Plan
- Fitzroy Gardens Master Plan
- Flagstaff Gardens Master Plan
- Lincoln Square Concept Plan
- Princes Park Master Plan
- Royal Park Master Plan
- University Square Master Plan

### Urban forest precinct plans

- Carlton Urban Forest Precinct Plan
- Central City Urban Forest Precinct Plan
- Docklands Urban Forest Precinct Plan
- East Melbourne Urban Forest Precinct Plan
- Fishermans Bend Urban Forest Precinct Plan
- Kensington Urban Forest Precinct Plan
- North and West Melbourne Urban Forest Precinct Plan
- Parkville Urban Forest Precinct Plan
- South Yarra Urban Forest Precinct Plan
- Southbank Urban Forest Precinct Plan

### Major streetscape master plans

- City Road Master Plan
- Elizabeth Street Strategic Opportunities Plan
- Southbank Boulevard and Dodds Street Concept Plan

# DRAFT BUDGET

2022-23





# DRAFT BUDGET

## 2022–23

## 5 ANALYSIS OF OPERATING BUDGET

This section of the draft Budget report analyses the expected revenues and expenses for the City of Melbourne for 2022–23.

### 5.1 OPERATING REVENUE

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Revenue Type</b>				
Rates and charges	325,261	345,618	20,357	6.3%
Statutory fees and fines				
Parking fines	25,074	41,060	15,986	63.8%
Other statutory fees and fines	12,478	11,634	(844)	(6.8%)
User fees				
Parking fees	38,088	47,111	9,023	23.7%
Other user fees	17,896	29,566	11,670	65.2%
Grants - operating	37,650	37,965	314	0.8%
Grants - capital	30,352	40,392	10,040	33.1%
Contributions - monetary	9,360	16,854	7,494	80.1%
Net gain on disposal of property, infrastructure, plant and equipment	105	4,524	4,419	4208.3%
Other income	17,454	18,385	930	5.3%
<b>Total Operating Revenue</b>	<b>513,719</b>	<b>593,109</b>	<b>79,389</b>	<b>15.5%</b>

#### 5.1.1 Rates and charges

For the past two years, City of Melbourne has helped to ease the financial pressure on ratepayers by delivering two consecutive years of rate relief for residents and businesses, first through a rates freeze, then through a rates discount, at a total cost of \$17 million. This financial assistance supported our community through the peak of the pandemic.

In 2022–23, we return to a normal rates cycle and pass on 1.75 per cent rate cap, as set by the Essential Services Commission. While rates on average will increase, individual rate assessments may differ depending on the movement in valuation of a given property. Municipal property general valuations are conducted annually by the Valuer General Victoria and take effect on 1 July each year. These valuations are used by the City of Melbourne when setting rates and charges in the draft Budget.

Supplementary valuations of property may be carried out when changes are made that affect the valuation of the property (which includes renovation, subdivision, consolidation, or construction) or its rateability. Valuation changes occurring in 2021–22 will also have an impact on rates revenue in the draft Budget.

In addition to returning to a normal rates cycle, City of Melbourne will separate its waste service costs from general rates. We are introducing a waste charge to make waste charges fairer and more transparent, which brings the City of Melbourne into line with 73 other Victorian municipalities which separate waste service costs from general rates.



# DRAFT BUDGET

## 2022–23

	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
General rates	324,844	297,265	(27,579)	(8.5%)
Supplementary rates and rate adjustments	(282)	1,825	2,107	(747.0%)
Other rates	620	635	15	2.4%
Waste user service charge	0	45,834	45,834	100.0%
Interest on rates and charges	80	60	(20)	(25.0%)
<b>Total rates and charges</b>	<b>325,261</b>	<b>345,618</b>	<b>20,357</b>	<b>6.3%</b>

### 5.1.2 Fees and charges

Fees and Charges	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change	
			\$000s	%
<b>Fees and Charges Type</b>				
Parking fines	25,074	41,060	15,986	63.8%
Parking fees	38,088	47,111	9,023	23.7%
<b>Other statutory fees and fines</b>				
General fines	1,536	1,521	(16)	(1.0%)
Town planning fees	6,434	5,022	(1,412)	(21.9%)
Food and Health Act registration	2,545	2,963	418	16.4%
Permits	1,761	1,919	158	9.0%
Land information certificates	202	210	8	4.0%
	12,478	11,634	(844)	(6.8%)
<b>Other user fees</b>				
Leisure centre and recreation	1,904	2,707	803	42.2%
Child care/children's programs	1,217	1,257	40	3.3%
Building services	10,962	19,916	8,954	81.7%
Permits and Registrations	1,265	2,623	1,359	107.4%
Other fees and charges	2,548	3,063	514	20.2%
	17,896	29,566	11,670	65.2%
<b>Total Fees and Charges</b>	<b>93,536</b>	<b>129,371</b>	<b>46,661</b>	<b>49.9%</b>

The draft Budget 2022–23 shows an increase of \$46.6 million in fees and charges revenue compared with year 2021–22. The increase is mainly due to an expected increase in CBD activity and visitation as revenue recovers to post COVID levels. It includes an expected \$15.9 million increase in parking fines and a \$9 million increase in parking fee income.

To support local business and development, we are not increasing more than half of our fees and charges (or only marginally increased fees and charges for certain services in line with the consumer price index). City of Melbourne is streamlining its fees and charges. We have identified 116 fees to be simplified or consolidated as part of our draft Budget. This is in addition to 144 fewer fees and charges in last year's Budget.

# DRAFT BUDGET

## 2022–23

Most other user fees are expected to improve closer to pre-COVID levels in 2022–23 in line with increased activity and use of services. This assumes the absence of any further COVID-19 lockdown restrictions. The building service fee increase of \$8.9 million is mainly due to changes in fee structure associated with the introduction of the new Code of Practice for Building Construction and Works.

A list of the changes in fees and charges for 2022–23 is provided in Appendix F.

### 5.1.3 Operating grants and contributions

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Operating Grants and Contributions</b>				
<b>Grants - Operating</b>				
Home & Community Services	229	232	3	1.4%
Maternal & Child Health	971	850	(122)	(12.5%)
Aging and Inclusion	929	1,072	143	15.4%
Roads Corporation	170	173	3	1.8%
City Recovery Grants	23,278	26,400	3,122	13.4%
Appropriation - Vic Grants Commission	4,485	4,436	(49)	(1.1%)
Other Grants	7,588	4,801	(2,786)	(36.7%)
	37,650	37,965	314	0.8%
<b>Monetary Contributions</b>				
Child Care Subsidies	1,747	1,812	65	3.7%
Sponsorships	808	992	184	22.8%
Other Contributions	5	0	(5)	(100.0%)
	2,560	2,804	244	9.5%
<b>Total Operating Grants and Contributions</b>	<b>40,210</b>	<b>40,768</b>	<b>558</b>	<b>1.4%</b>

Operating grants and contributions will increase by \$0.6 million. This is mainly due to an increase in City Recovery Grants of \$3.1 million in 2022–23, which includes the Melbourne City Revitalisation Fund. This fund is focused on accelerating programs and activities to revitalise the city through vibrant events, and recharging business operations to inspire confidence.

Other grants have reduced by \$2.8 million, given a non-recurrent operating grant of \$2.7 million was received in 2021–22 from Department of Justice and Community Safety to support the functions and the objectives of the Case Management System, and expansion of surveillance and Authorised Officer capabilities.

# DRAFT BUDGET

## 2022–23

### 5.1.4 Capital grants and contributions

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Capital Grants and Contributions</b>				
<b>Grants - Capital</b>				
Appropriations Victorian Government	673	673	0	0.0%
Parking Levy	7,000	7,000	0	0.0%
Federal Grants	4,384	469	(3,915)	(89.3%)
State Grants - Non Recurrent	18,294	32,250	13,956	76.3%
	30,352	40,392	10,040	33.1%
<b>Monetary Contributions</b>				
External Contribution - Capital	0	4,050	4,050	100.0%
Public Open Space - Contributions	6,800	10,000	3,200	47.1%
	6,800	14,050	7,250	106.6%
<b>Total Capital Grants and Contributions</b>	<b>37,152</b>	<b>54,442</b>	<b>17,290</b>	<b>46.5%</b>

Capital grants and contributions have increased by \$17.3 million. This is mainly due to higher state capital grants for Greenline investment and Homes Melbourne affordable housing project.

### 5.1.5 Other income

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$'000	%
Interest	257	289	32	12.6%
Dividends	5,068	3,830	(1,237)	(24.4%)
Investment property & market rent	4,366	5,744	1,378	31.6%
Intercompany revenue	4,170	5,161	991	23.8%
Sales & recoveries	3,490	3,156	(334)	(9.6%)
Project Income	104	205	100	96.0%
<b>Total other Income</b>	<b>17,454</b>	<b>18,385</b>	<b>930</b>	<b>5.3%</b>

The increase in other income is mainly due to recovery from the impacts of COVID-19. Challenges are expected in relation to dividends income from major subsidiaries' investments, in particular Queen Victoria Market, as uncertainty surrounding trader activity may adversely impact its profitability. Investment property and market rent revenue is expected to increase, assisted by the development of the Munro site in 2022–23.

# DRAFT BUDGET

## 2022–23

### 5.2 OPERATING EXPENDITURE

Expenditure Type	Forecast	Budget	Change	
	2021/22 \$000s	2022/23 \$000s	\$000s	%
Employee benefit expense	176,833	194,835	18,002	10.2%
Materials and services	209,737	202,209	(7,527)	(3.6%)
Bad and doubtful debts	8,268	13,396	5,128	62.0%
Depreciation and amortisation	66,056	72,429	6,373	9.6%
Amortisations - intangible assets	12,207	11,518	(689)	(5.6%)
Amortisation - right of use assets	2,058	2,572	514	25.0%
Borrowing Costs	48	2,400	2,352	4919.9%
Finance Costs - Lease	117	118	2	1.4%
Other expenses	6,799	8,773	1,974	29.0%
Grants and contributions	31,159	41,762	10,603	34.0%
<b>Total Operating Expenditure</b>	<b>513,281</b>	<b>550,012</b>	<b>36,732</b>	<b>7.2%</b>

Overall expense will increase by \$36.7 million or 7.2 per cent compared with 2021–22.

Most Council services will be delivered through staff, and employee costs are set to increase. This reflects a legislative increase in the superannuation guarantee levy for all staff, back pay increase impacts as part of the recently approved enterprise bargaining agreement, and staff returning from external secondments to the Victorian Government.

We are also using Council resources in a more cost-effective manner, relying less on agency staff and reducing consultant costs expenditure, to support increased post-COVID activity levels in 2022–23.

The number of average full-time equivalent (FTE) staff is budgeted at 1480 for 2022–23, compared to 1382 forecast for 2021–22 which were held at lower levels during peak COVID-19. Compared to last year's Budget FTE of 1494, there is a decline of 14 FTE as labour efficiencies savings are targeted across the City of Melbourne.

Materials and services expenditure will decrease by \$7.5 million, reflecting lower agency costs and consultant expenses, improved contract management such as for recreation services, and the introduction of new technologies such as parking digital permits.

Bad and doubtful debts will increase by \$5.1 million, which is consistent with an increase in parking fine revenue.

Given the significant investment in infrastructure expenditure over the next four years, depreciation and amortisation will increase by \$6.4 million, reflecting a rise in capitalised assets. Borrowing costs will increase by \$2.3 million as levels of projected borrowing increase to support this.

Grants and contributions will increase by \$10.6 million, facilitating grants associated with Melbourne City Revitalisation Fund expenditure, and also to provide Queen Victoria Market trader support.



# DRAFT BUDGET

## 2022–23

### 5.2.1 Materials and services

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change	
			\$'000	%
Contract payments	143,123	133,344	(9,779)	(6.8%)
Building maintenance	3,209	3,444	235	7.3%
General maintenance	19,118	13,726	(5,391)	(28.2%)
Utilities	7,657	9,021	1,364	17.8%
Admin & Supplies	16,617	23,758	7,141	43.0%
Information Tech	9,671	9,929	258	2.7%
Insurance	2,514	2,822	308	12.2%
Consultant	14,706	13,333	(1,373)	(9.3%)
Internal Revenue/Charges	(6,876)	(7,166)	(290)	(4.2%)
<b>Total Materials &amp; Services</b>	<b>209,737</b>	<b>202,209</b>	<b>(7,527)</b>	<b>(3.6%)</b>

Materials and services expenditure for 2022–23 is lower by \$7.5 million, or 3.6 per cent.

Contract payments will decrease by \$9.8 million. The City of Melbourne will deliver savings by introducing new technologies such as digital permits, and realising benefits through effective contract management, such as for recreational services. Council's major contracts include street cleaning, waste management, park management, civil infrastructure and facilities management.

A decrease in general maintenance of \$5.4 million reflects spend at more normalised levels, as 2021–22 included one-off spend associated with the Melbourne City Recovery Fund.

Administration and supplies will increase by \$7.1 million, in line with an increase in service activity that is expected in 2022–23. This includes an information technology increase of \$1.4 million due to cyber security expenditure, as well as the migration of software applications towards cloud technology driven solutions.

Consultant decrease of \$1.4 million is due to City of Melbourne's concerted effort to source in-house expertise in a more cost-effective manner.

### 5.2.2 Bad and doubtful debts

Bad and doubtful debts expenditure for 2022–23 is budgeted to be \$13.4 million, which is \$5.1 million higher than 2021–22. This reflects the anticipated increase in parking fine revenue, which reflects improved COVID-19 conditions as more traffic returns to the city.

# DRAFT BUDGET

## 2022–23

### 5.2.3 Depreciation and amortisation

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change	
			\$'000	%
Property	9,605	11,529	1,924	20.0%
Plant & Equipment	19,604	20,035	431	2.2%
Infrastructure	49,053	52,382	3,329	6.8%
<b>Total Depreciation and Amortisation</b>	<b>78,263</b>	<b>83,947</b>	<b>5,684</b>	<b>3.8%</b>

Depreciation and amortisation costs are increasing, reflecting the high levels of capital works expenditure in recent years.

### 5.2.4 Borrowing costs

City of Melbourne projects borrowings of \$187.8 million in 2022–23 mainly to fund the major capital works.

### 5.2.5 Other expenses

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change	
			\$'000	%
Audit services - external	50	57	7	13.5%
Auditors remuneration - VAGO	160	160	0	0.0%
Audit services - internal	287	290	3	0.9%
Fire brigade levy	200	236	36	18.1%
Taxes & Levies	3,693	6,047	2,354	63.7%
Short-term, low value lease	895	92	(802)	-89.7%
Other costs	1,514	1,891	377	24.9%
<b>Total Other Expense</b>	<b>6,799</b>	<b>8,773</b>	<b>1,974</b>	<b>29.0%</b>

Other expenses increased by \$1.9 million due mainly to taxes and levies, given the price rise in the landfill levy.

### 5.2.6 Grants and contributions expenditure

Total grants and contributions expenditure will increase by \$10.6 million, largely due to Melbourne City Revitalisation Fund grants to be provided in year 2022–23.

Refer to Appendix G, Schedule of Grants and Contributions for details.

# DRAFT BUDGET

## 2022-23

## 6 ANALYSIS OF BUDGETED CASH POSITION

The cash flows statement shows cash movements in three main categories:

- Operating activities – these activities refer to the cash generated or used in City of Melbourne’s normal service delivery functions.
- Investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure, public open space and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment and more.
- Financing activities – these activities refer to the drawing or repayment of borrowings and associated costs, including leases, to finance our capital commitments.

### 6.1 STATEMENT OF CASH FLOWS

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s
<b>Statement of Cash Flows</b>			
<b>CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES</b>			
Receipts	519,090	600,155	81,064
Payments	(455,039)	(448,561)	6,478
<b>Net Cash Provided by Operating Activities</b>	<b>64,052</b>	<b>151,594</b>	<b>87,542</b>
<b>CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of Property Plant & Equip	4,622	15,000	10,378
Payments for Infrastructure, Plant and Equipment	(164,380)	(254,072)	(89,692)
Payments for other asset purchase	(44,900)	(17,500)	27,400
Payments for Public Open Space Purchase	0	0	0
<b>Net cash used in investing activities</b>	<b>(204,658)</b>	<b>(256,572)</b>	<b>(51,914)</b>
<b>CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES</b>			
Repayment of borrowing - Current	0	0	0
Proceeds from borrowing	53,905	133,864	79,959
Borrowing Costs	(48)	(2,400)	(2,352)
Interest paid - lease liability	(117)	(118)	(2)
<b>Funds available from financing activities</b>	<b>53,740</b>	<b>131,346</b>	<b>77,605</b>
Net increase/(decrease) in cash and cash equivalents	(86,866)	26,368	113,234
Cash at beginning of the financial year	173,871	87,004	(86,866)
<b>Cash at end of the financial year</b>	<b>87,004</b>	<b>113,372</b>	<b>26,368</b>

# DRAFT BUDGET

## 2022–23

### 6.1.1 Operating activities

Operating activities refer to the cash generated or used in City of Melbourne's normal service delivery functions. The cash inflow in 2022–23 is due to a budgeting increase in revenue relative to expenses.

### 6.1.2 Investing activities

Investing activities will increase in line with capital expenditure, partially offset by proceeds from the sale of properties.

Payments for other asset purchases in 2022–23 of \$17.5 million are for the purposes of acquiring 'Southbank public open space', 'Urban renewal open space' and 'Pocket parks', and progress will be reported through our quarterly financial reporting process to Council.

### 6.1.3 Financing activities

The net cash from financing activities is positive due to an increase in the anticipated borrowings required to fund capital projects in 2022–23.

### 6.1.4 Cash at the end of year (\$113.4 million cash balance)

Overall, total cash is forecast to increase by \$26.4 million in 2022–23, assisted by an increase in borrowings.

## 6.2 RECONCILIATION OF OPERATING PERFORMANCE TO CASH FLOWS

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flows.

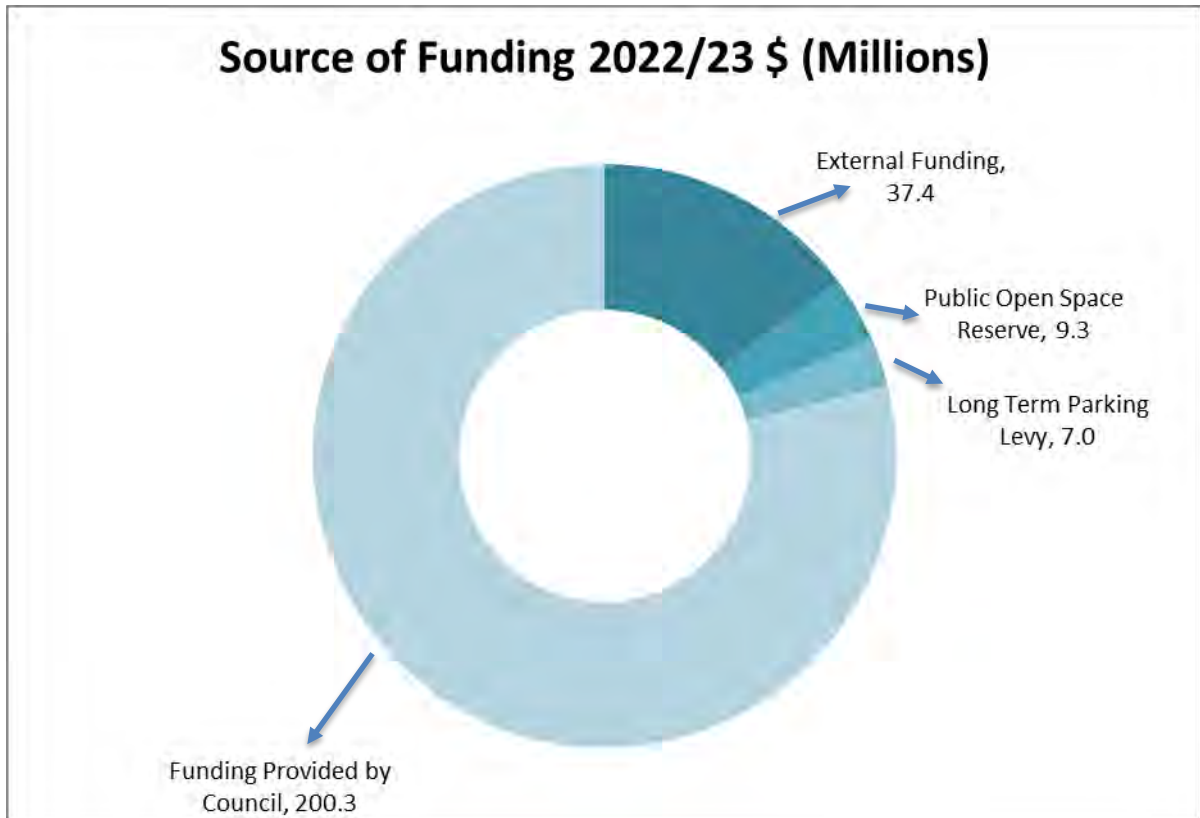
	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s
<b>For the year ended 30 June</b>			
Net Surplus/(deficit) from operations	438	43,096	42,657
Add back:			
Depreciation & amortisation	78,263	83,947	5,684
Profit/(loss) on disposal of property, plant and equipment	(105)	(4,524)	(4,419)
Net movement in working capital	(14,544)	29,075	43,620
Cash proceeds	4,622	15,000	10,378
<b>Funds available for Capital</b>	<b>68,235</b>	<b>123,498</b>	<b>55,263</b>
Capital Expenditure	(164,380)	(254,072)	(89,692)
Payments for other asset purchase	(44,900)	(17,500)	27,400
Financing activities	53,740	131,346	77,605
<b>Funds used in investing activities</b>	<b>(155,540)</b>	<b>(140,226)</b>	<b>15,313</b>
<b>Net Cash inflow/(outflow)</b>	<b>(86,866)</b>	<b>26,368</b>	<b>113,234</b>
Bank account (Opening balance)	173,871	87,004	(86,866)
<b>Bank account (Closing balance)</b>	<b>87,004</b>	<b>113,372</b>	<b>26,368</b>



## 7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section provides an analysis of the planned City of Melbourne works expenditure budget for the 2022–23 year and the sources of funding for the draft Budget. It should be noted that maintenance is included as part of the overall review of City of Melbourne's works program, but is funded out of the operating budget.

### 7.1 FUNDING SOURCES



\* Sources of funding excludes carry forward capital estimate

#### 7.1.1 External funding

External funding of \$37.4 million includes \$4 million to be received from external parties for the Stubbs Street Pump Station and \$33.4 million provided by the Victorian Government to be spent on parks and open spaces, roads and community facilities projects.

#### 7.1.2 Public Open Space Reserve

\$9.3 million will be allocated to the development of existing public open space reserve projects, to be spent on:

- Dodds Street linear park
- City Road (northern undercroft)
- New climate adaptation urban landscapes.

# DRAFT BUDGET

## 2022–23

In addition, a further \$75.0 million dollars has been committed over the next four years and included in draft Budget to provide funding to acquire further open space reserves. It will be spent on:

- new open space reserves in Southbank
- pocket parks
- urban renewal open spaces.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

### 7.1.3 Long-term parking levy – capital projects

\$7 million will be allocated to improve congestion in the city. The funds will be used in 2022–23 for projects relating to streetscape and footpath improvements.

### 7.1.4 Funding provided by Council

During the year, Council generates cash from its operating activities, which is used as a funding source for the capital works program.

# DRAFT BUDGET

## 2022–23

### 7.2 COUNCIL WORKS

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2022-23</b>										
Property	102,204	43,274	8,930	50,000	-	102,204	8,500	-	17,486	76,218
Plant and Equipment	24,670	13,670	11,000	-	-	24,670	-	-	13,570	11,100
Infrastructure	113,436	73,721	31,427	3,293	4,995	113,436	31,892	13,313	43,831	24,400
<b>Total</b>	<b>240,310</b>	<b>130,665</b>	<b>51,357</b>	<b>53,293</b>	<b>4,995</b>	<b>240,310</b>	<b>40,392</b>	<b>13,313</b>	<b>74,887</b>	<b>111,718</b>

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Council Works Area</b>				
<b>Maintenance</b>				
Maintenance	19,118	13,705	(5,412)	(28.3%)
<b>Total Maintenance</b>	<b>19,118</b>	<b>13,705</b>	<b>(5,412)</b>	<b>(28.3%)</b>
<b>Capital Works</b>				
New Works	46,773	130,665	83,892	179.4%
Upgrade	19,597	53,293	33,696	171.9%
Renewal	35,978	51,357	15,378	42.7%
Expansion	3,660	4,995	1,336	36.5%
<b>Total Capital Expenditure</b>	<b>106,008</b>	<b>240,310</b>	<b>134,302</b>	<b>126.7%</b>
<b>Total Council Works Program</b>	<b>125,126</b>	<b>254,016</b>	<b>128,891</b>	<b>103.0%</b>
Carry Forward	28,248	29,950	1,702	6.0%
<b>Council Works Expenditure</b>	<b>153,374</b>	<b>283,966</b>	<b>130,593</b>	<b>85.1%</b>

A detailed listing of all projects comprising the capital works program is in Appendix E, Council Works Program Projects.

#### Maintenance

During 2022–23, \$13.7 million will be expended on maintenance. The more significant projects include Christmas decorations (\$2.7 million), information technology maintenance (\$1.7 million), property services maintenance (\$1.2 million), street lighting operational maintenance, repair and replacement charges (\$1.2 million) and Green Our City strategic implementation (\$1.1 million).

#### New works

During 2022–23, \$130.7 million will be expended on new works. The more significant projects include Greenline (\$40 million), Kensington Community Aquatic Recreation Centre redevelopment (\$25 million), business initiatives (\$11.1 million), Make Room (\$8.4 million), Munro Library and Community Hub (\$8.2 million), streetscape improvements (\$6.3 million), Community Sports Pavilion – Brens (\$4.4 million), Stubbs Street Pump Station (\$4.0 million), cycle infrastructure (\$4 million), public art (\$4 million) and Exhibition Street Theatre Precinct streetscape (\$3.2 million).

#### Upgrade

During 2022–23, \$53.3 million will be expended on upgrade of existing assets. This includes the renewal of the Queen Victoria Market (\$50 million), and North & West Melbourne & Docklands Transport & Amenity Program (\$3 million).

# DRAFT BUDGET

## 2022–23

### Renewal and refurbishment

During 2022–23, \$51.4 million will be expended on renewal and refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$10.8 million), property renewals (\$8.9 million), information technology renewal (\$7.8 million), parks renewal (\$6.5 million), Princes Bridge bluestone repair works (\$4.1 million) and drains renewal (\$2.5 million).

### Expansion

During 2022–23, \$5 million will be expended on expansion of existing assets. This includes Dodds Street linear park (\$5 million).

Refer to Appendix E, Council Works Program Projects for full details.



# DRAFT BUDGET

## 2022–23

## 8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the draft Budget report analyses the movements in assets, liabilities and equity between 2021–22 and 2022–23.

### 8.1 BUDGETED BALANCE SHEET FOR YEAR ENDING 30 JUNE 2023

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s
<b>Current</b>			
Assets	134,291	161,968	27,677
Liabilities	130,292	173,940	43,648
<b>Net Current Assets</b>	<b>3,999</b>	<b>(11,972)</b>	<b>(15,971)</b>
<b>Non Current</b>			
Assets	4,682,304	4,930,012	247,708
Liabilities	63,483	197,778	134,295
<b>Net Non Current Assets</b>	<b>4,618,821</b>	<b>4,732,234</b>	<b>113,413</b>
<b>NET ASSETS</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>97,442</b>
<b>Equity</b>			
Accumulated Surplus	2,180,809	2,223,905	43,096
Reserves	2,442,011	2,496,357	54,346
<b>Total Equity</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>97,442</b>

#### Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2023, it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- trade creditors to be based on materials and services expenditure and increased capital
- total capital works expenditure of \$240.3 million in the 2022–23 year (excluding maintenance and carry forward from 2020–21), an increase of \$134.3 million compared to the current year.

# DRAFT BUDGET

## 2022–23

### 8.1.1 Current assets

The increase in current assets is mainly due to an increase in the cash balance of \$26.4 million.

### 8.1.2 Current liabilities

Current liabilities for 2022–23 (obligations Council must pay within the next year) increase by \$43.6 million as a result of an increase in working capital requirements consistent with an increase in capital works expenditure.

### 8.1.3 Working capital ratio

The decrease in this ratio is mainly due to an increase in current liabilities, attributable to City of Melbourne increasing trust funds and deposits.

	Actual 2020/21	Forecast 2021/22	Budget 2022/23
<b>Working Capital Ratio</b>			
Definition Current Asset/Current Liabilities	1.24:1	1.03:1	0.94:1

### 8.1.4 Non-current assets

The budgeted Balance Sheet shows non-current assets of \$4,930 million as at 30 June 2023, which is an increase of \$275.4 million over forecast 2021–22.

The increase in non-current assets is due to the capital works program of \$247.7 million and purchase of public open space reserves, partially offset by an increase in accumulated depreciation. In recent years the revaluation of assets has resulted in higher asset values.

### 8.1.5 Non-current liabilities

The increase in non-current liabilities is due to an increase in anticipated borrowings required to fund capital expenditure for 2022–23.

## 9 DRAFT BUDGET FOUR-YEAR PROJECTIONS

The draft Budget 2022–23 identifies the financial and non-financial resources required over the four-year period from 2022 to 2026. This ensures that adequate resources are available to maintain services at levels established by the Council, and to implement the Council Plan priorities.

The draft Budget has been prepared in accordance with the requirements of the Act. The Act requires that the Council prepare and approves a four-year Council Plan, including a four-year rolling budget which is revised annually. The draft Budget comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

### The economic environment and key financial assumptions

The draft Budget is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take into account these movements.

The key financial assumptions underpinning the draft Budget are detailed in the table below:

Measure	Budget	Budget	Projections		
	2021/22	2022/23	2023/24	2024/25	2025/26
Rate increase	1.50%	1.75%	2.25%	2.50%	2.50%
CPI	1.50%	1.75%	2.25%	2.50%	2.50%
Total Revenue (Exc Capital Grants & Contributions)	27.59%	3.94%	4.54%	1.52%	12.39%
Total Cost increase	17.61%	0.89%	-2.48%	4.04%	3.28%
Investments Returns (Cash)	0.33%	0.33%	0.33%	0.57%	0.69%

The draft Budget four-year projections have been developed through a rigorous process based on the following key information:

- Audited financial statements as at 30 June 2021.
- Assumptions about changes in future income and expenditure associated with meeting current levels of services.
- Economic and financial indicators based on external sources.

The four-year financial projections included in the draft Budget have been developed using a contemporary approach to financial statements, linking the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

# DRAFT BUDGET

## 2022–23

### Key objectives of the draft Budget four-year projections

The key objectives which underpin this include:

- Long-term financial sustainability – Over the four-year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long-term underlying surpluses.
- Asset management – Infrastructure assets will exceed \$5 billion and represent the single biggest asset group in Council's control. To recognise the need to ensure adequate financial provision for the maintenance of assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the capital works program.
- Rating strategy – Over the Budget period, commencing 2022–23, a modest increase in rates is planned. This reflects expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016–17. Council expects development to continue across the municipality, which will contribute to an increasing rate revenue base.
- Improve accessibility to the city.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long-term financial planning, and will update the Financial 10-Year Plan accordingly. The plan will incorporate the objectives outlined and ensure continued long-term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

### Council Plan

In preparing the draft Budget, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

Measure	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Projections 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Key Financial Indicators</b>					
Underlying Surplus/(deficit)	(26,929)	(11,347)	6,626	12,500	16,150
Total Revenue (Exc Capital Grants & Contributions)	518,254	538,666	563,138	571,675	642,516
Total Operating Expenditure	545,183	550,012	536,387	558,050	576,366
Gross Capital Expenditure	244,687	270,260	194,979	167,147	175,378
Cash Inflow/(outflow)	(24,057)	26,368	(1,065)	(24,388)	13,743
Cash Assets	110,953	113,372	112,307	87,918	101,661
Borrowings	147,678	187,769	235,810	249,433	175,458



# DRAFT BUDGET

## 2022–23

### 10 VALUATION

#### 10.1 VALUATION BY CLASS OF LAND

From 1 July 2018, the State Government centralised all statutory valuations under the Valuer General Victoria (VGV) and introduced annual general valuations for rating and taxing purposes.

The VGV is currently auditing the 2022 General Valuation Return. Any amendments which increase rateable valuations may require Council to adjust the residential and/or the non-residential rate in the dollar. Once the audit is complete, the VGV will recommend to the Minister to issue a generally true and correct certificate for the 2022 General Valuation.

The forecast valuation totals of the various land classes for 2022–23 are as follows:

City Of Melbourne Valuations 2022-23				
Class of Land	Number of Assessments	Net Annual Value	Site Value	Capital Improved Value
		\$	\$	\$
Residential	110,940	3,506,217,115	22,013,490,900	70,100,480,500
Non-Residential	20,966	4,017,041,885	26,481,482,400	75,115,535,500
<b>Total Rateable (General Rates)</b>	<b>131,906</b>	<b>7,523,259,000</b>	<b>48,494,973,300</b>	<b>145,216,016,000</b>
Exempt	1,370	1,072,858,090	11,005,933,560	18,461,454,944
Cultural & Recreational Lands	42	81,280,150	276,768,100	1,601,846,000
<b>Total for all Classes of Land</b>	<b>133,318</b>	<b>8,677,397,240</b>	<b>59,777,674,960</b>	<b>165,279,316,944</b>

The 2022 General Valuation resulted in an overall change in the total NAV from \$8.3 billion to \$8.7 billion for all properties in the municipality irrespective of rateable status. This represents an overall change of 5.1%.

The total NAV for rateable properties (general rates) has changed from \$7.2 billion to \$7.5 billion. This represents a change of 4.8%.

Overall non-residential NAV has changed by 4.1%, whilst residential NAV has changed by 5.7%. Supplementary valuations will continue to be undertaken throughout the year and returned as they occur. Supplementary valuations reflect new properties that come on line during the financial year as developments are completed.

#### 10.2 Cultural and Recreational Lands

In accordance with Section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine a charge in lieu of rates, identified in the table on the following page, in respect to recreational lands having regard to the services provided by the Council in relation to such lands and to the benefit to the community derived from such recreational lands.

# DRAFT BUDGET

## 2022-23

Cultural and Recreational Lands 2022-23		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,148
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,077
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,512
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,081
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,148
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,004
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	431
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	50,258
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	32,309
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	572
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	93,334
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	572
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,154
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	25,128
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,589
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	71,801
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	53,852
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	716
23033	**Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	
23068	**Punt Road Oval, Punt Road, JOLIMONT VIC 3002	9,333
23865	House Smithfield Road, FLEMINGTON VIC 3031	862
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	573
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,794
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	4,665
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,947
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	13,642
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	573
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	716
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	2,298
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,362
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	24,199
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	10,770
53833	Marvel Stadium, 122-148 Harbour Esplanade, DOCKLANDS VIC 3008	103,276
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,870
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	2,010
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	17,231
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	10,050
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	7,253
77364	**Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	
77368	AAMI Park, Olympic Park, 60 Olympic Boulevard, MELBOURNE VIC 3004	61,966
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,401
88974	*Melbourne International Karting Complex, 1 Cook Street, Port Melbourne, 3207	3,900
90101	120 Todd Road, FISHERMANS BEND VIC 3207	5,374
<b>Total Rates - Cultural &amp; Recreational Lands</b>		<b>634,751</b>
<b>Summary of changes from 2021-22</b>		
*88974 - Melbourne International Karting Complex, 1 Cook Street, Port Melbourne VIC 3207 - Applied rate of \$3,900 per annum		
**23033 & 77364 consolidated into single existing assessment 23068 - Punt Road Oval, Punt Road, Jolimont VIC 3002		

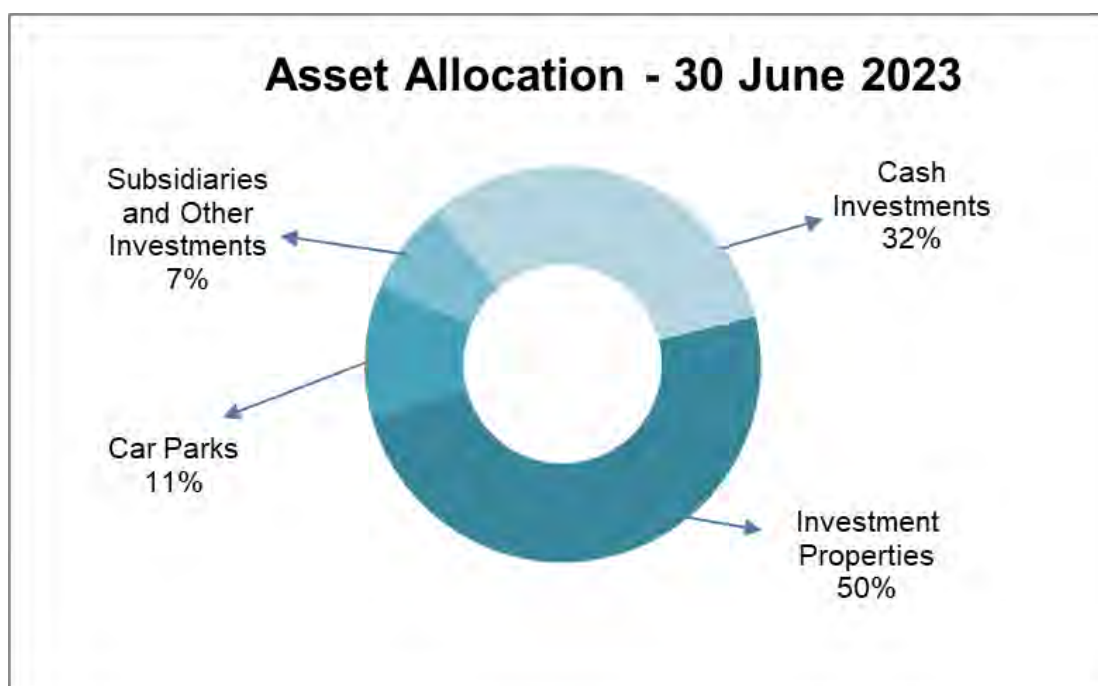
## 11 INVESTMENT STRATEGY

### 11.1 STRATEGY DEVELOPMENT

The Council maintains an investment and strategic asset portfolio of cash investments, investment property holdings, car parks and shares in subsidiary and associated companies. As per the Council's Investment and Strategic Income Policy, investment is defined as placement of any money in accordance with Section 103 Investments in the Act. Strategic income is defined as income derived from Council's strategic assets / capital projects, such as the Council's beneficial enterprises and investment property.

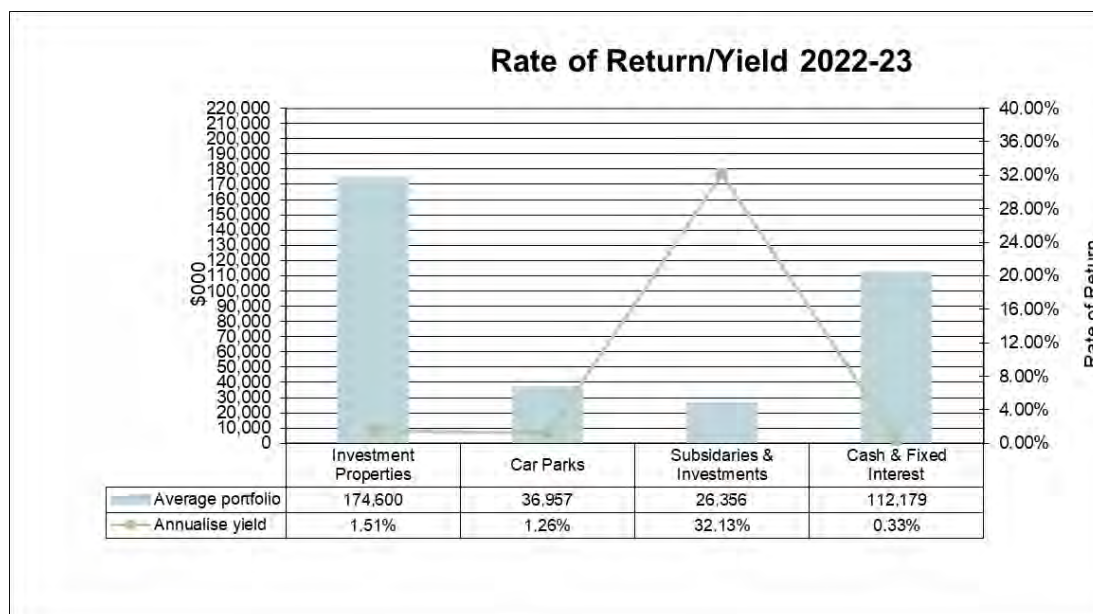
The investment and strategic asset portfolio is projected to total \$353.3 million at 30 June 2023. The portfolio, invested in accordance with Council's investment policy, is expected to yield an annual cash income to Council of approximately \$11.9 million.

The profile of the investment and strategic asset portfolio and the returns are expressed in the following charts.



# DRAFT BUDGET

## 2022–23



### 11.2 KEY TARGETS

The investment and strategic assets portfolio strategy and City of Melbourne's Investment and Strategic Income Policy have been reviewed by the Council and endorsed in April 2021. The following targets were developed:

- The total return objective of the portfolio is the average 10-year Australian government bond yield +3 per cent per annum measured over a rolling five-year period. Based on the average 10-year Australian government bond yield over a rolling five-year period as of 29 April 2022 (3.11 per cent), this equates to total return target of 6.11 per cent.

### 11.3 KEY INFLUENCES FOR 2022–23

As the city continues to recover from the adverse impacts of COVID-19 restrictions, it is forecasted there will be adverse effects on some of Council's return on investments for 2022–23.

#### 11.3.1 Cash

- Cash and other asset investments are expected to be at \$113.4 million as at 30 June 2023, after a borrowing of \$187.8 million.
- It is important to note the forecast cash balance at 30 June 2023 includes \$28.3 million held for completion of capital works carried forward into 2022–23.

#### 11.3.2 Subsidiaries

- Council's investment in subsidiaries and trusts is budgeted to remain the same in 2022–23 and is expected to yield a similar return, as the subsidiaries recover from the impact of COVID-19.

#### 11.3.3 Car parks

- Budgeted returns for car parks reflect improved COVID-19 conditions as more traffic returns to the city.



# DRAFT BUDGET

## 2022–23

### 11.3.4 Investment properties

- It is expected that income from investment properties will continue to decline in 2022–23 as a result of continued rent relief, retail vacancies in the property portfolio and the decline in the retail market as a result of the COVID-19 pandemic.

**Table 1**

A summary of the changes in the return of investment of Council's investment and strategic assets. For property investment the amounts only represent the net income / rental return from the properties, and do not include capital growth.

Source	Forecast 2021-22 \$000s	Budget 2022-23 \$000s	Variance \$000s
<b>Interest Income</b>	203	289	86
<b>Inter Company Revenue</b>			
- Subsidiaries	9,238	8,468	(769)
<b>Property Investments</b>			
- Car Parks (Net)	250	465	215
- Property Rentals (Net)	453	2,630	2,176
<b>TOTAL</b>	<b>10,144</b>	<b>11,852</b>	<b>1,708</b>

The key influences described above are expected to result in the investment and strategic asset portfolio contributing \$11.9 million to Council's net income. The value of these investments and returns are included in the budget for 2022–23.

**Table 2**

A summary of the return on investments for each asset class for Council.

	Beginning 2022-23 \$000s	End 2022-23 \$000s	Net Income- Budget 22-23 \$000s	Return on Investment Budget 22-23
Investment properties (excluding car parks)	173,832	175,367	2,630	1.51%
Car parks	35,747	38,166	465	1.26%
Investment in Subsidiary and Trust	26,356	26,356	8,468	32.13%
Cash & Investments	110,953	113,404	289	0.33%
<b>TOTAL INVESTMENT AND STRATEGIC ASSETS PORTFOLIO</b>	<b>346,888</b>	<b>353,293</b>	<b>11,852</b>	<b>3.39%</b>

# DRAFT BUDGET

## 2022-23

### 12 BORROWINGS

#### 12.1 BORROWING FACILITY AND STRATEGY

Council has signed a new loan agreement with the Treasury Corporation of Victoria (TCV) for \$242.9 million. Council also has an existing loan facility of \$75 million with ANZ bank. The loan with TCV is an ongoing facility that does not have an expiry date but the total loan amount available is assessed annually. The facility with the ANZ will expire 30 June 2023. It is budgeted approximately \$187.8 million will be drawn down by 30 June 2023 as shown in table 1 and 2.

Council aims to maintain a minimum amount of \$30 million in cash and investments to meet the short-term requirements of Council business. The maintenance of the \$30 million in cash available will be a combination of cash and available borrowing facilities and will vary in its composition at various times of the year with working capital flows.

To fulfil Council's funding requirements in the coming years, Council is in the process of further developing its borrowing strategy for the medium to long-term capital work requirements.

**Table 1**

	2021-22 Forecast \$000s	2022-23 Budget \$000s	2023/24 Projections \$000s	2024/25 Projections \$000s	2025/26 Projections \$000s
Total amount borrowed as at 30 June of the prior year	-	53,905	187,785	235,810	249,433
Amount proposed to be borrowed	53,905	133,880	48,025	13,623	-
Total amount projected to be redeemed up to	-	-	-	-	(73,975)
Total amount proposed to be borrowed as at 30 June	53,905	187,785	235,810	249,433	175,458

**Table 2**

Year	New Borrowings Up to \$000s	Principal Paid Up to \$000s	Interest Paid \$000s	Balance End of Year \$000s
2022-23	133,880	-	2,400	187,785
2023-24	48,025	-	4,225	235,810
2024-25	13,623	-	7,074	249,433
2025-26	-	73,975	7,483	175,458

# DRAFT BUDGET

## 2022-23

### 12.2 LEASE LIABILITY

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s
<b>Right-of-use assets</b>		
Property	5,277	5,300
Vehicles	416	418
<b>Total right-of-use assets</b>	<b>5,692</b>	<b>5,718</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Property/Land and buildings	1,794	1,801
Vehicles/Plant and equipment	141	142
<b>Total current lease liabilities</b>	<b>1,936</b>	<b>1,943</b>
<b>Non-current lease liabilities</b>		
Property/Land and buildings	3,694	3,710
Vehicles/Plant and equipment	291	292
<b>Total non-current lease liabilities</b>	<b>3,985</b>	<b>4,002</b>
<b>Total lease liabilities</b>	<b>5,920</b>	<b>5,945</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3 per cent.

# **DRAFT BUDGET**

## **2022–23**

### **APPENDIX A – BUDGET STATEMENTS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF CASH FLOWS**

**RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SOURCES OF FUNDING – OPERATING**

**SOURCES OF FUNDING – WORKS**

# DRAFT BUDGET

## 2022-23

### INCOME STATEMENT AS AT 30 JUNE 2023

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s	%
<b>Income</b>				
Rates and charges	325,261	345,618	20,357	6.3%
Statutory fees and fines				
Parking fines	25,074	41,060	15,987	63.8%
Other statutory fees and fines	12,478	11,634	(844)	(6.8%)
User fees				
Parking fees	38,088	47,111	9,023	23.7%
Other user fees	17,896	29,566	11,670	65.2%
Grants - operating	37,650	37,965	314	0.8%
Grants - capital	30,352	40,392	10,040	33.1%
Contributions - monetary	9,360	16,854	7,494	80.1%
Contributions - non monetary	0	0	0	0%
Net gain on disposal of property, infrastructure, plant and equipment	105	4,524	4,419	100.0%
Other income	17,454	18,385	930	5.3%
<b>Total Income</b>	<b>513,719</b>	<b>593,108</b>	<b>79,389</b>	<b>15.5%</b>
<b>Expenses</b>				
Employee benefit expense	176,833	194,835	18,002	10.2%
Materials and services	209,737	202,209	(7,528)	(3.6%)
Bad and doubtful debts	8,268	13,396	5,128	62.0%
Depreciation and amortisation	66,056	72,429	6,373	9.6%
Amortisations - intangible assets	12,207	11,518	(689)	(5.6%)
Amortisation - right of use assets	2,058	2,572	514	25.0%
Borrowing Costs	48	2,400	2,352	4919.9%
Finance Costs - Lease	117	118	2	1.4%
Other expenses	6,799	8,773	1,975	29.0%
Grants and contributions	31,159	41,762	10,603	34.0%
<b>Total Expenses</b>	<b>513,281</b>	<b>550,012</b>	<b>(36,732)</b>	<b>-7.2%</b>
<b>Surplus For The Year</b>	<b>438</b>	<b>43,096</b>	<b>42,657</b>	<b>9734.0%</b>
less Capital Contributions	(37,152)	(54,442)	(26,546)	71.5%
Less (Gain)/Loss on asset sales	(105)	(4,524)	(4,419)	4208%
less Contributed Assets	0	0	0	0%
<b>Underlying Surplus/(Deficit)</b>	<b>(36,819)</b>	<b>(11,347)</b>	<b>25,472</b>	<b>(69.2%)</b>



# DRAFT BUDGET

## 2022-23

### COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2023

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s %	
<b>Income</b>				
Rates and charges	325,261	345,618	20,357	6.3%
Statutory fees and fines				
Parking fines	25,074	41,060	15,987	63.8%
Other statutory fees and fines	12,478	11,634	(844)	(6.8%)
User fees				
Parking fees	38,088	47,111	9,023	23.7%
Other user fees	17,896	29,566	11,670	65.2%
Grants - operating	37,650	37,965	314	0.8%
Grants - capital	30,352	40,392	10,040	33.1%
Contributions - monetary	9,360	16,854	7,494	80.1%
Contributions - non monetary	0	0	0	
Net gain on disposal of property, infrastructure, plant and equipment	105	4,524	4,419	4208.3%
Other income	17,454	18,385	930	5.3%
<b>Total Income</b>	<b>513,719</b>	<b>593,108</b>	<b>79,389</b>	<b>15.5%</b>
<b>Expenses</b>				
Employee benefit expense	176,833	194,835	18,002	10.2%
Materials and services	209,737	202,209	(7,528)	(3.6%)
Bad and doubtful debts	8,268	13,396	5,128	62.0%
Depreciation	66,056	72,429	6,373	9.6%
Amortisations - intangible assets	12,207	11,518	(689)	(5.6%)
Amortisation - right of use assets	2,058	2,572	514	25.0%
Borrowing Costs	48	2,400	2,352	4919.9%
Finance Costs - Lease	117	118	2	1.4%
Other expenses	6,799	8,773	1,975	29.0%
Grants and contributions	31,159	41,762	10,603	34.0%
<b>Total Expenses</b>	<b>513,281</b>	<b>550,012</b>	<b>(36,732)</b>	<b>(7.2%)</b>
<b>Surplus For The Year</b>	<b>438</b>	<b>43,096</b>	<b>42,657</b>	<b>9734.0%</b>
<b>Other Comprehensive Income</b>				
Net asset revaluation increment	52,470	54,346	1,876	3.6%
<b>Total Other Comprehensive Income</b>	<b>52,470</b>	<b>54,346</b>	<b>1,876</b>	<b>3.6%</b>
<b>Total Comprehensive Result</b>	<b>52,909</b>	<b>97,442</b>	<b>44,534</b>	<b>84.2%</b>

# DRAFT BUDGET

## 2022-23

### BALANCE SHEET AS AT 30 JUNE 2023

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	87,004	113,372	26,368
Trade and other receivables	45,192	46,390	1,198
Other current financial assets	0	0	0
Other current assets	2,094	2,206	112
<b>Total Current Assets</b>	<b>134,291</b>	<b>161,968</b>	<b>27,677</b>
<b>Non Current Assets</b>			
Investment in subsidiaries and trust	26,356	26,356	0
Property, infrastructure, plant and equipment	4,386,879	4,629,162	242,283
Investment property	188,518	188,518	0
Intangible assets	41,233	46,633	5,400
Right of Use Asset	5,692	5,718	25
Other financial assets	33,626	33,626	0
<b>Total Non Current Assets</b>	<b>4,682,304</b>	<b>4,930,012</b>	<b>247,708</b>
<b>TOTAL ASSETS</b>	<b>4,816,595</b>	<b>5,091,980</b>	<b>275,385</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	72,238	99,219	26,980
Trust funds and Deposit	18,983	31,863	12,880
Provisions	37,135	40,915	3,780
Lease Liability	1,936	1,943	8
<b>Total Current Liabilities</b>	<b>130,292</b>	<b>173,940</b>	<b>43,648</b>
<b>Non Current Liabilities</b>			
Provisions	4,067	4,481	414
Interest-bearing loans and borrowing	53,905	187,769	133,864
Trust funds and Deposit	1,526	1,526	0
Lease Liability	3,985	4,002	18
<b>Total Non Current Liabilities</b>	<b>63,483</b>	<b>197,778</b>	<b>134,295</b>
<b>TOTAL LIABILITIES</b>	<b>193,775</b>	<b>371,718</b>	<b>177,943</b>
<b>NET ASSETS</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>97,442</b>
<b>Equity</b>			
Accumulated surplus	2,180,809	2,223,905	43,096
Reserves	2,442,011	2,496,357	54,346
<b>TOTAL EQUITY</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>97,442</b>

# DRAFT BUDGET

## 2022-23

### STATEMENT OF CASH FLOWS FOR YEAR ENDING 30 JUNE 2023

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s
<b>Cash Flows from Operating Activities</b>			
Rates and charges	325,261	345,618	20,357
Statutory fees and fines	37,221	52,095	14,875
User fees	55,653	76,078	20,426
Grants - Operating	37,650	37,965	314
Grants - Capital	30,352	40,392	10,040
Contributions - Monetary	9,360	16,854	7,494
Interest received	257	289	32
Dividends received	10,835	3,719	(7,116)
Trust funds and deposits taken	372	12,880	12,507
Other receipts	12,130	14,265	2,135
Employee cost	(176,935)	(190,641)	(13,705)
Materials and services	(238,087)	(204,814)	33,274
Other payments	(39,121)	(53,014)	(13,893)
Short-term, low value and variable lease payments	(895)	(92)	802
<b>Net Cash provided by/(used in) operating activities</b>	<b>64,052</b>	<b>151,594</b>	<b>87,542</b>
<b>Cash Flows from Investing Activities</b>			
Payments for property, infrastructure, plant and equipment	(164,380)	(254,072)	(89,692)
Payments for other asset purchase	(44,900)	(17,500)	27,400
Proceeds from Sale of property, infrastructure, plant and equipment	4,622	15,000	10,378
<b>Net Cash provided by/(used in) investing activities</b>	<b>(204,658)</b>	<b>(256,572)</b>	<b>(51,914)</b>
<b>Cash Flows from Financing Activities</b>			
Proceeds from borrowing/Repayments of borrowing	53,905	133,864	79,959
Repayment of Borrowings	0	0	0
Borrowing Costs	(48)	(2,400)	(2,352)
Interest paid - lease liability	(117)	(118)	(2)
<b>Net Cash provided by/(used in) financing activities</b>	<b>53,740</b>	<b>131,346</b>	<b>77,605</b>
Net increase/(decrease) in cash and cash equivalents	(86,866)	26,368	113,234
Cash and cash equivalents at beginning of the financial year	173,871	87,004	(86,866)
<b>Cash and cash equivalents at end of the financial year</b>	<b>87,004</b>	<b>113,372</b>	<b>26,368</b>

# DRAFT BUDGET

## 2022-23

### RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2023

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	438	43,096	42,657
Add back:			
Depreciation & amortisation	78,263	83,947	5,684
Profit/(loss) on disposal of property, plant and equipment	(105)	(4,524)	(4,419)
Contributed Asset	0	0	0
Net movement in working capital	(14,544)	29,075	43,620
<b>Funds available from investing activities</b>	<b>64,052</b>	<b>151,594</b>	<b>87,542</b>
Capital Expenditure	(164,380)	(254,072)	(89,692)
Payments for other asset purchase	(44,900)	(17,500)	27,400
Proceeds from asset sale	4,622	15,000	10,378
<b>Funds used in investing activities</b>	<b>(204,658)</b>	<b>(256,572)</b>	<b>(51,914)</b>
Proceeds from borrowing	53,905	133,864	79,959
Repayment of borrowing	0	0	0
Borrowing Costs	(48)	(2,400)	(2,352)
Interest paid - lease liability	(117)	(118)	(2)
<b>Net Cash provided by Financing Activities</b>	<b>53,740</b>	<b>131,346</b>	<b>77,605</b>
<b>Net Cash inflow/(outflow)</b>	<b>(86,866)</b>	<b>26,368</b>	<b>113,234</b>
Bank account (Opening balance)	173,871	87,004	(86,866)
<b>Bank account Closing balance)</b>	<b>87,004</b>	<b>113,372</b>	<b>26,368</b>

# DRAFT BUDGET

## 2022–23

### STATEMENT OF CAPITAL WORKS

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Change \$000s	%
<b>Council Works Area</b>				
Maintenance	19,118	13,705	(5,412)	(28.3%)
Capital Works	106,008	240,310	134,302	126.7%
Carry forward capital*	28,248	29,950	1,702	6.0%
<b>Capital Works Expenditure</b>	<b>153,373</b>	<b>283,965</b>	<b>130,592</b>	<b>85.1%</b>



# DRAFT BUDGET

## 2022-23

\*Estimated carry forward

	Budget 2022-23 \$'000
<b>Property</b>	
Land	0
Land improvements	0
Buildings	5,587
Building improvements	1,081
Leasehold improvements	0
Heritage buildings	543
<b>Total Property</b>	<b>7,211</b>
<b>Plant and equipment</b>	
Plant & Equipment	364
Fixtures, Fittings & Furniture	0
Computers and telecommunications	500
Heritage plant and equipment	0
Library books	0
<b>Total plant and equipment</b>	<b>864</b>
<b>Infrastructure</b>	
Roads	290
Bridges	0
Footpaths and cycleways	10,564
Drainage	0
Recreational, leisure & community facilities	1,458
Waste management	1,322
Parks, open space & streetscapes	5,584
Aerodromes	0
Off street car parks	0
Other Structures	2,657
<b>Total infrastructure</b>	<b>21,875</b>
<b>Total capital works</b>	<b>29,950</b>
<b>Represented by:</b>	
New asset expenditure	22,701
Asset renewal expenditure	453
Asset upgrade expenditure	4,562
Asset expansion expenditure	2,234
<b>Total capital works expenditure</b>	<b>29,950</b>

# DRAFT BUDGET

## 2022-23

### SOURCES OF FUNDING – OPERATING

	Forecast 2021/22 \$'000s	Budget 2022/23 \$'000s	Variance \$'000
<b>Operating Recurrent</b>			
<b>Federal</b>			
Ageing & Disabilities	929	1,072	143
Child Care Subsidies	1,747	1,812	65
Immunization Grants	27	27	0
<b>Total Federal</b>	<b>2,703</b>	<b>2,911</b>	<b>208</b>
<b>State</b>			
Arts Programs	464	480	16
Events Melbourne	150	150	0
Family & Children Service	1,661	1,748	87
Immunisation Grants	80	80	0
School traffic Compliance	148	150	2
Melbourne Tunnel	406	666	260
Westgate	208	0	(208)
Street Cleaning	170	173	3
Ageing & Disabilities	282	287	5
Library Services	1,058	1,069	11
Victorian Grants Commission	4,485	4,436	(49)
<b>Total State</b>	<b>9,111</b>	<b>9,238</b>	<b>127</b>
<b>Total Operation Recurrent</b>	<b>11,814</b>	<b>12,149</b>	<b>335</b>
<b>Operating Non-Recurrent</b>			
<b>Federal</b>			
Arts	105	303	198
<b>Total Fed Non- Recurrent</b>	<b>105</b>	<b>303</b>	<b>198</b>
<b>State</b>			
Communities & Arts	215	130	(85)
Waste Management	0	231	231
Melbourne Tunnel & Westage	427	481	54
Events	1,200	0	(1,200)
Public Lighting	311	0	(311)
Melbourne City Recovery Fund	22,078	26,400	4,322
Other COVID Fund	2,720	0	(2,720)
Others	528	82	(446)
<b>Total State Non- Recurrent</b>	<b>27,478</b>	<b>27,324</b>	<b>(154)</b>
<b>Contributions</b>			
Resilience	0	0	0
Events Melbourne	808	992	184
Others	5	0	(5)
<b>Total Contribution Non-Recurrent</b>	<b>813</b>	<b>992</b>	<b>179</b>
<b>Total Operating Non-Recurrent</b>	<b>28,396</b>	<b>28,619</b>	<b>223</b>
<b>Total Operating Sources of Funding</b>	<b>40,210</b>	<b>40,769</b>	<b>559</b>

# DRAFT BUDGET

## 2022-23

### SOURCES OF FUNDING – COUNCIL WORKS

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Variance \$'000
<b>Recurrent</b>			
<b>Federal</b>			
Roads to Recovery	469	469	0
<b>Total Recurrent Federal</b>	<b>469</b>	<b>469</b>	<b>0</b>
<b>State</b>			
Parking Levy	7,000	7,000	0
Victoria Grants Commission	673	673	0
<b>Total Recurrent State</b>	<b>7,673</b>	<b>7,673</b>	<b>0</b>
<b>Contributions</b>			
Public Open Spaces	6,800	10,000	3,200
<b>Total Recurrent Contributions</b>	<b>6,800</b>	<b>10,000</b>	<b>3,200</b>
<b>Total Recurrent Capital Funding</b>	<b>14,942</b>	<b>18,142</b>	<b>3,200</b>
<b>Non-Recurrent</b>			
<b>Federal</b>			
Infrastructures and Open Space	3,915	0	(3,915)
<b>Total Non-Recurrent Federal</b>	<b>3,915</b>	<b>0</b>	<b>(3,915)</b>
<b>State</b>			
Community and Arts	6,300	2,000	(4,300)
Infrastructure	6,631	2,250	(4,381)
Waste	0	0	0
Climate changes and City Greening	1,616	0	(1,616)
Precinct Delivery	1,906	0	(1,906)
Affordable House	1,000	8,000	7,000
Greenline	0	20,000	20,000
Others	841	0	(841)
<b>Total Non-Recurrent State</b>	<b>18,294</b>	<b>32,250</b>	<b>-6,044</b>
<b>Contributions</b>			
Civil Infrastructure	0	4,050	4,050
<b>Total Non-Recurrent Contributions</b>	<b>0</b>	<b>4,050</b>	<b>4,050</b>
<b>Total Non-Recurrent Capital Funding</b>	<b>22,210</b>	<b>36,300</b>	<b>14,090</b>
<b>Non-Monetary Contributions</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Work Source of Funding</b>	<b>37,152</b>	<b>54,442</b>	<b>17,290</b>

### APPENDIX B – STATUTORY DISCLOSURES

Section 158 of the *Local Government Act 1989*, Section 94 of the *Local Government Act 2020*, and section 28 of the *City of Melbourne Act 2001*.

Part 3 of the *Local Government (Planning and Reporting) Regulations 2020*.

#### 1 STANDARD STATEMENTS

The standard statements as requested by the Regulations are provided in Appendix A.

#### 2 RATES AND CHARGES

The rate in the dollar to be levied as general rates under Section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	2021-22 cents/\$NAV	2022-23 cents/\$NAV	Change
General rate for rateable residential properties	4.2187	3.6497	-13.5%
General rate for rateable non-residential properties	4.7908	4.2145	-12.0%

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated amount to be raised general rates, compared with previous year.

Type or class of land	2021-22 \$	2022-23 \$	Change
Residential	140,003,661	127,966,406	-8.6%
Non-Residential	184,858,385	169,298,230	-8.4%
<b>Total amount to be raised by general rates</b>	<b>324,862,046</b>	<b>297,264,636</b>	<b>-8.5%</b>
Cultural and recreational	620,001	634,751	2.4%
Other rates	2,264,943	1,825,000	-19.4%
Waste Service Charges		45,833,814	
<b>Total amount to be raised by all rates</b>	<b>327,746,990</b>	<b>345,558,201</b>	<b>5.4%</b>

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with previous financial year.

Type or class of land	2021-22 Number	2022-23 Number	Change
Residential	107,769	110,940	2.9%
Non-Residential	21,137	20,966	-0.8%
Exempt	1,524	1,370	-10.1%
Cultural and recreational	42	42	0.0%
<b>Total number of assessments</b>	<b>130,472</b>	<b>133,318</b>	<b>2.2%</b>

The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the *Local Government Act 1989* compared with the previous financial year.

# DRAFT BUDGET

## 2022-23

Type of Charge	2021/22 cents/\$CIV	2022/23 cents/\$CIV	Change
Waste Charge - Public Realm		0.03379219	

Waste Charge for each type of service rate or charge under Section 162 of the *Local Government Act 1989* compared with the previous financial year.

Type of Charge	2021/22 Per rateable property \$	2022/23 Per rateable property \$	Change
Waste Charge - Property Collection			
CIV less than or equal to \$505,000		\$150	
CIV greater than \$505,000		\$378	

The estimated total amount to be raised by each type of service rate or charge and the estimated total amount to be raised by service rates and charges, compared with previous financial years.

Type of Charge	2021/22 Budget \$	2022/23 Budget \$	Change
Waste Charge - Property Collection		22,840,481	
Waste Charge - Public Realm		22,993,332	
<b>Total Amount to be raised by service rate and charges</b>		<b>45,833,814</b>	

The basis of valuation to be used is the Net Annual Value (NAV).

The estimated total value of each type or class of land, and the estimated total value of land compared to previous financial year.

The Waste Charge will be applied to commercial properties using the 'CIV rate in the dollar' calculation according to individual property values."



# DRAFT BUDGET

## 2022-23

### Fair Go Rates System Compliance

	2021-22	2022-23
Annualised previous years rates	\$ 320,067,116	\$ 292,160,863
Number of rateable properties	128,906	131,906
Base average rate	\$ 2,482.95	\$ 2,214.92
Maximum rate increase	1.50%	1.75%
Capped average rate	\$ 2,520.19	\$ 2,253.68
Maximum general rates	\$ 324,868,123	\$ 297,273,678
Budget general rates	<b>\$ 324,862,046</b>	<b>\$ 297,264,636</b>

The City of Melbourne does not propose to levy a municipal charge under section 159 of the *Local Government Act 1989*.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation objections & appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes commercial land and vice versa.

### 3 DIFFERENTIAL RATES

#### Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 3.6497 cents in the dollar of NAV for all rateable residential properties.
- A general rate of 4.2145 cents in the dollar of NAV for all rateable non-residential properties.

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

#### Residential land

Residential land is any land, which is:

- used primarily for residential purposes (as defined in the Valuation Best Practice Specifications which is prepared by the valuer-general under section 5AA of the *Valuation of Land Act 1960*)
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

# DRAFT BUDGET

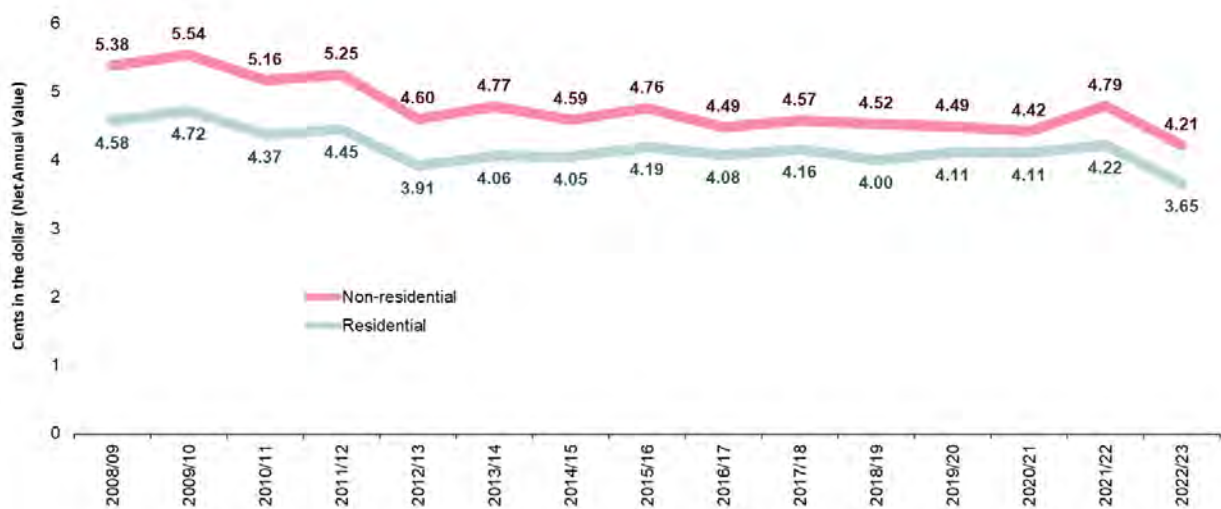
## 2022-23

### Non-residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

### History of rates in \$



# **DRAFT BUDGET**

## **2022–23**

### **APPENDIX C – BUDGET FOUR-YEAR PROJECTIONS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF HUMAN RESOURCES**

**STATEMENT OF CHANGES IN EQUITY**

**STATEMENT OF CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE**

This section includes Council's forecast financial performance and financial and cash positions for the years 2022–23 to 2025–26. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

# DRAFT BUDGET

## 2022-23

### INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Projections		
			2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Income</b>					
Rates and charges	325,261	345,618	363,345	380,861	398,470
Statutory fees and fines					
Parking fines	25,074	41,060	43,138	47,452	47,452
Other statutory fees and fines	12,478	11,634	14,447	15,904	16,791
User fees					
Parking fees	38,088	47,111	50,516	51,016	51,516
Other user fees	17,896	29,566	37,358	40,058	42,291
Grants - operating	37,650	37,965	11,381	11,381	11,666
Grants - capital	30,352	40,392	25,042	29,442	51,372
Contributions - monetary	9,360	16,854	20,518	21,452	22,648
Contributions - non monetary	0	0	0	0	0
Net gain on disposal of property, infrastructure, plant and equipment	105	4,524	20,125	1,125	50,000
Other income	17,454	18,385	18,815	19,682	19,902
<b>Total Income</b>	<b>513,719</b>	<b>593,108</b>	<b>604,685</b>	<b>618,373</b>	<b>712,107</b>
<b>Expenses</b>					
Employee benefit expense	176,833	194,835	199,858	205,214	212,448
Materials and services	209,737	202,209	209,156	216,148	222,616
Bad and doubtful debts	8,268	13,396	12,983	14,278	14,279
Depreciation and amortisation	66,056	72,429	70,252	75,477	78,408
Amortisations - intangible assets	12,207	11,518	14,025	13,388	14,066
Amortisation - right of use assets	2,058	2,572	1,823	1,853	1,884
Borrowing Costs	48	2,400	4,225	7,074	7,483
Finance Costs - Lease	117	118	121	124	127
Other expenses	6,799	8,773	9,748	9,978	10,213
Grants and contributions	31,159	41,762	14,197	14,517	14,843
<b>Total Expenses</b>	<b>513,281</b>	<b>550,012</b>	<b>536,387</b>	<b>558,050</b>	<b>576,366</b>
<b>Surplus For The Year</b>	<b>438</b>	<b>43,096</b>	<b>68,299</b>	<b>60,323</b>	<b>135,741</b>
less Capital Contributions	(37,152)	(54,442)	(41,548)	(46,699)	(69,591)
Less (Gain)/Loss on asset sales	(105)	(4,524)	(20,125)	(1,125)	(50,000)
less Contributed Assets	0	0	0	0	0
<b>Underlying Surplus/(Deficit)</b>	<b>(36,819)</b>	<b>(11,347)</b>	<b>6,626</b>	<b>12,500</b>	<b>16,150</b>

# DRAFT BUDGET

## 2022-23

### COMPREHENSIVE INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Forecast 2021/22 \$000s	Budget 2022/23 \$000s	Projections		
			2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Income</b>					
Rates and charges	325,261	345,618	363,345	380,861	398,470
Statutory fees and fines					
Parking fines	25,074	41,060	43,138	47,452	47,452
Other statutory fees and fines	12,478	11,634	14,447	15,904	16,791
User fees					
Parking fees	38,088	47,111	50,516	51,016	51,516
Other user fees	17,896	29,566	37,358	40,058	42,291
Grants - operating	37,650	37,965	11,381	11,381	11,666
Grants - capital	30,352	40,392	25,042	29,442	51,372
Contributions - monetary	9,360	16,854	20,518	21,452	22,648
Contributions - non monetary	0	0	0	0	0
Net gain on disposal of property, infrastructure, plant and equipment	105	4,524	20,125	1,125	50,000
Other income	17,454	18,385	18,815	19,682	19,902
<b>Total Income</b>	<b>513,719</b>	<b>593,108</b>	<b>604,685</b>	<b>618,373</b>	<b>712,107</b>
<b>Expenses</b>					
Employee benefit expense	176,833	194,835	199,858	205,214	212,448
Materials and services	209,737	202,209	209,156	216,148	222,616
Bad and doubtful debts	8,268	13,396	12,983	14,278	14,279
Depreciation	66,056	72,429	70,252	75,477	78,408
Amortisations - intangible assets	12,207	11,518	14,025	13,388	14,066
Amortisation - right of use assets	2,058	2,572	1,823	1,853	1,884
Borrowing Costs	48	2,400	4,225	7,074	7,483
Finance Costs - Lease	117	118	121	124	127
Other expenses	6,799	8,773	9,748	9,978	10,213
Grants and contributions	31,159	41,762	14,197	14,517	14,843
<b>Total Expenses</b>	<b>513,281</b>	<b>550,012</b>	<b>536,387</b>	<b>558,050</b>	<b>576,366</b>
<b>Surplus For The Year</b>	<b>438</b>	<b>43,096</b>	<b>68,299</b>	<b>60,323</b>	<b>135,741</b>
<b>Other Comprehensive Income</b>					
Net asset revaluation increment	52,470	54,346	58,338	61,004	63,673
<b>Total Other Comprehensive Income</b>	<b>52,470</b>	<b>54,346</b>	<b>58,338</b>	<b>61,004</b>	<b>63,673</b>
<b>Total Comprehensive Result</b>	<b>52,909</b>	<b>97,442</b>	<b>126,637</b>	<b>121,328</b>	<b>199,414</b>



# DRAFT BUDGET

## 2022-23

### BALANCE SHEET FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Forecast 2021/22 \$'000s	Budget 2022/23 \$'000s	Projections		
			2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and cash equivalents	87,004	113,372	112,307	87,918	101,661
Trade and other receivables	45,192	46,390	46,367	49,053	50,320
Other current financial assets	0	0	0	0	0
Other current assets	2,094	2,206	2,258	2,362	2,388
<b>Total Current Assets</b>	<b>134,291</b>	<b>161,968</b>	<b>160,931</b>	<b>139,333</b>	<b>154,369</b>
<b>Non Current Assets</b>					
Investment in subsidiaries and trust	26,356	26,356	26,356	26,356	26,356
Property, infrastructure, plant and equipment	4,386,879	4,629,162	4,787,890	4,938,442	5,040,159
Investment property	188,518	188,518	188,518	188,518	188,518
Intangible assets	41,233	46,633	49,571	51,930	54,009
Right of Use Asset	5,692	5,718	5,750	5,786	5,823
Other financial assets	33,626	33,626	33,626	33,626	33,626
<b>Total Non Current Assets</b>	<b>4,682,304</b>	<b>4,930,012</b>	<b>5,091,710</b>	<b>5,244,658</b>	<b>5,348,492</b>
<b>TOTAL ASSETS</b>	<b>4,816,595</b>	<b>5,091,980</b>	<b>5,252,641</b>	<b>5,383,991</b>	<b>5,502,861</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Trade and other payables	72,238	99,219	84,636	80,375	83,972
Trust funds and Deposit	18,983	31,863	31,225	30,601	18,713
Provisions	37,135	40,915	41,970	43,095	44,614
Lease Liability	1,936	1,943	1,953	1,964	1,975
<b>Total Current Liabilities</b>	<b>130,292</b>	<b>173,940</b>	<b>159,785</b>	<b>156,035</b>	<b>149,274</b>
<b>Non Current Liabilities</b>					
Provisions	4,067	4,481	4,597	4,720	4,886
Interest-bearing loans and borrowing	53,905	187,769	235,810	249,433	175,458
Trust funds and Deposit	1,526	1,526	1,526	1,526	1,526
Lease Liability	3,985	4,002	4,025	4,050	4,076
<b>Total Non Current Liabilities</b>	<b>63,483</b>	<b>197,778</b>	<b>245,958</b>	<b>259,729</b>	<b>185,946</b>
<b>TOTAL LIABILITIES</b>	<b>193,775</b>	<b>371,718</b>	<b>405,742</b>	<b>415,764</b>	<b>335,221</b>
<b>NET ASSETS</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>4,846,899</b>	<b>4,968,227</b>	<b>5,167,640</b>
<b>Equity</b>					
Accumulated surplus	2,180,809	2,223,905	2,292,203	2,352,526	2,488,267
Reserves	2,442,011	2,496,357	2,554,696	2,615,700	2,679,373
<b>TOTAL EQUITY</b>	<b>4,622,820</b>	<b>4,720,262</b>	<b>4,846,899</b>	<b>4,968,227</b>	<b>5,167,640</b>

# DRAFT BUDGET

## 2022-23

### STATEMENT OF HUMAN RESOURCES – EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Forecast 2021-22 \$000s	Budget 2022-23 \$000s	2023-24 \$000s	Projections 2024-25 \$000s	2025-26 \$000s
<b>Executive Services</b>					
- Permanent full time	18,786	21,747	22,308	22,906	23,713
<i>Female</i>	14,568	16,865	17,300	17,764	18,390
<i>Male</i>	4,217	4,882	5,008	5,142	5,323
- Permanent part time	475	737	756	776	804
<i>Female</i>	416	645	662	679	703
<i>Male</i>	59	92	95	97	100
- Casual and Others	2,209	1,069	1,096	1,125	1,165
<i>Female</i>	1,713	829	850	873	904
<i>Male</i>	496	240	246	253	262
<b>Total Executive Services</b>	<b>21,470</b>	<b>23,553</b>	<b>24,160</b>	<b>24,808</b>	<b>25,682</b>
<b>Finance &amp; Corporate</b>					
- Permanent full time	23,932	26,557	27,242	27,972	28,958
<i>Female</i>	9,670	10,730	11,007	11,302	11,700
<i>Male</i>	14,263	15,827	16,235	16,670	17,258
- Permanent part time	1,055	1,420	1,457	1,496	1,548
<i>Female</i>	838	1,129	1,158	1,189	1,231
<i>Male</i>	216	291	299	307	318
- Casual and Others	2,236	4,124	4,230	4,344	4,497
<i>Female</i>	903	1,666	1,709	1,755	1,817
<i>Male</i>	1,332	2,458	2,521	2,589	2,680
<b>Total Finance &amp; Corporate</b>	<b>27,222</b>	<b>32,101</b>	<b>32,929</b>	<b>33,811</b>	<b>35,003</b>
<b>Property, Infrastructure &amp; Design</b>					
- Permanent full time	17,277	18,793	19,278	19,794	20,492
<i>Female</i>	6,884	7,488	7,681	7,887	8,165
<i>Male</i>	10,393	11,305	11,597	11,908	12,327
- Permanent part time	808	732	751	771	798
<i>Female</i>	500	453	465	477	494
<i>Male</i>	308	279	286	294	304
- Casual and Others	3,574	4,025	4,128	4,239	4,388
<i>Female</i>	1,424	1,604	1,645	1,689	1,749
<i>Male</i>	2,150	2,421	2,484	2,550	2,640
<b>Total Property, Infrastructure &amp; Design</b>	<b>21,660</b>	<b>23,550</b>	<b>24,157</b>	<b>24,804</b>	<b>25,678</b>
<b>Strategy Planning &amp; Climate Change</b>					
- Permanent full time	18,993	21,605	22,162	22,755	23,558
<i>Female</i>	9,497	10,802	11,081	11,378	11,779
<i>Male</i>	9,497	10,802	11,081	11,378	11,779
- Permanent part time	629	1,303	1,337	1,373	1,421
<i>Female</i>	477	989	1,015	1,042	1,079
<i>Male</i>	151	314	322	330	342
- Casual and Others	4,237	3,838	3,937	4,042	4,185
<i>Female</i>	2,118	1,919	1,968	2,021	2,092
<i>Male</i>	2,118	1,919	1,968	2,021	2,092
<b>Total Strategy Planning &amp; Climate Change</b>	<b>23,859</b>	<b>26,746</b>	<b>27,435</b>	<b>28,170</b>	<b>29,163</b>
<b>Community &amp; City Services</b>					
- Permanent full time	38,162	42,271	43,361	44,523	46,092
<i>Female</i>	18,774	20,796	21,332	21,904	22,676
<i>Male</i>	19,388	21,475	22,029	22,619	23,417
- Permanent part time	6,843	6,310	6,473	6,646	6,881
<i>Female</i>	5,483	5,056	5,186	5,325	5,513
<i>Male</i>	1,361	1,255	1,287	1,322	1,368
- Casual and Others	4,268	3,656	3,750	3,850	3,986
<i>Female</i>	2,100	1,798	1,845	1,894	1,961
<i>Male</i>	2,168	1,857	1,905	1,956	2,025
<b>Total Community &amp; City Services</b>	<b>49,273</b>	<b>52,237</b>	<b>53,584</b>	<b>55,020</b>	<b>56,959</b>
<b>City Economy and Activation</b>					
- Permanent full time	25,401	31,641	32,457	33,326	34,501
<i>Female</i>	18,307	22,804	23,392	24,019	24,866
<i>Male</i>	7,094	8,837	9,064	9,307	9,635
- Permanent part time	2,592	2,504	2,569	2,637	2,730
<i>Female</i>	2,094	2,022	2,075	2,130	2,205
<i>Male</i>	498	482	494	507	525
- Casual and Others	5,357	2,504	2,568	2,637	2,730
<i>Female</i>	3,861	1,804	1,851	1,900	1,967
<i>Male</i>	1,496	699	717	736	762
<b>Total City Economy and Activation</b>	<b>33,349</b>	<b>36,649</b>	<b>37,593</b>	<b>38,601</b>	<b>39,961</b>
<b>Total staff expenditure</b>	<b>176,833</b>	<b>194,835</b>	<b>199,858</b>	<b>205,214</b>	<b>212,448</b>

# DRAFT BUDGET

## 2022-23

### STATEMENT OF HUMAN RESOURCES – FULL-TIME EQUIVALENT (FTE) FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Forecast 2021-22 FTE	Budget 2022-23 FTE	2023-24 FTE	Projections 2024-25 FTE	2025-26 FTE
<b>Executive Services</b>					
- Permanent full time	116	137	137	138	139
<i>Female</i>	90	106	107	107	107
<i>Male</i>	26	31	31	31	31
- Permanent part time	3	4	4	4	5
<i>Female</i>	3	4	4	4	4
<i>Male</i>	0	1	1	1	1
- Casual and Others	14	6	6	6	6
<i>Female</i>	11	4	4	4	4
<i>Male</i>	3	1	1	1	1
<b>Total Executive Services</b>	<b>133</b>	<b>147</b>	<b>147</b>	<b>148</b>	<b>149</b>
<b>Finance &amp; Corporate</b>					
- Permanent full time	168	189	189	190	191
<i>Female</i>	68	76	76	77	77
<i>Male</i>	100	113	113	113	114
- Permanent part time	7	10	10	11	11
<i>Female</i>	6	8	8	8	8
<i>Male</i>	2	2	2	2	2
- Casual and Others	16	31	31	31	31
<i>Female</i>	6	13	13	13	13
<i>Male</i>	9	19	19	19	19
<b>Total Finance &amp; Corporate</b>	<b>192</b>	<b>230</b>	<b>231</b>	<b>232</b>	<b>233</b>
<b>Property, Infrastructure &amp; Design</b>					
- Permanent full time	119	128	129	129	130
<i>Female</i>	48	51	51	51	52
<i>Male</i>	72	77	77	78	78
- Permanent part time	6	5	5	5	5
<i>Female</i>	3	3	3	3	3
<i>Male</i>	2	2	2	2	2
- Casual and Others	25	28	28	28	28
<i>Female</i>	10	11	11	11	11
<i>Male</i>	15	17	17	17	17
<b>Total Property, Infrastructure &amp; Design</b>	<b>149</b>	<b>161</b>	<b>162</b>	<b>162</b>	<b>163</b>
<b>Strategy Planning &amp; Climate Change</b>					
- Permanent full time	145	162	162	163	163
<i>Female</i>	73	81	81	81	82
<i>Male</i>	73	81	81	81	82
- Permanent part time	5	10	10	10	10
<i>Female</i>	4	7	7	8	8
<i>Male</i>	1	2	2	2	2
- Casual and Others	32	32	32	32	32
<i>Female</i>	16	16	16	16	16
<i>Male</i>	16	16	16	16	16
<b>Total Strategy Planning &amp; Climate Change</b>	<b>182</b>	<b>203</b>	<b>203</b>	<b>204</b>	<b>205</b>
<b>Community &amp; City Services</b>					
- Permanent full time	329	345	345	347	348
<i>Female</i>	162	170	170	171	171
<i>Male</i>	167	175	175	176	177
- Permanent part time	59	59	59	59	59
<i>Female</i>	47	47	47	47	48
<i>Male</i>	12	12	12	12	12
- Casual and Others	37	31	31	32	32
<i>Female</i>	18	15	15	16	16
<i>Male</i>	19	16	16	16	16
<b>Total Community &amp; City Services</b>	<b>425</b>	<b>435</b>	<b>436</b>	<b>437</b>	<b>439</b>
<b>City Economy and Activation</b>					
- Permanent full time	230	254	254	255	256
<i>Female</i>	166	183	183	184	185
<i>Male</i>	64	71	71	71	72
- Permanent part time	23	26	26	26	26
<i>Female</i>	19	21	21	21	21
<i>Male</i>	5	5	5	5	5
- Casual and Others	48	24	24	24	24
<i>Female</i>	35	17	17	17	17
<i>Male</i>	14	7	7	7	7
<b>Total City Economy and Activation</b>	<b>302</b>	<b>303</b>	<b>304</b>	<b>305</b>	<b>306</b>
<b>Total Staff numbers</b>	<b>1,382</b>	<b>1,480</b>	<b>1,483</b>	<b>1,489</b>	<b>1,495</b>
<b>Total Permanent Staff Numbers</b>	1,211	1,329	1,332	1,337	1,342
<b>Total Non-Permanent Staff Numbers</b>	172	151	151	152	152
<b>Total Staff Numbers</b>	<b>1,382</b>	<b>1,480</b>	<b>1,483</b>	<b>1,489</b>	<b>1,495</b>

# DRAFT BUDGET

## 2022-23

### STATEMENT OF CHANGES IN EQUITY FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserves \$'000	Other Reserves \$'000
<b>2022 Forecast</b>				
Balance at beginning of the financial year	4,569,911	2,180,371	2,299,951	89,589
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		438		
New asset revaluation increment/(decrement)			52,470	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,622,820</b>	<b>2,180,809</b>	<b>2,352,422</b>	<b>89,589</b>
<b>2023 Budget</b>				
Balance at beginning of the financial year	4,622,820	2,180,809	2,352,422	89,589
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		43,096		
New asset revaluation increment/(decrement)			54,346	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,720,262</b>	<b>2,223,905</b>	<b>2,406,768</b>	<b>89,589</b>
<b>2024</b>				
Balance at beginning of the financial year	4,720,262	2,223,905	2,406,768	89,589
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		68,299		
New asset revaluation increment/(decrement)			58,338	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,846,899</b>	<b>2,292,203</b>	<b>2,465,107</b>	<b>89,589</b>
<b>2025</b>				
Balance at beginning of the financial year	4,846,899	2,292,203	2,465,107	89,589
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		60,323		
New asset revaluation increment/(decrement)			61,004	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,968,227</b>	<b>2,352,526</b>	<b>2,526,111</b>	<b>89,589</b>
<b>2026</b>				
Balance at beginning of the financial year	4,968,227	2,352,526	2,526,111	89,589
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		135,741		
New asset revaluation increment/(decrement)			63,673	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>5,167,640</b>	<b>2,488,267</b>	<b>2,589,784</b>	<b>89,589</b>

# DRAFT BUDGET

## 2022-23

### STATEMENT OF CASH FLOWS FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Forecast 2021/22 \$'000s	Budget 2022/23 \$'000s	Projections		
			2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Cash Flows from Operating Activities</b>					
Rates and charges	325,261	345,618	363,345	380,861	398,470
Statutory fees and fines	37,221	52,095	57,596	62,012	63,609
User fees	55,653	76,078	87,886	89,730	93,174
Grants - Operating	37,650	37,965	11,381	11,381	11,666
Grants - Capital	30,352	40,392	25,042	29,442	51,372
Contributions - Monetary	9,360	16,854	20,518	21,452	22,648
Interest received	257	289	879	1,271	1,361
Dividends received	10,835	3,719	3,491	3,527	3,695
Trust funds and deposits taken	372	12,880	(637)	(625)	(11,888)
Other receipts	12,130	14,265	14,394	14,781	14,819
Employee cost	(176,935)	(190,641)	(198,687)	(203,966)	(210,762)
Materials and services	(238,087)	(204,814)	(227,971)	(232,130)	(235,455)
Other payments	(39,121)	(53,014)	(25,674)	(26,252)	(26,842)
Short-term, low value and variable lease payments	(895)	(92)	(94)	(96)	(98)
<b>Net Cash provided by/(used in) operating activities</b>	<b>64,052</b>	<b>151,594</b>	<b>131,468</b>	<b>151,390</b>	<b>175,769</b>
<b>Cash Flows from Investing Activities</b>					
Payments for property, infrastructure, plant and equipment	(164,380)	(254,072)	(203,729)	(169,703)	(173,219)
Payments for other asset purchase	(44,900)	(17,500)	(12,500)	(12,500)	(32,220)
Proceeds from Sale of property, infrastructure, plant and equipment	4,622	15,000	40,000	0	125,000
<b>Net Cash provided by/(used in) investing activities</b>	<b>(204,658)</b>	<b>(256,572)</b>	<b>(176,229)</b>	<b>(182,203)</b>	<b>(80,439)</b>
<b>Cash Flows from Financing Activities</b>					
Proceeds from borrowing/Repayments of borrowing	53,905	133,864	48,041	13,623	0
Repayment of Borrowings	0	0	0	0	(73,976)
Borrowing Costs	(48)	(2,400)	(4,225)	(7,074)	(7,483)
Interest paid - lease liability	(117)	(118)	(121)	(124)	(127)
<b>Net Cash provided by/(used in) financing activities</b>	<b>53,740</b>	<b>131,346</b>	<b>43,695</b>	<b>6,425</b>	<b>(81,586)</b>
Net increase/(decrease) in cash and cash equivalents	(86,866)	26,368	(1,065)	(24,388)	13,743
Cash and cash equivalents at beginning of the financial year	173,871	87,004	113,372	112,307	87,919
<b>Cash and cash equivalents at end of the financial year</b>	<b>87,004</b>	<b>113,372</b>	<b>112,307</b>	<b>87,919</b>	<b>101,662</b>



# DRAFT BUDGET

## 2022-23

### STATEMENT OF CAPITAL WORKS FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Budget 2022-23 \$'000	Plan 2023-24 \$'000	Plan 2024-25 \$'000	Plan 2025-26 \$'000
<b>Property</b>				
Land	0	0	0	0
Land improvements	0	0	0	0
Buildings	31,000	21,284	5,500	5,624
Building improvements	71,204	62,642	49,330	31,360
Leasehold improvements	0	0	0	0
Heritage buildings	0	0	0	0
<b>Total Property</b>	<b>102,204</b>	<b>83,926</b>	<b>54,830</b>	<b>36,984</b>
<b>Plant and equipment</b>				
Plant & Equipment	2,755	2,640	2,140	2,188
Fixtures, Fittings & Furniture	1,590	1,625	1,625	1,642
Computers and telecommunications	18,925	16,325	16,425	16,610
Heritage plant and equipment	0	0	0	0
Library books	1,400	1,400	1,400	1,432
<b>Total plant and equipment</b>	<b>24,670</b>	<b>21,990</b>	<b>21,590</b>	<b>21,872</b>
<b>Infrastructure</b>				
Roads	8,452	7,452	7,552	7,686
Bridges	4,130	3,970	0	5,250
Footpaths and cycleways	19,405	16,423	17,015	16,151
Drainage	9,305	5,150	5,260	4,487
Recreational, leisure & community facilities	5,400	4,400	3,300	0
Waste management	0	1,221	1,221	0
Parks, open space & streetscapes	61,824	45,527	49,458	75,939
Aerodromes	0	0	0	0
Off street car parks	0	0	0	0
Other Structures	4,920	4,920	6,920	7,010
<b>Total infrastructure</b>	<b>113,436</b>	<b>89,063</b>	<b>90,726</b>	<b>116,523</b>
<b>Total capital works</b>	<b>240,310</b>	<b>194,979</b>	<b>167,146</b>	<b>175,379</b>
<b>Represented by:</b>				
New asset expenditure	130,666	80,231	71,161	100,678
Asset renewal expenditure	51,357	50,985	45,217	50,321
Asset upgrade expenditure	53,292	63,763	50,768	24,380
Asset expansion expenditure	4,995	0	0	0
<b>Total capital works expenditure</b>	<b>240,310</b>	<b>194,979</b>	<b>167,146</b>	<b>175,379</b>

# DRAFT BUDGET

2022-23

## SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2026

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2022-23</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	31,000	25,500	5,500	0	0	31,000	500	0	5,500	25,000
Building improvements	71,204	17,774	3,430	50,000	0	71,204	8,000	0	11,986	51,218
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>102,204</b>	<b>43,274</b>	<b>8,930</b>	<b>50,000</b>	<b>0</b>	<b>102,204</b>	<b>8,500</b>	<b>0</b>	<b>17,486</b>	<b>76,218</b>
<b>Plant and equipment</b>										
Plant & Equipment	2,755	1,160	1,595	0	0	2,755	0	0	2,755	0
Fixtures, Fittings & Furniture	1,590	1,410	180	0	0	1,590	0	0	1,590	0
Computers and	18,925	11,100	7,825	0	0	18,925	0	0	7,825	11,100
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
<b>Total plant and equipment</b>	<b>24,670</b>	<b>13,670</b>	<b>11,000</b>	<b>0</b>	<b>0</b>	<b>24,670</b>	<b>0</b>	<b>0</b>	<b>13,570</b>	<b>11,100</b>
<b>Infrastructure</b>										
Roads	8,452	3,010	5,442	0	0	8,452	1,892	0	6,560	0
Bridges	4,130	0	4,130	0	0	4,130	500	0	3,630	0
Footpaths and cycleways	19,405	13,520	5,885	0	0	19,405	6,500	0	12,905	0
Drainage	9,305	4,485	4,820	0	0	9,305	0	4,050	5,255	0
Recreational, leisure &	5,400	4,400	900	100	0	5,400	1,500	0	1,000	2,900
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space &	61,824	43,806	9,830	3,193	4,995	61,824	21,500	9,263	9,561	21,500
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	4,920	4,500	420	0	0	4,920	0	0	4,920	0
<b>Total infrastructure</b>	<b>113,436</b>	<b>73,721</b>	<b>31,427</b>	<b>3,293</b>	<b>4,995</b>	<b>113,436</b>	<b>31,892</b>	<b>13,313</b>	<b>43,831</b>	<b>24,400</b>
<b>Total capital works expenditure</b>	<b>240,310</b>	<b>130,665</b>	<b>51,357</b>	<b>53,293</b>	<b>4,995</b>	<b>240,310</b>	<b>40,392</b>	<b>13,313</b>	<b>74,887</b>	<b>111,718</b>

# DRAFT BUDGET

2022-23

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2023-24</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	21,284	15,784	5,500	0	0	21,284	0	0	21,284	0
Building improvements	62,642	6,400	3,430	52,812	0	62,642	0	3,000	21,617	38,025
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>83,926</b>	<b>22,184</b>	<b>8,930</b>	<b>52,812</b>	<b>0</b>	<b>83,926</b>	<b>0</b>	<b>3,000</b>	<b>42,901</b>	<b>38,025</b>
<b>Plant and equipment</b>										
Plant & Equipment	2,640	1,300	1,340	0	0	2,640	0	0	2,640	0
Fixtures, Fittings & Furniture	1,625	1,410	215	0	0	1,625	0	0	1,625	0
Computers and	16,325	8,500	7,825	0	0	16,325	0	0	16,325	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
<b>Total plant and equipment</b>	<b>21,990</b>	<b>11,210</b>	<b>10,780</b>	<b>0</b>	<b>0</b>	<b>21,990</b>	<b>0</b>	<b>0</b>	<b>21,990</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	7,452	1,510	5,942	0	0	7,452	1,142	0	6,310	0
Bridges	3,970	0	3,970	0	0	3,970	370	0	3,600	0
Footpaths and cycleways	16,423	10,000	6,423	0	0	16,423	6,630	0	9,793	0
Drainage	5,150	460	4,690	0	0	5,150	0	0	5,150	0
Recreational, leisure &	4,400	0	0	4,400	0	4,400	3,900	0	500	0
Waste management	1,221	1,221	0	0	0	1,221	0	0	1,221	0
Parks, open space &	45,527	29,146	9,830	6,551	0	45,527	13,000	11,172	11,355	10,000
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	4,920	4,500	420	0	0	4,920	0	0	4,920	0
<b>Total infrastructure</b>	<b>89,063</b>	<b>46,837</b>	<b>31,275</b>	<b>10,951</b>	<b>0</b>	<b>89,063</b>	<b>25,042</b>	<b>11,172</b>	<b>42,849</b>	<b>10,000</b>
<b>Total capital works expenditure</b>	<b>194,979</b>	<b>80,231</b>	<b>50,985</b>	<b>63,763</b>	<b>0</b>	<b>194,979</b>	<b>25,042</b>	<b>14,172</b>	<b>107,740</b>	<b>48,025</b>

# DRAFT BUDGET

2022-23

	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2024-25</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	5,500	0	5,500	0	0	5,500	0	0	5,500	0
Building improvements	49,330	8,400	930	40,000	0	49,330	0	10,000	39,330	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>54,830</b>	<b>8,400</b>	<b>6,430</b>	<b>40,000</b>	<b>0</b>	<b>54,830</b>	<b>0</b>	<b>10,000</b>	<b>44,830</b>	<b>0</b>
<b>Plant and equipment</b>										
Plant & Equipment	2,140	1,300	840	0	0	2,140	0	0	2,140	0
Fixtures, Fittings & Furniture	1,625	1,410	215	0	0	1,625	0	0	1,625	0
Computers and	16,425	8,200	8,225	0	0	16,425	0	0	16,425	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
<b>Total plant and equipment</b>	<b>21,590</b>	<b>10,910</b>	<b>10,680</b>	<b>0</b>	<b>0</b>	<b>21,590</b>	<b>0</b>	<b>0</b>	<b>21,590</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	7,552	1,510	6,042	0	0	7,552	1,142	0	6,410	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	17,015	10,000	7,015	0	0	17,015	7,000	0	10,015	0
Drainage	5,260	460	4,800	0	0	5,260	0	0	5,260	0
Recreational, leisure &	3,300	0	0	3,300	0	3,300	3,300	0	0	0
Waste management	1,221	1,221	0	0	0	1,221	0	0	1,221	0
Parks, open space &	49,458	32,160	9,830	7,468	0	49,458	18,000	4,839	12,996	13,623
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	6,920	6,500	420	0	0	6,920	0	0	6,920	0
<b>Total infrastructure</b>	<b>90,726</b>	<b>51,851</b>	<b>28,107</b>	<b>10,768</b>	<b>0</b>	<b>90,726</b>	<b>29,442</b>	<b>4,839</b>	<b>42,822</b>	<b>13,623</b>
<b>Total capital works expenditure</b>	<b>167,146</b>	<b>71,161</b>	<b>45,217</b>	<b>50,768</b>	<b>0</b>	<b>167,146</b>	<b>29,442</b>	<b>14,839</b>	<b>109,242</b>	<b>13,623</b>

# DRAFT BUDGET

2022-23

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2025-26</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	5,624	0	5,624	0	0	5,624	0	0	5,624	0
Building improvements	31,360	20,409	951	10,000	0	31,360	10,000	3,354	18,006	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>36,984</b>	<b>20,409</b>	<b>6,575</b>	<b>10,000</b>	<b>0</b>	<b>36,984</b>	<b>10,000</b>	<b>3,354</b>	<b>23,630</b>	<b>0</b>
<b>Plant and equipment</b>										
Plant & Equipment	2,188	1,329	859	0	0	2,188	0	0	2,188	0
Fixtures, Fittings & Furniture	1,642	1,422	220	0	0	1,642	0	0	1,642	0
Computers and	16,610	8,385	8,225	0	0	16,610	0	0	16,610	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,432	0	1,432	0	0	1,432	0	0	1,432	0
<b>Total plant and equipment</b>	<b>21,872</b>	<b>11,136</b>	<b>10,736</b>	<b>0</b>	<b>0</b>	<b>21,872</b>	<b>0</b>	<b>0</b>	<b>21,872</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	7,686	1,544	6,142	0	0	7,686	1,142	0	6,544	0
Bridges	5,250	0	5,250	0	0	5,250	0	0	5,250	0
Footpaths and cycleways	16,150	9,000	7,150	0	0	16,150	7,000	0	9,150	0
Drainage	4,487	467	4,020	0	0	4,487	0	0	4,487	0
Recreational, leisure &	0	0	0	0	0	0	0	0	0	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space &	75,940	51,532	10,028	14,380	0	75,940	33,230	1,447	41,263	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	7,010	6,590	420	0	0	7,010	0	0	7,010	0
<b>Total infrastructure</b>	<b>116,523</b>	<b>69,133</b>	<b>33,010</b>	<b>14,380</b>	<b>0</b>	<b>116,523</b>	<b>41,372</b>	<b>1,447</b>	<b>73,704</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>175,379</b>	<b>100,678</b>	<b>50,321</b>	<b>24,380</b>	<b>0</b>	<b>175,379</b>	<b>51,372</b>	<b>4,801</b>	<b>119,206</b>	<b>0</b>

## APPENDIX D – FINANCIAL PERFORMANCE INDICATORS

Measure		Forecast 2021-22	Budget 2022-23	4 Year Projections			Trend +/o/
		2023-24	2024-25	2025-26			
<b>Operating Positions</b>							
Adjusted underlying result	Underlying surplus/(deficit) / underlying revenue	-7.7%	-2.1%	1.2%	2.2%	2.5%	↑
<b>Liquidity</b>							
Working Capital	Current assets/Current Liabilities	1.03	0.93	1.01	0.89	1.03	↑
Cash Ratio	Cash and cash equivalents/Current Liabilities	0.67	0.65	0.70	0.56	0.68	↓
<b>Obligations</b>							
Loans and borrowings	Interest bearing loans and borrowings/rate revenue	17%	54%	65%	65%	44%	↑
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings /rate revenue	0.0%	0.7%	1.2%	1.9%	1.9%	↑
Indebtedness	Non-current liabilities/own source revenue	14.2%	38.4%	43.3%	45.0%	28.6%	↑
Asset renewal	Asset renewal expense/Asset depreciation	46%	58%	52%	54%	62%	↓
<b>Stability</b>							
Rates concentration	Rates revenue/adjusted underlying revenue	68%	64%	65%	67%	62%	↓
<b>Efficiency</b>							
Expenditure level	Total Expenses/no of property assessments	3,891	4,170	3,958	4,009	4,068	↓
Revenue level	Residential rate revenue/no of residential Property Assessments	1,312	1,153	1,182	1,216	1,234	↑
Workforce turnover	No of permanent staff resignations & terminations/Average no of perm staff for the financial year	6.0%	6.0%	6.0%	6.0%	6.0%	↔

### Key to trend

- ↑ Budgeted increasing trend
- ↔ Neutral
- ↓ Budgeted decreasing trend

### Notes to indicators

#### Financial performance

An improvement in overall operating financial performance is expected in 2022–23 given the expected recovery from COVID-19 impacts as represented by the ratios above with performance returning to more normalised levels over the four year period.

#### Financial position

The trend indicates a modest decrease in the Council's short term liquidity financial position over the next four years with significant capital investments.



# DRAFT BUDGET

## 2022-23

### APPENDIX E – COUNCIL WORKS PROGRAM PROJECTS

THE YEAR ENDING 30 JUNE 2023

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PROPERTY								
BUILDINGS								
New Asset Expenditure								
17B1404N	Kensington Community Recreation Precinct Redevelopment	0	0	0	0	0	25,000,000	25,000,000
21B4501N	Library Pop-Ups	0	500,000	0	0	0	0	500,000
Total New Asset Expenditure		0	500,000	0	0	0	25,000,000	25,500,000
Asset Renewal								
22B3705R	Property Services Renewal Works	5,500,000	0	0	0	0	0	5,500,000
Total Asset Renewal Expenditure		5,500,000	0	0	0	0	0	5,500,000
TOTAL BUILDINGS		5,500,000	500,000	0	0	0	25,000,000	31,000,000
BUILDING IMPROVEMENTS								
New Asset Expenditure								
20B0901N	Make Room	356,065	8,000,000	0	0	0	0	8,356,065
21B4123N	Munro Library and Community Hub	8,200,000	0	0	0	0	0	8,200,000
22B3707N	Property Services Sustainability New Works	0	0	0	0	0	1,218,000	1,218,000
Total New Asset Expenditure		8,556,065	8,000,000	0	0	0	1,218,000	17,774,065
Asset Renewal								
22B3704R	Property Services DDA Works	530,000	0	0	0	0	0	530,000
22B3706R	Property Services Sustainability Renewal Works	400,000	0	0	0	0	0	400,000
22B3709R	Property Services Renewal Works - Chilled Beams	2,500,000	0	0	0	0	0	2,500,000
Total Asset Renewal Expenditure		3,430,000	0	0	0	0	0	3,430,000
Asset Upgrade								
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	0	0	0	0	0	50,000,000	50,000,000
Total Asset Upgrade Expenditure		0	0	0	0	0	50,000,000	50,000,000
TOTAL BUILDING IMPROVEMENTS		11,986,065	8,000,000	0	0	0	51,218,000	71,204,065
TOTAL PROPERTY		17,486,065	8,500,000	0	0	0	76,218,000	102,204,065
PLANT AND EQUIPMENT								
PLANT & EQUIPMENT								
New Asset Expenditure								
22B5106N	Christmas Decorations NEW	860,000	0	0	0	0	0	860,000
22B5108N	Moomba Festival - Parade Floats	300,000	0	0	0	0	0	300,000
Total New Asset Expenditure		1,160,000	0	0	0	0	0	1,160,000
Asset Renewal								
22B1204R	Renewal of Safe City Cameras	110,000	0	0	0	0	0	110,000
22B3601R	Corporate Fleet Replacement	285,000	0	0	0	0	0	285,000
22B5107R	Christmas Decorations - Renewal	300,000	0	0	0	0	0	300,000
22B5110R	Moomba Festival - Parade Assets Renewal	100,000	0	0	0	0	0	100,000
22B5901R	Parking Infrastructure Renewal	800,000	0	0	0	0	0	800,000
Total Asset Renewal Expenditure		1,595,000	0	0	0	0	0	1,595,000
TOTAL PLANT & EQUIPMENT		2,755,000	0	0	0	0	0	2,755,000
FIXTURES, FITTINGS & FURNITURE								
New Asset Expenditure								
22B1353N	Road Safety Initiatives	1,250,000	0	0	0	0	0	1,250,000
22B1363N	Pedestrian Monitoring Program - Expansion of sensor network	60,000	0	0	0	0	0	60,000
22B3701N	Furniture and Equipment New Purchases	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		1,410,000	0	0	0	0	0	1,410,000
Asset Renewal								
22B5104R	Melbourne Knowledge Week Hub	180,000	0	0	0	0	0	180,000
Total Asset Renewal Expenditure		180,000	0	0	0	0	0	180,000
TOTAL FIXTURES, FITTINGS & FURNITURE		1,590,000	0	0	0	0	0	1,590,000
COMPUTERS AND TELECOMMUNICATIONS								
New Asset Expenditure								
22B0304N	Technology and Digital Innovation - New	0	0	0	0	0	11,100,000	11,100,000
Total New Asset Expenditure		0	0	0	0	0	11,100,000	11,100,000
Asset Renewal								
22B0302R	Technology Modernisation - Renewal	7,825,000	0	0	0	0	0	7,825,000
Total Asset Renewal Expenditure		7,825,000	0	0	0	0	0	7,825,000
TOTAL COMPUTERS AND TELECOMMUNICATIONS		7,825,000	0	0	0	0	11,100,000	18,925,000

# DRAFT BUDGET

## 2022-23

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PLANT AND EQUIPMENT								
LIBRARY BOOKS								
Asset Renewal								
22B4115R	Library Collection Renewal	1,400,000	0	0	0	0	0	1,400,000
Total Asset Renewal Expenditure		1,400,000	0	0	0	0	0	1,400,000
TOTAL LIBRARY BOOKS		1,400,000	0	0	0	0	0	1,400,000
TOTAL PLANT AND EQUIPMENT		13,570,000	0	0	0	0	11,100,000	24,670,000
INFRASTRUCTURE								
ROADS								
New Asset Expenditure								
22B1365N	Improving Pedestrian Safety	1,510,000	0	0	0	0	0	1,510,000
22B1371N	Poplar Road Pedestrian Crossing	750,000	750,000	0	0	0	0	1,500,000
Total New Asset Expenditure		2,260,000	750,000	0	0	0	0	3,010,000
Asset Renewal								
22B1344R	Roads to Recovery program	0	468,698	0	0	0	0	468,698
22B1346R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	673,454
22B1349R	Roadway Renewal	4,300,000	0	0	0	0	0	4,300,000
Total Asset Renewal Expenditure		4,300,000	1,142,152	0	0	0	0	5,442,152
TOTAL ROADS		6,560,000	1,892,152	0	0	0	0	8,452,152
BRIDGES								
Asset Renewal								
22B1356R	Princes Bridge Bluestone Repair works	3,630,000	0	500,000	0	0	0	4,130,000
Total Asset Renewal Expenditure		3,630,000	0	500,000	0	0	0	4,130,000
TOTAL BRIDGES		3,630,000	0	500,000	0	0	0	4,130,000
FOOTPATHS AND CYCLEWAYS								
New Asset Expenditure								
19B1376N	Exhibition Street Theatre Precinct Streetscape	3,220,500	0	0	0	0	0	3,220,500
22B1305N	Cycle Infrastructure	4,000,000	0	0	0	0	0	4,000,000
22B1352N	Major Streetscape Improvements	0	0	6,300,000	0	0	0	6,300,000
Total New Asset Expenditure		7,220,500	0	6,300,000	0	0	0	13,520,500
Asset Renewal								
22B1309R	Footpath Renewal	5,184,500	0	200,000	0	0	0	5,384,500
22B1337R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	500,000
Total Asset Renewal Expenditure		5,684,500	0	200,000	0	0	0	5,884,500
TOTAL FOOTPATHS AND CYCLEWAYS		12,905,000	0	6,500,000	0	0	0	19,405,000
DRAINAGE								
New Asset Expenditure								
19B1355N	Pump Station Upgrade - Stubbs Street	0	0	0	4,050,000	0	0	4,050,000
22B1366N	Advancing Stormwater Harvesting Rollout Project	100,000	0	0	0	0	0	100,000
22B1370N	New Drainage Infrastructure	335,000	0	0	0	0	0	335,000
Total New Asset Expenditure		435,000	0	0	4,050,000	0	0	4,485,000
Asset Renewal								
22B1339R	Flood Mitigation Renewal	1,200,000	0	0	0	0	0	1,200,000
22B1340R	Drains renewal	2,500,000	0	0	0	0	0	2,500,000
22B1341R	Kerb and Channel Renewal	1,120,000	0	0	0	0	0	1,120,000
Total Asset Renewal Expenditure		4,820,000	0	0	0	0	0	4,820,000
TOTAL DRAINAGE		5,255,000	0	0	4,050,000	0	0	9,305,000
RECREATIONAL, LEISURE & COMMUNITY FACILITIES								
New Asset Expenditure								
21B4425N	Community Sports Pavilion Upgrade (Brens)	0	1,500,000	0	0	0	2,900,000	4,400,000
Total New Asset Expenditure		0	1,500,000	0	0	0	2,900,000	4,400,000
Asset Renewal								
22B4433R	Melbourne City Baths urgent works	900,000	0	0	0	0	0	900,000
Total Asset Renewal Expenditure		900,000	0	0	0	0	0	900,000
Asset Upgrade								
21B4428N	Riverslide skate park redevelopment	100,000	0	0	0	0	0	100,000
Total Asset Upgrade Expenditure		100,000	0	0	0	0	0	100,000
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES		1,000,000	1,500,000	0	0	0	2,900,000	5,400,000

# DRAFT BUDGET

## 2022-23

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PARKS, OPEN SPACE & STREETSCAPES								
New Asset Expenditure								
21B1427N	Seafarers Rest Park	426,071	0	0	0	0	0	426,071
21B1433N	City Road Masterplan	0	0	0	0	2,000,000	0	2,000,000
21B2514N	Greenline	0	20,000,000	0	0	0	20,000,000	40,000,000
22B1410N	Climate Adaptation Urban Landscapes New Works	0	0	0	0	1,250,000	0	1,250,000
22B5102N	Wayfinding signage program - Extending signs to priority are	130,000	0	0	0	0	0	130,000
Total New Asset Expenditure		556,071	20,000,000	0	0	3,250,000	20,000,000	43,806,071
Asset Renewal								
22B1409R	Parks Renewal Program	5,500,000	0	0	0	1,000,000	0	6,500,000
22B1414R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	0	0	0	0	0	900,000
22B1422R	Parks Tree Planting and Replacement Program	1,700,000	0	0	0	0	0	1,700,000
22B1423R	Median and Tree Plot Renewals	150,000	0	0	0	0	0	150,000
22B1425R	Create habitat to increase nature in the city	430,000	0	0	0	0	0	430,000
22B4427R	Waterways Renewal Program	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		8,830,000	0	0	0	1,000,000	0	9,830,000
Asset Upgrade								
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	0	1,500,000	0	0	0	1,500,000	3,000,000
22B1439N	Carlton Gardens Master Plan Implementation	175,000	0	0	0	17,500	0	192,500
Total Asset Upgrade Expenditure		175,000	1,500,000	0	0	17,500	1,500,000	3,192,500
Asset Expansion								
14G8129N	Dodds Street linear park, Southbank	0	0	0	0	4,995,467	0	4,995,467
Total Asset Expansion Expenditure		0	0	0	0	4,995,467	0	4,995,467
TOTAL PARKS, OPEN SPACE & STREETSCAPES		9,561,071	21,500,000	0	0	9,262,967	21,500,000	61,824,038
OTHER STRUCTURES								
New Asset Expenditure								
18B3410N	City North Urban Realm Improvements	500,000	0	0	0	0	0	500,000
18B4116N	Public Art Melbourne	2,000,000	0	0	0	0	0	2,000,000
22B4125N	Public Art	2,000,000	0	0	0	0	0	2,000,000
Total New Asset Expenditure		4,500,000	0	0	0	0	0	4,500,000
Asset Renewal								
22B1343R	Street Furniture Renewal	400,000	0	0	0	0	0	400,000
22B1350R	Banner Pole Renewal	20,000	0	0	0	0	0	20,000
Total Asset Renewal Expenditure		420,000	0	0	0	0	0	420,000
TOTAL OTHER STRUCTURES		4,920,000	0	0	0	0	0	4,920,000
TOTAL INFRASTRUCTURE		43,831,071	24,892,152	7,000,000	4,050,000	9,262,967	24,400,000	113,436,190
TOTAL CAPITAL WORKS PROGRAM		74,887,136	33,392,152	7,000,000	4,050,000	9,262,967	111,718,000	240,310,255

# DRAFT BUDGET

2022-23

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
MAINTENANCE PROGRAM								
MAINTENANCE								
22B0301M	Surveying Services for titles to Council's properties and ro	200,000	0	0	0	0	0	200,000
22B0303M	IT Maintenance	1,650,000	0	0	0	0	0	1,650,000
22B1201M	Safe City Camera Maintenance	140,000	0	0	0	0	0	140,000
22B1202M	Corporate Security Access and Control Maintenance	123,000	0	0	0	0	0	123,000
22B1203M	Street Trading Infrastructure Maintenance	215,000	0	0	0	0	0	215,000
22B1323M	Bridge Maintenance	360,000	0	0	0	0	0	360,000
22B1326M	Street Lighting Maintenance (OMR Charges)	1,152,000	0	0	0	0	0	1,152,000
22B1327M	Wharf and Marina Maintenance	170,000	0	0	0	0	0	170,000
22B1328M	Bicycle lane maintenance	165,000	0	0	0	0	0	165,000
22B1329M	Traffic Signals	300,000	0	0	0	0	0	300,000
22B1330M	Pump Station Maintenance	55,000	0	0	0	0	0	55,000
22B1332M	Fire Hydrant Maintenance	54,000	0	0	0	0	0	54,000
22B1333M	Banner Pole Maintenance	31,600	0	0	0	0	0	31,600
22B1334M	Street Lighting Upgrade	650,000	0	0	0	0	0	650,000
22B1336M	Drains Maintenance	80,000	0	0	0	0	0	80,000
22B1362M	Pedestrian Monitoring - renewal and maintenance of sensors	37,000	0	0	0	0	0	37,000
22B1418M	Green Our City Strategic Action Plan implementation	1,115,421	0	0	0	0	0	1,115,421
22B1424M	Urban Forest Health (Pest and disease management)	282,000	0	0	0	0	0	282,000
22B1437M	Urban Forest Precinct Plan Renewal Program	196,000	0	0	0	0	0	196,000
22B2502M	Advance Architectural Design	50,000	0	0	0	0	0	50,000
22B2503M	Maintenance of Pedestrian Signage	50,000	0	0	0	0	0	50,000
22B2504M	Advance Industrial Design	100,000	0	0	0	0	0	100,000
22B2505M	Advance Landscape Architecture Design	75,000	0	0	0	0	0	75,000
22B2506M	Advance Streetscape Design	50,000	0	0	0	0	0	50,000
22B2507M	Advance Urban Design	50,000	0	0	0	0	0	50,000
22B2509M	Advance Parks Design	75,000	0	0	0	0	0	75,000
22B2511M	Melbourne Contemporary Pavilion	350,000	0	0	0	0	0	350,000
22B2601M	Metro Tunnel Project	300,000	0	0	0	0	0	300,000
22B3702M	Accomodation Modifications	300,000	0	0	0	0	0	300,000
22B3703M	Property Services Annual Minor Works Program	1,200,000	0	0	0	0	0	1,200,000
22B4110M	Library and Community Hubs Renewal and Maintenance	300,000	0	0	0	0	0	300,000
22B4111M	Creative Spaces Maintenance	75,462	0	0	0	0	0	75,462
22B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	20,000
22B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	20,000
22B4114M	Meat Market - Maintenance of Technical equipment	20,000	0	0	0	0	0	20,000
22B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	40,000
22B4119M	Public Art Melbourne - LAB and Maintenance	200,000	0	0	0	0	0	200,000
22B4120M	Capital Maintenance of the Art and Heritage Collection	200,000	0	0	0	0	0	200,000
22B4302M	Smoke Free Areas Initiative	50,000	0	0	0	0	0	50,000
22B4430M	YMCA Managed Recreation Facility Equipment Renewal and Maint	125,000	0	0	0	0	0	125,000
22B5101M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	60,000
22B5103M	Melbourne Fashion Week Asset Maintenance and Install	51,000	0	0	0	0	0	51,000
22B5105M	Christmas Festival Decorations Program - Maintenance	2,662,000	0	0	0	0	0	2,662,000
22B5109M	Moomba Festival - Parade Floats Maintenance	266,200	0	0	0	0	0	266,200
22B5601M	Birrarung Trial Floating Wetland	40,000	0	0	0	0	0	40,000
TOTAL MAINTENANCE		13,705,683	0	0	0	0	0	13,705,683
TOTAL MAINTENANCE PROGRAM		13,705,683	0	0	0	0	0	13,705,683
TOTAL PROGRAM		88,592,819	33,392,152	7,000,000	4,050,000	9,262,967	111,718,000	254,015,938

# DRAFT BUDGET

## 2022-23

THE YEAR ENDING 30 JUNE 2024

Program Code	Title	Cash	Grants		Contributions		Borrowings	Proceeds from Sales of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space			
CAPITAL WORKS PROGRAM									
NEW ASSET EXPENDITURE									
14G1301N	Queen Victoria Precinct Renewal Program	11,787,004	0	0	0	3,000,000	38,025,000	0	52,812,004
17B1404N	Kensington Community Recreation Precinct Redevelopment	15,784,000	0	0	0	0	0	0	15,784,000
18B3410N	City North Urban Realm Improvements	500,000	0	0	0	0	0	0	500,000
18B4116N	Public Art Melbourne - Growth Areas	2,000,000	0	0	0	0	0	0	2,000,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	500,000	3,000,000	0	0	2,500,000	0	0	6,000,000
21B1427N	Seafarers Rest Park	426,070	0	0	0	0	0	0	426,070
21B1433N	City Road Masterplan	0	0	0	0	7,000,000	0	0	7,000,000
21B2514N	Greenline	0	10,000,000	0	0	0	10,000,000	0	20,000,000
21B4123N	Munro Library and Community Hub	3,000,000	0	0	0	0	0	0	3,000,000
21B4428N	Riverslide skate park redevelopment	500,000	2,700,000	0	0	0	0	0	3,200,000
21B4431N	North Melbourne Community Centre Redevelopment	3,000,000	0	0	0	0	0	0	3,000,000
22B0304N	Technology and Digital Innovation - New	8,500,000	0	0	0	0	0	0	8,500,000
22B1305N	Cycle Infrastructure	4,000,000	0	0	0	0	0	0	4,000,000
22B1352N	Major Streetscape Improvements	0	0	6,000,000	0	0	0	0	6,000,000
22B1353N	Road Safety Initiatives	1,250,000	0	0	0	0	0	0	1,250,000
22B1363N	Pedestrian Monitoring Program - Expansion of sensor network	60,000	0	0	0	0	0	0	60,000
22B1365N	Improving Pedestrian Safety	1,510,000	0	0	0	0	0	0	1,510,000
22B1366N	Advancing Stormwater Harvesting Rollout Project	150,000	0	0	0	0	0	0	150,000
22B1370N	New Drainage Infrastructure	310,000	0	0	0	0	0	0	310,000
22B1410N	Climate Adaptation Urban Landscapes New Works	0	0	0	0	1,620,000	0	0	1,620,000
22B1438N	Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation	80,000	0	0	0	20,000	0	0	100,000
22B1439N	Carlton Gardens Master Plan Implementation	135,000	0	0	0	15,000	0	0	150,000
22B1440N	Edmund Herring Oval Precinct - Domain Parklands Master Plan Implementation	283,800	0	0	0	17,200	0	0	301,000
22B1802N	Waste and Resource Recovery Hub Expansion Program	1,221,197	0	0	0	0	0	0	1,221,197
22B3701N	Furniture and Equipment New Purchases	100,000	0	0	0	0	0	0	100,000
22B3707N	Property Services Sustainability New Works	400,000	0	0	0	0	0	0	400,000
22B4125N	Public Art	2,000,000	0	0	0	0	0	0	2,000,000
22B4434N	Community Sports Pavilion Upgrade (Ryder Pavilion)	0	1,200,000	0	0	0	0	0	1,200,000
22B5102N	Wayfinding signage program - Extending signs to priority areas	100,000	0	0	0	0	0	0	100,000
22B5106N	Christmas Decorations NEW	1,000,000	0	0	0	0	0	0	1,000,000
22B5108N	Moomba Festival - Parade Floats	300,000	0	0	0	0	0	0	300,000
TOTAL NEW ASSET EXPENDITURE		58,897,071	16,900,000	6,000,000	0	14,172,200	48,025,000	0	143,994,271
ASSET RENEWAL									
22B0302R	Technology Modernisation - Renewal	7,825,000	0	0	0	0	0	0	7,825,000
22B1204R	Renewal of Safe City Cameras	120,000	0	0	0	0	0	0	120,000
22B1309R	Footpath Renewal	5,292,950	0	630,000	0	0	0	0	5,922,950
22B1337R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	0	500,000
22B1339R	Flood Mitigation Renewal	1,200,000	0	0	0	0	0	0	1,200,000
22B1340R	Drains renewal	2,200,000	0	0	0	0	0	0	2,200,000
22B1341R	Kerb and Channel Renewal	1,290,000	0	0	0	0	0	0	1,290,000
22B1343R	Street Furniture Renewal	400,000	0	0	0	0	0	0	400,000
22B1344R	Roads to Recovery program	0	468,698	0	0	0	0	0	468,698
22B1346R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	0	673,454
22B1349R	Roadway Renewal	4,800,000	0	0	0	0	0	0	4,800,000
22B1350R	Banner Pole Renewal	20,000	0	0	0	0	0	0	20,000
22B1356R	Princes Bridge Bluestone Repair works	3,600,000	0	370,000	0	0	0	0	3,970,000
22B1409R	Parks Renewal Program	6,500,000	0	0	0	0	0	0	6,500,000
22B1414R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	0	0	0	0	0	0	900,000
22B1422R	Parks Tree Planting and Replacement Program	1,700,000	0	0	0	0	0	0	1,700,000
22B1423R	Median and Tree Plot Renewals	150,000	0	0	0	0	0	0	150,000
22B1425R	Create habitat to increase nature in the city	430,000	0	0	0	0	0	0	430,000
22B3601R	Corporate Fleet Replacement	320,000	0	0	0	0	0	0	320,000
22B3704R	Property Services DDA Works	530,000	0	0	0	0	0	0	530,000
22B3705R	Property Services Renewal Works	5,500,000	0	0	0	0	0	0	5,500,000
22B3706R	Property Services Sustainability Renewal Works	400,000	0	0	0	0	0	0	400,000
22B3709R	Property Services Renewal Works - Chilled Beams	2,500,000	0	0	0	0	0	0	2,500,000
22B4115R	Library Collection Renewal	1,400,000	0	0	0	0	0	0	1,400,000
22B4427R	Waterways Renewal Program	150,000	0	0	0	0	0	0	150,000
22B5104R	Melbourne Knowledge Week Hub	215,000	0	0	0	0	0	0	215,000
22B5107R	Christmas Decorations - Renewal	300,000	0	0	0	0	0	0	300,000
22B5110R	Moomba Festival - Parade Assets Renewal	100,000	0	0	0	0	0	0	100,000
22B5901R	Parking Infrastructure Renewal	500,000	0	0	0	0	0	0	500,000
TOTAL ASSET RENEWAL		48,842,950	1,142,152	1,000,000	0	0	0	0	50,985,102
TOTAL CAPITAL WORKS PROGRAM		107,740,021	18,042,152	7,000,000	0	14,172,200	48,025,000	0	194,979,373

# DRAFT BUDGET

2022-23

Program Code	Title	Cash	Grants		Contributions		Borrowings	Proceeds from Sales of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space			
MAINTENANCE PROGRAM									
MAINTENANCE									
22B0301M	Surveying Services for titles to Council's properties and roads	200,000	0	0	0	0	0	0	200,000
22B0303M	IT Maintenance	1,650,000	0	0	0	0	0	0	1,650,000
22B1201M	Safe City Camera Maintenance	163,000	0	0	0	0	0	0	163,000
22B1202M	Corporate Security Access and Control Maintenance	141,000	0	0	0	0	0	0	141,000
22B1203M	Street Trading Infrastructure Maintenance	243,000	0	0	0	0	0	0	243,000
22B1323M	Bridge Maintenance	370,000	0	0	0	0	0	0	370,000
22B1326M	Street Lighting Maintenance (OMR Charges)	1,152,000	0	0	0	0	0	0	1,152,000
22B1327M	Wharf and Marina Maintenance	175,000	0	0	0	0	0	0	175,000
22B1328M	Bicycle lane maintenance	187,300	0	0	0	0	0	0	187,300
22B1329M	Traffic Signals	300,000	0	0	0	0	0	0	300,000
22B1330M	Pump Station Maintenance	62,500	0	0	0	0	0	0	62,500
22B1332M	Fire Hydrant Maintenance	55,000	0	0	0	0	0	0	55,000
22B1333M	Banner Pole Maintenance	32,400	0	0	0	0	0	0	32,400
22B1334M	Street Lighting Upgrade	600,000	0	0	0	0	0	0	600,000
22B1336M	Drains Maintenance	80,000	0	0	0	0	0	0	80,000
22B1362M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	0	0	0	0	0	0	40,000
22B1424M	Urban Forest Health (Pest and disease management)	339,520	0	0	0	0	0	0	339,520
22B1437M	Urban Forest Precinct Plan Renewal Program	216,000	0	0	0	0	0	0	216,000
22B2502M	Advance Architectural Design	50,000	0	0	0	0	0	0	50,000
22B2503M	Maintenance of Pedestrian Signage	50,000	0	0	0	0	0	0	50,000
22B2504M	Advance Industrial Design	100,000	0	0	0	0	0	0	100,000
22B2505M	Advance Landscape Architecture Design	75,000	0	0	0	0	0	0	75,000
22B2506M	Advance Streetscape Design	50,000	0	0	0	0	0	0	50,000
22B2507M	Advance Urban Design	50,000	0	0	0	0	0	0	50,000
22B2509M	Advance Parks Design	75,000	0	0	0	0	0	0	75,000
22B2511M	Melbourne Contemporary Pavilion	350,000	0	0	0	0	0	0	350,000
22B2601M	Metro Tunnel Project	300,000	0	0	0	0	0	0	300,000
22B3702M	Accommodation Modifications	400,000	0	0	0	0	0	0	400,000
22B3703M	Property Services Annual Minor Works Program	1,200,000	0	0	0	0	0	0	1,200,000
22B4110M	Library and Community Hubs Renewal and Maintenance	325,000	0	0	0	0	0	0	325,000
22B4111M	Creative Spaces Maintenance	76,594	0	0	0	0	0	0	76,594
22B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	0	20,000
22B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	0	20,000
22B4114M	Meat Market - Maintenance of Technical equipment	22,500	0	0	0	0	0	0	22,500
22B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	0	40,000
22B4302M	Smoke Free Areas Initiative	50,000	0	0	0	0	0	0	50,000
22B4430M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance	125,000	0	0	0	0	0	0	125,000
22B5101M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	0	60,000
22B5103M	Melbourne Fashion Week Asset Maintenance and Install	53,000	0	0	0	0	0	0	53,000
22B5105M	Christmas Festival Decorations Program - Maintenance	2,928,200	0	0	0	0	0	0	2,928,200
22B5109M	Moomba Festival - Parade Floats Maintenance	292,820	0	0	0	0	0	0	292,820
TOTAL MAINTENANCE		12,719,834	0	0	0	0	0	0	12,719,834
TOTAL MAINTENANCE PROGRAM		12,719,834	0	0	0	0	0	0	12,719,834
TOTAL PROGRAM		120,459,855	18,042,152	7,000,000	0	14,172,200	48,025,000	0	207,699,207



# DRAFT BUDGET

## 2022-23

THE YEAR ENDING 30 JUNE 2025

Program Code	Title	Cash	Grants		Contributions		Borrowings	Proceeds from Sales of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space			
CAPITAL WORKS PROGRAM									
NEW ASSET EXPENDITURE									
14G1301N	Queen Victoria Precinct Renewal Program	30,000,000	0	0	0	10,000,000	0	0	40,000,000
18B3410N	City North Urban Realm Improvements	2,500,000	0	0	0	0	0	0	2,500,000
18B4116N	Public Art Melbourne - Growth Areas	2,000,000	0	0	0	0	0	0	2,000,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	500,000	3,000,000	0	0	2,500,000	0	0	6,000,000
21B2514N	Greenline	1,377,000	15,000,000	0	0	0	13,623,000	0	30,000,000
21B4431N	North Melbourne Community Centre Redevelopment	8,000,000	0	0	0	0	0	0	8,000,000
22B0304N	Technology and Digital Innovation - New	8,200,000	0	0	0	0	0	0	8,200,000
22B1305N	Cycle Infrastructure	4,000,000	0	0	0	0	0	0	4,000,000
22B1352N	Major Streetscape Improvements	0	0	6,000,000	0	0	0	0	6,000,000
22B1353N	Road Safety Initiatives	1,250,000	0	0	0	0	0	0	1,250,000
22B1363N	Pedestrian Monitoring Program - Expansion of sensor network	60,000	0	0	0	0	0	0	60,000
22B1365N	Improving Pedestrian Safety	1,510,000	0	0	0	0	0	0	1,510,000
22B1366N	Advancing Stormwater Harvesting Rollout Project	150,000	0	0	0	0	0	0	150,000
22B1370N	New Drainage Infrastructure	310,000	0	0	0	0	0	0	310,000
22B1410N	Climate Adaptation Urban Landscapes New Works	0	0	0	0	2,060,000	0	0	2,060,000
22B1438N	Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation	1,054,400	0	0	0	263,600	0	0	1,318,000
22B1439N	Carlton Gardens Master Plan Implementation	135,000	0	0	0	15,000	0	0	150,000
22B1802N	Waste and Resource Recovery Hub Expansion Program	1,221,197	0	0	0	0	0	0	1,221,197
22B3701N	Furniture and Equipment New Purchases	100,000	0	0	0	0	0	0	100,000
22B3707N	Property Services Sustainability New Works	400,000	0	0	0	0	0	0	400,000
22B4125N	Public Art	2,000,000	0	0	0	0	0	0	2,000,000
22B4434N	Community Sports Pavilion Upgrade (Ryder Pavilion)	0	3,300,000	0	0	0	0	0	3,300,000
22B5102N	Wayfinding signage program - Extending signs to priority areas	100,000	0	0	0	0	0	0	100,000
22B5106N	Christmas Decorations NEW	1,000,000	0	0	0	0	0	0	1,000,000
22B5108N	Moomba Festival - Parade Floats	300,000	0	0	0	0	0	0	300,000
TOTAL NEW ASSET EXPENDITURE		66,167,597	21,300,000	6,000,000	0	14,838,600	13,623,000	0	121,929,197
ASSET RENEWAL									
22B0302R	Technology Modernisation - Renewal	8,225,000	0	0	0	0	0	0	8,225,000
22B1204R	Renewal of Safe City Cameras	120,000	0	0	0	0	0	0	120,000
22B1309R	Footpath Renewal	5,515,245	0	1,000,000	0	0	0	0	6,515,245
22B1337R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	0	500,000
22B1339R	Flood Mitigation Renewal	1,200,000	0	0	0	0	0	0	1,200,000
22B1340R	Drains renewal	2,200,000	0	0	0	0	0	0	2,200,000
22B1341R	Kerb and Channel Renewal	1,400,000	0	0	0	0	0	0	1,400,000
22B1343R	Street Furniture Renewal	400,000	0	0	0	0	0	0	400,000
22B1344R	Roads to Recovery program	0	468,698	0	0	0	0	0	468,698
22B1346R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	0	673,454
22B1349R	Roadway Renewal	4,900,000	0	0	0	0	0	0	4,900,000
22B1350R	Banner Pole Renewal	20,000	0	0	0	0	0	0	20,000
22B1409R	Parks Renewal Program	6,500,000	0	0	0	0	0	0	6,500,000
22B1414R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	0	0	0	0	0	0	900,000
22B1422R	Parks Tree Planting and Replacement Program	1,700,000	0	0	0	0	0	0	1,700,000
22B1423R	Median and Tree Plot Renewals	150,000	0	0	0	0	0	0	150,000
22B1425R	Create habitat to increase nature in the city	430,000	0	0	0	0	0	0	430,000
22B3601R	Corporate Fleet Replacement	320,000	0	0	0	0	0	0	320,000
22B3704R	Property Services DDA Works	530,000	0	0	0	0	0	0	530,000
22B3705R	Property Services Renewal Works	5,500,000	0	0	0	0	0	0	5,500,000
22B3706R	Property Services Sustainability Renewal Works	400,000	0	0	0	0	0	0	400,000
22B4115R	Library Collection Renewal	1,400,000	0	0	0	0	0	0	1,400,000
22B4427R	Waterways Renewal Program	150,000	0	0	0	0	0	0	150,000
22B5104R	Melbourne Knowledge Week Hub	215,000	0	0	0	0	0	0	215,000
22B5107R	Christmas Decorations - Renewal	300,000	0	0	0	0	0	0	300,000
22B5110R	Moomba Festival - Parade Assets Renewal	100,000	0	0	0	0	0	0	100,000
TOTAL ASSET RENEWAL		43,075,245	1,142,152	1,000,000	0	0	0	0	45,217,397
TOTAL CAPITAL WORKS PROGRAM		109,242,842	22,442,152	7,000,000	0	14,838,600	13,623,000	0	167,146,594

# DRAFT BUDGET

2022-23

Program Code	Title	Cash	Grants		Contributions		Borrowings	Proceeds from Sales of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space			
MAINTENANCE PROGRAM									
MAINTENANCE									
22B0301M	Surveying Services for titles to Council's properties and roads	200,000	0	0	0	0	0	0	200,000
22B0303M	IT Maintenance	1,650,000	0	0	0	0	0	0	1,650,000
22B1201M	Safe City Camera Maintenance	163,000	0	0	0	0	0	0	163,000
22B1202M	Corporate Security Access and Control Maintenance	141,000	0	0	0	0	0	0	141,000
22B1203M	Street Trading Infrastructure Maintenance	243,000	0	0	0	0	0	0	243,000
22B1323M	Bridge Maintenance	375,000	0	0	0	0	0	0	375,000
22B1326M	Street Lighting Maintenance (OMR Charges)	1,152,000	0	0	0	0	0	0	1,152,000
22B1327M	Wharf and Marina Maintenance	180,000	0	0	0	0	0	0	180,000
22B1328M	Bicycle lane maintenance	187,300	0	0	0	0	0	0	187,300
22B1329M	Traffic Signals	300,000	0	0	0	0	0	0	300,000
22B1330M	Pump Station Maintenance	62,500	0	0	0	0	0	0	62,500
22B1332M	Fire Hydrant Maintenance	56,000	0	0	0	0	0	0	56,000
22B1333M	Banner Pole Maintenance	32,400	0	0	0	0	0	0	32,400
22B1334M	Street Lighting Upgrade	600,000	0	0	0	0	0	0	600,000
22B1336M	Drains Maintenance	80,000	0	0	0	0	0	0	80,000
22B1362M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	0	0	0	0	0	0	40,000
22B1424M	Urban Forest Health (Pest and disease management)	339,520	0	0	0	0	0	0	339,520
22B1437M	Urban Forest Precinct Plan Renewal Program	91,000	0	0	0	0	0	0	91,000
22B2502M	Advance Architectural Design	50,000	0	0	0	0	0	0	50,000
22B2503M	Maintenance of Pedestrian Signage	50,000	0	0	0	0	0	0	50,000
22B2504M	Advance Industrial Design	100,000	0	0	0	0	0	0	100,000
22B2505M	Advance Landscape Architecture Design	75,000	0	0	0	0	0	0	75,000
22B2506M	Advance Streetscape Design	50,000	0	0	0	0	0	0	50,000
22B2507M	Advance Urban Design	50,000	0	0	0	0	0	0	50,000
22B2509M	Advance Parks Design	75,000	0	0	0	0	0	0	75,000
22B2601M	Metro Tunnel Project	300,000	0	0	0	0	0	0	300,000
22B3702M	Accommodation Modifications	300,000	0	0	0	0	0	0	300,000
22B3703M	Property Services Annual Minor Works Program	1,200,000	0	0	0	0	0	0	1,200,000
22B4110M	Library and Community Hubs Renewal and Maintenance	325,000	0	0	0	0	0	0	325,000
22B4111M	Creative Spaces Maintenance	76,594	0	0	0	0	0	0	76,594
22B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	0	20,000
22B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	0	20,000
22B4114M	Meat Market - Maintenance of Technical equipment	22,500	0	0	0	0	0	0	22,500
22B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	0	40,000
22B4302M	Smoke Free Areas Initiative	50,000	0	0	0	0	0	0	50,000
22B4430M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance	125,000	0	0	0	0	0	0	125,000
22B5101M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	0	60,000
22B5103M	Melbourne Fashion Week Asset Maintenance and Install	53,000	0	0	0	0	0	0	53,000
22B5105M	Christmas Festival Decorations Program - Maintenance	2,928,200	0	0	0	0	0	0	2,928,200
22B5109M	Moomba Festival - Parade Floats Maintenance	292,820	0	0	0	0	0	0	292,820
TOTAL MAINTENANCE		12,155,834	0	0	0	0	0	0	12,155,834
TOTAL MAINTENANCE PROGRAM		12,155,834	0	0	0	0	0	0	12,155,834
TOTAL PROGRAM		121,398,676	22,442,152	7,000,000	0	14,838,600	13,623,000	0	179,302,428

# DRAFT BUDGET

2022-23

THE YEAR ENDING 30 JUNE 2026

Program Code	Title	Cash	Grants		Contributions		Borrowings	Proceeds from Sales of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space			
CAPITAL WORKS PROGRAM									
NEW ASSET EXPENDITURE									
14G1301N	Queen Victoria Precinct Renewal Program	6,646,000	0	0	0	3,354,000	0	0	10,000,000
18B3410N	City North Urban Realm Improvements	2,500,000	0	0	0	0	0	0	2,500,000
18B4116N	Public Art Melbourne - Growth Areas	2,045,000	0	0	0	0	0	0	2,045,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	6,000,000	6,000,000	0	0	0	0	0	12,000,000
21B2514N	Greenline	25,000,000	25,000,000	0	0	0	0	0	50,000,000
21B4431N	North Melbourne Community Centre Redevelopment	10,000,000	10,000,000	0	0	0	0	0	20,000,000
22B0304N	Technology and Digital Innovation - New	8,384,500	0	0	0	0	0	0	8,384,500
22B1305N	Cycle Infrastructure	3,000,000	0	0	0	0	0	0	3,000,000
22B1352N	Major Streetscape Improvements	0	0	6,000,000	0	0	0	0	6,000,000
22B1353N	Road Safety Initiatives	1,260,125	0	0	0	0	0	0	1,260,125
22B1363N	Pedestrian Monitoring Program - Expansion of sensor network	60,000	0	0	0	0	0	0	60,000
22B1365N	Improving Pedestrian Safety	1,543,975	0	0	0	0	0	0	1,543,975
22B1366N	Advancing Stormwater Harvesting Rollout Project	150,000	0	0	0	0	0	0	150,000
22B1370N	New Drainage Infrastructure	316,975	0	0	0	0	0	0	316,975
22B1410N	Climate Adaptation Urban Landscapes New Works	0	0	0	0	1,431,500	0	0	1,431,500
22B1439N	Carlton Gardens Master Plan Implementation	135,000	0	0	0	15,000	0	0	150,000
22B1440N	Edmund Herring Oval Precinct - Domain Parklands Master Plan Implementation	0	2,230,000	0	0	0	0	0	2,230,000
22B3701N	Furniture and Equipment New Purchases	102,250	0	0	0	0	0	0	102,250
22B3707N	Property Services Sustainability New Works	409,000	0	0	0	0	0	0	409,000
22B4125N	Public Art	2,045,000	0	0	0	0	0	0	2,045,000
22B5102N	Wayfinding signage program - Extending signs to priority areas	100,000	0	0	0	0	0	0	100,000
22B5106N	Christmas Decorations NEW	1,022,500	0	0	0	0	0	0	1,022,500
22B5108N	Moomba Festival - Parade Floats	306,750	0	0	0	0	0	0	306,750
TOTAL NEW ASSET EXPENDITURE		71,027,075	43,230,000	6,000,000	0	4,800,500	0	0	125,057,575
ASSET RENEWAL									
22B0302R	Technology Modernisation - Renewal	8,225,000	0	0	0	0	0	0	8,225,000
22B1204R	Renewal of Safe City Cameras	122,700	0	0	0	0	0	0	122,700
22B1309R	Footpath Renewal	5,639,338	0	1,000,000	0	0	0	0	6,639,338
22B1337R	DDA Compliance - Infrastructure	511,000	0	0	0	0	0	0	511,000
22B1339R	Flood Mitigation Renewal	1,200,000	0	0	0	0	0	0	1,200,000
22B1340R	Drains renewal	1,300,000	0	0	0	0	0	0	1,300,000
22B1341R	Kerb and Channel Renewal	1,520,000	0	0	0	0	0	0	1,520,000
22B1343R	Street Furniture Renewal	400,000	0	0	0	0	0	0	400,000
22B1344R	Roads to Recovery program	0	468,698	0	0	0	0	0	468,698
22B1346R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	0	673,454
22B1349R	Roadway Renewal	5,000,000	0	0	0	0	0	0	5,000,000
22B1350R	Banner Pole Renewal	20,000	0	0	0	0	0	0	20,000
22B1356R	Princes Bridge Bluestone Repair works	5,250,000	0	0	0	0	0	0	5,250,000
22B1409R	Parks Renewal Program	6,646,250	0	0	0	0	0	0	6,646,250
22B1414R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	0	0	0	0	0	0	900,000
22B1422R	Parks Tree Planting and Replacement Program	1,738,250	0	0	0	0	0	0	1,738,250
22B1423R	Median and Tree Plot Renewals	150,000	0	0	0	0	0	0	150,000
22B1425R	Create habitat to increase nature in the city	439,675	0	0	0	0	0	0	439,675
22B3601R	Corporate Fleet Replacement	327,200	0	0	0	0	0	0	327,200
22B3704R	Property Services DDA Works	541,925	0	0	0	0	0	0	541,925
22B3705R	Property Services Renewal Works	5,623,750	0	0	0	0	0	0	5,623,750
22B3706R	Property Services Sustainability Renewal Works	409,000	0	0	0	0	0	0	409,000
22B4115R	Library Collection Renewal	1,431,500	0	0	0	0	0	0	1,431,500
22B4427R	Waterways Renewal Program	153,375	0	0	0	0	0	0	153,375
22B5104R	Melbourne Knowledge Week Hub	219,838	0	0	0	0	0	0	219,838
22B5107R	Christmas Decorations - Renewal	306,750	0	0	0	0	0	0	306,750
22B5110R	Moomba Festival - Parade Assets Renewal	102,250	0	0	0	0	0	0	102,250
TOTAL ASSET RENEWAL		48,177,801	1,142,152	1,000,000	0	0	0	0	50,319,953
TOTAL CAPITAL WORKS PROGRAM		119,204,876	44,372,152	7,000,000	0	4,800,500	0	0	175,377,528

# DRAFT BUDGET

2022-23

Program Code	Title	Cash	Grants		Contributions		Borrowings	Proceeds from Sales of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space			
MAINTENANCE PROGRAM									
MAINTENANCE									
22B0301M	Surveying Services for titles to Council's properties and roads	204,500	0	0	0	0	0	0	204,500
22B0303M	IT Maintenance	1,687,125	0	0	0	0	0	0	1,687,125
22B1201M	Safe City Camera Maintenance	166,668	0	0	0	0	0	0	166,668
22B1202M	Corporate Security Access and Control Maintenance	144,173	0	0	0	0	0	0	144,173
22B1203M	Street Trading Infrastructure Maintenance	248,468	0	0	0	0	0	0	248,468
22B1323M	Bridge Maintenance	383,400	0	0	0	0	0	0	383,400
22B1326M	Street Lighting Maintenance (OMR Charges)	1,177,920	0	0	0	0	0	0	1,177,920
22B1327M	Wharf and Marina Maintenance	185,000	0	0	0	0	0	0	185,000
22B1328M	Bicycle lane maintenance	191,514	0	0	0	0	0	0	191,514
22B1329M	Traffic Signals	324,750	0	0	0	0	0	0	324,750
22B1330M	Pump Station Maintenance	63,906	0	0	0	0	0	0	63,906
22B1332M	Fire Hydrant Maintenance	57,000	0	0	0	0	0	0	57,000
22B1333M	Banner Pole Maintenance	33,200	0	0	0	0	0	0	33,200
22B1334M	Street Lighting Upgrade	613,500	0	0	0	0	0	0	613,500
22B1336M	Drains Maintenance	82,000	0	0	0	0	0	0	82,000
22B1362M	Pedestrian Monitoring - renewal and maintenance of sensors	40,900	0	0	0	0	0	0	40,900
22B1424M	Urban Forest Health (Pest and disease management)	347,159	0	0	0	0	0	0	347,159
22B1437M	Urban Forest Precinct Plan Renewal Program	80,000	0	0	0	0	0	0	80,000
22B2502M	Advance Architectural Design	51,125	0	0	0	0	0	0	51,125
22B2503M	Maintenance of Pedestrian Signage	51,125	0	0	0	0	0	0	51,125
22B2504M	Advance Industrial Design	102,250	0	0	0	0	0	0	102,250
22B2505M	Advance Landscape Architecture Design	76,688	0	0	0	0	0	0	76,688
22B2506M	Advance Streetscape Design	51,125	0	0	0	0	0	0	51,125
22B2507M	Advance Urban Design	51,125	0	0	0	0	0	0	51,125
22B2601M	Metro Tunnel Project	306,750	0	0	0	0	0	0	306,750
22B3702M	Accommodation Modifications	306,750	0	0	0	0	0	0	306,750
22B3703M	Property Services Annual Minor Works Program	1,227,000	0	0	0	0	0	0	1,227,000
22B4110M	Library and Community Hubs Renewal and Maintenance	332,313	0	0	0	0	0	0	332,313
22B4111M	Creative Spaces Maintenance	78,317	0	0	0	0	0	0	78,317
22B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,450	0	0	0	0	0	0	20,450
22B4113M	Signal Theatre Equipment and Furniture Maintenance	20,450	0	0	0	0	0	0	20,450
22B4114M	Meat Market - Maintenance of Technical equipment	23,006	0	0	0	0	0	0	23,006
22B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,900	0	0	0	0	0	0	40,900
22B4302M	Smoke Free Areas Initiative	51,125	0	0	0	0	0	0	51,125
22B4430M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance	127,813	0	0	0	0	0	0	127,813
22B5101M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	0	60,000
22B5103M	Melbourne Fashion Week Asset Maintenance and Install	54,193	0	0	0	0	0	0	54,193
22B5105M	Christmas Festival Decorations Program - Maintenance	2,994,085	0	0	0	0	0	0	2,994,085
22B5109M	Moomba Festival - Parade Floats Maintenance	299,408	0	0	0	0	0	0	299,408
TOTAL MAINTENANCE		12,357,181	0	0	0	0	0	0	12,357,181
TOTAL MAINTENANCE PROGRAM		12,357,181	0	0	0	0	0	0	12,357,181
TOTAL PROGRAM		131,562,057	44,372,152	7,000,000	0	4,800,500	0	0	187,734,709

### APPENDIX F – FEES AND CHARGES

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year ending 2022-23. Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees, and are made in accordance with legislative requirements. These fees are updated as of 1 July 2022 and will be reflected on Council's website.

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Property	Rates & Valuations Interest on Rates	% Annum	10%	10%
City Property	Rates & Valuations Government Recoveries Water Auth (Valuation Info)	Per Valuation	58.10	0.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (0-1hr)	Per Hour	5.00	5.00
City Property	Car Park Charges: Elgin St Car Park Fees (Night Rate)	Per Night	8.00	8.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (1-2hr)	Per Hour	7.00	7.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (2-3hr)	Per Hour	10.00	10.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (3-4hr)	Per Hour	12.00	12.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (4-5hr)	Per Hour	14.00	14.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (5-6hr)	Per Hour	15.00	15.00
City Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (Daily Maximum)	Max Per Day	18.00	18.00
City Property	Car Park Charges: Council House car park fees (Night Rate)	Per Night	10.00	10.00
City Property	Car Park Charges: Council House car park fees Sat-Sun (Daily Maximum)	Max Per Day	12.00	12.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (0 - 0.5 Hours)	Per 1/2 Hour	6.00	6.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (Daily Maximum)	Max Per Day	65.00	66.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (0.5 - 1 Hours)	Per 1/2 Hour	12.00	12.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (1 - 1.5 Hours)	Per 1/2 Hour	18.00	18.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (1.5 - 2 Hours)	Per 1/2 Hour	25.00	25.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Property	Car Park Charges: Council House car park fees Mon-Fri (2 - 2.5 Hours)	Per 1/2 Hour	30.00	30.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (2.5 - 3 Hours)	Per 1/2 Hour	35.00	36.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (3 - 3.5 Hours)	Per 1/2 Hour	45.00	46.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (3.5 - 4 Hours)	Per 1/2 Hour	55.00	56.00
City Property	Car Park Charges: Council House car park fees Mon-Fri (Lost Ticket)	Max Per Day	65.00	66.00
City Property	Car Park Charges: Council House car park fees Sat-Sun (0.0 - 0.5 Hours)	Per 1/2 Hour	5.00	5.00
City Property	Car Park Charges: Council House car park fees Sat-Sun (0.5 - 1 Hours)	Per 1/2 Hour	10.00	10.00
City Property	Car Park Charges: Council House car park fees Sat-Sun (Lost Ticket)	Max Per Day	12.00	12.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 2500m2 + (max. 50 structures) and 12 hours of inspection included *	Per Application	6,221.95	6,330.90
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 5000m2 (max. 5 structures) and 2 hours of inspection included *	Per Application	1,549.05	1,576.20
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over the maximum limit in the base fee *	Per Structure	149.75	152.40
Planning and Building	Fences	Per Application	715.00	727.60
Planning and Building	Bungalows	Per Application	1,045.00	1,063.30
Planning and Building	Temporary Siting Permit Fee - Temp Structures - per Structure (inc inspection) *	Per Application	516.35	525.40
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections - per hour per officer *	Per Hour	149.75	152.40
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late fee (lodged within 8 weeks of event start date) - 2500m2 + *	Per Application	3,113.60	3,168.10
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 4 weeks of event start date) - 5001m2 to 15000m2 *	Per Application	1,290.90	1,313.50



# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 6 weeks of event start date) - 15001m2 to 25000m2 *	Per Application	2,065.40	2,101.60
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 2 weeks of event start date) - 500m2 to 5000m2 *	Per Application	774.50	788.10
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections *	Per Hour	149.75	152.40
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee (lodged within 2 weeks of event start date) per Structure *	Per Application	258.20	262.80
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 15000m2 (max. 20 structures) and 6 hours of inspection included *	Per Application	2,581.75	2,627.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 15001m2 to 25000m2 (max. 30 structures) and 8 hours of inspection included *	Per Application	4,130.75	4,203.10
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-per hour per officer - after hours after 5pm + weekends *	Per Hour	299.95	305.20
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections-per hour per officer- after hours after 5pm + weekends *	Per Hour	299.95	305.20
Planning and Building	Dwellings - Single Storey (Builder >10 Permits/annum)	Per Application	1,320.00	1,343.10
Planning and Building	Dwellings - Single Storey (Builder 1-10 Permits/annum)	Per Application	1,595.00	1,623.00
Planning and Building	Dwellings - Single Storey (Owner Builder)	Per Application	1,650.00	1,678.90
Planning and Building	Dual occupancy - Builder	Per Application	1,870.00	1,902.80
Planning and Building	Three unit development - Builder	Per Application	2,882.00	2,932.50
Planning and Building	Four unit development - Builder	Per Application	3,630.00	3,693.60
Planning and Building	Addition/Alteration ( >35m2 or 2 Storey - Builder)	Per Application	1,380.50	1,404.70
Planning and Building	Addition/Alteration (>35m2 or 2 Storey - Owner Builder)	Per Application	1,622.50	1,650.90
Planning and Building	Addition/Alteration (<35m2 - Owner Builder)	Per Application	1,573.00	1,600.60

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Addition/Alteration (<35m2 - Builder)	Per Application	1,342.00	1,365.50
Planning and Building	Garages (Brick)	Per Application	1,045.00	1,063.30
Planning and Building	Garages, Carports & Verandas - Builder	Per Application	715.00	727.60
Planning and Building	Enclosed Verandas - Builder	Per Application	770.00	783.50
Planning and Building	Swimming Pool - Builder	Per Application	990.00	1,007.40
Planning and Building	Signs - Builder	Per Application	715.00	727.60
Planning and Building	Ministry of Housing Granny Flats	Per Application	1,045.00	1,063.30
Planning and Building	Reblocking / Underpinning	Per Application	935.00	951.40
Planning and Building	Demolition: Dwelling Outbuilding	Per Application	874.50	889.90
Planning and Building	Commercial / Industrial projects >\$50,000 value (by formula)	Per Application	2,585.00	2,630.30
Planning and Building	Commercial / Industrial projects	Per Application	874.50	889.90
Planning and Building	Variation to Permit with computations	Per Hour	183.70	187.00
Planning and Building	Compliance for Illegal Buildings	Per Application	1,430.00	1,455.10
Planning and Building	Inspections on Lapsed Permits	Per Application	159.50	162.30
Planning and Building	Building Inspection (Outside Normal Hours)	Per Application	443.30	451.10
Planning and Building	Building Inspections (Monday - Friday)	Per Application	159.50	162.30
Planning and Building	Property Information searches (Builders/Consultants)	Per Application	425.70	433.20
Planning and Building	Extension of time for Permits	Per Application	112.20	114.20
Planning and Building	Building Appeals Reports	Per Application	313.50	319.00
Planning and Building	Dwellings - Double Storey (Builder >10 Permits/annum)	Per Application	1,856.25	1,888.80
Planning and Building	Dwellings - Double Storey (Owner Builder)	Per Application	2,590.50	2,635.90

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Dwellings - Double Storey (Builder 1-10 Permits/annum)	Per Application	2,193.13	2,231.60
Planning and Building	Dual occupancy - Owner Builder	Per Application	2,681.25	2,728.20
Planning and Building	Three unit development - Owner Builder	Per Application	3,822.50	3,889.40
Planning and Building	Four unit development - Owner Builder	Per Application	4,867.50	4,952.70
Planning and Building	Addition /Alteration (>35m2 or 2 storey)	Per Application	2,213.75	2,252.50
Planning and Building	Addition/Alteration (<35m2)	Per Application	1,993.75	2,028.70
Planning and Building	Brick garages	Per Application	1,354.38	1,378.10
Planning and Building	Garages, carports & verandas - Owner Builder	Per Application	962.50	979.40
Planning and Building	Enclosed verandas - Owner Builder	Per Application	1,203.13	1,224.20
Planning and Building	Swimming pool - Owner Builder	Per Application	1,443.75	1,469.10
Planning and Building	Signs - Owner Builder	Per Application	1,031.25	1,049.30
Planning and Building	Demolition commercial - per storey	Per Application	1,622.50	1,650.90
Planning and Building	Demolition of dwelling	Per Application	1,340.63	1,364.10
Planning and Building	Commercial / Industrial Projects (>\$50,000) (by formula)	Per Application	3,430.63	3,490.70
Planning and Building	Commercial / Industrial (<\$50,000)	Per Application	1,480.88	1,506.80
Planning and Building	Variation to Permit without computations	Per Hour	140.25	142.80
Planning and Building	Copies of documents / plans - minimum charge	Per Page	0.00	20.00
Planning and Building	Copies of documents - additional pages - A4	Per Page	0.00	0.20
Planning and Building	Planning Property Enquiry - copies of all permits and plans	Per Application	0.00	300.00
Planning and Building	Residential Plan and Documentation Search - lodged since 2015 (up to 5 files)	Per Application	57.85	58.90
Planning and Building	Commercial Plan and Documentation Search - lodged since 2015 (up to 5 files)	Per Application	89.90	91.50

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Residential Plan and Documentation Search - full search (up to 5 files)	Per Application	111.55	113.50
Planning and Building	Commercial Plan and Documentation Search - full search (up to 5 files)	Per Application	179.65	183.00
Planning and Building	Building Plan and Documentation Search - additional files - per file	Each	15.55	15.90
Planning and Building	Planning Property Enquiry - Copy of Permit - issued from 2015	Each	32.05	20.00
Planning and Building	Planning Property Enquiry - Copy of Permit - issued prior to 2015	Each	74.40	35.00
Planning and Building	Planning Property Enquiry - Copy of Plans - issued from 2015	Each	64.00	32.00
Planning and Building	Planning Property Enquiry - Copy of Plans - issued prior to 2015	Each	159.00	70.00
Planning and Building	Copies of plans and drawings - additional pages	Per Page	1.50	1.60
Planning and Building	Copies of plans and drawings - additional pages - A1/A2	Per Page	7.30	7.50
Planning and Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	79.50	80.90
Planning and Building	Asset Protection Fee (Works between \$10,001 and \$100,000)	Per Application	322.40	328.10
Planning and Building	Asset Protection Fee (Works between \$100,001 and \$500,000)	Per Application	423.15	430.60
Planning and Building	Asset Protection Fee (Works between \$500,001 and \$1,000,000)	Per Application	624.65	635.60
Planning and Building	Asset Protection Fee (Works over \$1,000,000)	Per Application	1,209.00	1,230.20
Planning and Building	Liquor Enquiry fee	Per Application	69.25	70.50
Planning and Building	Extension of time - VicSmart application to subdivide or consolidate land	Per Application	100.75	102.60
Planning and Building	Extension of time - To subdivide an existing building (other than a class 9 permit)	Per Application	664.05	675.70
Planning and Building	Condition Plans - second submission	Per Application	328.35	334.10
Planning and Building	Condition Plans - third submission	Per Application	661.95	673.60
Planning and Building	Condition Plans - Fourth submission	Per Application	1,322.85	1,346.00
Planning and Building	Extension of time - Use only	Per Application	647.90	659.30

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Per Application	664.05	675.70
Planning and Building	Extension of time - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Per Application	664.05	675.70
Planning and Building	Extension of time - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots	Per 100 lots	664.05	675.70
Planning and Building	Extension of time - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Per Application	664.05	675.70
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 9 permit	Per Application	100.75	102.60
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 17 permit	Per Application	664.05	675.70
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 18 permit	Per Application	664.05	675.70
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 19 permit	Per Application	664.05	675.70
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 20 permit - per 100 lots	Per 100 lots	664.05	675.70
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 21 permit	Per Application	664.05	675.70
Planning and Building	Planning Property Enquiry - Written Advice - single dwelling	Per Application	61.00	62.10
Planning and Building	Planning Property Enquiry - Written Advice - Multi dwelling/Commercial	Per Application	116.70	118.80
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Per Application	12,611.20	12,831.90
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000*	Per Application	28,345.20	28,841.30

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Per Application	760.70	774.10
Planning and Building	Extension of time - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Per Application	1,677.90	1,707.30
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000	Per Application	4,276.55	4,351.40
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Per Application	309.40	314.90
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Per Application	98.30	100.10
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Per Application	633.30	644.40



# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Per Application	684.25	696.30
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Per Application	735.25	748.20
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is \$10,000 or less	Per Application	98.30	100.10
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is more than \$10,000	Per Application	211.15	214.90
Planning and Building	Extension of time - A permit not otherwise provided for in the regulation	Per Application	647.90	659.30
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Per Application	564.15	574.10
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Per Application	760.70	774.10
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000	Per Application	1,677.90	1,707.30
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is \$10,000 or less	Per Application	98.30	100.10

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Per Application	309.40	314.90
Planning and Building	Secondary Consent - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Per Application	647.90	659.30
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000	Per Application	632.85	644.00
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$500,000	Per Application	684.30	696.30
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Per Application	98.30	100.10
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Per Application	211.15	214.90
Planning and Building	Secondary Consent - Amendment to a class 22 permit	Per Application	647.90	659.30
Planning and Building	Planning Advertising Fee per letter	Per Application	5.30	5.40
Planning and Building	Street Numbering - Failure to Comply	Per Infringement	1,612.00	0.00
Planning and Building	Street Numbering - Infringement	Per Infringement	403.00	0.00
Planning and Building	Extension of time - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Per Application	578.25	588.40
Planning and Building	Extension of time - VicSmart application (other than a class 7, class 8 or class 9 permit)	Per Application	100.75	102.60

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Secondary Consent - Amendment to a class 10 permit	Per Application	100.75	102.60
Planning and Building	Planning Advertising Fee A1 Notice	Per Notice	21.70	22.10
Planning and Building	Construction Zone set up and reinstatement fee	Per Application	1,511.25	1,540.00
Planning and Building	Space Occupancy Rental Charge	M2/day	0.00	2.20
Planning and Building	Crane >150 ton/Out of Hours Permit Charge	Per Day	423.40	0.00
Planning and Building	Out of Hours on Private Land Permit Charge	Per Day	69.25	70.50
Planning and Building	Space Occupancy/Out of Hours Permit Charge	Per Day	111.55	0.00
Planning and Building	Concrete Pump <150 ton/Out of Hours Permit Charge	Per Day	201.40	0.00
Planning and Building	Road Closure/Out of Hours Permit Charge	Per Day	86.75	0.00
Planning and Building	Crane <150 ton/Out of Hours Permit Charge	Per Day	169.40	0.00
Planning and Building	Construction Zone Permit Fee - 6 Months for 60 metres squared	Per Application	10,326.90	0.00
Planning and Building	Construction Zone Permit Fee - 6 Months for each additional square metre	M2/per six months	172.30	0.00
Planning and Building	Construction Permit Zone Application Fee	Per Application	160.00	163.00
Planning and Building	Crane <150 ton Application Fee	Per Application	160.00	0.00
Planning and Building	Crane >150 ton Application Fee	Per Application	160.00	0.00
Planning and Building	Crane <150 ton/Out of Hours Application Fee	Per Application	160.00	0.00
Planning and Building	Crane >150 ton/Out of Hours Application Fee	Per Application	160.00	0.00
Planning and Building	Gantry Permit Application Fee (with or without site shed)	Per Application	191.05	0.00
Planning and Building	Hoarding Permit - Application Fee	Per Application	160.00	0.00
Planning and Building	Out of Hours on Private Land Application Fee	Per Application	52.70	54.00
Planning and Building	Space Occupancy (Motorised Plant) Application Fee	Per Application	52.70	0.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Space Occupancy Application Fee	Per Application	52.70	0.00
Planning and Building	Space Occupancy/Out of Hours Application Fee	Per Application	52.70	0.00
Planning and Building	Concrete Pump <150 ton/Out of Hours Application Fee	Per Application	160.00	0.00
Planning and Building	Road Closure Permit Application Fee	Per Application	53.70	0.00
Planning and Building	Road Closure/Out of Hours Application Fee	Per Application	53.70	0.00
Planning and Building	Hoarding Rental Charges	M2/day	1.40	0.00
Planning and Building	Crane <150 ton Rental Charge per device	Per Day	133.20	0.00
Planning and Building	Crane >150 ton Rental Charge per device	Per Day	391.45	0.00
Planning and Building	Road Closure Permit Charge	Per Lane Per Day	43.35	0.00
Planning and Building	Pre-application meeting fee for CMP applications	Per Hour	160.10	0.00
Planning and Building	Construction Management Plan Application Fee (under 3 storeys)	Per Application	475.05	485.00
Planning and Building	Construction Management Plan Application Fee (3 to 9 storeys)	Per Application	950.10	965.00
Planning and Building	Construction Management Plan Application Fee (10+ storeys)	Per Application	1,900.15	1,935.00
Planning and Building	Space Occupancy (Motorised Plant) Permit Charge/device	Per Day	79.50	0.00
Planning and Building	Space Occupancy (Non-Motorised Plant) Permit Charge/device	Per Day	34.10	0.00
Planning and Building	Gantry Rental Charge	M2/day	1.80	0.00
Planning and Building	Gantry With Site Shed Rental Charge	M2/day	3.40	4.40
Planning and Building	Space Occupancy Amendment/Extension Application Fee	Per Application	0.00	52.00
Planning and Building	Temporary Protective Structure Amendment Application Fee	Per Application	0.00	180.00
Planning and Building	Out of Hours Amendment/Extension Application Fee	Per Application	0.00	54.00
Planning and Building	Construction Management Plan Amendment Application Fee (under 3 storeys)	Per Application	0.00	242.50

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Construction Management Plan Amendment Application Fee (3 to 9 storeys)	Per Application	0.00	482.50
Planning and Building	Construction Management Plan Amendment Application Fee (10+ storeys)	Per Application	0.00	967.50
Planning and Building	Construction Permit Zone Amendment Application Fee	Per Application	0.00	163.00
Planning and Building	Space Occupancy/Out of Hours Rental Charge	M2/day	0.00	4.40
Planning and Building	Temporary Protective Structure Application Fee	Per Application	0.00	180.00
Planning and Building	Space Occupancy Application Fee	Per Application	0.00	110.00
Planning and Building	Construction Permit Zone Rental Charge	M2/day	0.00	2.20
Parks and City Greening	Temporary Occupation of Open Space	Per M2 /Per Week	4.20	4.30
Waste & Recycling	Residential Green Waste Collection Service	Per Annum	0.00	0.00
Waste & Recycling	Residential Waste Bin Upsize Charge: 240 litre waste bin (special circumstances)	Per Year	60.00	61.00
Waste & Recycling	Garbage Compactor fee (high)	Per Quarter	2,310.00	2,438.00
Waste & Recycling	Garbage Compactor fee (low)	Per Quarter	390.00	412.00
Waste & Recycling	Garbage Compactor fee (medium)	Per Quarter	1,450.00	1,530.00
Waste & Recycling	Replacement Compactor Access Card	Each	61.00	62.10
Waste & Recycling	Garbage Compactor fee (very high)	Per Quarter	3,150.00	3,324.00
Waste & Recycling	Late payment fee	Each	100.00	101.80
Climate Change & City Resilience	Developer Stormwater Management Fee	per hectare	34,250.00	34,250.00
City Safety Security Amenity	Market Permit: Markets that consist of more than 10 street trading stalls and less than 15	Per Annum	1,576.00	1,603.60
City Safety Security Amenity	Market Permit: Markets that consist of more than 15 street trading stalls, for each additional market stall over 15 sites (the fee for additional stalls that exceed 15 stalls)	Each Additional Site	78.50	79.90
City Safety Security Amenity	Market Permit: Markets that consist of up to 10 street trading stalls	Per Annum	1,050.50	1,068.90
City Safety Security Amenity	Market Permit: Stall for individual uses	Per Annum	205.00	208.60

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Street Activity: Flower Kiosk Collins Street south side between Market & William St, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Annum	11,633.00	11,836.60
City Safety Security Amenity	Street Activity: Flower Kiosk Melbourne Town Hall, Swanston St, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Annum	20,184.00	20,537.30
City Safety Security Amenity	Street Activity: Busking selling fee	Per Application	100.00	101.80
City Safety Security Amenity	Street Activity: Cylinder and Seasonal Street Trading	Per Annum	315.00	320.60
City Safety Security Amenity	Street Activity: Sunday Arts and Craft Market (Annual Fee) charged annually	Per Annum	7,086.00	7,210.10
City Safety Security Amenity	Street Activity: Spruiking Permit Fee (Annual Fee)	Per Annum	200.00	203.50
City Safety Security Amenity	Street Activity: Permanent Food Van Food & Refreshment Sites: west side St Kilda Rd, outside Victorian Arts Centre (\$1000 fee per month); Rotational Food Truck Sites (\$200 per month) charged monthly	Annual	12,000.00	12,210.00
City Safety Security Amenity	Street Activity: Street Entertainment Permit Fee 2 Months (Initial)	Per Annum/Per Permit	20.00	20.40
City Safety Security Amenity	Street Activity: Pedicabs (\$Fee per pedicab per month)	Per Month	300.00	305.30
City Safety Security Amenity	Street Activity: Busking application fee 12 months (Initial)	Per Annum	30.00	30.60
City Safety Security Amenity	Street Activity: Busking application fee 3 months (Initial)	Per Quarter	25.00	25.50
City Safety Security Amenity	Street Activity: Busking re-application fee	Per Application	30.00	30.60
City Safety Security Amenity	Street Activity: Premium Busking application fee 12 months (Initial)	Per Annum/Per Permit	70.00	71.30
City Safety Security Amenity	Street Activity: Premium Busking application fee 3 months (Initial)	Per Annum/Per Permit	50.00	50.90
City Safety Security Amenity	Street Activity: Application Fee of \$50 (No Permit Fee Applicable)	Per Application	0.00	50.90



# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Outdoor Café and Extended Outdoor Dining Fee: Central City (includes footpaths, promenades and laneways in all CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	70.90	72.20
City Safety Security Amenity	Outdoor Café and Extended Outdoor Dining Fee: Outside Central City (footpaths, promenades and laneway areas) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	16.30	16.60
City Safety Security Amenity	Outdoor Café and Extended Outdoor Dining Fee: Docklands (footpaths, promenades and laneway areas) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	16.30	16.60
City Safety Security Amenity	Extended Outdoor Dining Parklet Fee: Central City (includes all on-street dining in CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	139.00	278.00
City Safety Security Amenity	Extended Outdoor Dining Parklet Fee: Outside Central City (includes all on-street parklets) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	32.00	64.00
City Safety Security Amenity	Extended Outdoor Dining Parklet Fee: Docklands (includes all on-street parklets) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	32.00	64.00
City Safety Security Amenity	Parklet Application Fee and Renewal Fee (all on-street parklets including non-standard applications) (\$ per annum)	Per Annum/Per Permit	600.00	600.00
City Safety Security Amenity	Outdoor Café and Extended Outdoor Dining Application Fee and Renewal Fee (footpaths, promenades and laneways) (\$ per annum)	Per Annum/Per Permit	200.00	200.00
City Safety Security Amenity	Extended Outdoor Dining Fee - Non-standard Applications (dining spaces on median strips, nature strips or other non-parklet spaces) (\$per square meter/ annum)	Per square meter per Annum/Per Permit	208.00	208.00
City Safety Security Amenity	Street Permits: Pedestrian Area Access Permit	Per Annum	160.00	500.00
City Safety Security Amenity	Handbill Permits	Administration Fee Per Permit	39.00	40.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Tradesperson Permit	Per Week/Per Permit	56.00	58.00
City Safety Security Amenity	Carlton Voucher	Per Quarter	46.00	47.00
City Safety Security Amenity	Resident Parking (2nd Permit - Carlton)	Per Annum	132.00	137.00
City Safety Security Amenity	Resident Parking Permits	Per Annum/Per Permit	46.00	47.00
City Safety Security Amenity	Medical Parking Permits	Per Annum	275.00	282.00
City Safety Security Amenity	Medical Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	275.00	282.00
City Safety Security Amenity	Interim Medical Parking Permits	Per Registration	275.00	282.00
City Safety Security Amenity	Tradesperson Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	56.00	58.00
City Safety Security Amenity	Street Permits: Advertising Board Permits	Per Month	55.00	56.25
City Safety Security Amenity	Resident Parking Permits (2nd Permit - All Other Areas)	Per Annum	132.00	137.00
City Safety Security Amenity	Resident Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	46.00	47.00
City Safety Security Amenity	Resident Parking (2nd Permit - Carlton): Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	132.00	137.00
City Safety Security Amenity	Resident Parking Permits: (2nd Permit - All Other Areas): Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	132.00	137.00
City Safety Security Amenity	Interim Resident Parking Permits	Per Registration	46.00	47.00
City Safety Security Amenity	Interim Resident Parking (2nd Permit - Carlton)	Per Registration	132.00	137.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Interim Resident Parking Permits (2nd Permit - All Other Areas)	Per Registration	132.00	137.00
City Safety Security Amenity	Interim Street Permits: Pedestrian Area Access Permit	Per Registration	160.00	500.00
City Safety Security Amenity	Street Permits: Pedestrian Area Access Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	160.00	500.00
City Safety Security Amenity	Real Estate Agent Pointer Boards - Application Fee	Per Application	220.00	225.00
City Safety Security Amenity	Real Estate Agent Pointer Boards - Annual Permit Fee	Per Item	660.00	680.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee	Admin Fee & second & subsequent Bay	80.00	90.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee	Administration Fee and 1st Bay	160.00	180.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	80.00	90.00
City Safety Security Amenity	Street Permits: Reserved Parking Fee - Residents	Admin Fee & second & subsequent Bay	40.00	45.00
City Safety Security Amenity	Reserved Parking Permit: Cancellation / Amendment Fee	Per Item	160.00	180.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - 5 Business Days	Per Application	160.00	180.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - 4 Business Days	Per Application	240.00	270.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - 3 Business Days	Per Application	320.00	360.00
City Safety Security Amenity	Reserved Parking Permit: Cancellation / Amendment Fee - Residents	Per Item	80.00	90.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - < 5 Business Days - Residents	Per Application	80.00	90.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - < 4 Business Days - Residents	Per Application	120.00	135.00
City Safety Security Amenity	Reserved Parking Permit: Priority Processing Fee - < 3 Business Days - Residents	Per Application	160.00	180.00
City Safety Security Amenity	Ikon Park Parking Permits	Per Annum	250.00	275.00
City Safety Security Amenity	Vouchers Permits	Per Booklet	46.00	47.00
City Safety Security Amenity	Zoo Parking Permits	Per Annum	275.00	300.00
City Safety Security Amenity	Bin Permit Application Fee	Per Application	51.00	90.00
City Safety Security Amenity	Bin Permit Charge	Per Day	51.00	90.00
City Safety Security Amenity	Zoo Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	275.00	300.00
City Safety Security Amenity	Ikon Park Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	250.00	275.00
City Safety Security Amenity	Advertising Board Application Fee	Per Application	220.00	225.00
City Safety Security Amenity	Release of Impounded Items (Includes First Day only) - Minimum Charge	M2/day	50.00	50.00
City Safety Security Amenity	Release of Impounded Items (Additional Days after First Day)	M2/day	2.00	2.00
City Safety Security Amenity	Cat / Dog Transport Fee - Business Hours	Each	25.00	25.00
City Safety Security Amenity	Cat Trap Hire Seven Days	Per Week	25.00	25.00
City Safety Security Amenity	Foster Carer Registration	Per Annum	50.00	50.00
City Safety Security Amenity	Foster Care Registration – Dog	Per Unit	8.00	8.00
City Safety Security Amenity	Foster Care Registration – Cat	Per Unit	8.00	8.00
City Safety Security Amenity	Inspection of Dog and Cat Register	Per Inspection	0.00	0.00

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
City Safety Security Amenity	Per Day Rate for Animals Post Eight Day Statutory Period	Per Day	0.00	0.00
City Safety Security Amenity	Cat Trap Hire Seven Days (Pensioner, Health Care Card Holders, Government Organisations)	Per Week	0.00	0.00
City Safety Security Amenity	Application to Register Domestic Animal Business	Per Application	200.00	200.00
City Safety Security Amenity	Dog Registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog	Per Registration	300.00	320.00
City Safety Security Amenity	Late Fee for Registration Renewal After 11 April Annually	Per Registration	15.00	15.00
City Safety Security Amenity	Registration and Renewal - Domestic Animal Business	Per Registration	450.00	480.00
City Safety Security Amenity	Transfer of Registration - Domestic Animal Business	Per Application	120.00	125.00
City Safety Security Amenity	Cat Registration - Full Fee	Per Registration	114.00	120.00
City Safety Security Amenity	Dog Registration - Maximum Fee	Per Registration	186.00	195.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Small	Per Registration	890.00	905.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	450.00	460.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	395.00	400.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	360.00	365.00
Health and Wellbeing	Not for profit organisation / charity - 10% of normal fee	Per Application	0.00	0.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Small	Per Application	740.00	755.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Medium	Per Application	810.00	825.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Large	Per Application	920.00	935.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	400.00	410.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	365.00	370.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	315.00	320.00
Health and Wellbeing	Temporary Food Premises - Event Group Registration (1st Application)	Per Application	320.00	325.00
Health and Wellbeing	Food Act Property Enquiry - Food Act Registration	Per Application	280.00	285.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Vending Machine Registration	Per Application	380.00	390.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Large	Per Registration	1,640.00	1,670.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Medium	Per Registration	1,200.00	1,220.00
Health and Wellbeing	Each Additional Class 2 - Temporary Food Premises	Per Application	125.00	130.00
Health and Wellbeing	Each Additional Class 3 - Temporary Food Premises	Per Application	105.00	110.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 3	Per Application	660.00	670.00
Health and Wellbeing	New registration Aquatic Facility Category 1	Per Application	280.00	280.00
Health and Wellbeing	Transfer Aquatic Facility Category 1	Per Application	140.00	140.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Small	Per Registration	970.00	990.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	145.00	150.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	145.00	300.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	210.00	215.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	145.00	150.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Premises - Event Group Registrations for Each Additional Business	Per Registration	60.00	60.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1850) - Apr to Jun	Per Bed	8.00	8.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1850) - Jan to Mar	Per Bed	11.00	11.00
Health and Wellbeing	Water Carrier Permit / Transfer	Per Application	140.00	140.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Large	Per Registration	1,750.00	1,780.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Medium	Per Registration	1,260.00	1,285.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1850) - Jul to Dec	Per Bed	6.00	6.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal: Health Act Renewal / Prescribed Accommodation: Every bed over 15 (maximum fee \$1850)	Per Bed	11.00	11.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 2 (Annual Registration)	Per Application	155.00	160.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 3 (Annual Registration)	Per Application	130.00	135.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises - Class 2 Premises	Per Registration	730.00	740.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises - Class 3 Premises	Per Registration	640.00	650.00
Health and Wellbeing	Food Act New Premises Registration - Priority Service (5 working day turnaround)	Per Registration	310.00	315.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	215.00	220.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	215.00	220.00



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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	190.00	195.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	190.00	195.00
Health and Wellbeing	Food Act Premises Alterations Fee - Priority Service (5 working day turnaround)	Per Application	310.00	315.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 1 and 2 Premises - Medium	Per Application	405.00	800.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 1 and 2 Premises - Large	Per Application	450.00	920.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 1 and 2 Premises - Small	Per Application	360.00	730.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Mobile Food Premises / Vehicle	Per Application	190.00	390.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Large	Per Application	400.00	815.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Medium	Per Application	365.00	740.00
Health and Wellbeing	Food Act Registration Change of Ownership - Class 3 Premises - Small	Per Application	315.00	640.00
Health and Wellbeing	Food Act Registration - Class 2 Temporary Food Premises (Quarter Registration)	Per Registration	250.00	255.00
Health and Wellbeing	Food Act Registration / Renewal - Class 1 and 2 Premises - Large	Per Registration	900.00	920.00
Health and Wellbeing	Food Act Registration / Renewal - Class 1 and 2 Premises - Medium	Per Registration	790.00	800.00
Health and Wellbeing	Food Act Registration / Renewal - Class 1 and 2 Premises - Small	Per Registration	720.00	730.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Temporary Food Premises (Annual Registration)	Per Registration	310.00	315.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Mobile Food Premises / Vehicle	Per Application	430.00	440.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Vending Machine Registration	Per Application	430.00	440.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Stall (Quarter Registration)	Per Registration	180.00	185.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Stall (Week Registration)	Per Registration	140.00	145.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Food Premises (Annual Registration)	Per Registration	260.00	265.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Mobile Food Premises / Vehicle	Per Application	380.00	390.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	290.00	300.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Large	Per Registration	800.00	815.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Medium	Per Registration	730.00	740.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Small	Per Registration	630.00	640.00
Health and Wellbeing	Food Act Registration / Change of Ownership - Class 2 Mobile Food Premises / Vehicle	Per Application	215.00	440.00
Health and Wellbeing	Food Act Registration / Transfer Change of Ownership - Class 2 Vending Machine Registration	Per Application	215.00	440.00
Health and Wellbeing	Food Act Registration / Transfer Change of Ownership - Class 3 Vending Machine Registration	Per Application	190.00	390.00
Health and Wellbeing	New Registration Prescribed Accommodation 4-10 beds - Jan to Mar	Per Registration	380.00	385.00
Health and Wellbeing	Permits: Septic Tank and Grey Water Permit	Per Application	280.00	280.00
Health and Wellbeing	Permits: Water Carrier	Per Application	280.00	280.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	290.00	295.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	290.00	295.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Low & High Risk	Per Application	155.00	160.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Prescribed Accommodation	Per Application	185.00	190.00
Health and Wellbeing	Public Health & Wellbeing Act Premises Registration / Temporary Premises / Event Group Registrations	Per Registration	300.00	300.00
Health and Wellbeing	Public Health & Wellbeing Act Hairdresser and / or Temporary Make-up Registration "one off" fee "on-going" (No Renewals)	Per Registration	290.00	295.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment: Hairdresser, Skin Penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	260.00	265.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation	Per Application	300.00	305.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,850.00	1,900.00
Health and Wellbeing	Food Act Property Enquiry - Priority Service (5 working day turnaround)	Per Application	560.00	570.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 2	Per Application	750.00	760.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 3	Per Application	660.00	670.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Apr to Jun	Per Registration	340.00	345.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jan to Mar	Per Registration	430.00	435.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jul to Dec	Per Registration	215.00	220.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Apr to Jun	Per Registration	340.00	345.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jan to Mar	Per Registration	430.00	435.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jul to Dec	Per Registration	215.00	220.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Apr to Jun	Per Registration	290.00	295.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Jul to Dec	Per Registration	190.00	195.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer - Low & High Risk	Per Application	145.00	150.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 11-15 beds	Per Application	215.00	220.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 15-over beds	Per Application	215.00	220.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 4-10 beds	Per Registration	190.00	195.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 11-15 beds	Per Registration	430.00	435.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 15-over beds	Per Registration	430.00	435.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 2	Per Application	440.00	450.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 3	Per Application	390.00	400.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 2	Per Application	750.00	760.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 4-10 beds	Per Registration	380.00	385.00
Health and Wellbeing	Food Act / Public Health & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required	Per Hour	165.00	165.00
Health and Wellbeing	Food Act Registration - Class 2 Temporary Food Premises (Week Registration)	Per Registration	155.00	160.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Hairdressing and / or Temporary Make-up Registration ongoing (No Renewals)	Per Application	290.00	295.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Low & High Risk - Priority Service (5 working day turnaround)	Per Application	310.00	315.00
Health and Wellbeing	Public Health & Wellbeing Act, Property Enquiry - Prescribed Accommodation - Priority Service (5 working day turnaround)	Per Application	370.00	375.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment / Priority Service - Personal Care & Body Art - Low & High Risk Premises (5 working day turnaround)	Per Application	540.00	550.00
Health and Wellbeing	Pro-rata refunds to be given in situations when a business is forced to close	Per Application	0.00	0.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation / Priority Service (5 working day turnaround)	Per Application	620.00	630.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 1 and 2 Premises - Small	Per Application	540.00	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 1 and 2 Premises - Medium	Per Application	592.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 1 and 2 Premises - Large	Per Application	675.00	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Small	Per Application	472.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Medium	Per Application	547.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Large	Per Application	600.00	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Domestic Food Premises	Per Application	330.00	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Domestic Food Premises	Per Application	292.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Temporary Food Premises (Annual Registration)	Per Application	232.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Mobile Food Premises / Vehicle	Per Application	322.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Vending Machine	Per Application	322.50	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Temporary Food Premises	Per Application	195.00	0.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Mobile Food Premises / Vehicle	Per Application	285.00	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Vending Machine Registration	Per Application	285.00	0.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	217.50	0.00
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Prescribed Accommodation 4-10 beds	Per Application	285.00	0.00
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Prescribed Accommodation 11-15 beds	Per Application	322.50	0.00
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration/Renewal Prescribed Accommodation/15-over beds	Per Application	322.50	0.00
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Prescribed Accommodation every bed over 15 (maximum fee \$1850)	Per Application	8.25	0.00
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Personal Care & Body Art - High and Low Risk Premises	Per Application	217.50	0.00
Recreation and Waterways	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	148.50	151.00
Recreation and Waterways	Royal Park Golf Course (golf practice)	Each	7.30	7.50
Recreation and Waterways	Program Attendance Fee	Each	5.40	5.60
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	222.20	226.00
Recreation and Waterways	Royal Park Golf Course: (Child 18 holes)	Each	16.70	17.50
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Joining Fee	Each	47.00	48.80
Recreation and Waterways	All Aquatic Facilities: Administration fee to process debit rejection	Each	20.00	20.00
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Casual per hour	Per Hour	18.30	19.00
Recreation and Waterways	Active Melbourne Restricted Concession / Prime - 12 month membership	Per Pass	761.80	793.00

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	The Hub @ Docklands - The Long Room - Community Rate	Per Hour	4.00	4.20
Recreation and Waterways	The Hub @ Docklands - The Cinema Room - Community Rate	Per Hour	7.60	7.90
Recreation and Waterways	The Hub @ Docklands - The Atrium per hour - Community Rate	Per Hour	10.70	11.10
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - 10 visit Pass	Per Pass	669.60	696.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member 10 visit Pass	Per Pass	791.10	822.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - 10 visit Pass	Per Pass	878.40	908.10
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member rate	Per Session	67.00	69.70
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session	Per Session	74.40	77.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member rate	Per Session	87.90	91.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session	Per Session	97.60	101.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - Member 10 visit Pass	Per Player. Per Session	442.80	459.00
Recreation and Waterways	Walmsley House Community Hire	Per Hour	8.30	8.50
Recreation and Waterways	Sporting Pavilion Community Hire (Minimum 3 hours)	Per Hour	11.40	11.50
Recreation and Waterways	The Hub @ Docklands The Parkview Room Commercial	Per Hour	19.60	20.40
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,919.00	1,952.50
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Full Share	954.50	971.30
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	7,044.80	7,168.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Full Share	3,519.90	3,581.50



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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,747.30	1,778.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Stadium - Casual Entry	Per Half Day	3.60	3.80
Recreation and Waterways	Sports: Football Ground Hire (Season - Half Share)	Season - Full Share	873.70	889.00
Recreation and Waterways	Riverslide Skate Park: Birthday Parties	Each	20.00	21.00
Recreation and Waterways	Riverslide Skate Park: Locker use	Each	1.90	2.00
Recreation and Waterways	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each	705.00	733.20
Recreation and Waterways	Riverslide Skate Park: Private Skate Lessons	Each	54.00	56.00
Recreation and Waterways	Royal Park Golf Course (5 day annual ticket)	Each	641.90	668.00
Recreation and Waterways	Royal Park Golf Course (7 day annual ticket)	Each	874.70	910.00
Recreation and Waterways	Royal Park Golf Course (Concession/Student 9 holes)	Each	12.70	13.50
Recreation and Waterways	Riverslide Skate Park: School Groups (per head)	Each	19.90	20.70
Recreation and Waterways	Riverslide Skate Park: School Holiday Programs (per head, min 30)	Each	10.70	11.10
Recreation and Waterways	Riverslide Skate Park: Skate Board Hire	Each	6.00	6.20
Recreation and Waterways	All Aquatic Facilities Grey Medallion (per session)	Each	12.30	12.80
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes-Member	Each	74.10	76.30
Recreation and Waterways	Riverslide Skate Park: Skate Club - Go Girls Program	Each	10.10	10.50
Recreation and Waterways	All Aquatic Facilities: Life Guard Hire Per Hour - Corporate rate	Per Hour	88.80	92.30
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Commercial Rate	Per Hour	26.50	27.50
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Community Rate	Per Hour	5.40	5.60

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Student Swim Season Pass - 7 months (Outdoor pools)	Per Day	274.40	285.40
Recreation and Waterways	Royal Park Golf Course (Adult 9 holes)	Each	18.70	21.50
Recreation and Waterways	All Aquatic Facilities: Active Melbourne fortnightly debit membership	Per Fortnight	53.70	56.00
Recreation and Waterways	CB/KCRC: Aquatic Education: AquaSafe School Holiday Program	Each	14.20	14.80
Recreation and Waterways	Carlton Baths: Stadium/Courts: Badminton Court Hire	Each	27.90	29.00
Recreation and Waterways	Royal Park Golf Course (Child 9 holes)	Each	12.70	13.00
Recreation and Waterways	Royal Park Golf Course (Junior annual ticket)	Each	575.70	599.00
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	444.40	452.00
Recreation and Waterways	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	202.00	205.50
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower	Per Day	15.30	16.80
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gymnasium - Concession	Per Day	15.30	15.90
Recreation and Waterways	Community Recreation Facilities: Aquatic Concession membership?	Per Day	19.20	20.00
Recreation and Waterways	Community Recreation Facilities/ NMCC: Personal Training 30 Minutes	Per Day	54.70	56.90
Recreation and Waterways	Royal Park Golf Course (Pensioner 18 holes)	Each	16.70	17.50
Recreation and Waterways	Royal Park Golf Course (Senior 18 holes)	Each	19.20	20.00
Recreation and Waterways	Royal Park Golf Course (Concession/Student 18 holes)	Each	16.70	17.50
Recreation and Waterways	Community Recreation Facilities: Group Instructor hire (per hour)	Per Annum	105.70	109.90
Recreation and Waterways	Community Recreation Facilities: Group Exercise .Gymnasium Student	Per Annum	17.60	18.30
Recreation and Waterways	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	217.20	221.00

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Annual Family	Annual	469.30	0.00
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum)	Per Annum	82.00	85.20
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum) - Concession full plot / half plot	Per Annum	48.20	50.10
Recreation and Waterways	Active Melbourne City Sports - Volleyball Competition / Urban Competition - team registration (minimum 6pp/team) per week cost	Per Annum	55.60	0.00
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass	Per Annum	381.90	397.10
Recreation and Waterways	Community Recreation Facilities: Restricted Membership: Club Prime/Youth/Concession fortnightly DD membership	Per Fortnight	23.60	24.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session	Per Annum	114.30	118.90
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minute Session - Member 10 visit Pass	Per Annum	666.90	693.55
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight	148.60	155.50
Recreation and Waterways	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	429.30	437.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Per Day)	Per Day	424.20	431.50
Recreation and Waterways	Sports: Weekday Football Ground Hire (Per Day)	Per Day	151.50	154.00
Recreation and Waterways	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	68.70	70.00
Recreation and Waterways	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	174.80	178.00
Recreation and Waterways	Sports: Weekend Football Ground Hire (Per Day)	Per Day	300.00	305.00
Recreation and Waterways	Sports: Weekend Other Ground Hire (Per Day)	Per Day	242.40	246.50
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower	Per Day	3.80	4.10
Recreation and Waterways	Community Recreation Facilities: Student Swim/Shower	Per Day	5.10	5.60

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - 10 visit Pass	Per Day	492.30	512.10
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - Member 10 visit Pass	Per Day	666.90	693.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - 10 visit Pass	Per Day	741.60	771.30
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member 10 visit Pass	Per Day	927.00	963.90
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - 10 visit Pass	Per Day	1,029.60	1,071.00
Recreation and Waterways	Community Recreation Facilities/ NMCC: Personal Training 30 Minutes - Member	Per Day	49.20	51.20
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes - Non Member	Per Day	82.40	85.70
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member	Per Day	103.00	107.10
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session (each additional participant)	Per Day	47.80	49.70
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: (each additional participant)	Per Day	29.80	31.00
Recreation and Waterways	All Aquatic Facilities: Membership Admin / Joining Fee - Active Melbourne/Club/Student/Youth/Prime/Concession/Aquatic	Each	75.00	78.00
Recreation and Waterways	Carlton Baths: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	14.20	14.80
Recreation and Waterways	Community Hubs Refundable Room Security Deposit	Each	309.90	300.00
Recreation and Waterways	Community Recreation Facilities: Group Exercise /Gymnasium: Adult	Per Hour	20.10	20.90
Recreation and Waterways	Community Recreation Facilities: Student Swim/shower 20 Visit Pass	Per Hour	96.90	106.40
Recreation and Waterways	Community Recreation Facilities + NMCC: Ed Gym - Casual	Per Hour	16.00	16.60
Recreation and Waterways	Kensington Community Recreation Centre: Miscellaneous : tennis joining fee concession	Each	35.50	36.90

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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	12.90	13.40
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class	Each	10.50	10.90
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club	Each	6.80	7.10
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	157.30	163.60
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	41.40	43.10
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	10.70	11.10
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	39.90	41.50
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	64.60	67.20
Recreation and Waterways	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each	20.00	21.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - Up to 75 visits per year	Each	5.50	5.70
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each	5.30	5.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each	5.10	5.30
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each	4.90	5.10
Recreation and Waterways	All Aquatic Facilities: Fitness camp - member (per session)	Per Hour	15.60	16.20
Recreation and Waterways	All Aquatic Facilities: Fitness camp (per session)	Per Hour	17.30	18.00
Recreation and Waterways	Concession/Child Swim Season Pass - 7 months (Outdoor pools)	Per Hour	205.80	214.00

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each	4.70	4.90
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each	4.50	4.70
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each	4.30	4.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 2001 + visits per year	Each	4.10	4.30
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics (2 hours)	Each	11.40	11.90
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden 1/2 Plot Hire (Per Annum)- concession	Each	28.20	29.30
Recreation and Waterways	Community Recreation Facilities: Aquaplaygroup session	Each	6.40	6.60
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)	Each	6.40	6.60
Recreation and Waterways	All Aquatic Facilities + NMCC:: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session)	Each	7.50	7.80
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - one-off specialised session (based on 50 students)	Each	4.80	5.00
Recreation and Waterways	Community Recreation Facilities: Club Family membership	Each	32.00	33.30
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak membership	Each	26.00	27.10
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak Concession membership	Each	26.00	27.10
Recreation and Waterways	Community Recreation Facilities: Group Fitness membership	Each	26.70	27.80
Recreation and Waterways	Community Recreation Facilities: Prime 1 Class	Each	15.60	16.20
Recreation and Waterways	Community Recreation Facilities: Playgym (NMCC/CB/KCRC)	Each	7.00	7.30
Recreation and Waterways	Community Recreation Facilities: Playgym 10 x visit pass	Each	63.00	65.70

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Royal Park Golf Course (Pensioner 9 holes)	Each	13.00	13.50
Recreation and Waterways	Royal Park Golf Course (Senior 9 holes)	Each	14.50	15.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 mins One on Two x 10	Each	1,029.60	1,071.00
Recreation and Waterways	All Aquatic Facilities: Water Safety Education session (wet/dry): 2 hours	Each	29.20	30.40
Recreation and Waterways	All Aquatic Facilities: Memberships: Access Control - Barcoded Card Replacement	Each	5.00	5.00
Recreation and Waterways	Royal Park Golf Course (Adult 18 holes)	Each	27.00	28.50
Recreation and Waterways	Community Recreation Facilities: forfeit fee (less than 24 hours notice)	Each	140.00	145.60
Recreation and Waterways	Community Recreation Facilities: Strong Start	Each	100.00	104.00
Recreation and Waterways	Community Recreation Facilities: Parents & Bubs Program	Each	9.90	10.30
Recreation and Waterways	Community Recreation Facilities: Results Based Training	Each	20.10	21.00
Recreation and Waterways	Community Recreation Facilities: 5 Day Trial	Each	20.20	21.00
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Direct Debit Membership (fortnight)	Per Fortnight	16.40	17.00
Recreation and Waterways	Kensington Community Recreation Centre: Tennis-Direct Debit Concession Membership (fortnight)	Per Fortnight	13.60	14.10
Recreation and Waterways	Community Recreation All Aquatic Facilities: Lifeguard (per hour) Community	Per Fortnight	42.40	44.10
Recreation and Waterways	All Aquatic Facilities: Pool Lane Hire per hour (plus group entry fee)	Per Fortnight	53.00	55.00
Recreation and Waterways	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)	Per Fortnight	55.70	58.00
Recreation and Waterways	All Aquatic Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette/Member lounge/Changerooms - Corporate rate	Per Fortnight	55.70	58.00
Recreation and Waterways	Community Recreation Facilities: Pool Inflatable hire/per 2 hours	Per Fortnight	140.80	146.40
Recreation and Waterways	Community Recreation Facilities: Club 12 Month Membership Full	Per Fortnight	977.60	1,016.60



# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Aquatic Fortnightly DD Membership	Per Fortnight	21.30	22.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD	Per Fortnight	37.60	39.10
Recreation and Waterways	Community Recreation Facilities: Club Prime/Youth/Concession 12 month membership	Per Fortnight	613.60	639.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session - Member	Per Fortnight	49.20	51.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session	Per Fortnight	54.70	56.90
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session - Member	Per Fortnight	74.10	77.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session	Per Fortnight	82.40	85.70
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member	Per Fortnight	103.00	107.10
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session	Per Fortnight	114.40	119.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member 10 visit Pass	Per Fortnight	926.30	963.35
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	209.50	217.90
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 251 - 500 visits per year	Per Fortnight	8.60	8.90
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 501 - 1000 visits per year	Per Fortnight	8.30	8.60
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1001 - 1500 visits per year	Per Fortnight	7.80	8.10
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1501 - 2000 visits per year	Per Fortnight	7.50	7.80
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 2001 + visits per year	Per Fortnight	7.10	7.40
Recreation and Waterways	All Aquatic Facilities: Corporate Health Service Guest Visit	Per Fortnight	5.40	5.60
Recreation and Waterways	Sports: Training - All sports. (Per player. Per Session)	Per Fortnight	1.50	1.55
Recreation and Waterways	Sports: Weekday Baseball Ground Hire (Per Day)	Per Fortnight	81.90	83.50

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Fortnight	71.80	73.00
Recreation and Waterways	All Aquatic Facilities: Locker Hire	Per Half Day	3.20	3.30
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): External Courts: Soccer Grassed Field / Synthetic Turf Surfaces & Full Court Stadium	Per Hour	45.70	47.50
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Per Hour	27.00	28.10
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Per Hour	41.20	42.80
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Per Hour	32.90	34.20
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Per Hour	37.80	39.30
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower	Per Hour	6.20	6.80
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower 20 visit pass	Per Hour	117.80	129.20
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass	Per Hour	290.70	302.10
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower 20 visit pass	Per Hour	290.70	319.20
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass	Per Hour	330.60	347.70
Recreation and Waterways	Community Recreation Facilities; Personal Training 60 Minute Session - 10 visit Pass	Per Hour	666.90	693.00
Recreation and Waterways	Adult Swim Season Pass - 7 months (Outdoor pools)	Per Hour	343.00	356.70
Recreation and Waterways	Family Swim Season Pass - 7 months (Outdoor pools)	Per Hour	854.30	888.20
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: Member (each additional participant)	Per Hour	27.20	28.30
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: (each additional participant)	Per Hour	29.80	31.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Weekday Other Ground Hire (Per Day)	Per Pass	116.20	118.00
Recreation and Waterways	Sports: Weekend Softball Ground Hire (Per Day)	Per Pass	100.00	102.00
Recreation and Waterways	Sports: Second hand wicket @ 50 % - casual & seasonal - discounted	Per Day	35.90	36.50
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session - Member (each additional participant)	Per Hour	43.50	45.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session - Member (each additional participant)	Per Hour	43.50	45.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session (each additional participant)	Per Hour	47.80	49.70
Recreation and Waterways	Community Recreation Facilities: Sports bib hire (set)	Per Hour	10.70	11.10
Recreation and Waterways	Community Recreation Facilities: Sports ball hire	Per Hour	5.40	5.60
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 151 - 250 visits per year	Per Hour	9.00	9.20
Recreation and Waterways	All Aquatic Facilities/ All Facilities: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Per Hour Minimum 4 Hour Call Out	57.30	59.60
Recreation and Waterways	All Aquatic Facilities + NMCC: Heart Moves/Allied Health Active Hearts Allied Health casual class entry	Per Month	9.00	9.30
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: Member (each additional participant)	Per Month	27.20	28.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 30 min PT	Per Month	126.10	131.10
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 30 min PT	Per Month	288.10	299.60
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day)	Per Pass	334.10	347.50
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour)	Per Pass	33.50	34.80

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Stadium sports team game fee	Per Pass	70.00	72.80
Recreation and Waterways	Carlton Baths: Stadium Sports team registration fee	Per Pass	166.30	173.00
Recreation and Waterways	Community Recreation Facilities: Club Student Membership 12 Month	Per Pass	780.00	811.20
Recreation and Waterways	All Aquatic Facilities: Birthday party deposit	Per Pass	108.50	112.80
Recreation and Waterways	Riverslide Skate Park: Skate Club - Semester (9 Session)	Per Pass	140.30	0.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member	Per Pass	63.20	65.70
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session	Per Pass	70.20	73.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - 10 visit Pass	Per Pass	631.80	657.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Per Pass	568.80	591.30
Recreation and Waterways	Riverslide Skate Park: School Groups (per head - min 20)	Per Pass	14.70	15.30
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Peak per hour	Per Pass	29.30	30.50
Recreation and Waterways	Docklands Hub: Facility Hire: The Long Room per hour Commercial rate	Per Pass	19.60	20.40
Recreation and Waterways	All Aquatic Facilities: Active Melbourne membership - 12 Months	Per Pass	1,396.20	1,456.00
Recreation and Waterways	All Aquatic Facilities: Active Melbourne 3 month membership -Insurance/rehab	Per Pass	421.10	438.00
Recreation and Waterways	Active Melbourne Restricted Concession/Prime - 3 month membership	Per Pass	221.60	0.00
Recreation and Waterways	Active Melbourne Restricted Concession/Prime Fortnightly Debit membership	Per Pass	29.30	30.50
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 45 min PT	Per Pass	253.50	264.00
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 45 min PT	Per Pass	352.50	366.60

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 60 min PT	Per Pass	170.70	177.50
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 60 min PT	Per Pass	297.00	308.90
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 60 min PT	Per Pass	415.60	432.20
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Day	25.30	26.30
Recreation and Waterways	All Aquatic Facilities: Suspension Fees	Per Day	0.71	0.71
Recreation and Waterways	NMCC: Club membership - Fortnightly DD	Per Fortnight	19.40	20.20
Recreation and Waterways	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Pass	49.50	50.50
Recreation and Waterways	All Aquatic Facilities: RFID Wristband	Per Pass	5.00	5.00
Recreation and Waterways	NMCC: Personal Training: One on One: 2x30 Minute Session-Member Incl FN Mship: Fortnightly DD	Per Fortnight	107.80	112.00
Recreation and Waterways	NMCC: Personal Training: One on One: 4x30 Minute Session-Member Incl FN Mship: Fortnightly DD	Per Fortnight	191.30	199.00
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics: Giant Inflatable Pass	Per Hour	7.60	7.90
Recreation and Waterways	The Hub @ Docklands The Parkview Room Community	Per Hour	4.00	4.20
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Hour	5.10	5.30
Recreation and Waterways	Kensington Town Hall: Supper Room - Commercial Rate	Per Hour	72.00	75.00
Recreation and Waterways	Kensington Town Hall: Supper Room - Community Rate	Per Hour	14.70	15.30
Recreation and Waterways	Kensington Town Hall: Main Hall - Commercial Rate	Per Hour	121.80	126.70
Recreation and Waterways	Kensington Town Hall: Main Hall - Community Rate	Per Hour	24.40	25.40
Recreation and Waterways	Kensington Community Recreation Centre: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Per Hour	129.10	0.00
Recreation and Waterways	Private Office Space	Per Month	434.90	452.30

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Month	303.00	315.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member 10 visit Pass	Per Pass	603.00	627.30
Recreation and Waterways	All Aquatic Facilities: Body Composition Scanner	Per Use	35.40	36.80
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,469.60	1,495.50
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Half Share)	Season - Full Share	732.30	745.20
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	671.70	683.50
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Full Share	333.30	339.20
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	732.30	745.20
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)	Season - Full Share	368.70	375.20
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,469.60	1,495.50
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Full Share	732.30	745.20
Recreation and Waterways	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,747.30	1,778.00
Recreation and Waterways	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Full Share	878.70	894.00
Recreation and Waterways	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	671.70	683.50
Recreation and Waterways	Sports: Softball Ground Hire (Season - Half Share)	Season - Full Share	333.30	339.20
Recreation and Waterways	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	873.70	889.00
Recreation and Waterways	Sports: Touch Ground Hire (Season - Half Share)	Season - Full Share	439.40	447.00
Recreation and Waterways	Community Recreation Facilities: Club Family/Concession fortnightly DD membership	Per Session	25.70	26.70
Recreation and Waterways	Community Recreation facilities: Personal Training 30 Minute Session - Member 10 visit Pass	Per Session	442.80	459.00

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Personal Training 30 Minute Session - 10 visit Pass	Per Session	492.30	512.10
Recreation and Waterways	All Aquatic Facilities: Aquatic Education (30 minute lesson)	Per Session	17.70	18.40
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower - 20 visit Pass	Per Session	72.20	77.90
Recreation and Waterways	NMRC/KCRC: Basketball team registration fee	Per Session	122.70	127.60
Recreation and Waterways	All Aquatic Facilities: Health and Wellbeing seminar - 30 minutes	Per Session	162.80	169.30
Recreation and Waterways	Community Recreation Facilities: Community Small Group Training	Per Session	59.70	62.00
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day)	Per Session	200.40	208.40
Recreation and Waterways	Community Recreation Facilities: Club Student Membership Fortnightly D/D	Per Session	30.00	31.20
Recreation and Waterways	All Aquatic Facilities + NMCC: Tennis 1 hour court hire for Leisure Members	Per Session	13.80	14.30
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Per Session	568.80	591.30
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member	Per Session	63.20	65.70
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session	Per Session	70.20	73.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Per Session	631.80	657.00
Recreation and Waterways	Riverslide Skate Park: Skate Club - Single Session	Per Session	20.20	21.00
Recreation and Waterways	Riverslide Skate Park: Skate Club - 5 Session Card	Per Session	95.30	100.00
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Off Peak per hour	Per Session	20.20	21.00
Recreation and Waterways	Flagstaff/Docklands Facility Hire: Soccer goals per hour	Per Session	15.30	15.90



# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Active Melbourne Restricted Youth 12 month membership	Per Session	652.60	678.60
Recreation and Waterways	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Session	100.00	102.00
Recreation and Waterways	Sports: Weekday Softball Ground Hire (Per Day)	Per Session	49.50	50.50
Recreation and Waterways	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Session	100.00	102.00
Recreation and Waterways	Sports: Weekend Touch Ground Hire (Per Day)	Per Session	138.40	140.00
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Community	Per Hour	2.20	2.30
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Commercial	Per Day	60.00	62.40
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Community	Per Day	12.00	12.50
Recreation and Waterways	Community Recreation Facilities: Club 3 month Membership:Insurance/Rehab	Per Use	317.40	330.00
Recreation and Waterways	Docklands Hub: Facility Hire: The Cinema Room per hour Commercial rate	Per Visit	38.10	39.60
Recreation and Waterways	Docklands Hub: Facility Hire: The Atrium per hour Commercial rate	Per Visit	54.00	56.20
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 45 minute lesson	Per Visit	22.10	23.00
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 60 minute lesson	Per Visit	23.90	24.90
Recreation and Waterways	Active Melbourne Student 12 month membership	Per Visit	985.40	1,024.40
Recreation and Waterways	Active Melbourne Student Fortnightly Debit membership	Per Visit	37.90	39.40
Recreation and Waterways	Active Melbourne Restricted Youth fortnightly Debit membership	Per Visit	25.10	26.10
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class - Member Rate	Per Visit	19.30	20.10
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class	Per Visit	21.50	22.30
Recreation and Waterways	All Aquatic Facilities: Active Melbourne Aquatic Membership - Insurance/rehab - 3 month membership (SSS/locker)	Per Visit	293.30	305.00

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	All Aquatic Facilities + NMCC: Spectator Entry - Pool and Stadium	Per Visit	3.60	3.70
Recreation and Waterways	All Aquatic Facilities + NMCC NMRC: Junior Sport - casual entry	Per Visit	6.40	6.70
Recreation and Waterways	Community Recreation Facilities: forfeit fee (more than 24 hours notice)	Per Visit	70.00	72.80
Recreation and Waterways	Community Recreation Facilities: Prime/Concession/Youth 3 month Membership	Per Visit	214.10	222.60
Recreation and Waterways	Community Facilities: Corporate Guest Visit: Up to 75 visits per year	Per Visit	9.80	10.10
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 76 - 150 visits per year	Per Visit	9.50	9.80
Recreation and Waterways	Active Melbourne Workforce Wellness Membership	Per Fortnight	37.60	39.40
Recreation and Waterways	City Baths/NMRC: Personal Training Licence Fee	Per Month	1,192.00	1,192.00
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room- Commercial	Per Week	240.00	249.50
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Community	Per Week	48.00	49.90
Recreation and Waterways	Yarra's Edge: Community Space: Foyer-Commercial	Per Hour	23.75	24.70
Recreation and Waterways	Yarra's Edge: Community Space: Foyer-Community	Per Hour	4.70	4.90
Recreation and Waterways	Yarra's Edge: Community Space: The Meeting Room-Commercial	Per Hour	16.40	17.10
Recreation and Waterways	Yarra's Edge: Community Space: The Meeting Room-Community	Per Hour	3.25	3.35
Recreation and Waterways	Yarra's Edge: Community Space: Whole Venue-Commercial	Per Hour	40.00	41.60
Recreation and Waterways	Yarra's Edge: Community Space: Whole Venue-Community	Per Hour	8.00	8.30
Recreation and Waterways	Single admission \$0 promotional passes to gym, group fitness and swimming	Per Visit	0.00	0.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	5 Weeks for \$50 membership promotion	Each	50.00	50.00
Recreation and Waterways	3 Weeks for \$30 membership promotion	Each	30.00	30.00
Recreation and Waterways	2 Weeks for \$20 membership promotion	Each	20.00	20.00
Recreation and Waterways	30 Days for \$30 membership promotion	Each	30.00	30.00
Recreation and Waterways	6 Group Fitness Classes for \$99 promotion	Each	99.00	99.00
Recreation and Waterways	Group Programming Concession/Pension/Child	Per Session	5.40	5.60
Recreation and Waterways	Group Programming Adult	Per Session	8.10	8.40
Recreation and Waterways	Group Casual Gym/Group Fitness Entry Fee	Per Visit	10.00	10.40
Recreation and Waterways	Waterways casual berthing 12.1-15 metres low season book two nights, get one free promotion	Each	55.00	55.00
Recreation and Waterways	Waterways casual berthing 15.1-20 metres low season book two nights, get one free promotion	Each	75.00	75.00
Recreation and Waterways	Waterways casual berthing 20.1-25 metres low season book two nights, get one free promotion	Each	85.00	85.00
Recreation and Waterways	Group Casual Swim Entry Fee	Per Visit	3.10	3.20
Recreation and Waterways	Kensington Town Hall: Training Room - Commercial Rate	Per Hour	55.90	58.10
Recreation and Waterways	Kensington Town Hall: Training Room - Community Rate	Per Hour	11.45	11.90
Recreation and Waterways	Kensington Town Hall: Conference Room - Commercial Rate	Per Hour	55.90	58.10
Recreation and Waterways	Kensington Town Hall: Conference Room - Community Rate	Per Hour	11.45	11.90
Recreation and Waterways	Kensington Town Hall: Business HUB - Commercial Rate	Per Hour	55.90	58.10

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Kensington Town Hall: Business HUB - Community Rate	Per Hour	11.45	11.90
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Half Day Community Rate	Per Half Day	0.00	0.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Half Day Commercial Rate	Per Half Day	0.00	0.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Community Rate	Per Day	0.00	0.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Commercial Rate	Per Day	0.00	0.00
Recreation and Waterways	Hub@Docklands: Private Office Space/Consultation Room- Commercial	Per Hour	11.00	11.40
Recreation and Waterways	NMCC - MultiPurpose Room	Per Hour	26.97	28.00
Recreation and Waterways	NMCC - Games Room	Per Hour	26.97	28.00
Recreation and Waterways	NMCC - Casual Gym Entry	Per Visit	12.83	13.30
Recreation and Waterways	NMCC - Casual Gym Entry - Concession	Per Visit	10.40	10.80
Recreation and Waterways	NMCC - Facility Hire - After Hours Hire Fee (Per Hour after Centre Closure)	Per Hour	0.00	115.00
Recreation and Waterways	Community Recreation Facilities: Club Off Peak Concession fortnightly DD membership	Per Fortnight	0.00	35.00
Recreation and Waterways	Community Recreation Facilities: Club Concession fortnightly DD membership	Per Fortnight	0.00	35.00
Recreation and Waterways	Kensington Town Hall: Conference/Training Room/Business HUB - Concession Rate	Per Hour	0.00	29.00
Recreation and Waterways	Kensington Town Hall: Main Hall - Concession Rate	Per Hour	0.00	63.30
Recreation and Waterways	Kensington Town Hall: Supper Room - Concession Rate	Per Hour	0.00	37.50
Recreation and Waterways	CBCC - Community Event Entry	Each	0.00	5.20
Recreation and Waterways	CBCC - Event Entry	Each	0.00	10.50
Recreation and Waterways	Hub@Docklands: Atrium- Concession Rate	Per Hour	0.00	28.10

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Hub@Docklands: Long room- Concession Rate	Per Hour	0.00	10.20
Recreation and Waterways	Hub@Docklands: Cinema Room- Concession Rate	Per Hour	0.00	19.80
Recreation and Waterways	Hub@Docklands: Glasshouse- Concession Rate	Per Hour	0.00	13.75
Recreation and Waterways	Hub@Docklands: Parkview- Concession Rate	Per Hour	0.00	10.20
Recreation and Waterways	Hub@Docklands: Consultation Room- Concession Rate	Per Hour	0.00	5.70
Recreation and Waterways	Member Recognition Promotion	Each	0.00	0.00
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes	Each	16.90	17.60
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes off peak.	Each	12.60	13.10
Recreation and Waterways	City Baths: Kinesiology Services: 60 minute standard consultation - member rate	Each	82.90	0.00
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - member rate	Each	76.20	0.00
Recreation and Waterways	City Baths: Mikvah Bath Hire	Each	22.30	23.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session	Each	100.80	104.80
Recreation and Waterways	City Baths: Corporate Guest Visit: 76 - 150 visits per year	Each	11.10	11.50
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session	Each	83.90	0.00
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Each	685.80	0.00
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - 10 visit Pass	Each	755.10	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - member rate	Each	90.70	94.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - Member 10 visit Pass	Each	816.30	848.70
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - 10 visit Pass	Each	907.20	943.20

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: Up to 75 visits per year	Each	6.00	6.10
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 76 - 150 visits per year	Each	5.90	6.00
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 151 - 250 visits per year	Each	5.60	5.90
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 251 - 500 visits per year	Each	5.30	5.60
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 501 - 1000 visits per year	Each	5.10	5.30
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 1001 - 1500 visits per year	Each	4.90	5.00
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 1501 - 2000 visits per year	Each	4.70	4.90
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 2001 + visits per year	Each	4.50	4.60
Recreation and Waterways	City Baths: Racquet Hire	Each	9.10	9.40
Recreation and Waterways	City Baths: Towel Hire	Each	6.40	0.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - member rate	Each	74.40	77.40
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session	Each	81.80	85.00
Recreation and Waterways	City Baths: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	4.20	4.40
Recreation and Waterways	City Baths: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit	6.00	6.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	669.60	696.60
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	736.20	765.00
Recreation and Waterways	City Baths: Memberships: Active Melbourne Off Peak - Monthly Debit	Each	108.00	0.00
Recreation and Waterways	City Baths: Bathing Room Hire	Each	49.00	51.00
Recreation and Waterways	City Baths: Memberships: Active Melbourne Off Peak - Fortnightly Debit	Per Fortnight	50.00	0.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Memberships: Gold - Monthly Debit	Per Month	157.00	0.00
Recreation and Waterways	City of Melbourne trial membership	Per Pass	25.00	26.00
Recreation and Waterways	City Baths: Memberships: Aquatic 12 month	Per Annum	881.40	917.80
Recreation and Waterways	City Baths: Memberships: Aquatic Fortnightly Debit	Per Fortnight	33.90	35.30
Recreation and Waterways	City Baths: Group Fitness Instructor Hire Per Hour	Per Hour	117.00	128.70
Recreation and Waterways	City Baths: Small Pool Hire Per Hour	Per Hour	55.80	58.00
Recreation and Waterways	City Baths: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour	66.80	69.50
Recreation and Waterways	City Baths: Memberships: Active Melbourne - Monthly Debit	Per Month	123.65	0.00
Recreation and Waterways	City Baths: Memberships: Aquatic Monthly Debit	Per Month	78.25	0.00
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session -10 visit Pass	Per Pass	832.50	0.00
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	133.00	136.80
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	114.00	117.80
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Adult 20 visit Pass	Per Pass	279.30	290.70
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Student 20 visit Pass	Per Pass	229.90	239.40
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	748.80	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session -10 visit pass	Per Pass	751.50	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass	676.30	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,063.60	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	955.40	0.00



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Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	676.30	703.30
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute - 10 Visit Pass	Per Pass	751.50	781.50
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,063.60	1,106.10
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	955.40	993.60
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass	Per Pass	79.80	83.60
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	446.50	465.50
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	267.90	279.30
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	357.20	372.40
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session - 10 visit Pass	Per Pass	602.10	0.00
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Concession 20 visit Pass	Per Pass	165.30	171.00
Recreation and Waterways	City Baths: Corporate Memberships: 1001 - 1500 visits	Per Visit	9.10	9.50
Recreation and Waterways	City Baths: Corporate Memberships: 101 - 250 visits 151-250 visits	Per Visit	10.60	11.00
Recreation and Waterways	City Baths: Corporate Memberships: 1501 - 2000 visits	Per Visit	8.70	9.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - 10 visit Pass	Per Pass	587.70	611.10
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - Member 10 visit Pass	Per Pass	528.30	549.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - 10 visit Pass	Per Pass	810.90	843.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	730.80	758.70
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session	Per Session	66.90	0.00
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session - member rate	Per Session	60.10	0.00

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session	Per Session	92.50	0.00
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - member rate	Per Session	83.50	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session: member rate	Per Session	75.20	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session	Per Session	83.50	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session	Per Session	118.20	0.00
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - member rate	Per Session	106.20	0.00
Recreation and Waterways	City Baths: Private Swimming Lessons : One on Two 30 minute session	Per Session	83.50	86.80
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: member rate	Per Session	75.20	78.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session	Per Session	118.20	122.90
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - member rate	Per Session	106.20	110.40
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session	Per Session	65.30	67.90
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session	Per Session	90.10	93.70
Recreation and Waterways	City Baths: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	7.00	7.20
Recreation and Waterways	City Baths: Club Guest: Fitness Testing, Program Start & 10th Work Out Review	Per Session	114.00	118.50
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - member rate	Per Session	58.70	61.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - member rate	Per Session	81.20	84.30
Recreation and Waterways	City Baths: Swim Casual Entry: Family Swim ( 2 adults + up to 2 children)	Per Visit	17.90	18.60
Recreation and Waterways	City Baths: Club Guest - Adult (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	23.50	24.50
Recreation and Waterways	City Baths: Club Guest - Concession (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	14.10	14.70

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Club Guest - Student (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	18.80	19.60
Recreation and Waterways	City Baths: Corporate Memberships: 2001+ visits - 2500 visits	Per Visit	8.20	8.50
Recreation and Waterways	City Baths: Corporate Memberships: 501 - 1000 visits	Per Visit	9.60	10.00
Recreation and Waterways	City Baths: Corporate Memberships: Up to 100 visits 75 visits	Per Visit	11.60	12.00
Recreation and Waterways	City Baths: Corporate Memberships: Up to 251 - 500 visits	Per Visit	10.10	10.50
Recreation and Waterways	City Baths: Swim Spa Sauna: Adult	Per Visit	14.70	15.30
Recreation and Waterways	City Baths: Swim Spa Sauna: Concession	Per Visit	8.70	9.00
Recreation and Waterways	City Baths: Swim Spa Sauna: Student	Per Visit	12.10	12.60
Recreation and Waterways	City Baths: Personal Training Licence Fee	Per Month	867.00	867.00
Recreation and Waterways	NMRC: Personal Training Licence Fee	Per Month	563.00	563.00
Recreation and Waterways	Harbour View Meeting Room (Industry Partners)	4 Hour Session	97.00	114.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 12m Annual (pro rata min 3 months)	Annual	8,000.00	8,000.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 13m Annual (pro rata min 3 months)	Annual	8,500.00	8,500.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 14m Annual (pro rata min 3 months)	Annual	9,000.00	9,000.00
Recreation and Waterways	Harbour View Meeting Room	Per Day	684.00	696.00
Recreation and Waterways	Harbour View Meeting Room	Per Hour	97.00	114.00
Recreation and Waterways	Berthing Rates: Power on charge	Per KWH	0.22	0.22
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 15m Annual (pro rata min 3 months)	Annual	9,500.00	9,500.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 18m Annual (pro rata min 3 months)	Annual	14,000.00	14,000.00

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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Commercial Berthing Permit minimum flag fall	Each	68.00	68.00
Recreation and Waterways	Berthing Rates: Waste Oil Removal (general)	Per Litre	5.50	6.00
Recreation and Waterways	Berthing Rates: Waste Oil Removal for unknown type	Per Litre	5.50	6.00
Recreation and Waterways	Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	783.00	783.00
Recreation and Waterways	Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	1,565.00	1,565.00
Recreation and Waterways	Commercial Berthing - Long Term (Licence) Australia Wharf	Per Meter Per Annum	606.00	606.00
Recreation and Waterways	Commercial Berthing – Yarras Edge Marina River Berths	Per Meter Per Annum	615.00	615.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres NYE, Australia Day, Easter (long weekend)	Per Night	340.00	340.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Friday, Saturday)	Per Night	125.00	125.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Friday, Saturday)	Per Night	70.00	70.00
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Friday, Saturday)	Per Night	100.00	100.00
Recreation and Waterways	Marina Lounge	Per Session	3,727.00	3,727.00
Recreation and Waterways	Berthing Rates: Visitor up to 12.1 to 15 metres Low Season	Per Night	55.00	55.00
Recreation and Waterways	Berthing Rates: Visitor up to 15.1 to 20 metres Low Season	Per Night	75.00	75.00
Recreation and Waterways	Berthing Rates: Visitor 20.1 to 25 metres Low Season	Per Night	85.00	85.00
Recreation and Waterways	Melbourne City Marina - 28 Visitor berths East and West arms except for public holidays	Per Night	1,504.00	1,504.00
Recreation and Waterways	Melbourne City Marina - half marina (one visitors' arm only) except for public holidays	Per Night	752.00	752.00
Recreation and Waterways	Berthing Rates: Visitor overnight 15.1 to 20 metres NYE, Australia Day, Easter (long weekend)	Per Night	270.00	270.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Friday, Saturday)	Per Night	80.00	80.00

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Friday, Saturday)	Per Night	50.00	50.00
Recreation and Waterways	Berthing Rates: Visitor up to 6.1 to 12 metres Low Season	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor less than 6 metres Low Season	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres NYE, Australia Day, Easter (long weekend)	Per Night	210.00	210.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres NYE, Australia Day, Easter (long weekend)	Per Night	180.00	180.00
Recreation and Waterways	Berthing Rates: Visitor overnight less than 6 metres NYE, Australia Day, Easter (long weekend)	Per Night	110.00	110.00
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 35.1 metres Standard	Per Night	9.40	9.40
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 25.1 metres Low Season	Per Night	4.10	4.10
Recreation and Waterways	Berthing Rates: Overnight for vessels 30.1 to 35 metres Standard	Per Night	7.80	7.80
Recreation and Waterways	Berthing Rates: Overnight for vessels 25.1 to 30 metres Standard	Per Night	6.50	6.50
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Sunday to Thursday)	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Sunday to Thursday)	Per Night	60.00	60.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Sunday to Thursday)	Per Night	70.00	70.00
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Sunday to Thursday)	Per Night	90.00	90.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Sunday to Thursday)	Per Night	110.00	110.00
Recreation and Waterways	Working Berth minimum Flag Fall	Per Session	528.00	528.00
Recreation and Waterways	Berthing Rates: Fuelling Charge for vessels without berthing agreement	Per Session	908.00	908.00
Recreation and Waterways	Berthing Rates: 50m berth for recreational vessel less than 13 passengers and carrying a professional crew and not carrying cargo.	Per Year	50,000.00	50,800.00
Recreation and Waterways	Access Control: Marina and facilities	Each	33.00	33.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Access Control: Bluetooth licence - Marina and facilities	Each	16.50	16.50
Recreation and Waterways	Boating Hub: Toilet access	Annual	250.00	250.00
Recreation and Waterways	Kayak Storage	Annual	800.00	800.00
Recreation and Waterways	Marina Lounge - New Quay Marina membership per berth	Annual	465.00	465.00
Community Services	Children Services: Childcare late fee per minute	Each	1.00	1.00
Community Services	Child Care: Child Care - Long Day Care	Per Day	134.00	137.50
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	627.00	643.00
Community Services	Family Services: Flu vaccine	Each	22.00	22.00
Community Services	Family Services: Meningococcal ACWY vaccine	Each	75.00	75.00
Community Services	Family Services: Vaccine Meningococcal B	Each	135.00	135.00
Community Services	Family Services: Community Room Hire (Community Groups )	Max Per Day	45.00	45.00
Community Services	Family Services: Boostrix Vaccine	Each	60.00	60.00
Community Services	Family Services: Varicella Vaccine	Each	70.00	70.00
Community Services	Ageing and Inclusion: Centre Based Meals	Per Meal	8.20	8.40
Community Services	Ageing and Inclusion: Centre based meals - Full cost recovery rate	Each	15.60	15.90
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate	Range Per Hour	19.60	20.00
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High	Per Session	11.20	11.40
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low	Per Session	9.60	9.80
Parking Services	Parking meter fees: Queensberry St: 3 & 4 hour space	Per Hour	2.40	2.40

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Parking Services	Parking meter fees: Inside CBD: 1/2 hour space	Per 1/2 Hour	3.50	3.50
Parking Services	Parking meter fees: Inside CBD: 3 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD: 4 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD: All day space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD: 1 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Inside CBD: 2 hour space	Per Hour	7.00	7.00
Parking Services	Parking meter fees: Outside CBD: All day	Per Hour	1.00	1.00
Parking Services	Parking meter fees: Outside CBD: 1 hour space	Per Hour	4.00	4.00
Parking Services	Parking meter fees: Outside CBD: 1/2 hour space	Per 1/2 Hour	2.00	2.00
Parking Services	Parking meter fees: Outside CBD: 2 hour space	Per Hour	4.00	4.00
Parking Services	Parking meter fees: Outside CBD: 3 hour space	Per Hour	2.50	2.50
Parking Services	Parking meter fees: Outside CBD: 4 hour space	Per Hour	2.20	2.20
Parking Services	Provision of Enforcement Officers (Day Shift) at Special Events Normal Time	Per Hour	80.00	80.80
Parking Services	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double Time	Per Hour	160.00	161.60
Parking Services	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a Half	Per Hour	133.00	134.40
Parking Services	New Private Parking Agreement	Per Agreement	630.00	636.30
Parking Services	Renew Private Parking Agreement	Per Agreement	630.00	636.30
Parking Services	Release of Abandoned Vehicles	Per Vehicle	590.00	596.00
Parking Services	Release of Towaway Vehicles	Per Vehicle	444.00	453.00
Parking Services	Release of Towaway Vehicles - Hardship	Per Vehicle	146.00	150.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Saturday	Per Hour	51.00	52.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Mon - Fri	Per Hour	43.50	44.50
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Sunday	Per Hour	73.00	74.50
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Mon -Fri	Per Hour	43.50	44.50



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## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Saturday/Sunday	Per Hour	55.00	56.00
Creative City	Community Hubs: Technical Assistance Cost (min 4 hour call out)	Per Hour	65.50	66.50
Creative City	Library sales: books	Per Unit	1.00	1.00
Creative City	Library Overdues: Hotpicks 1 week loans	Per Item Per Day	1.20	0.00
Creative City	Library sales: bags	Per Unit	6.50	6.60
Creative City	Library sales: Junior books and magazines	Per Unit	0.50	0.50
Creative City	Publications	Max Per Item	60.60	0.00
Creative City	Makerspace Materials	Per Unit	0.25	0.25
Creative City	Library sales 10 items	Each	8.05	8.20
Creative City	Library Gallery hire	Per Month	965.00	965.00
Creative City	Library Lost cards	Per Unit	2.30	0.00
Creative City	Lost / Damaged items fee	Max Per Item	0.00	100.00
Creative City	Library at The Dock (LaTD): Performance Space - Commercial Rate	Per Hour	137.00	140.00
Creative City	Library at The Dock (LaTD): Performance Space - Community Rate	Per Hour	27.50	28.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - commercial use (capacity 100+)	Per Hour	106.00	108.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - community rate (capacity 100+)	Per Hour	21.50	22.00
Creative City	Library Printing: including all formats B&W, colour, A4 - A3 etc single sided	Per Unit	0.20	0.20
Creative City	Library branded marketing material	Max Per Item	10.50	10.70
Creative City	Interlibrary loans for State and University library material	Max Per Item	28.50	29.00
Creative City	Small Room Community Rate (capacity less than 15)	Per Hour	4.50	4.60
Creative City	Small Room Commercial Rate (capacity less than 15)	Per Hour	23.50	24.00
Creative City	Medium Room Community Rate (capacity 15-44)	Per Hour	7.00	7.10
Creative City	Medium Room Commercial Rate (capacity 15-44)	Per Hour	35.00	35.70
Creative City	Large Room Community Rate (capacity 45-99)	Per Hour	12.00	12.20

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Large Room Commercial Rate (capacity 45-99)	Per Hour	60.00	61.00
Creative City	Guild Co Working Desk per week	Per Week	0.00	0.00
Creative City	Guild Co Working - Desk Per Month	Per Month	0.00	0.00
Creative City	Signal: Additional Equipment: Portable PA	Per Event	154.00	155.00
Creative City	SIGNAL: Space (4 hours): Corporate	Per Half Day	240.50	245.00
Creative City	SIGNAL: Space (8 hours): Corporate	Per Day	460.00	465.00
Creative City	SIGNAL: Studio (4 hours):Corporate	Per Half Day	185.50	190.00
Creative City	SIGNAL: Studio (8 hours): Corporate	Per Day	354.00	360.00
Creative City	ArtPlay: Main Space (8 hours): Corporate	Per Day	1,224.50	1,235.00
Creative City	SIGNAL: Space (4 hours): Not Funded, Not-for-profit Organisations	Per Half Day	120.50	120.50
Creative City	SIGNAL: Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	230.00	230.00
Creative City	SIGNAL: Studio (4 hours): Not Funded, Not-for-profit Organisations	Per Half Day	92.50	92.50
Creative City	SIGNAL: Studio (8 hours): Not Funded, Not-for-profit Organisations	Per Day	177.00	177.00
Creative City	ArtPlay Mezzanine - (4 hours) Corporate	Per Half Day	496.50	500.00
Creative City	mArtPlay Mezzanine - (8 hours) Corporate	Per Day	863.50	870.00
Creative City	ArtPlay Mezzanine - (4 hours) Not Funded, Not-for-profit Organisations	Per Half Day	248.50	248.50
Creative City	ArtPlay Mezzanine - (8 hours) Not Funded, Not-for-profit Organisations	Per Day	432.00	432.00
Creative City	ArtPlay: Additional Equipment: Portable PA	Per Event	154.00	155.00
Creative City	ArtPlay: Additional Equipment: Rear Projection Screen	Per Event	154.00	155.00
Creative City	ArtPlay: Main Space (4 hours): Corporate	Per Half Day	704.00	710.00
Creative City	ArtPlay: Main Space (4 hours): Not Funded, Not-for-profit Organisations	Per Half Day	352.00	352.00
Creative City	ArtPlay: Main Space (8 hours): Not Funded, Not-for-profit Organisations	Per Day	612.00	612.00
Creative City	Signal: Staff Costs (min 4hr call): Signal Program	Per Hour	58.50	58.50
Creative City	ArtPlay: Staff Costs (min 4hr call): ArtPlay Program	Per Hour	58.50	58.50
Creative City	Signal: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): Signal Program	Per Hour	93.00	93.00
Creative City	ArtPlay: Staff Penalty Rates- Sun and Pub Hols (min 4hr call): ArtPlay Program	Per Hour	93.00	93.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	SIGNAL: Space and Studio (4 hours): Corporate	Per Half Day	402.00	405.00
Creative City	SIGNAL: Space and Studio (8 hours): Corporate	Per Day	768.00	775.00
Creative City	SIGNAL: Space and Studio (4 hours): Not Funded, Not-for-profit Organisations	Per Half Day	201.00	201.00
Creative City	SIGNAL: Space and Studio (8 hours): Not Funded, Not-for-profit Organisations	Per Day	383.00	383.00
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) :Corporate	Per Half Day	1,135.00	1,150.00
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Corporate	Per Day	1,974.50	2,000.00
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) : Not Funded, Not-for-profit Organisations	Per Half Day	568.00	568.00
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Not Funded, Not-for-profit Organisations	Per Day	987.50	987.50
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	905.00	925.00
Creative City	10x10 Meter stage removal/replacement	Each	1,945.00	0.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,510.00	1,550.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	8,515.00	8,727.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	3,020.00	3,100.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	16,925.00	17,350.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Week	846.00	865.00
Creative City	Additional Production: Use Wifi per Pavilion Event inc Data	Per Event/Project	750.00	0.00
Creative City	Additional Staff: Rigger	Per Hour	100.00	0.00
Creative City	Kitchen hire: hire and extensive clean	Each	489.00	490.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal-Large Room	Per Day	212.00	220.00
Creative City	Tiered Seating Systems	Each	2,035.00	0.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Week	5,510.00	5,645.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Day	254.00	260.00

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Week	1,325.00	1,360.00
Creative City	Meeting Room: Commercial - Meeting/Rehearsal - Large Room	Per Half Day	126.50	130.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Day	1,215.00	1,245.00
Creative City	Meeting Room Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Half Day	205.00	210.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Day	331.00	340.00
Creative City	Keys: Extra Key or FOB	Per Key/Fob	41.00	41.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,855.00	1,900.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	7,555.00	7,708.00
Creative City	Additional Staff: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	58.50	59.00
Creative City	Additional Staffing: Cleaning On Site during event	Per Hour Minimum 4 Hour Call Out	58.50	59.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Half Day	348.00	348.00
Creative City	Additional Production: Use of Data Projector	Per Event/Project	158.00	162.00
Creative City	Additional Production: In House Sound System	Per Event/Project	222.00	227.00
Creative City	Additional Staffing: Cleaning - Basic Event Clean	Per Event	164.00	164.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Day	505.00	505.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Week	2,025.00	2,025.00
Creative City	Additional Production: Use of Data Projector - LARGE - BARCO	Per Event/Project	330.00	337.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,290.00	1,290.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Week	5,155.00	5,155.00

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	205.00	205.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	343.00	343.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,345.00	1,345.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Day	922.00	922.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Week	3,700.00	3,700.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	154.00	154.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	254.00	254.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,000.00	1,000.00
Creative City	Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal - Large Room	Per Day	138.00	138.00
Creative City	Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room	Per Week	565.00	565.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Half Day	326.00	330.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Day	740.00	760.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Week	2,920.00	2,925.00
Creative City	Garden : Commercial - Function - Garden	Per Half Day	507.00	515.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Half Day	155.00	155.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Day	254.00	254.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Week	1,005.00	1,005.00
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Day	105.00	105.00
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Half Day	61.00	61.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Half Day	100.00	100.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Day	167.00	167.00
Creative City	Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room	Per Week	425.00	425.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Meeting Room: Independent & Unfunded-Seminar/Class/Function - Large Room	Per Week	678.00	678.00
Creative City	Old Café: Commercial: Day	Per Day	154.00	158.00
Creative City	Old Café: Commercial: Half Day	Per Half Day	87.50	0.00
Creative City	Old Café: Commercial: Week	Per Week	500.00	0.00
Creative City	Old Café: Grant Supported Not For Profit: Day	Per Day	100.00	0.00
Creative City	Old Café: Grant Supported Not For Profit: Half Day	Per Half Day	66.00	0.00
Creative City	Old Café: Grant Supported Not For Profit: Week	Per Week	388.00	0.00
Creative City	Old Café: Independent & Unfunded: Day	Per Day	67.00	0.00
Creative City	Old Café: Independent & Unfunded: Half Day	Per Half Day	44.50	0.00
Creative City	Old Café: Independent & Unfunded: Week	Per Week	260.00	0.00
Creative City	Set up and pack up of Meeting	Per Event	163.00	163.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Half Day	831.00	850.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Week	858.00	880.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Half Day	1,240.00	1,270.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Day	1,820.00	1,865.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Week	8,110.00	8,310.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	83.50	83.50
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Day	139.00	139.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Week	558.00	558.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Half Day	254.00	254.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Day	309.00	309.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Week	1,210.00	1,210.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	51.50	51.50
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Day	85.50	85.50

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Week	340.00	340.00
Creative City	Stables: Commercial - Rehearsal/Meeting/Exhibition	Per Half Day	138.00	140.00
Creative City	Stables: Events - Bump in/Bump Out	Per Half Day	208.00	215.00
Creative City	Stables: Events - Bump in/Bump Out	Per Day	380.00	390.00
Creative City	Stables: Events - Bump in/Bump Out	Per Week	1,290.00	1,320.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	426.00	436.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	682.00	700.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	2,570.00	2,635.00
Creative City	Meeting Room: Grant Supported & Not for Profit – Meeting/Rehearsal – Half Day -	Per Half Day	82.00	82.00
Creative City	Additional Production: Use of Engineering Report	Per Hour	100.00	120.00
Creative City	Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	94.00	95.00
Creative City	Additional Staffing: Cleaning:Standard Event Weekly Clean	Per Week	489.00	490.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Half Day	326.30	327.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Day	552.00	552.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Week	2,170.00	2,170.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Half Day	249.00	249.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Day	413.00	413.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Week	1,615.00	1,615.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Half Day	131.00	131.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Day	216.00	216.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Week	865.00	865.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Half Day	83.50	83.50



# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Day	140.00	140.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Week	570.00	570.00
Creative City	Garden : Commercial - Function - Garden	Per Day	617.00	635.00
Creative City	Garden : Commercial - Function - Garden	Per Week	2,430.00	2,490.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Half Day	254.00	254.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Day	309.00	309.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Week	1,215.00	1,215.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Half Day	51.50	51.50
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Day	85.00	85.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Week	252.00	252.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Half Day	707.00	725.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Day	1,190.00	1,220.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Week	4,865.00	4,985.00
Tourism and Events	Cooks' Cottage - Events / Workshops - Child	Each	10.30	10.50
Tourism and Events	Signage Hubs - daily hire fee (per poster panel)	Max Per Day	22.30	22.70
Tourism and Events	Standard Docklands V1 Banners - daily hire fee (per banner pole)	Max Per Day	3.60	3.70
Tourism and Events	Super Banners - daily hire fee (per banner pole)	Max Per Day	5.60	5.70
Tourism and Events	Signage Hubs - installation and removal fees (per poster panel)	Per Signage Hub	149.80	152.50
Tourism and Events	Super Banners - installation and removal fee (per banner pole)	Each	35.20	35.90
Tourism and Events	Melbourne Visitor Booth - exterior vinyl billboard (4 week minimum hire period)	Each	12,537.00	12,756.40
Tourism and Events	Standard Banner install and removal fee (flat fee irrespective of number poles)	Each	7,590.00	7,590.00
Tourism and Events	City Support 2-week Standard Banner Package (86 sites, 2 week minimum hire, installation & removal fee)	Each	9,540.00	9,707.00

# DRAFT BUDGET

2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Tourism and Events	City Support 4-week Standard Banner Package (86 sites, 4 week hire, installation and removal fee)	Each	13,000.00	13,227.50
Tourism and Events	City Support 2-week New Quay Promenade (Docklands) package (43 sites, 2 week minimum hire, installation and removal fee)	Each	4,000.00	4,070.00
Tourism and Events	City Support 4-week New Quay Promenade (Docklands) package (43 sites, 4 week hire, installation and removal fee)	Each	5,735.00	5,835.40
Tourism and Events	Docklands Banner Install and removal fee (flat fee irrespective of number of poles)	Each	2,838.00	2,838.00
Tourism and Events	Cooks' Cottage: Schools Self-guided entry - Student	Each	2.90	3.00
Tourism and Events	Cooks' Cottage: Adult entry to Cooks Cottage	Each	7.20	7.40
Tourism and Events	Cooks' Cottage: Child entry to Cooks Cottage	Each	3.90	4.00
Tourism and Events	Cooks' Cottage - School Holidays Program: Family (2 adults / 2 children)	Each	22.30	22.70
Tourism and Events	Cooks' Cottage: Concession entry to Cooks Cottage	Each	5.50	5.60
Tourism and Events	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	19.70	20.00
Tourism and Events	Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)	Each	3.90	3.90
Tourism and Events	Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)	Each	2.70	2.70
Tourism and Events	Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child	Each	7.40	7.40
Tourism and Events	Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child	Each	9.80	9.80
Tourism and Events	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	3.90	4.00
Tourism and Events	Cooks' Cottage - Schools Education Program - student - 2 modules	Each	6.00	6.20
Tourism and Events	Cooks' Cottage - Schools Education Program - student - 4 modules	Each	11.30	11.50
Tourism and Events	Cooks' Cottage: Schools - Education Program (Modules) - Additional Teacher/Adult	Each	3.90	4.00
Tourism and Events	Cooks' Cottage - Schools - student - Guided Captain Cook Tour	Each	6.00	6.20
Tourism and Events	Cooks' Cottage: Schools - Education Program (Captain Cook Tour) - Additional Teacher/Adult	Each	3.90	4.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Tourism and Events	Cooks' Cottage - Schools - student - Guided Fitzroy Gardens Heritage Tour	Each	8.50	8.70
Tourism and Events	Cooks' Cottage: Schools - Education Program (Fitzroy Gardens Heritage Tour) - Additional Teacher/Adult	Each	3.90	4.00
Tourism and Events	Cooks' Cottage: Leisure Group - self guided - Additional Guide	Each	4.20	4.20
Tourism and Events	Cooks' Cottage: Leisure Group - Captain Cook Tour - Additional Guide	Each	4.10	4.10
Tourism and Events	Cooks' Cottage: Leisure Group - Fitzroy Gardens Heritage Tour - Additional Guide	Each	4.10	4.10
Tourism and Events	Private Event - Unique Site	Max Per Day	508.00	517.00
Tourism and Events	Filming Permit - Parks (4 + hours per day)	Per Day	1,475.00	1,500.00
Tourism and Events	Filming Permit - Parks (hourly permit)	Per Hour	307.00	312.50
Tourism and Events	Wedding Permits - Premium site	Per Booking	671.00	683.00
Tourism and Events	Wedding Permits - Standard site	Per Booking	555.00	565.00
Tourism and Events	Wedding Permits - Unique site	Per Booking	612.00	623.00
Tourism and Events	Private Event - Premium Site	Max Per Day	567.00	577.00
Tourism and Events	Private Event - Standard Site	Max Per Day	461.00	469.00
Tourism and Events	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	736.00	750.00
Tourism and Events	Filming unit bases - Parks	Per Day/Per Site	613.00	624.00
Tourism and Events	Promotional Activity permits (up to 2 hours)	Max Per Day	1,225.00	1,246.50
Tourism and Events	Promotional Activity permits (up to 4 hours)	Per Half Day	1,840.00	1,872.00
Tourism and Events	Promotional Activity permits (up to 8 hours)	Per Day	2,460.00	2,503.00
Tourism and Events	Public Events: Premium Site (Large)	Per Day/Per Site	5,520.00	5,617.00
Tourism and Events	Public Events: Premium Site (Medium)	Per Day/Per Site	4,290.00	4,365.00
Tourism and Events	Public Events: Premium Site (Small)	Per Day/Per Site	1,530.00	1,555.00

# DRAFT BUDGET

## 2022-23

Branch	Name of Product or Service New Year	Unit of Measure Description	Current Year Price	New Year Price
Tourism and Events	Public Events: Standard Site (Large)	Per Day/Per Site	2,755.00	2,803.30
Tourism and Events	Public Events: Standard Site (Medium)	Per Day/Per Site	2,150.00	2,188.00
Tourism and Events	Public Events: Standard Site (Small)	Per Day/Per Site	766.00	779.50
Tourism and Events	Public Events: Unique Site (Large)	Per Day/Per Site	4,145.00	4,218.00
Tourism and Events	Public Events: Unique Site (Medium)	Per Day/Per Site	3,215.00	3,270.00
Tourism and Events	Public Events: Unique Site (Small)	Per Day/Per Site	1,150.00	1,170.00
Tourism and Events	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	554.00	564.00
Tourism and Events	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,110.00	1,129.50
Tourism and Events	Public Events: Application Fee	Max Per Event	2,705.00	2,752.00
Tourism and Events	Private Events: Application Fee	Max Per Event	151.50	154.00
Tourism and Events	Authority to Sell Fees	Max Per Event	2,520.00	2,564.00

# DRAFT BUDGET

## 2022-23

### APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

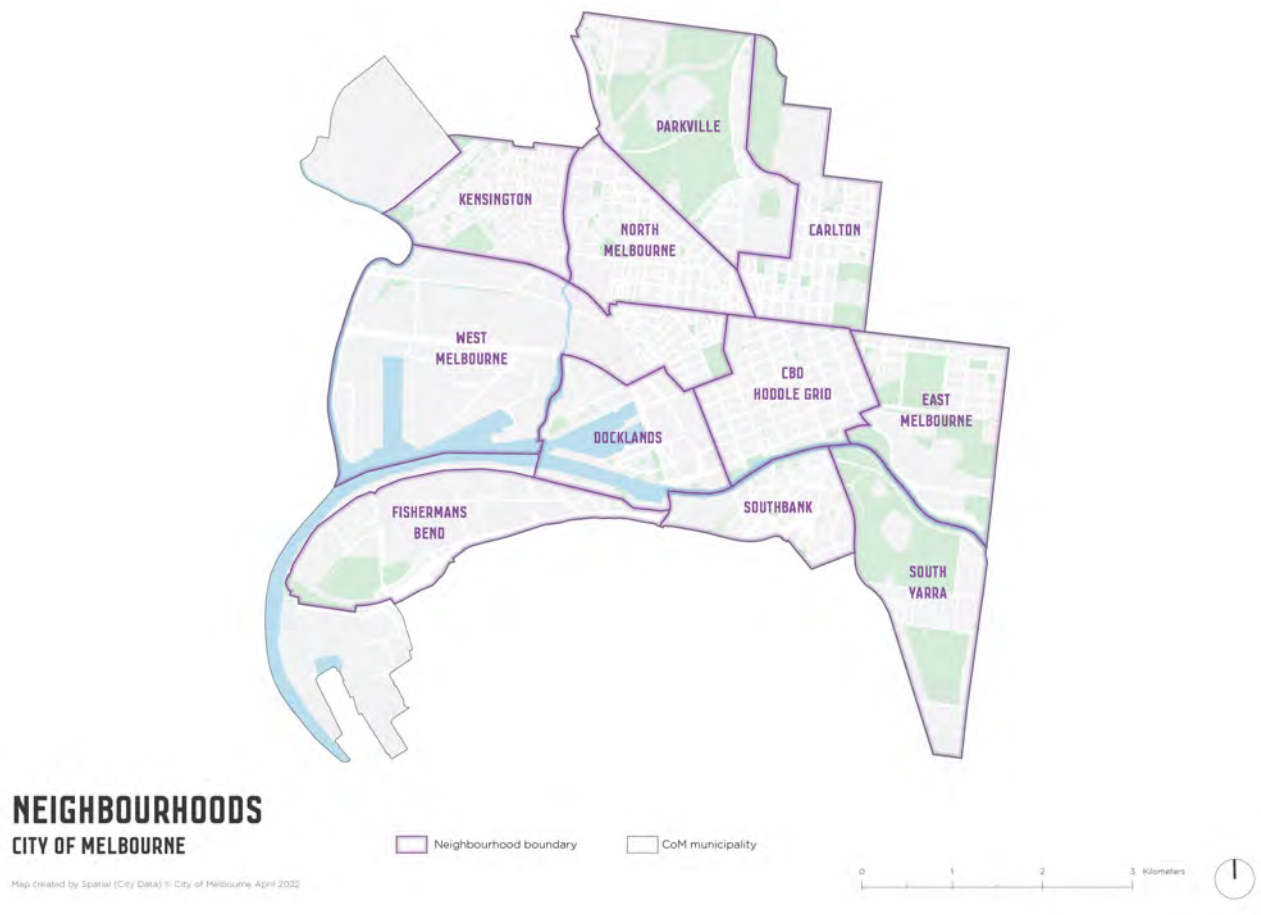
CITY OF MELBOURNE	Forecast	Budget	Variance
SCHEDULE OF GRANTS & CONTRIBUTIONS	2021/22	2022/23	
Business As Usual (ex COVID Grants)	\$000s	\$000s	\$000s
Executive Services	252	188	-63
Finance & Corporate	6,524	4,500	-2,024
<i>QVM special Grants</i>	5,700	4,500	-1,200
<i>Other</i>	824	0	-824
Infrastructure & Design	32	32	0
Strategy Planning & Climate Change	311	655	344
Community & City Services	1,745	1,873	128
City Economy and Activation	9,498	9,464	-34
<i>Arts</i>	4,434	4,392	-42
<i>Events Partnership</i>	2,559	2,559	0
<i>Economy and International</i>	1,811	1,908	97
<i>Other</i>	694	605	-89
<b>Total Council Grants &amp; Contributions</b>	<b>18,361</b>	<b>16,712</b>	<b>-1,649</b>

CITY OF MELBOURNE	Forecast	Budget	Variance
Melbourne City Recovery & Revitalisation Funds	12,798	25,050	12,252
<b>Total COVID Grants</b>	<b>12,798</b>	<b>25,050</b>	<b>12,252</b>

### APPENDIX H – NEIGHBOURHOOD STATEMENTS

The City of Melbourne is a dynamic municipality with a broad set of neighbourhoods, each with its own unique characteristics and needs – from densely populated urban environments, such as the central business district, to more residential areas, such as Kensington, Carlton and South Yarra.

Our neighbourhoods and renewal precincts are illustrated in this map.



Our neighbourhoods and renewal precincts are:

#### Neighbourhoods

- Carlton
- Central business district – Hoddle Grid
- Docklands
- East Melbourne
- Fishermans Bend
- Kensington

# DRAFT BUDGET

## 2022–23

- North Melbourne
- Parkville
- Southbank
- South Yarra
- West Melbourne

### **Urban renewal areas**

- Macaulay
- Arden
- E-Gate
- Dynon
- Lorimer
- Fishermans Bend Employment Precinct
- Maribyrnong Waterfront

The following neighbourhood statements indicate the services, initiatives and strategic work we will undertake in each neighbourhood in 2022–23 that is represented in this draft Budget.



## YOUR NEIGHBOURHOOD STATEMENT

# CARLTON



Residential  
population  
**22,534**



Number of  
businesses  
**1025**



Main occupation:  
Professionals  
**41%**



Residents  
born overseas  
**69%**

### Our services in Carlton

#### Childcare and family services

The City of Melbourne delivers family services at Carlton Baths and Carlton Learning Precinct. At the Carlton Learning Precinct, Gowrie Victoria leases and operates a 98-place education and childcare centre with integrated and sessional 3 and 4-year-old kindergarten.

The integrated Family Services team includes maternal and child health, immunisation, family, parenting support and counselling, with services delivered to the community from Carlton Baths and Carlton Learning Precinct.

#### Libraries and community spaces

At Kathleen Syme Library and Community Centre we provide loans of books and other material to approximately 3300 members. In 2022–23 we will purchase approximately 4500 new books. We provide online access to books, film, music, and a maker space that offers equipment such as 3D printers, sewing machines, tools and creative programming. There are 10 bookable community spaces, a recording studio with equipment and computer access with wi-fi available 24 hours.

The Melbourne Community Toy Library operates from The Chapel on Cardigan Street, which is owned by the City of Melbourne. The Drum Youth Services in Carlton is delivered by Drummond Street Services on behalf of the City of Melbourne.

#### Parks and open spaces

We manage and maintain around 16 public spaces and 4 playgrounds across Carlton. Of particular significance is Princes Park and the Carlton Gardens, which is on the World Heritage List.

#### Sporting and recreation venues

At Carlton Baths, we provide a gym, group fitness, seasonal pool, swimming lessons, stadium sports, meeting rooms, exercise physiology and children's sports programs. The YMCA operates this facility on behalf of the City of Melbourne. At Princes Park, we provide sports fields which cater to 12 community sports organisations and the Princes Park Bowls Club. The Princes Park tennis facility includes four courts for members, public court hire, competitions, coaching and programs. The Carlton Recreation Ground is leased to Carlton Football Club as their administration base, training centre and venue for some competition.

### Our investments in Carlton

#### Capital works

New infrastructure investments in Carlton this year include around:

- \$190,000 for Carlton Gardens Master Plan Implementation
- \$150,000 for reduce speed limits
- \$480,000 for cycle infrastructure
- \$610,000 for other green space, infrastructure and cultural projects.

We will invest around \$4.1 million on renewal works in Carlton including for roadways, footpaths, drains, parks, library collection and property.

We will invest around \$1.1 million on maintenance works in Carlton including at our community facilities.

In addition, through the Business Precinct Program, we will invest up to \$90,000 annual funding to Carlton Inc Precinct Association for business support and activation initiatives.

#### Key activities

This year we will:

- progress the planning scheme amendment to implement the recommendations of the Carlton heritage review, to protect and celebrate heritage places and neighbourhood character
- deliver and manage the Business Precinct Program
- provide accessible creative opportunities to everyone through expanded arts and library programming
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay, Yarra River – Birrarung and Moonee Ponds Creek
- progress designs for Grattan Street innovation spine and public realm improvements
- submit the Carlton Gardens Master Plan to Heritage Victoria as part of the Royal Exhibition Building and Carlton Gardens World Heritage Master Plan review
- deliver the Shopfront Activation and City Activation Grants programs.

# DRAFT BUDGET

## 2022–23

### Our strategic work in Carlton

We will progress delivery of:

- City North Structure Plan
- Melbourne Innovation Districts City North Opportunities Plan
- Carlton Gardens Master Plan implementation
- Lincoln Square Concept Plan implementation
- Princes Park Master Plan implementation
- University Square Master Plan
- Carlton Urban Forest Precinct Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.

### YOUR NEIGHBOURHOOD STATEMENT

# CBD – HODDLE GRID



Residential  
population  
**54,738**



Number of  
businesses  
**8230**



Main occupation:  
Professionals  
**34%**



Residents  
born overseas  
**83%**

### Our services in the CBD – Hoddle Grid

#### Libraries and community spaces

At the City Library we provide loans of books and other material to approximately 9900 members. We run programs for children, teenagers and adults and have a social worker based at the library.

The City of Melbourne also manages the Melbourne Town Hall, Multicultural Hub and Drill Hall, which have bookable spaces for community use.

#### Parks and open spaces

We manage and maintain around 20 public open spaces and 2 playgrounds in the CBD – Hoddle Grid. Of particular significance are the Domain Parklands, Kings Domain and Queen Victoria Gardens.

#### Culture and tourism

We support the creative sector through venues we manage and operate. In 2022–23 we will support three exhibitions at City Gallery. ArtPlay and SIGNAL provides creative opportunities for families, children and young people throughout the year. We will also deliver six Town Hall Grand Organ concerts this year, and three Federation Bells performances a day.

We run visitor information centres in Bourke Street, Town Hall and at Queen Victoria Market.

#### Sporting and recreation venues

The Melbourne City Baths has approximately 1300 members and 200,000 visits a year. The venue offers a gym, group fitness, swimming pool, swimming lessons, squash, facility hire and Mikvah Bathhouse.

### Our investments in the CBD – Hoddle Grid

#### Capital works

New investments and upgrades in the CBD – Hoddle Grid this year include around:

- \$50 million for Queen Victoria Precinct Renewal Program
- \$40 million for Greenline
- \$8.4 million for Make Room
- \$8.2 million for Munro Library and Community Hub
- \$6.3 million for major streetscape improvements
- \$4.1 million for Princes Bridge bluestone repair works
- \$3.2 million for Exhibition Street bike lane
- \$1.5 million to improve pedestrian priority in our Little Streets
- \$900,000 for Melbourne City Baths essential improvement works
- \$300,000 for Moomba Festival's parade floats
- \$130,000 for wayfinding signage program, extending signs to priority areas
- \$100,000 for Riverside Skate Park redevelopment
- \$1.2 million for cycle infrastructure
- \$370,000 to reduce speed limits
- \$1.5 million for other green space, infrastructure and cultural projects.

We will invest more than \$10 million on renewal works in the CBD – Hoddle Grid, including for roadways, footpaths, drains, kerbs and channels, parks, landscape, banner poles, library collection and property.

We will invest \$3.4 million on maintenance works in the CBD – Hoddle Grid, including at our community facilities and other property, for urban forest health, pedestrian infrastructure, wayfinding signage and smoke-free areas.

In addition, through the Business Precinct Program, we will invest up to \$450,000 annually to support five precinct business associations including City, Chinatown, Collins Street, Greek and Melbourne City North precinct associations for business support and activation initiatives.

# DRAFT BUDGET

## 2022–23

### Key activities

This year we will:

- optimise essential service delivery to enhance inner city liveability
- act on the review of central city waste regulations and waste truck movement restricted areas
- deploy the Rapid Response Clean Team to improve city cleanliness
- continue restoration work at Melbourne City Baths and progress studies to inform a master plan
- deliver and manage the Business Precinct Program
- deliver the Shopfront Activation and City Activation Grants programs.
- provide accessible creative opportunities to everyone through expanded arts and library programming
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Yarra River – Birrarung
- publish the master plans for Flinders Street and Southern Cross station precincts to influence government strategic planning
- investigate the delivery of homelessness support hub pilots
- publish the master plans for Flinders Street and Southern Cross station precincts to influence government strategic planning
- advocate for and deliver future enhanced city consumer incentive programs
- streamline processes and alleviate costs so that doing business in the city is made more attractive
- target marketing campaigns that reinstate Melbourne as the destination of choice
- create new tourism initiatives and a transformed visitor services model that will grow visitation, facilitate visitor dispersal and increase spend
- continue Queen Victoria Market precinct renewal works, including completion of Food Hall, commencing construction of Northern Shed and Trader Shed, completion of shed restoration, progress design for Franklin St roundabout removal, design development on Market Square
- deliver public art projects (both temporary and permanent)
- develop a plan and agreement to integrate RMIT and University of Melbourne assets into battery network
- develop a plan for the future City Library
- support a companion pilot project delivered by Travellers Aid at events including Moomba and the Melbourne Flower & Garden Show to support people with a disability to navigate these events
- design a new linear open space connecting Metro's new State Library Station with Market Square and Queen Victoria Market.

### Our strategic work in the CBD – Hoddle Grid

We will progress delivery of:

- Queen Victoria Market Precinct Renewal Master Plan
- Domain Parklands Master Plan
- Yarra River – Birrarung Strategy Plan
- Central City Urban Forest Precinct Plan
- Elizabeth Street Strategic Opportunities Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.



## YOUR NEIGHBOURHOOD STATEMENT

# DOCKLANDS



  
Residential  
population  
**16,058**

  
Number of  
businesses  
**1182**

  
Main occupation:  
Professionals  
**41%**

  
Residents  
born overseas  
**68%**

### Our services in Docklands

#### Childcare and family services

Gowrie @ The Harbour is a City of Melbourne facility leased to Gowrie Victoria. This centre provide a 150-place education and childcare centre with integrated kindergarten. The integrated Family Services team includes maternal and child health, immunisation, family and parenting support and counselling with services delivered to the community at Community Hub @ The Dock.

#### Libraries and community spaces

The Library at the Dock offers loans of books and other materials to approximately 3900 members. We will purchase approximately 5600 new books in 2022–23. At the library we provide a maker space that offers equipment such as 3D printers, sewing machines, tools media computers and creative programming. The library also offers seven bookable community spaces, a 120-seat performance space, recording studio and equipment.

The Community Hub at The Dock provides bookable community spaces and the Boating Hub. We also manage Yarra's Edge Community Space.

#### Parks and open spaces

We manage and maintain 14 key public spaces and 6 playgrounds in Docklands.

#### Sporting and recreation venues

We manage the Melbourne City Marina, Melbourne's largest visitor berthing facility. We also manage the Yarra's Edge Marina and look after day-to-day operations of the waterways, allocation and licensing of berths, and manage marina leases. We manage the community boating hub and provide licenses for boating organisations to use the Hub as a base for dragon boating, sailing and outrigger canoes.

The Hub @ Docklands is a multipurpose recreation centre with rooms available for booking. It is adjacent to the Docklands Sports Courts, and features synthetic multi-use sports courts which can be booked for casual use.

### Our investments in Docklands

#### Capital works

New infrastructure investments in Docklands this year include around:

- \$430,000 for Seafarers Rest Park
- \$150,000 for waterways renewal
- \$170,000 for wharf and marina maintenance
- \$130,000 to reduce speed limits
- \$410,000 for cycle infrastructure
- \$520,000 for other green space, infrastructure and cultural projects.

We will invest around \$2.9 million on renewal works in Docklands on the Melbourne City Marina, waterways renewal and the renewal of roadways, drains, parks, landscape, library collection and property.

We will invest around \$770,000 on maintenance works in Docklands, including wharf and marina maintenance for community facilities and other property, Safe City cameras and urban forest health.

In addition, through the Business Precinct Program, we will invest up to \$90,000 annual funding to Docklands Chamber of Commerce for business support and activation initiatives.

#### Key activities

This year we will:

- deliver and manage the Business Precinct Program
- deliver the Shopfront Activation and and City Activation Grants programs
- provide accessible creative opportunities to everyone through expanded arts and library programming
- advocate to the Victorian and Australian governments for the redevelopment of Central Pier
- support increased visitation to Docklands through initiatives to strengthen economic recovery, tourism and events
- advocate for the implementation of the Moonee Ponds Creek Strategic Opportunities Plan, including exploration of creek improvements in the southern reaches, and reinstatement of the Docklands section of the Moonee Ponds Creek Trail

# DRAFT BUDGET

## 2022–23

- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay, the Yarra River – Birrarung and Moonee Ponds Creek
- host a Docklands summit to elevate the urgent need for action and generate enthusiasm and outcomes for the regeneration of Docklands.

### **Our strategic work in Docklands**

- We will progress delivery of:
- Moonee Ponds Creek Strategic Opportunities Plan
- Docklands Urban Forest Precinct Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.

## YOUR NEIGHBOURHOOD STATEMENT

# EAST MELBOURNE



Residential  
population  
**6201**



Number of  
businesses  
**566**



Main occupation:  
Professionals  
**49%**



Residents  
born overseas  
**25%**

### Our services in East Melbourne

#### Childcare and family services

Powlett Reserve Children's Centre is a City of Melbourne facility leased to a Committee of Management. This centre provides a 51-place education and childcare centre with integrated kindergarten.

#### Libraries, cultural and community spaces

The East Melbourne Library provides the loan of books and other materials for 2100 members. This year we will purchase approximately 2800 new books. We have bookable spaces at the library for community use, a local history room and service, computer access with 24-hour wi-fi, and programs for children, teenagers and adults.

We also manage Cooks' Cottage, the Visitor Information Centre and The Pavilion in Fitzroy Gardens.

#### Parks and open spaces

We manage and maintain more than 10 public spaces and 2 playgrounds across East Melbourne. Of particular importance are the Treasury Gardens and the Fitzroy Gardens.

#### Sporting and recreation venues

Powlett Reserve Tennis Centre is a five-court facility catering for a range of community tennis programs, coaching and public court access.

### Our investments in East Melbourne

#### Capital works

New infrastructure investments in East Melbourne this year include around:

- \$41,000 to reduce speed limits
- \$130,000 for cycle infrastructure
- \$170,000 for other green space, infrastructure and cultural projects.

We will invest around \$1.1 million on renewal works in East Melbourne on roadways, kerb and channel, renewal, parks, landscape, library collection and property.

We will invest around \$300,000, on maintenance works in East Melbourne on community facilities and other property, pedestrian infrastructure and for urban forest health.

#### Key activities

This year we will:

- provide accessible creative opportunities to everyone through expanded arts and library programming
- commence the East Melbourne / Jolimont heritage review
- deliver East Melbourne pedestrian improvements
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Yarra River – Birrarung.

### Our strategic work in East Melbourne

We will progress delivery of:

- Fitzroy Gardens Master Plan
- East Melbourne Urban Forest Precinct Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.



## YOUR NEIGHBOURHOOD STATEMENT

# FISHERMANS BEND



Residential population  
**0**



Number of businesses  
**512**



Main occupation  
**n/a**



Residents born overseas  
**n/a**

### Our investments in Fishermans Bend

#### Capital works

We will invest around \$550,000 on renewal works in Fishermans Bend, including on roadways and flood mitigation.

We will invest around \$150,000 on maintenance works at municipality facilities in Fishermans Bend.

#### Key activities

This year we will:

- Progress planning and delivery of Fishermans Bend, including development of structure plans for Fishermans Bend National Employment and Innovation Cluster and Lorimer Precinct
- Assist and facilitate marquee projects and stimulate economic development to support business growth
- Deliver a shared active transport path on Turner Street, Fishermans Bend, in partnership with Development Victoria (Gateway to GMH project)
- Work with Development Victoria and other stakeholders for master planning and implementation of a new Fishermans Bend Innovation Precinct at the former GMH site
- Work with the Victorian Government and City of Port Phillip on developing proposals for new governance and funding arrangements across Fishermans Bend, including Development Contributions Plans
- Facilitate early activation and creative placemaking activities in collaboration with the Victorian Government and other stakeholders
- Continue advocacy to the Victorian Government for commitment to public transport investment in Fishermans Bend, including the tram and new train stations
- Facilitate Integrated Water Management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Yarra River – Birrarung
- Continue to work with the community and stakeholders to support the future management and enhancement of Westgate Park.

### Our strategic work in Fishermans Bend

We will progress delivery of:

- Fishermans Bend Urban Forest Precinct Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.

## YOUR NEIGHBOURHOOD STATEMENT

# KENSINGTON



Residential  
population  
**11,926**



Number of  
businesses  
**884**



Main occupation:  
Professionals  
**44%**



Residents  
born overseas  
**32%**

### Our services in Kensington

#### Childcare and family services

The Kensington Community Children's Co-Operative is a City of Melbourne facility leased by a Committee of Management. It offers a 140-place education and childcare centre with integrated and sessional kindergarten. The integrated Family Services team includes maternal and child health, immunisation, family and parenting support, and counselling, with services delivered to the community in Kensington.

#### Community spaces

The Kensington Neighbourhood Centre (Senior Citizens) is available for community hire with priority access given to groups and not-for-profit organisations offering services and activities for older people.

The Venny Adventure Playground in Kensington is run by a Committee of Management on behalf of the City of Melbourne.

Kensington Town Hall has many bookable spaces available for community use.

#### Parks and open spaces

We manage and maintain more than 30 public spaces and 10 playgrounds across Kensington, including JJ Holland Park.

#### Sporting and recreation venues

The Kensington Community Aquatic and Recreation Centre is closed for redevelopment. Construction is underway to provide a 25 metre eight-lane pool, learn-to-swim pool and water play area, a three-court stadium, three multipurpose program rooms, change rooms and a cafe.

JJ Holland Park includes three sports fields, one of which is synthetic. The sports fields are regularly used by 10 community sporting clubs and local schools for training and competition. The park also includes a skate park and BMX track, and playground.

We also manage the Kensington Banks Tennis Courts located in Riverside Park.

Newmarket Reserve provides community soccer clubs use pitch in winter season, community sport and training use in summer. The Kensington Flemington Bowls Club is also located here.

### Our investments in Kensington

#### Capital works

The major new infrastructure investment in Kensington this year includes around:

- \$25 million for Kensington Community and Recreation Centre redevelopment

- \$4 million for pump station upgrades in Stubbs Street
- \$79,000 to reduce speed limits
- \$250,000 for cycle infrastructure
- \$330,000 for other green space, infrastructure and cultural projects.

We will invest around \$2.2 million on renewal works in Kensington including for roadways, footpaths, kerb and channel, parks, landscape and property.

We will invest around \$570,000 on maintenance works in Kensington including at our community facilities and other property, for urban forest health and pedestrian infrastructure.

In addition, through the Business Precinct Program, we will invest up to \$90,000 annual funding to Kensington Business Association for business support and activation initiatives.

#### Key activities

This year we will:

- commence construction of Kensington Community Aquatic and Recreation Centre
- implement the Macaulay Structure Plan, including the planning scheme amendment, and progress delivery of the Development Contributions Plan
- deliver and manage the Business Precinct Program
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Maribyrnong River
- advocate for the implementation of the Moonee Ponds Creek Strategic Opportunities Plan
- work with stakeholders to complete consultation on the Racecourse Road Strategic Opportunities Plan
- develop a pilot project to have a deeper understanding of inequity in the local context and build capacity to deal with inequities, and vulnerabilities to climate change.

### Our strategic work in Kensington

We will progress delivery of:

- Maribyrnong Waterfront: A Way Forward planning work
- Kensington Urban Forest Plan
- Macaulay Structure Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.

## YOUR NEIGHBOURHOOD STATEMENT

# NORTH MELBOURNE



  
Residential  
population  
**17,926**

  
Number of  
businesses  
**884**

  
Main occupation:  
Professionals  
**42%**

  
Residents  
born overseas  
**51%**

### Our services in North Melbourne

#### Childcare and family services

The City of Melbourne delivers education and care and integrated kindergarten at two facilities in North Melbourne. Lady Huntingfield Early Learning & Family Services Centre provides a 106 place education and childcare centre, as well as family services and maternal child health, playgroups, parent education and family support, and counselling. North Melbourne Children's Centre is a 48 place education and childcare centre.

#### Libraries and community spaces

The North Melbourne library provides loans of books and other material to 3300 members. In 2022–23 we will purchase 4000 new books for this library. We provide online access to books, film, music and other resources, provide computer access and 24hour wi-fi, and deliver programs for children, teenagers and adults. The Jean McKendry Neighbourhood Centre is available for community hire through licence agreements.

#### Parks and open spaces

We manage and maintain more than 10 public spaces across North Melbourne and 2 playgrounds.

#### Sporting and recreation venues

North Melbourne Recreation Centre offers a gym, group fitness, seasonal pool, swimming lessons, and sports stadium across two sites. Part of the North Melbourne Recreation Reserve is leased and licensed to the North Melbourne Football Club and Fencing Victoria. The North Melbourne Community Centre provides a stadium, gym, group fitness and facility hire. Around 14,000 people visit the centre each year. Found within the Buncle Street Reserve, there are also outdoor multi-sports courts in addition to open parkland.

#### Cultural venues

At Arts House we provide a contemporary performance space and artist-in-residence studios. Arts House is used for investigating, developing and presenting creative works. Investigation is our laboratory stream where artists conduct experiments and explore new ideas. Development is where ideas are transformed into practice. Presentation is the visible face of Arts House, with around 25 new works expected to be presented to audiences this year.

At Meat Market we provide four spaces for hire for performing, visual and installation art experiences, as well as cultural events such as food and wine fairs and 27 affordable creative studio spaces for independent workers, small and medium arts organisations.

### Our investments in North Melbourne

#### Capital works

New infrastructure investments in North Melbourne this year include around:

- \$120,000 to reduce speed limits
- \$380,000 for cycle infrastructure
- \$490,000 for other green space, infrastructure and cultural projects.

We will invest around \$3.3 million on renewal works in North Melbourne including community facilities roadways, footpaths, flood mitigation, parks, landscape, library collection and property.

We will invest around \$930,000 on maintenance works in North Melbourne including at our community facilities, creative spaces and other property, on pedestrian infrastructure and for urban forest health.

In addition, through the Business Precinct Program, we will invest up to \$90,000 annual funding to North and West Melbourne Business Association for business support and activation initiatives.

#### Key activities

This year we will:

- facilitate high-quality urban renewal in Arden through implementation of the Arden Structure Plan, planning scheme amendment and Development Contributions Plan, working with the Victorian Government
- advocate for the implementation of the Moonee Ponds Creek Strategic Opportunities Plan
- implement the Macaulay Structure Plan, including the planning scheme amendment, and progress delivery of the Development Contributions Plan
- redevelop North Melbourne Community Centre. This includes finalising the use of facility area and building design so we can go to tender for the build, refine recreation and open space requirements with community.

# DRAFT BUDGET

## 2022–23

- undertake an 'inclusive space' pilot at the North Melbourne Community Centre
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Moonee Ponds Creek.
- deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnerships with the Victorian Government
- deliver and manage the Business Precinct Program
- provide accessible creative opportunities to everyone through expanded arts and library programming
- progress the planning scheme amendment for North Melbourne to protect and celebrate heritage places and neighbourhood character
- delivery of a pocket park at Bedford Street and Capel Streets, subject to community consultation
- seek new public open space opportunities
- deliver a new public toilet at Gardiner Reserve.

### Our strategic work in North Melbourne

We will progress delivery of:

- City North Structure Plan
- Moonee Ponds Creek Strategic Opportunities Plan
- North and West Melbourne Urban Forest Precinct Plan
- Macaulay Structure Plan
- Arden Structure Plan (with the Victorian Government)
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.



## YOUR NEIGHBOURHOOD STATEMENT

# PARKVILLE



Residential  
population  
**10,595**



Number of  
businesses  
**373**



Main occupation:  
Professionals  
**42%**



Residents  
born overseas  
**41%**

### Our services in Parkville

#### Parks and open spaces

The City of Melbourne manages and maintains more than 10 public spaces across Parkville including the largest open space in the municipality, Royal Park. There are 4 playgrounds in North Melbourne.

#### Sporting and recreation venues

At Royal Park, we provide many sports fields, catering to 26 community sports organisations as well as school use. A nine-hole golf course is located within Royal Park and is home to four local clubs and available for public use. Two tennis facilities are located in Royal Park, one leased to North Park Tennis Club, the other to Royal Park Tennis Club.

The Parkville Tennis Club is found on The Avenue. Melbourne Zoo and State Netball Hockey Centre are located within Royal Park.

### Our investments in Parkville

#### Capital works

New infrastructure investments in Parkville this year include around:

- \$4.4 million for the upgrade of Brens Pavilion for community sports
- \$1.5 million for a pedestrian crossing on Poplar Road
- \$500,000 for the Melbourne Innovation District (MID) Urban Realm
- \$70,000 to reduce speed limits
- \$270,000 for cycle infrastructure
- \$290,000 for other green space, infrastructure and cultural projects.

We will invest nearly \$2 million on renewal works in Parkville including for footpaths, drains, parks, landscape and property.

We will invest around \$510,000 on maintenance works in Parkville, including at our community facilities and property, on pedestrian infrastructure and for urban forest health.

#### Key activities

This year we will:

- assist and facilitate marquee projects and stimulate economic development to support business growth.
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay, Yarra River – Birrarung and Moonee Ponds Creek
- progress designs for Grattan Street innovation spine and public realm improvements
- finalise the Parkville heritage review and begin the planning scheme amendment to protect and celebrate heritage places and neighbourhood character
- construct a new Brens Pavilion in Royal Park to improve accessibility for women and girls to participate in sport.

### Our strategic work in Parkville

We will progress delivery of:

- Royal Park Master Plan
- Parkville Urban Forest Precinct Plan
- Melbourne Innovation Districts City North Opportunities Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- City North Structure Plan
- Municipal Planning Strategy.

## YOUR NEIGHBOURHOOD STATEMENT

# SOUTH YARRA



Residential population  
**8285**



Number of businesses  
**335**



Main occupation: Professionals  
**46%**



Residents born overseas  
**33%**

### Our services in South Yarra

#### Childcare and family services

The Fawkner Park Children's Centre and Kindergarten is a City of Melbourne facility that is leased to a Committee of Management. It provides a 74 place education and childcare centre with integrated kindergarten.

#### Community spaces

South Yarra Senior Citizens Centre hosts health and wellbeing, and recreational activities for older people and their carers. It is available for community hire through licence agreements, with priority access given to groups and not-for-profit organisations offering services and activities for older people. This includes physical activity and lifelong learning.

#### Parks and open spaces

We manage and maintain several public spaces in South Yarra. Of particular significance is Fawkner Park, where there are three playgrounds, picnic and barbecue facilities, a community centre, sports grounds and bookable spaces for events and weddings.

#### Sporting and recreation venues

We manage Riverside Skate Park in the Alexandra Gardens. This is a staffed outdoor skate park delivering supervision, lessons, and events. The facility enjoys around 110,000 visits annually.

We also manage Fawkner Park, containing around 12 sporting field spaces that accommodates 13 community sporting clubs and 7 schools across a range of activities. Fawkner Park Tennis Centre has a 6-court facility suitable for community tennis programs, coaching and public court access.

Edmund Herring Oval is currently not in use, due to the Metro Tunnel Project.

The boat sheds on the banks of the river are home to many clubs, including Banks Rowing Club, Melbourne Grammar School boat sheds, Melbourne Rowing Club, Richmond Rowing Club, Yarra Yarra Rowing Club, Melbourne University Boat Club and Mercantile Rowing Club.

### Our investments in South Yarra

#### Capital works

New infrastructure investments in South Yarra this year include around:

- \$55,000 to reduce speed limits
- \$180,000 for cycle infrastructure
- \$270,000 for other green space, infrastructure and cultural projects.

We will invest around \$1.5 million on renewal works in South Yarra including for roadways, flood mitigation, drains, parks, median and tree plot renewals and property.

We will invest nearly \$400,000 on maintenance works in South Yarra including at our properties, on pedestrian infrastructure, wayfinding signage and for urban forest health.

#### Key activities

This year we will:

- progress the South Yarra heritage review and associated Amendment (to exhibition) to protect and celebrate heritage places and neighbourhood character.
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Yarra River – Birrarung.

### Our strategic work in South Yarra

We will progress delivery of:

- Fawkner Park Master Plan
- South Yarra Urban Forest Precinct Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.

## YOUR NEIGHBOURHOOD STATEMENT

# SOUTHBANK



Residential  
population  
**27,849**



Number of  
businesses  
**940**



Main occupation:  
Professionals  
**39%**



Residents  
born overseas  
**65%**

### Our services in Southbank

#### Family services, libraries and community spaces

The City of Melbourne delivers family services, the Southbank Library and community centre at Boyd Hub.

At the Southbank Library this year, we will purchase approximately 2800 new books and provide loans to around 1800 members. We also provide online access to books, films, music and other resources. Our library provides computer access and wi-fi available 24 hours.

The integrated Family Services team is based at Boyd Hub and includes maternal and child health, immunisation, family and parenting support, and counselling.

#### Parks and open spaces

In Southbank we manage and maintain around 12 public spaces. There are two playgrounds in Southbank.

#### Cultural venues

We manage three venues in Southbank. Assembly Point will host around 11 exhibitions in 2022–23. The Guild provides office space for five creative businesses. Boyd Studios contains 6 artist studios and 2 artist-in-residence studios.

### Our investments in Southbank

#### Capital works

New infrastructure investments in Southbank this year include around:

- \$2 million for public art
- \$5 million for Dodds Street Linear Park
- \$2 million to progress delivery of the City Road Master Plan
- \$190,000 to reduce speed limits
- \$600,000 for cycle infrastructure
- \$760,000 for other green space, infrastructure and cultural projects.

We will invest around \$5.1 million on renewal works in Southbank including for roadways, kerb and channel, median and tree plot renewals, Safe City cameras, library materials and property.

We will invest around \$1.3 million on maintenance works in Southbank, including at our community facilities, creative spaces and other property, on pedestrian infrastructure, wayfinding signage and for urban forest health.

In addition, through the Business Precinct Program, we will invest up to \$90,000 annual funding to the Yarra River Business Association for business support and activation initiatives.

#### Key activities

This year we will:

- deliver and manage the Business Precinct Program
- provide accessible creative opportunities to everyone through expanded arts and library programming
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay and Yarra River – Birrarung.
- progress acquisition, concept design and community engagement for new open space in Southbank.

### Our strategic work in Southbank

We will progress delivery of:

- Southbank Structure Plan
- Southbank Urban Forest Precinct Plan
- Southbank Boulevard and Dodds Street Concept Plan
- City Road Master Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.



## YOUR NEIGHBOURHOOD STATEMENT WEST MELBOURNE



Residential  
population  
**8263**



Number of  
businesses  
**513**



Main occupation:  
Professionals  
**40%**



Residents  
born overseas  
**50%**

### Our services in West Melbourne

#### Parks and open spaces

The City of Melbourne manages and maintains more than 10 public spaces in West Melbourne, including the significant Flagstaff Gardens. There are 3 playgrounds in West Melbourne.

#### Cultural spaces

We manage River Studios, which accommodates 60 affordable artist studios as well as Unit 4 River Studios, which provides one factory makerspace.

#### Sporting and recreation venues

In West Melbourne we manage the Flagstaff Multipurpose Courts and the City of Melbourne Bowls Club.

### Our investments in West Melbourne

#### Capital works

New infrastructure investments in West Melbourne this year include around:

- \$2 million for the North and West Melbourne and Docklands Transport and Amenity Program
- \$55,000 to reduce speed limits
- \$180,000 for cycle infrastructure
- \$270,000 for other green space, infrastructure and cultural projects.

We will invest around \$1.5 million on renewal works in West Melbourne including for roadways, footpaths, flood mitigation, landscape and property.

We will invest nearly \$400,000 on maintenance works in West Melbourne including at our creative spaces and other properties, and for urban forest health.

In addition, through the Business Precinct Program, we will invest up to \$90,000 annual funding to the North and West Melbourne Precinct Association for business support and activation initiatives.

#### Key activities

This year we will:

- advocate to the Minister for Planning to approve Amendment C309, implementing new planning controls for West Melbourne referred for determination in May 2020
- design a linear park, with associated traffic calming measures and new protected cycle lanes on Hawke Street
- deliver and manage the Business Precinct Program
- facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay, Maribyrnong River and Moonee Ponds Creek.

### Our strategic work in West Melbourne

We will progress delivery of:

- Moonee Ponds Creek Strategic Opportunities Plan
- Maribyrnong Waterfront: A Way Forward
- West Melbourne Structure Plan
- Flagstaff Gardens Master Plan
- North and West Melbourne Urban Forest Precinct Plan
- Neighbourhood planning
- Disaster preparedness and resilience planning
- Municipal Planning Strategy.

### APPENDIX I – GLOSSARY OF TERMS

Act	<i>Local Government Act 2020</i>
Accounting Standards	Australian Accounting Standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying revenue	The underlying revenue means total income other than capital grants and capital contributions.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
Budget	Means a plan setting out the services and initiatives to be funded for the financial year and subsequent three financial years and how they will contribute to achieving the strategic objectives specified in the Council Plan, It is a 'rolling' Budget with an outlook of at least four years. Referred to as the draft Budget until adopted by Council.
Annual Report	The Annual Report is prepared by Council under sections 98, 99 and 100 of the Act. The Annual Report to the community contains a report of operations and audited financial and performance statements.

# DRAFT BUDGET

## 2022-23

Australian Accounting Standards	Australian Accounting Standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that enhances an existing asset to provide a higher level of service, or increases the life of the asset beyond its original life.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet (Budget)	The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming Budget. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming budget. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
COVID-19 impacts	Coronavirus (COVID-19) impacts are best estimates made on the Council's operating results and performance at the time of preparation of the Budget.
Statement of Capital Works	The Statement of Capital Works shows the expected internal and external funding for capital works expenditure and the total capital works expenditure for the forthcoming Budget.

# DRAFT BUDGET

## 2022–23

Statement of Cash Flows	The Statement of Cash Flows shows the expected net cash inflows and outflows in the forthcoming Budget in the form of reconciliation between opening and closing balances of total cash and investments for each year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of Changes in Equity	The Statement of Changes in Equity shows the expected movement in accumulated surplus and reserves for each year. The statement should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt a Budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken as part of the annual Budget process. Regulations requires that the Budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current Budget year and will be completed in the following Budget year.
Community Vision	Council must develop, maintain, and review a Community Vision with its municipal community using deliberative engagement practices which has an outlook of at least 10 years and describes the municipal community's social, economic, cultural and environmental aspirations for the future.

# DRAFT BUDGET

## 2022–23

Differential rates	When a Council intends to declare a differential rate (for example, business and residential), information prescribed by the Act must be disclosed in the Council's Budget.
External funding sources (Analysis of capital budget)	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.
External influences in the preparation of a Budget	Matters arising from third party actions over which Council has little or no control, for example change in legislation.
Financial sustainability	A key outcome of the Financial Plan. Longer-term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Financial Plan	A plan of the financial and non-financial resources for at least the next 10 years, required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and Budget processes.

# DRAFT BUDGET

## 2022–23

Financial Statements	<p>Section 94(2)(a) and 7(1)(b) of the Act require the following documents to be included in the financial statements:</p> <ul style="list-style-type: none"> <li>• Comprehensive Income Statement</li> <li>• Balance Sheet</li> <li>• Statement of Changes in Equity</li> <li>• Statement of Cash Flows</li> <li>• Statement of Human Resources</li> <li>• Statement of Capital Works</li> </ul> <p>The financial statements must be in the form set out in the Local Government Model Financial Report. Each statement must include the Budget year and subsequent three financial years.</p>
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Integrated Strategic Planning and Reporting Framework	Means the key statutory planning and reporting documents that are required to be prepared by Councils to support strategic decision-making and ensure accountability to local communities in the performance of functions and exercise of powers under the Act.
Internal influences in the preparation of a Budget	Matters arising from Council actions over which there is some element of control (for example, approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the Budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.



# DRAFT BUDGET

## 2022–23

Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2020	Regulations, made under Part 3 of the Act prescribe:  (a) The content and preparation of the performance statements of a Council; and  (b) The performance indicators, measures and information to be included in a Financial Plan, Budget, and Annual Report of a Council.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.

# DRAFT BUDGET

## 2022–23

Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2020.
Revenue and Rating Plan	Provides a medium-term plan for how Council will generate income to deliver on the Council Plan, program and services and capital works commitments over a four-year period.
Services, initiatives and major initiatives	Section 94(2)(b) of the Act requires a Budget to contain a description of the services and initiatives to be funded by the Budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	A statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	A statement which shows all Council staff expenditure and the number of full-time equivalent Council staff.
Statutory disclosures	Section 94 of the Act and the Regulations 7 and 8 in part 3 states that certain information relating to financial results, borrowings, capital works and rates and taxes to be disclosed within the budget.

# DRAFT BUDGET

## 2022–23

Valuations of Land Act 1960	The <i>Valuations of Land Act 1960</i> requires a Council to revalue all rateable properties every two years.
Workforce Plan	A plan which describes the organisational structure of Council, specifies the projected staffing requirements for a period of at least four years, and sets out measures to seek to ensure gender equality, diversity and inclusiveness.
Working capital	Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.

## How to contact us

### Online:

[melbourne.vic.gov.au](http://melbourne.vic.gov.au)

### In person:

Melbourne Town Hall - Administration Building  
120 Swanston Street, Melbourne  
Business hours, Monday to Friday  
(Public holidays excluded)

### Telephone:

03 9658 9658  
Business hours, Monday to Friday  
(Public holidays excluded)

### Fax:

03 9654 4854

### In writing:

City of Melbourne  
GPO Box 1603  
Melbourne VIC 3001  
Australia



### Interpreter services

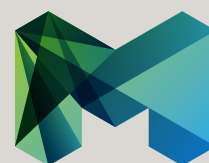
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Please call 03 9280 0726

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03 9280 0719	Bahasa Indonesia
03 9280 0720	Italiano
03 9280 0721	普通话
03 9280 0722	Soomaali
03 9280 0723	Español
03 9280 0725	Việt Ngữ
03 9280 0726	عربي
03 9280 0726	한국어
03 9280 0726	हिंदी
03 9280 0726	All other languages

### National Relay Service:

If you are deaf, hearing impaired or speech-impaired,  
call us via the National Relay Service: Teletypewriter (TTY)  
users phone 1300 555 727 then ask for 03 9658 9658  
9am to 5pm, Monday to Friday (Public holidays excluded)

[melbourne.vic.gov.au](http://melbourne.vic.gov.au)



CITY OF MELBOURNE