

ANNUAL PLAN AND BUDGET

2018–2019

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YOUR COUNCIL

Acting Lord Mayor

Arron Wood

Councillors

Nicolas Frances Gilley
Philip Le Liu
Rohan Leppert
Kevin Louey
Cathy Oke
Beverley Pinder-Mortimer
Nicholas Reece
Susan Riley
Jackie Watts

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1 INTRODUCTION

The 2018-19 Annual Plan and Budget is the second year of the Council's 2017-2021 Council Plan. Through this plan the Council will ensure Melbourne is a vibrant inclusive place, well positioned to meet the opportunities and challenges of a growing city for decades to come.

This is the second budget of this Council and will see the delivery of over 70 second year initiatives as part of a four year program to deliver council's 2017-2021 Council Plan.

The City of Melbourne will deliver \$435 million worth of programs and initiatives in the 2018-19 financial year with a major focus on capital works projects designed to help the city cope with an unprecedented population increase in coming years.

It is a disciplined and fiscally responsible budget with a focus on cost containment, a modest rate increase of 2.25 per cent and an increase to parking fees that will generate sufficient surpluses to fund the city's infrastructure now and into the future.

We're investing \$22.7 million expansion of Southbank Boulevard and Dodds Street to create two new hectares of open public space. More than \$7.1 million has been set aside for renewal of Melbourne's 480 hectares of internationally acclaimed parks and gardens and a further \$2.1 million allocated for North Bank Open Space and Public realm projects.

We're getting on with delivery of the Queen Victoria Market Precinct Renewal Program in accordance with Council's Implementation Framework, with \$19.8 million set aside to work with the community on the design of the new 1.5 hectare public open space, undertake necessary onsite restoration of the heritage open air sheds and delivery of precinct wide projects to improve customer and trader amenity.

This budget also positions the Council to meet the current and future infrastructure needs through:

- Investing in infrastructure and services that supports the City's growth.
- Maintain Melbourne's appeal through activation, supporting the visitor economy.
- Sustained effort to contain costs while accommodating population growth.

Investing in infrastructure and services that supports growth within the city

Melbourne's population is growing at an unprecedented rate. It is Australia's fastest growing city. By 2051, the greater Melbourne area will be home to 8 million people. In 2018-19 over 110,000 sq. metres of office and retail space will come online through new developments and an additional 3,700 residential assessments.

At present, the City attracts a daily population of over 800,000 people. By 2022 more than a million people including workers, visitors and residents will be entering the central city.

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Growing investments in infrastructure and services are required to meet the needs of a growing population. Through this budget the Council will deliver over \$141 million in capital works (excluding maintenance) and a record \$435 million in services.

Cities by their nature have significant asset bases. The City of Melbourne's infrastructure assets including roads, footpaths, buildings, drains, parks, laneways, wharves and marinas account for over 90 per cent of total assets. Ensuring there is adequate investment annually to maintain the City's assets is important, and therefore Council is investing \$105 million in renewal, upgrades and expansion and \$20 million in maintenance works. This regular annual investment in existing assets maintains the public amenity in the short term and protects the condition of assets for future generations.

A full list of capital works is available in Appendix E.

Maintaining Melbourne's appeal through activation, supporting the visitor economy

A liveable and attractive city is one which remains appealing for residents, businesses and visitors. In 2018-19 a number of significant infrastructure projects will be delivered throughout the City. Minimising the impact of disruption through continuing city activation and communication is a feature of this budget.

This budget allocates \$17.87 million with an increase of \$1.50 million to continue supporting the City's events including New Year's Eve, Melbourne Spring Fashion Week, Moomba Festival, Melbourne Music Week, Melbourne Awards and Christmas Festival.

Also budgeted is \$1.13 million to deliver an enhanced Yirramboi Indigenous Arts Festival and \$0.5 million to deliver Melbourne Knowledge Week in 2019.

Sustained effort to contain costs

The underlying surplus of \$14.91 million has been possible through a continued effort to contain core operational costs while accommodating pressures associated with the City's growth.

The underlying cost increase in core operations is no more than 1.50 per cent and materially lower when compared to the projected CPI of 2.25 per cent for the same corresponding period.

The budget also allows for the continued rollout of \$5 million of LED lighting across the municipality in 2018-19, switching over 11,000 street lights to energy efficient LEDs over a three year period from funding received from the Clean Energy Finance Corporation. At the conclusion of the rollout program, the city will save over \$1 million per annum.

The remaining increase in operating costs are associated with growth and new services recognising that the City will see an increase in the number of new residents and businesses who require services and an increase in open spaces and infrastructure.

On average the City spends over \$3,800 in services per property assessment and in 2018-19 we are predicting an increase of 6,583 additional rateable assessments.

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The continued focus on containing operating costs within this budget builds on the work of the previous years by the Council and a conscious and sustained effort to minimise the burden on the community.

The Council Plan is the foundation on which the 2018-19 Annual Plan and Budget has been developed. In the second year of the Council Plan over 70 Initiatives have been identified and fully funded. They will be delivered through implementing the 2018-19 Annual Plan and Budget.

The full list of initiatives is included in section 3 and provides an insight into the priorities for Council in 2018-19.

Operating Result

- The budget delivers an underlying surplus of \$14.91 million (Appendix A) and a net surplus of \$35.47 million.
- Total revenue (excluding disposal of assets) will increase by \$18.81 million from \$450.87 million to \$469.68 million. This is a 4.17 per cent increase. Full details of revenue changes are provided in Section 5.1.
- Total operating expenditure (including one off contributions) will increase by \$12.90 million from \$422.27 million to \$435.17 million (Section 5.2 provides full details).

Rates

- The 2018-19 budget is based on a rate increase of 2.25 per cent which is in line with Victorian Government rate cap.
- It should be noted that 2018-19 is a revaluation year and therefore not all rate notices will increase by 2.25 per cent. Some rate notices will increase by more than 2.25 per cent and some less than 2.25 per cent depending on market movement of the individual property compared to the general market movement.
- The residential rate in the dollar is proposed to decrease from 4.1565 cents to 3.99610 cents and the non-residential rate in the dollar increased from 4.5747 cents to 4.62094 cents.
- The total number of rateable assessments has increased by 6,583 from 108,583 to 115,166 which represents an increase of 6.0 per cent from 2017-18. The residential sector was the major contributor to the overall growth in assessment numbers.
- There are 1,517 properties which are public, educational, religious or charitable in use or ownership and are exempt from rates. Exemptions represent a value of 12.18 per cent of the rate base.
- Council operates a Pensioner Rebate scheme by which those eligible to receive the Victorian Government rebate receive an additional City of Melbourne rebate equivalent to 50 per cent of the Victorian Government rebate. In 2010-11 Council approved an affordable housing rebate which will provide a rate rebate for new affordable housing of 35 per cent of full rates. This is budgeted to continue in 2018-19 at a cost through lower revenue of (\$0.12 million).

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Fire Services Property Levy

- The Victorian Government has enacted the Victorian Bushfires Royal Commission's recommendation to replace the previous insurance-based levy with a property-based levy.
- The Fire Services Property Levy commenced in 2013-14 and is collected through council rates. The rate of the levy is determined by the Victorian Government on an annual basis and varies for residential, industrial, commercial and primary production properties.
- Further information on the Fire Services Property Levy is available at the following web address.
<http://www.firelevy.vic.gov.au>

Services and Events

- The 2018-19 Annual Plan and Budget recognises Council's pivotal role in supporting and enhancing the City's cultural heritage, public art, events, festivals, visitor services, sport and street activity.
- It continues Council's commitment to enhance the City's business competitiveness domestically and internationally.
- The 2018-19 Annual Plan and Budget includes new and extended services and continues with activation of the City. The most notable examples are:
 - \$5.22 million to activate Melbourne retail during Christmas
 - \$3.42 million to celebrate New Year's Eve
 - \$4.49 million for Moomba.
 - \$1.8 million in initiatives to support homelessness including Night Time Safe Space, Daily Support Team, Youth homelessness support and grants
 - \$1.24 million for Melbourne Music Week
 - \$1.13 million for an enhanced Yirramboi Indigenous Arts Festival
 - \$0.5 million for Melbourne Knowledge Week
 - \$0.25 million to facilitate a corporate Power Purchase Agreement, based on the lessons from the Melbourne Renewable Energy Project, to contribute to the municipality's renewable energy target.

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Cash and investments

- The investment portfolio is expected to provide net income of \$10.19 million, representing an average return of 2.53 per cent. The investment portfolio is made up of subsidiary companies, car parks, commercial properties and cash.
- The cash component returns from the portfolio assume a flat interest rate environment.
- Refer to Section 11 for details on Council's investment strategy.

Council Works

- The total Council works program is \$161.35 million. This includes \$35.21 million for new assets, \$44.09 million for renewing, \$26.66 million refurbishing existing assets and upgrade/expansion works and \$20.23 million for major maintenance and other assets not in the direct control of the City but which are used by ratepayers, residents and visitors.
- A full list of the capital works program is listed in Appendix E.

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2. BUDGET PROCESS OVERVIEW

2.1 Integrated Planning Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to achieve sustainable improvements for the city and its people. The framework includes long, medium and short terms plans that set direction for everything we do.



The Annual Plan and Budget forms an important part of Council's Integrated Planning Framework. The framework ensures that the Annual Plan and Budget are developed in response to Council Plan priorities and within the constraints of the Strategic Resource Plan which provides the financial parameters for the four year period of Council Plan. The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisations progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.

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2.1.1 Budget Preparation

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

The first step in the budget process is for the Administration to prepare the annual budget in accordance with the Act and submit the 'proposed' budget to Council for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. A copy of the budget is to be submitted to the Minister for Local Government.

The 2018-19 Annual Plan and Budget which is included in this report is for the year 1 July 2018 to 30 June 2019 and is prepared in accordance with the Act and Regulations. The budget includes financial statements. These include the Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared for the year ended 30 June 2019 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The 2018-19 Annual Plan and Budget includes Services and Initiatives including Major Initiatives and reflects the priorities for Council in year one. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

2.1.2 Budget Process

The key dates for the budget process are summarised below:

Budget submitted to Council for approval in principle	15 May 2018
Public notice advising intention to adopt budget	16 May 2018
Budget available for public inspection and comment	16 May 2018
Submissions period closes	13 June 2018
Submissions considered by Council's Future Melbourne Committee	20 June 2018
Budget and submissions presented to Council for Adoption	26 June 2018

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2.1.3 Budget Influences

The Annual Plan and Budget is premised on a number of influences and assumptions, which are likely to impact on the delivery of services provided by Council. The most significant of these factors include:

- An increase in rates of 2.25 per cent
- Reserve Bank official cash rate of 1.50 per cent; and
- Consumer Price Index of 2.25 per cent.

2.1.4 Budget Statements

The Melbourne City Council Budget is comprised of eight primary financial statements which are:

- the Comprehensive Income Statement (Income Statement)
- the Statement of Cash Flows
- the Balance Sheet
- the Statement of Human Resources
- the Statement of Changes in Equity
- the Statement of Capital Works
- the Summary of Planned Human Resources Expenditure
- the Summary of Planned Capital Works Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding. The Income Statement provides for a projected surplus of \$14.91 million that will contribute towards the Capital Works program.

The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards. The Statement of Cash Flows provides for a projected inflow of \$0.91 million.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending June 2019.

For the purposes of clarity a reconciliation between the Income Statement and the Statement of Cash flow is provided in Section 6.

The Statement of Human Resources is a statement which is a representation of council staff expenditure and numbers.

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The Statement of Changes in Equity is a statement which is a representation of accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of Council Works Budget' for further details.

The Summary of Planned Human Resources Expenditure represents permanent council staff expenditure and numbers of full time equivalent council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next 4 years.

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3. HIGHLIGHTS

This section summarises the budget, more detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Financial Position Budget

3.1 Operating Budget

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Operating				
Revenue (excluding capital contributions)	424,285	450,081	25,796	6.1%
Expenditure	(422,267)	(435,170)	(12,903)	(3.1%)
Sub totals	2,018	14,911	12,893	638.8%
Capital Contributions Revenue	27,531	20,567	(6,964)	(25.3%)
Operating surplus/(deficit)	29,550	35,479	5,929	20.1%

The Budgeted Income Statement shows an operating surplus of \$35.48 million for the year ending 30 June 2018, after capital grants and contributions. As a minimum, the operating surplus should equate to the capital contributions (including the developer contributions received for Public Open Space) to ensure the contributions received for capital are available to support the capital program.

The operating surplus is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which funding was received). When capital contributions are removed from the operating surplus, the underlying surplus is \$14.91 million.

In 2018-19 the underlying surplus of \$14.91 million will be directed towards funding of infrastructure.

Refer to Section 5, 'Analysis of Operating Budget', for a more detailed analysis.

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3.2 Cash Flow Budget

	Budget 2018-19 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Net Surplus/(deficit) from operations	29,550	35,479	5,929	20.1%
Movement affecting cash flows	95,985	102,068	6,083	6.3%
Funds available for capital/investment	159,740	96,920	(62,820)	(39.3%)
Capital Expenditure	(131,875)	(140,720)	(8,845)	6.7%
Proceeds from asset sales	94,943	964	(93,979)	(99.0%)
Funds available from financing activities	30,000	70,000	40,000	133.3%
Net cash inflows/(outflows)	57,744	912	(56,832)	(98.4%)
Cash at beginning of year	33,236	90,980	57,744	173.7%
Cash at end of year	90,980	91,892	912	1.0%

The budgeted Statement of Cash Flow shows a projected year cash balance of \$91.89 million by 30 June 2019. Further details of the cash flow are provided in section 6, 'Analysis of Budgeted Cash Position'.

3.3 Council Works Budget

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Change \$'000	%
Council Works Area				
Maintenance	23,275	20,233	(3,042)	(13.1%)
Capital Works	136,884	141,120	4,236	3.1%
Carry forward capital*	27,548	7,121	(20,427)	(74.2%)
Capital Works Expenditure	187,707	168,474	(19,233)	(10.2%)

The 2018-19 Budgeted Statement of Council Works forecasts total works of \$161.35 million (excluding carried forward expenditure).

*The carry forward capital expenditure is only an indicative guide. This is being reviewed and will be firmed up prior to the budget being finalised in June.

See Section 7 'Analysis of Council works' for a more detailed analysis.

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3.4 Financial Position Budget

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Assets and Liabilities				
Net Current Assets	26,104	26,145	41	0.2%
Net Non Current Assets	4,089,883	4,222,240	132,357	3.2%
Net Assets	4,115,987	4,248,386	132,399	3.2%
Equity				
Accumulated Surplus	1,955,702	1,991,181	35,479	1.8%
Reserves	2,160,285	2,257,205	96,920	4.5%
Total Equity	4,115,987	4,248,386	132,399	3.2%

The budgeted Balance Sheet shows net assets of \$4.25 billion as at 30 June 2018, which is an increase of \$132.40 million over the 2018-19 budget. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

See Section 8 'Analysis of Budgeted Financial Position' for more detailed analysis.

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4. SERVICES AND INITIATIVES AND SERVICE PERFORMANCE INDICATORS

The City of Melbourne's long-term vision, goals and four-year priorities and desired outcomes are set out in Council Plan 2017–21, including a series of indicators and measures to track progress.

Each year the Council selects a series of shorter-term initiatives to further its goals, priorities and desired outcomes for Melbourne. These initiatives and major initiatives are set out here, in the Annual Plan section of the Annual Plan and Budget.

Initiatives may contribute to multiple goals. We have listed them against the goal that contains priorities and desired outcomes with the strongest alignment. These initiatives are just a part of what we do. Much of the work to achieve our aspirations for Melbourne occurs within the strategies we implement and the services we deliver.

Progress against our four-year aspirations, one-year initiatives and our service delivery is shared with the public via our Annual Report, available on-line in September each year.

The diagram below explains the relationships between the Council Plan, the Annual Plan and Budget, the initiatives and major initiatives.





4.1 COUNCIL PLAN GOAL 1

A CITY THAT CARES FOR ITS ENVIRONMENT

Environmental stability is the basis of all our goals. It requires current generations to choose how they meet their needs without compromising the ability of future generations to be able to do the same. The city's urban ecology must be designed and managed as a dynamic whole to balance the interdependencies between its flora and fauna, microclimate, water cycles and its human, social and economic infrastructure.

The outcomes we will work towards in 2017–21

- Melbourne's reputation as a global city leader of sustainability is maintained.
- Melbourne is adapting well to climate change.
- Melbourne will meet its pledge to help deliver the Paris Agreement to limit global temperature rise.
- Melbourne uses its resources efficiently.

Major Initiatives for 2018–19

- Finalise the Waste and Resource Recovery Strategy 2030 and 2018-2022 Action Plan and commence year one deliverables.
- Implement the Green our City Strategic Action Plan including development of a business case for a future regulatory mechanism to support green roof and vertical greening.

Initiatives for 2018–19

- Continue delivery of the Urban Forest Strategy and pilot new technologies to monitor and diagnose forest health.
- Embed the Nature in the City strategy in our service delivery, including the increase of understory planting in Royal Park and Southbank Boulevard.
- Facilitate a corporate Power Purchase Agreement, based on the lessons from the Melbourne Renewable Energy Project, to contribute to the municipality's renewable energy target.
- Finalise the Zero Net Emissions Strategy 2020-2050.
- Identify and commence one or more small open space pilot(s) sites that support liveability and resilience in a higher density or hotter area of the municipality.
- Implement year three of the Resilient Melbourne strategy, continuing our leadership role in delivering the metropolitan wide urban forest and the metropolitan cycling network.



4.2 COUNCIL PLAN GOAL 2

A CITY FOR PEOPLE

A city for people welcomes all. It is accessible, affordable, inclusive, safe and engaging. It promotes health and wellbeing, participation and social justice. A city for people has political, religious and intellectual freedoms that nurture a rich and dynamic culture. It respects, celebrates and embraces human diversity. People of all ages and abilities feel secure and empowered. Family-friendly city planning puts the community at the forefront.

The outcomes we will work towards in 2017–21

- People feel welcomed and included.
- People are safe.
- People are supported to find pathways out of homelessness.
- Melbourne's housing meets the diverse needs of its population.
- People are healthy and well.
- Children and families have access to quality early years programs.

Major Initiatives for 2018–19

- Continue to work with the Victorian Government and Victoria Police on the strategy and delivery of security treatments across different precincts within the central city and at key access points to the central city.
- Work with our partners to support pathways out of homelessness, including the creation of a campaign that encourages appropriate giving whilst discouraging inappropriate donations of goods and services.

Initiatives for 2018–19

- Establish and lead a Melbourne Food Alliance to address current and future urban food system issues associated with city growth and development.
- Explore opportunities to partner with the Melbourne Disability Institute to ensure full participation for people with disabilities.
- Investigate options for the provision of exercise opportunities for seniors.
- Support social cohesion within our communities by engaging at risk young people (14 to 25) and linking them to employment and training pathways and local mentors.
- Undertake a housing capacity study and needs analysis to build the evidence base on emerging challenges in preparation for further work on affordable housing in the municipality.

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4.3 COUNCIL PLAN GOAL 3

A CREATIVE CITY

Melbourne will be a place that inspires experimentation, innovation and creativity and fosters leaders of ideas and courage. It supports and values its artists and broader creative community. It will invest in the creativity of people of all backgrounds and ability in all pursuits. Melbourne's reputation will attract and retain pioneers in the creative arts and innovation sector and enable them to contribute to the city's prosperity.

The outcomes we will work towards in 2017–21

- Artists are supported to test, develop and realise ideas.
- People participate in the creative life of the city.
- The economic value of Melbourne's creative industries sector grows.

Major Initiative for 2018–19

- Advocate for increasing the supply of affordable commercial spaces for creative industries, small business and startups across the municipality through the provision of high quality evidence and analysis.

Initiatives for 2018–19

- Explore opportunities to celebrate the unique winter identity of Melbourne as a creative city.

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4.4 COUNCIL PLAN GOAL 4

A PROSPEROUS CITY

Melbourne will be regarded as the destination of choice amongst international and local business and enterprise by excelling in its ability to nurture a vibrant economy for those who work, live, study, visit and invest. Its leadership as an event, cultural and education destination will be key to its national and international connections and growing visitor economy.

The outcomes we will work towards in 2017–21

- Melbourne is the destination of choice to visit, live and study.
- Melbourne's businesses are supported to thrive through a period of disruption caused by major projects.
- Melbourne prospers through global business relationships and investment attraction.
- Melbourne supports new businesses and a vibrant startup economy.

Major Initiatives for 2018–19

- Actively support businesses, visitors and residents during periods of city disruption and change through:
 - delivery of retail and hospitality activations that profile the city as a premier shopping destination
 - strengthening our existing destination campaigns
 - improving our support for affected residents and businesses.
- Advance the delivery of Melbourne Innovation Districts, City North including:
 - commencing preparation of a planning scheme amendment to better target land use
 - delivering Lincoln Square upgrades and commencing improvements to Cardigan Street.

Initiatives for 2018–19

- Deliver year two of the Startup Action Plan, including investigating and testing opportunities to provide publicly accessible innovation space, better marketing of Melbourne's Startup landscape and exploring support for commercialisation opportunities.
- Develop digital tools that will inform city users, businesses, residents and partners of significant road closures and disruptions within the municipality in real time.
- Enhance the What's On digital experience by providing personalised and tailored information for visitors based on customer preferences.
- Host key Smart City influencers and business leaders from India to grow business relationships with Melbourne urban design firms, education institutions and other organisations.
- Identify opportunities to improve or expand the impact of the Small Business Grants program.

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- Improve the wellbeing of international students by working with institutions and service providers to better understand and address matters relating to their accommodation needs.
- Increase City of Melbourne’s WeChat social media reach to Chinese visitors, international students, business and potential investors.
- Increase visitation in Melbourne’s off-peak winter season in collaboration with key stakeholders through events and other activations.
- Implement a new visitor services model that prepares Melbourne and supports businesses for increased numbers of visitors from key Asian markets.



4.5 COUNCIL PLAN GOAL 5

A KNOWLEDGE CITY

In a knowledge city, the collective power of mind and experience drives the city's prosperity, its ability to compete globally and the quality of life its people enjoy. It supports a well-resourced education and research system collaborating with business to produce a highly skilled and talented workforce, and a culture of innovation. It has a vibrant, collaborative and city-based lifelong-learning culture.

The outcomes we will work towards in 2017–21

- Melbourne has a thriving knowledge sector and industry.
- People have access to knowledge resources and forums.
- People have options to actively participate in lifelong learning.

Major Initiative for 2018–19

- Explore options for future delivery of library services to inform design of the new city library and offerings at the other five library locations.



4.6 COUNCIL PLAN GOAL 6

A CONNECTED CITY

In a connected city, all people and goods can move to, from and within the city efficiently. Catering for growth and safeguarding prosperity will require planning for an efficient and sustainable transport network. Technology and innovative forms of movement will play a significant role in changing the way people and goods move. The responsible agencies will collaborate with stakeholders to implement measures making it easier for people to make sustainable and smart travel choices to and around the city, whether by foot, bicycle, tram, bus, train or car.

The outcomes we will work towards in 2017–21

- People of all abilities are able to move freely, safely and sustainably around the city.
- People and goods are able to move sustainably in and out of the city.
- Melbourne's street network is optimised for current and future travel modes.

Major Initiatives for 2018–19

- Finalise the Transport Strategy Refresh and begin implementation of priority projects.
- Improve safety and increase usage of our bicycle network through high quality extensions and improvements in Southbank Boulevard, Carlton, North Melbourne, Kensington and Southbank and the installation of an additional 500 bike storage hoops.

Initiatives for 2018–19

- Advocate to and work with the Victorian Government and related bodies to establish regulatory certainty and a strategic framework for share bikes within the municipality.
- Conduct analysis and consultation on west - east active transport links for the southern part of the central city.
- Continue to trial on-street bike parking using designated car parking bays to improve footpath amenity.
- Engage the community on the final Racecourse Road Streetscape Improvements Plan and complete design documentation for improvements.
- Improve on our bicycle lane design standards by consulting with relevant transport safety experts and other cities to determine current best practice for bike lane infrastructure across a variety of riding environments.
- Progress the preferred vision for Spencer Street Station and Flinders Street Station precincts to improve pedestrian and bicycle capacity and safety, and progress concept design to inform delivery of short to medium term public realm improvements.



4.7 COUNCIL PLAN GOAL 7

A DELIBERATIVE CITY

Melbourne will be a leader in using participatory, consultative and innovative approaches to decision-making. The diverse voices of Melbourne will be heard. New information technologies will be used to help citizens engage with local governance processes.

The outcomes we will work towards in 2017–21

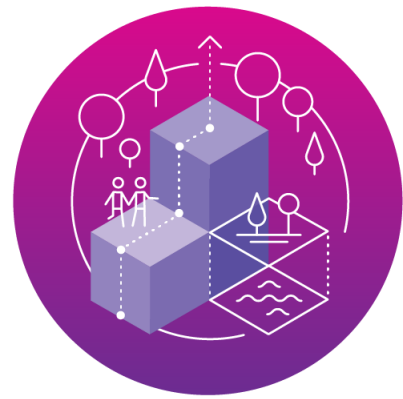
- People participate in co-creating Melbourne's future.
- We are transparent and accountable to our community.
- City of Melbourne's open data platform is available for public use.

Major Initiatives for 2018–19

- Design and pilot the next phase of the City Data Centre including active participation by individual community members and businesses.
- Improve community outcomes from the Census of Land Use and Employment (CLUE) by enhancing our processes and making CLUE accessible to other councils and local businesses.

Initiatives for 2018–19

- Establish a children and young person's forum to empower children to speak up and engage in Council decision making.
- Refresh the 10 Year Financial Plan with a focus on shaping future options for sustainable revenue streams, and engage community and stakeholders as necessary.
- Strengthen our communications approach to better connect Council, policies and strategies to valued outcomes for the community, businesses, residents and ratepayers.
- Trial new community engagement techniques to increase participation, inclusion and accessibility for a diverse range of participants by:
 - piloting random selection methodology for engagement
 - enhanced social media and new technologies as an engagement approach
 - consultation with disability advocates on tools to improve participation.



4.8 COUNCIL PLAN GOAL 8

A CITY PLANNING FOR GROWTH

Melbourne will be a leader in planning for growth and technological advancement. We will guide and influence the future development of the city for the benefit of all city users and in a way that values and celebrates its historical and cultural identity.

The outcomes we will work towards in 2017–21

- There is a clear vision and direction for sustainable growth across the municipality.
- Melbourne's commercial, retail and residential development, and supporting infrastructure, will meet the needs of a growing working and residential community.
- Melbourne respects and preserves its heritage.
- The built form of the city reflects high quality design.
- People have access to green spaces and recreation spaces.
- Melbourne's housing meets the diverse needs of its population.
- Melbourne is prepared for future technological change.

Major Initiatives for 2018–19

- Continue the Queen Victoria Precinct Renewal Program including:
 - the New Market Pavilion
 - the provision of essential infrastructure under the sheds
 - Munro Development in Therry Street, including affordable housing, childcare and community infrastructure outcomes.
- Deliver on the Open Space Strategy by creating two hectares of new open space, through the delivery of:
 - Southbank Boulevard and Dodds Street
 - University Square.
- Finalise and implement the findings of the review of the Municipal Strategic Statement.
- Maximise use and return on Council assets in the phased redevelopment of the Little Collins Precinct, including the preparation of a submission for a planning permit for the redevelopment of Council House 1.

Initiatives for 2018–19

- Advocate to Development Victoria to ensure that Melbourne's maritime heritage is considered as part of the development of Harbour Esplanade and Victoria Harbour.
- Assess the key issues for student housing developments in the central city and define an action plan to improve the design quality of student housing in the city.

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- Begin implementing year one of the Moonee Ponds Creek Strategic Opportunities Plan, including advocacy to the Victorian Government, key stakeholders and the community.
- Commission a North Melbourne Heritage review.
- Complete design documentation for the North Melbourne Community Centre redevelopment.
- Continue to contribute to the successful design and delivery of the Metro Tunnel Project in partnership with Melbourne Metro Rail Authority and Cross Yarra Partnership.
- Develop a business case that builds on sensor and open data initiatives to support practical involvement of local businesses and other key partners in the use and provision of advanced technology infrastructure.
- Develop and maintain a Local Area Infrastructure Priority List of local infrastructure needs initially focused on the Capital City Zone and urban renewal areas.
- Extend City of Melbourne's commitment to high quality urban design through advocacy, internal design review and investigation of design competitions on significant sites.
- Finalise design of Elizabeth Street Stage 2 and Elizabeth Street South, and, subject to completion of localised development, commence construction of Elizabeth Street South.
- Further progress the Hoddle Grid Heritage Review and seek appropriate protections for significant places, including Aboriginal and post contact heritage.
- Prepare a Master Plan for the restoration, refurbishment and future use of the heritage listed Melbourne Town Hall buildings.
- Progress planning and design for Waterways Operations precinct in the Bolte Precinct West, to support effective growth of marine activities in Docklands.
- Progress priority recommendations from commissioned research on incentives for heritage preservation.
- Pursue developer contributions or community infrastructure in City North and Southbank and advocate for a standard development contribution from the Victorian Government.
- Review planning scheme controls for Macaulay, and work with the Victorian Government to progress strategic planning in Arden.
- Work with landowners and the community to develop a vision and strategic framework for West Melbourne Waterfront.
- Work with the Victorian Government on Fishermans Bend to progress the Employment Precinct and Lorimer structure plans to deliver ambitious, high-quality and sustainable urban renewal.
- Work in partnership with Melbourne Water to update flood knowledge and mapping to inform amendments to the Melbourne Planning Scheme.



4.9 COUNCIL PLAN GOAL 9

A CITY WITH AN ABORIGINAL FOCUS

Aboriginal culture, knowledge and heritage will enrich the city's growth and development. For the Wurundjeri, Boonerwung, Taungurong, Djajawurrung and Wathaurung people who make up the Kulin Nation, Melbourne has always been and will continue to be an important meeting place and location for events of social, educational, sporting and cultural significance.

The outcomes we will work towards in 2017–21

- Melbourne acknowledges its Aboriginal history, heritage and identity.
- Melbourne fosters understanding about its Aboriginal heritage and culture.
- Aboriginal and Torres Strait Islander peoples contribute to the city's cultural, social and economic life.

Major Initiative for 2018–19

- Implement year one of the Aboriginal Melbourne Action Plan.

Initiative for 2018–19

- Deliver YIRRAMBOI Festival 2019.

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4.10 SERVICE PERFORMANCE OUTCOME INDICATORS

The service performance outcome indicators are set by the Victorian Government. They are a prescribed set of indicators measuring service performance, financial performance, sustainable capacity and governance and management. These indicators will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 132 of the Act. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100

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Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

4.11 STRATEGIES AND PLANS

Council continually reviews and updates strategies and plans. The list below reflects those currently active and endorsed at the time of publication.

- Access Docklands
- Arts Infrastructure Framework
- Bicycle Plan
- Climate Change Adaptation Strategy
- Community Infrastructure Development Framework
- Council Carbon Neutral Strategy
- Emissions Reductions Plan for our Operations
- Green our City Strategic Action Plan
- Homes for People Housing Strategy
- Heritage Strategy
- Last Kilometre Freight Plan
- Municipal Integrated Water Management Plan
- Music Plan
- Nature in the City
- Open Space Strategy
- Parks Masterplans
- Public Lighting Strategy
- Resilient Melbourne
- Start Up Action Plan
- Structure Plans
- Total Watermark – City as a Catchment
- Urban Forest Strategy
- Urban Forest Precinct Plans

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4.12 SERVICE AREAS

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future. These families may be further refined as we continue to manage and improve our services.

ASSISTANCE & CARE Supporting vulnerable people to enable safe and independent living.	ECONOMIC DEVELOPMENT Fostering the development of Melbourne's economy.	SAFETY MANAGEMENT Ensuring people are protected and safe when accessing and using spaces.
WELCOME & CONNECTION Supporting people to experience and engage with Melbourne.	EARLY YEARS DEVELOPMENT Supporting families with children to develop and thrive.	WASTE & RESOURCE MANAGEMENT Repurposing, recycling or disposing of waste and reducing resource waste in the municipality.
CREATIVITY & KNOWLEDGE Providing opportunities to create, learn, connect, experience and share.	MOVEMENT & TRAFFIC Facilitating movement into, around and out of the municipality.	WELLBEING & LEISURE Encouraging people to be healthy and active.

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BUDGET ANALYSIS

5. ANALYSIS OF OPERATING BUDGET

This section of the annual budget report analyses the expected revenues and expenses for the Council for the 2018-2019 year.

5.1 Operating Revenue

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Revenue Type				
Rates and charges	272,661	287,013	14,352	5.3%
Statutory fees and fines				
Parking fines	40,675	41,923	1,249	3.1%
Other statutory fees and fines	10,803	13,390	2,587	24.0%
User fees				
Parking fees	46,185	52,070	5,885	12.7%
Other user fees	17,197	21,727	4,530	26.3%
Grants - operating	10,352	10,812	461	4.5%
Grants - capital	9,127	9,867	740	8.1%
Contributions - monetary	23,620	13,882	(9,738)	(41.2%)
Net gain on disposal of property, infrastructure, plant and equipment	943	964	21	2.3%
Other income	20,254	19,000	(1,254)	(6.2%)
Total Operating Revenue	451,816	470,648	18,832	4.2%

5.1.1 Rates and Charges

The increase of \$14.35 million in net rates includes a general rates increase of 2.25%, new supplementary valuations of \$6.3 million and the full year impact of supplementary rates from 2017-18.

While rates on average will increase by 2.25% individual rate assessments will differ. Some will increase by more than this amount and some will be lower depending on valuation of the given property.

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The reconciliation of the total rates and charges to the Comprehensive Income Statement

	Budget 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
General rates	270,473	282,555	12,082	4%
Supplementary rates and rate adjustments	1,400	3,618	2,218	158%
Other Rates	430	440	10	2%
Interest on rates and charges	358	400	42	12%
Total rates and charges	272,661	287,013	14,352	5%

5.1.2 Fees and Charges

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Fees and Charges Type				
Parking fines	40,675	41,923	1,249	3.1%
General fines	2,164	2,504	340	15.7%
Town planning fees	2,888	4,664	1,776	61.5%
Food and Health Act registration	3,515	3,820	305	8.7%
Parking	46,185	52,070	5,885	12.7%
Leisure centre and recreation	5,044	5,037	(6)	(0.1%)
Child care/children's programs	3,090	3,502	412	13.3%
Building services	3,828	7,773	3,944	103.0%
Permits and Registrations	3,933	4,136	203	5.2%
Other fees and charges	3,538	3,681	143	4.0%
Total Fees and Charges	114,860	129,110	14,251	12.4%

The budget contains some increases to fees as a result of either mandatory rises from state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities.

Revenue from fees and charges is proposed to increase by \$14.25 million overall. This includes an increase to parking fee revenue by \$5.89 million reflecting a proposed increase in on street parking rates. Parking rates in the CBD are proposed to increase by \$1.50 per hour with smaller increases proposed outside the CBD. The last increase in on street parking rates was 2013.

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The below table summarises the proposed change to parking fees.

Current Fee (per hour)	2018-19 Budget	Description
\$5.50	\$7.00	Within CBD (1/2, 1, 2 and 3 hour spaces)
\$3.20	\$4.00	Outside CBD (1/2, 1 and 2 hour spaces)
\$2.00	\$2.50	Outside CBD (3 hour space)
\$1.70	\$2.20	Outside CBD (4 hour space)
\$0.80	\$1.00	Outside CBD (All day spaces)

Other increases in revenue relate to building and town planning fees. Many of the planning and building fees are legislated by the State government with increases in revenue associated continued growth in the city. There are also some fees that have been adjusted to better reflect cost recovery.

Parking fines are budgeted to increase by \$1.3 million largely reflecting change in the penalty unit price set by the State government.

A list of the changes in fees and charges from 2018-19 is provided in Appendix F.

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5.1.3 Operating Grants and Contributions

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Operating Grants and Contributions				
Grants - Operating				
Home & Community Services	990	1,283	293	29.6%
Maternal & Child Health	709	741	32	4.5%
Roads Corporation	158	162	4	2.5%
Appropriation - Vic Grants Commission	2,584	2,761	177	6.8%
Other Grants	5,910	5,866	(44)	(0.8%)
Monetary Contributions				
Child Care Benefit	2,455	1,497	(958)	(39.0%)
Sponsorships	1,296	1,002	(294)	(22.7%)
Other Contributions	1,465	683	(782)	(53.4%)
Total Operating Grants and Contributions	15,567	13,994	461	3.0%

Operating grants and contributions have decreased by \$1.57 million. This is mainly due to an decrease in child care benefit payments.

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5.1.4 Capital Grants and Contributions

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Capital Grants and Contributions				
Grants - Capital				
Appropriations Victorian Government Grants	673	673	0	0.0%
Parking Levy	7,000	7,000	0	0.0%
Federal Grants	654	674	20	3.1%
State Grants - Non Recurrent	800	1,520	720	90.0%
Monetary Contributions				
External Contribution - Capital Non-Govt	11,404	1,200	(10,204)	(89.5%)
Public Open Space - Contributions	7,000	9,500	2,500	35.7%
Total Capital Grants and Contributions	27,531	20,567	(6,964)	(25.3%)

Capital grants and contributions have decreased by \$6.96 million. This is mainly due to lower contribution for specific capital projects in 2017-2018 including Southbank Boulevard and Southbank Promenade works (\$6.90 million) and University Square Master Plan implementation (\$2.88 million).

5.1.5 Other Income

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Interest	2,350	1,075	(1,275)	(54.3%)
Dividends	2,208	2,210	2	0.1%
Investment Property & Market Rent	7,771	6,514	(1,257)	(16.2%)
Intercompany revenue	3,294	3,310	16	0.5%
Sales & Recoveries	4,325	5,660	1,335	30.9%
Project Income	307	231	(76)	(24.8%)
Total Other Income	20,254	19,000	(1,254)	(6.2%)

Other Income

Decrease in other income is mainly due to decreased interest income due to a lower cash balance throughout the year, combined with a decreased rental in our rental properties this is offset by higher budgeted recoveries.

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5.2 Operating Expenditure

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Expenditure Type				
Employee benefit expense	158,625	163,291	4,666	2.9%
Materials and services	174,661	179,126	4,465	2.6%
Bad and doubtful debts	5,135	6,183	1,048	20.4%
Depreciation and amortisation	63,098	65,464	2,366	3.7%
Borrowing Costs	1,310	1,400	90	6.9%
Other expenses	6,431	6,700	269	4.2%
Grants and contributions	13,006	13,005	(1)	0.0%
Total Operating Expenditure	422,267	435,170	12,903	3.1%

The majority of Council services and programs are delivered through staff. As the City grows, so do the demands for services and programs. Council must balance the demands that this places on staff with the need to contain costs.

The number of Full Time Equivalent (FTE) is budgeted at 1,439.84 for 2018-19 compared to 1,420.46 in 2017-18.

Total staff costs are budgeted to increase by 2.9 per cent which will also accommodate increases under Council's the Enterprise Agreement.

5.2.2 Materials and Services

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Contract payments	109,131	114,666	5,535	5.1%
Building maintenance	254	218	(36)	(14.2%)
General maintenance	23,433	20,244	(3,189)	(13.6%)
Utilities	7,795	7,012	(783)	(10.0%)
Admin & Supplies	20,687	21,200	513	2.5%
Information Tech	4,075	4,737	662	16.2%
Insurance	1,313	1,256	(57)	(4.3%)
Consultant	14,467	18,101	3,634	25.1%
Internal Revenue/Charges	(6,493)	(8,307)	(1,814)	27.9%
Total Materials & Services	174,661	179,126	4,465	2.6%

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Materials and Services expenditure for 2018-19 is higher by \$4.4 million or 2.6 per cent.

The major contributor to the increase are contract payments reflecting contracted rise and fall provisions within established contracts and an increasing higher volume of services to support the City's population which will see the need to service over 6,500 new properties coming online. Contract costs will also increase as the City develops more new open spaces and delivers infrastructure assets which require ongoing servicing through our major contracts.

Council major contracts include street cleaning, waste management, park management, civil infrastructure and facilities management.

The lower general maintenance reflects the budgeted contribution to the Carlton Primary School made in 2017-18 for \$3.0 million.

Utilities are budgeted to be decrease largely reflecting savings delivered by switching 16,000 old street lights to energy efficient LED's. This is part of a three year replacement program with public lighting accounting for more than half of the City of Melbourne's energy use.

5.2.3 Bad and doubtful debts

Bad and Doubtful Debts expenditure for 2018-19 is budgeted to be \$6.18 million based on anticipated parking fine revenue and continued efforts in fine recovery activities.

5.2.4 Depreciation and Amortisation

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Property	8,167	8,185	18	0.2%
Plant & Equipment	13,795	13,888	93	0.7%
Infrastructure	41,137	43,392	2,255	5.5%
Total Depreciation and Amortisation	63,098	65,465	2,366	3.8%

Infrastructure asset stock and replacement costs are increasing reflecting the continued investment in infrastructure through the capital works program. The growing asset base leads to increasing depreciation and amortisation costs which is budgeted to increase by 3.8 per cent.

5.2.5 Borrowing Costs

The current borrowing costs are attributable to interest on the \$30 million arrangement with the Clean Energy Finance Corporation for investments in sustainability projects. This interest payable will be more than offset by savings in electricity and maintenance costs with a net positive financial return to Council after any borrowing costs.

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5.2.6 Other Expense

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Audit services - external	211	198	(13)	(6.2%)
Audit services - internal	262	298	36	13.7%
Fire brigade levy	283	229	(54)	(19.1%)
Taxes & Levies	2,186	2,148	(38)	(1.7%)
Operation lease rental	1,814	2,095	281	15.5%
Other costs	1,676	1,732	56	3.3%
Total Other Expense	6,432	6,700	268	4.2%

Other expenses increased by \$0.27 million due to provision for general price increases.

5.2.7 Grants and Contributions

Total grants and contributions remain largely unchanged at \$13 million in 2018-19.

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6. ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movement in two main categories:

- operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council
- investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.

6.1 Statement of Cash Flow

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
Statement of Cash Flow			
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
Receipts	439,715	463,809	24,094
Payments	(343,729)	(361,740)	(18,011)
Net Cash Provided by Operating Activities	95,986	102,068	6,082
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
Proceeds from sale of Property Plant & Equip	94,943	964	(93,979)
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(131,876)	(140,720)	(8,844)
Net cash used in investing activities	(36,933)	(139,756)	(102,823)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES			
Proceeds from borrowing	0	40,000	40,000
Borrowing Costs	(1,310)	(1,400)	(90)
Funds available from financing activities	(1,310)	38,600	39,910
Net increase/(decrease) in cash and cash equivalents	57,743	912	(56,831)
Cash at beginning of the financial year	33,236	90,980	57,744
Cash at end of the financial year	90,980	91,892	912

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6.1.1 Operating Activities

Operating activities refer to the cash generated or used in the normal service delivery functions of Council.

The higher cash inflow in 2018-19 is largely due to higher net anticipated revenues.

6.1.2 Investing Activities

The lower cash outflow is attributable largely to the sale of assets that occurred in the year.

6.1.3 Financing Activities

The increase in borrowings to fund the capital works program is attributable to this increase.

Cash at the end of Year (\$0.91 million increase in cash balance)

Overall, total cash is forecast to increase modestly reflecting the net movements identified above.

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6.2 Reconciliation of Operating Performance to Cash Flow

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
For the year ended 30 June			
Net Surplus/(deficit) from operations	29,550	35,479	5,929
Add back:			
Depreciation & amortisation	63,098	65,464	2,366
Net movement in working capital	3,339	1,126	(2,213)
Cash proceeds	94,943	964	(93,979)
Funds available for Capital	161,380	67,554	(93,826)
Capital Expenditure	(131,876)	(140,720)	(8,844)
Financing activities	(1,310)	38,600	39,910
Funds used in investing activities	(133,186)	(102,120)	31,066
Net Cash inflow/(outflow)	57,744	912	(56,831)
Bank account (Opening balance)	33,236	90,980	57,744
Bank account (Closing balance)	90,980	91,892	912

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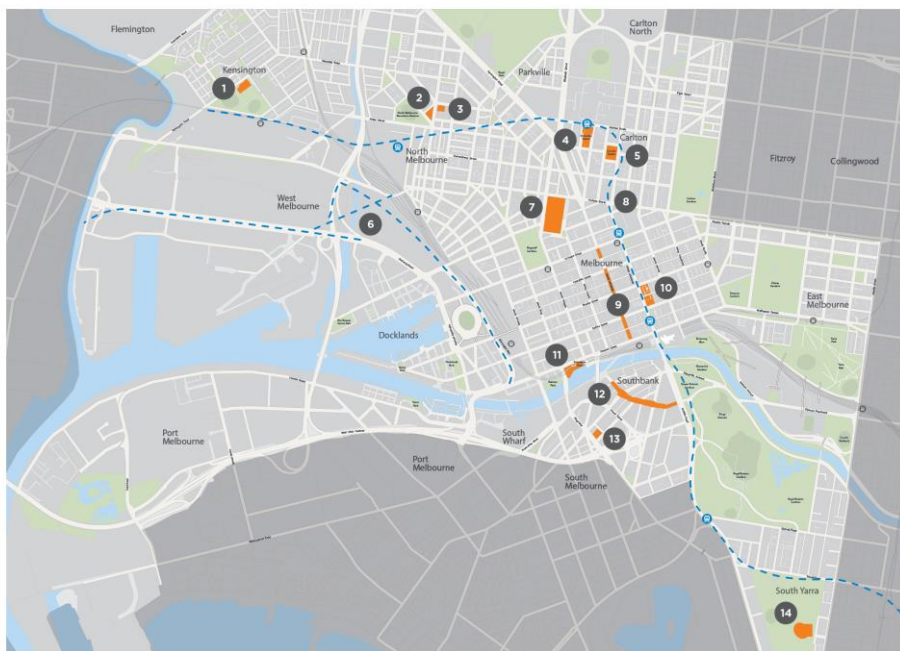
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2018–2019 BUDGET KEY PROJECTS

1. Kensington Community Recreation Centre \$450,000
2. Gardiner Reserve \$2,150,000
3. Lady Huntingfield Family & Children's Centre \$6,640,000
4. University Square Master Plan \$4,150,000
5. Lincoln Square Master Plan \$3,500,000
6. Westgate Tunnel
7. Queen Victoria Market Renewal \$19,785,468
8. Metro Rail Project \$250,000
9. Elizabeth Street Streetscape Improvements \$2,000,000
10. Town Hall Buildings Restoration & Refurbishment \$8,000,000
11. Enterprize Park \$2,100,000
12. Southbank Boulevard \$23,700,000
13. JH Boyd Redevelopment \$2,745,500
14. Fawknor Park Master Plan \$950,000

Projects across multiple locations

-  Bicycle Improvement Program \$1,065,600*
-  Parks Renewal and Tree Planting Program \$7,950,000
-  Flood Mitigation Renewal \$1,900,000
-  Drains Renewal \$1,730,000
-  Streetlight LED Rollout \$5,000,000
-  Road and Footpath Renewal \$9,500,000
-  Climate Adaptation \$2,000,000



*Plus \$1,600,000 additional funding for bicycle works included in Major Projects, Southbank Boulevard, University Square and Lincoln Square.

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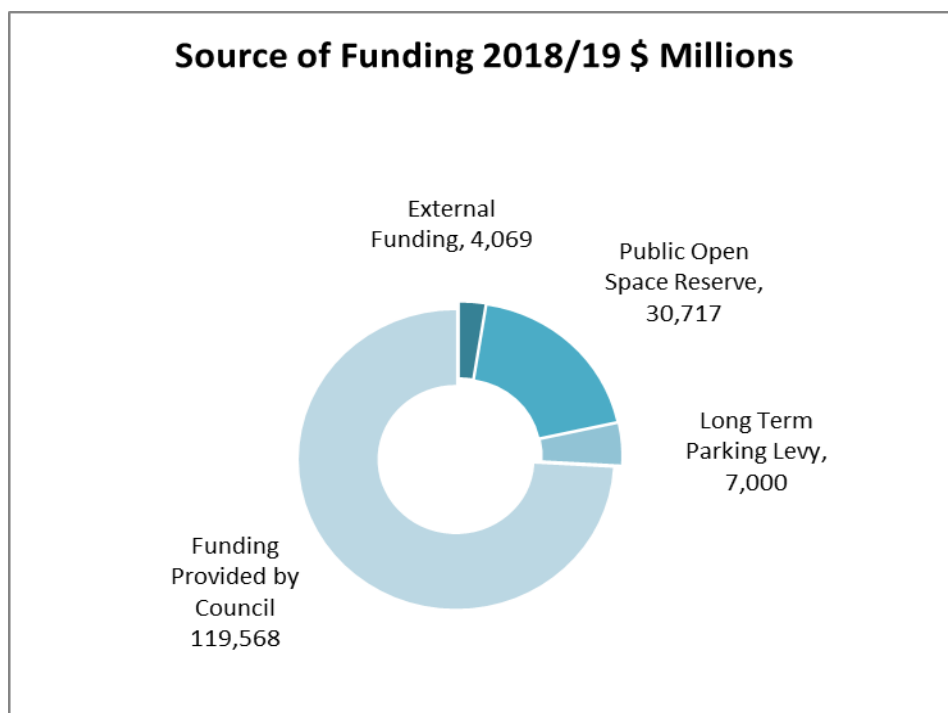
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ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section of the budget report provides an analysis of the planned council works expenditure budget for the 2018-19 year and the sources of funding for the budget. It should be noted that maintenance is included as part of the overall review of council works program but is funded out of the operating budget.

7.1 Funding Sources

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Source of Funding				
External Funding	12,654	4,069	(8,585)	(67.8%)
Proceeds from sales of assets	0	0	0	0.0%
Public Open Space Reserve	12,913	30,717	17,804	137.9%
Long Term Parking Levy	7,000	7,000	0	0.0%
Sub totals	32,567	41,786	9,219	28.3%
Funding Provided by Council	127,591	119,568	(8,023)	(6.3%)
Total Funding Sources	160,158	161,354	1,196	0.7%



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7.1.1 External Funding

External funding includes amounts budgeted to be received from external parties for projects including University Square, and Lady Huntingfield Child Care Centre.

7.1.2 Public Open Space Reserve

The \$30.72 million represents the amount to be allocated from the public open space reserves and will be spent on various open space projects including:

University Square, Southbank Boulevard and Dodds Street, Boyd Park, Elliot Avenue Billabong, Lincoln Square, Fawkner Park, North Bank Open Space, the Woody Meadow project and Gardiner Reserve.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

7.1.3 Long Term Parking Levy – Capital Projects

The amount of \$7.00 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. In 2018-19 the funds will be used for projects relating to bicycle, streetscape and footpath improvements.

7.1.4 Funding Provided by Council

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program.

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7.2 Council Works

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2018-19										
Property	44,742	9,422	8,895	19,785	6,640	44,742	1,520	-	13,222	30,000
Plant and Equipment	18,829	9,737	7,599	1,340	153	18,829	350	190	18,289	-
Infrastructure	77,550	16,057	27,602	5,540	28,350	77,550	7,997	31,728	27,825	10,000
Total	141,120	35,216	44,096	26,665	35,143	141,120	9,867	31,918	59,336	40,000

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Change \$'000	%
Council Works Area				
Maintenance				
Capital Grants	8,780	1,900	(6,880)	(78.4%)
Maintenance	14,495	18,333	3,838	26.5%
Total Maintenance	23,275	20,233	(3,042)	(13.1%)
Capital Works				
New Works	32,171	35,217	3,046	9.5%
Upgrade	35,548	26,665	(8,883)	(25.0%)
Renewal	52,134	44,096	(8,038)	(15.4%)
Expansion	17,031	35,143	18,112	106.3%
Total Capital Expenditure	136,884	141,120	4,236	3.1%
Total Council Works Program	160,159	161,353	1,194	0.7%
Carry Forward	27,548	7,121	(20,427)	(74.2%)
Council Works Expenditure	187,707	168,474	(19,233)	(10.2%)

A detailed listing of all projects comprising the capital works programme is in Appendix E.

Capital Grants

For the 2018-19 year, \$1.90 million will be provided for Carlton Primary School.

Maintenance

For the 2018-19 year, \$18.33 million will be expended on maintenance. The more significant projects include Street Lighting LED (5.5m), Christmas Decorations (\$1.9 million), Carlton Primary School (\$1.9 million), Information Technology maintenance (\$1.50 million), Street Lighting OMR charges (\$1.3 million), and Parks Maintenance Works Program (\$1.1 million)

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New Works

For the 2018-19 year, \$35.22 million will be expended on new works. The more significant projects include Bourke Street Precinct (\$5.0 million), Business initiatives (\$5.2 million), Boyd New Park (\$2.7million),

Upgrade

For the 2018-19 year, \$26.67 million will be expended on upgrade of existing assets. This includes \$19 million allocated towards the renewal of the Queen Victoria Market and North Bank Open Spaces (\$2.1 million)

Renewal/Refurbishment

For the 2018-19 year, \$44.1 million will be expended on renewal/refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$9.5 million), Information Technology renewal (\$5.5 million), parks renewal (\$7.1 million), flood mitigation renewal (\$1.9 million), drains renewal (\$1.7 million) and property renewal (\$6.0 million).

Expansion

For the 2018-19 year, \$35.14 million will be expended on expansion of existing assets. This includes Southbank Boulevard (\$22.7 million), Lady Huntingfield Child Care Centre (\$6.6 million), and Lincoln Square (\$3.5 million)

Refer to Appendix E for full details.

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8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the budget report analyses the movements in assets, liabilities and equity between 2017-18 and 2018-19.

8.1 Budgeted Balance Sheet for Year Ending 30 June 2019

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
Current			
Assets	121,715	122,320	605
Liabilities	95,611	95,775	164
Net Current Assets	26,104	26,545	441
Non Current			
Assets	4,127,685	4,299,861	172,176
Liabilities	37,802	78,020	40,218
Net Non Current Assets	4,089,883	4,221,840	131,957
NET ASSETS	4,115,987	4,248,386	132,398
Equity			
Accumulated Surplus	1,955,702	1,991,181	35,479
Reserves	2,160,285	2,257,205	96,920
Total Equity	4,115,987	4,248,386	132,399

Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2019 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- trade creditors to be based on materials and services expenditure and increased capital;
- employee entitlements to be increased by estimated Enterprise Agreement outcome only; and
- total capital works expenditure of \$161.35 million will be paid in full in the 2018-19 year.

8.1.1 Current Assets

The increase in current assets is mainly due to modest increase in cash.

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8.1.2 Current Liabilities

The increase in current liabilities (that is, obligations Council must pay within the next year) is a result of assumed timing of creditor payments.

8.1.3 Net Current Assets

The increase in net assets is attributable to normal business cycle necessitates businesses meeting their obligations/liabilities from current assets which can and will be converted into cash in time to meet those obligations (those occurring in the normal business cycle and within the current year). The increase is mainly the result of higher cash balance.

	Actual 2016-17 \$000s	Budget 2017-18 \$000s	Budget 2018-19 \$000s
Working Capital Ratio			
Definition - Current Assets / Current Liabilities	2.30:1	1.27:1	1.28:1

8.1.4 Non-Current Assets

The budgeted Balance Sheet shows non-current assets of \$4.30 billion as at 30 June 2018, which is an increase of \$172.18 million over 2017-18.

The increase in non-current assets is due to the combination of capital works program of \$161.35 million, increase in anticipated revaluation of assets and offset by depreciation. In recent years the revaluation of assets has resulted in higher asset values.

8.1.5 Non-Current Liabilities

The increase in non-current liabilities is due to movement in provision of long service for staff and increases in loan borrowings of \$40.00 million.

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9 STRATEGIC RESOURCE PLAN 2018-2022

The Strategic Resource Plan (SRP) identifies the financial and non-financial resources required over the four-year period of 2017-21. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

The four year SRP has been prepared in accordance with the requirements of the *Local Government Act 1989*. The Act requires that the Council prepare and approve a four year Council Plan, including the SRP. The SRP includes a four year financial estimate that comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

The Strategic Resource Plan is revised annually as part of the Annual Plan and Budget process and projects out on a four year basis the financial resources estimated to be available to deliver the Council Plan and ongoing services to the community.

The economic environment and key financial assumptions

The Strategic Resource Plan is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take account of these movements.

The key financial assumptions underpinning the SRP are detailed in the table below:

	Budget 2017-18 %	Budget 2018-19 %	Strategic Resource Plan		
			2019-20 %	2020-21 %	2021-22 %
Rate Increase	2.00%	2.25%	2.25%	2.25%	2.25%
CPI	2.00%	2.25%	2.25%	2.25%	2.25%
Total Revenue (excl net asset sales)	5.03%	4.17%	4.37%	3.35%	3.54%
Total Cost Increase	5.06%	3.06%	3.81%	4.39%	4.51%
Investment Returns (Cash)	2.00%	2.00%	2.00%	2.00%	2.00%

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2017
- Proposed 2018-19 Annual Plan and Budget
- Assumptions about changes in future income and expenditure associated with meeting current levels of services

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- Economic and financial indicators based on external sources.

The financial projections included in the SRP have been developed using a contemporary approach to financial statements which links the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

Key Objectives of the Plan

The key objectives which underpin the financial plan include:

- Long Term Financial Sustainability – Over the four year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$4.00 billion and represent the single biggest asset group in Council's control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the period of strategic resource plan, commencing 2018-19, a modest increase in rates is planned reflecting expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016-17. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to the City and encourage greater use of public transport.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long term financial planning and has committed to updating the 10 Year Financial Plan. The plan will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

Four-year Council Financial Plan

In preparing the Strategic Resource Plan, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

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	Budget 2017-18 \$'000	Budget 2018-19 \$'000	Strategic Resource Plan		
			2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Key Financial Indicators					
Underlying Surplus/(deficit)	2,018	14,911	18,050	13,785	9,512
Total Revenue (excl net asset sales)	451,816	470,648	491,226	507,687	525,636
Total Operating Expenditure	422,266	435,170	451,734	471,548	492,822
Gross Capital Expenditure	158,159	141,120	171,036	229,069	196,571
Cash Inflow/(Outflow)	57,743	912	(3,014)	624	(3,684)
Cash Assets	90,980	91,892	88,878	89,502	85,818

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10 VALUATION

10.1 Valuation by Class of Land

The *Valuation of Land Act 1960* requires municipalities to undertake biennial general valuation in the even years. This being a non general valuation year the only changes in valuations are due to changes through supplementary valuations. Supplementary valuations are undertaken throughout the year and returned as they occur. Supplementary valuations reflect new properties that come on line during the financial year as developments are complete. The forecast valuation totals of the various land classes for 2018-19 are as follows:

City of Melbourne Valuations 2018-19				
Class of Land	Number of Assessments	Net Annual Value \$	Capital Improved Value \$	Site Value \$
Residential	91,450	2,765,721,513	55,294,980,259	17,289,265,427
Non-Residential	22,157	3,722,921,940	56,587,199,181	22,919,340,308
Total Rateable (General Rates)	113,607	6,488,643,453	111,882,179,440	40,208,605,735
Exempt	1,517	907,384,993	14,161,053,670	8,394,146,085
Cultural & Recreational Lands	42	56,095,653	1,090,270,265	191,749,525
Total for all Classes of Land	115,166	7,452,124,099	127,133,503,375	48,794,501,345

The 2018 General Valuation resulted in an overall increase in the total NAV from \$7.3 billion to \$7.5 billion, for all properties in the municipality irrespective of rateable status. This represents an overall increase of 2.6%.

The total NAV for rateable properties has increased from \$6.3 billion to \$6.5 billion. This represents an increase of 3%.

Overall non-residential NAV has increased by 0.6%, whilst residential NAV has increased by 6.4%.

10.2 Cultural and Recreational Lands

In accordance with section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine that a charge paid as rates identified in the table on the following page below in respect to recreational lands having regard to the services provided by the Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands.

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Cultural & Recreational Lands 2018-19		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13295	23 Fogarty Street, NORTH MELBOURNE VIC 3051	4,069
13313	33 Fogarty Street, NORTH MELBOURNE VIC 3051	2,442
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,085
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,018
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,374
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,966
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,085
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	949
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	408
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	47,478
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	30,521
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	540
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	88,170
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	540
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,035
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	23,739
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,390
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	67,828
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	50,872
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	677
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	4,069
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	4,408
23865	House Smithfield Road, FLEMINGTON VIC 3031	815
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	541
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,695
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	4,408
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,729
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	12,887
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	541
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	677
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	2,171
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,288
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	22,860
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	10,175
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,712
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	1,899
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	16,278
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	9,495
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	340
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	340
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,269
90101	120 Todd Road, FISHERMANS BEND VIC 3207	5,077
Total Rates - Cultural & Recreational Lands		439,860

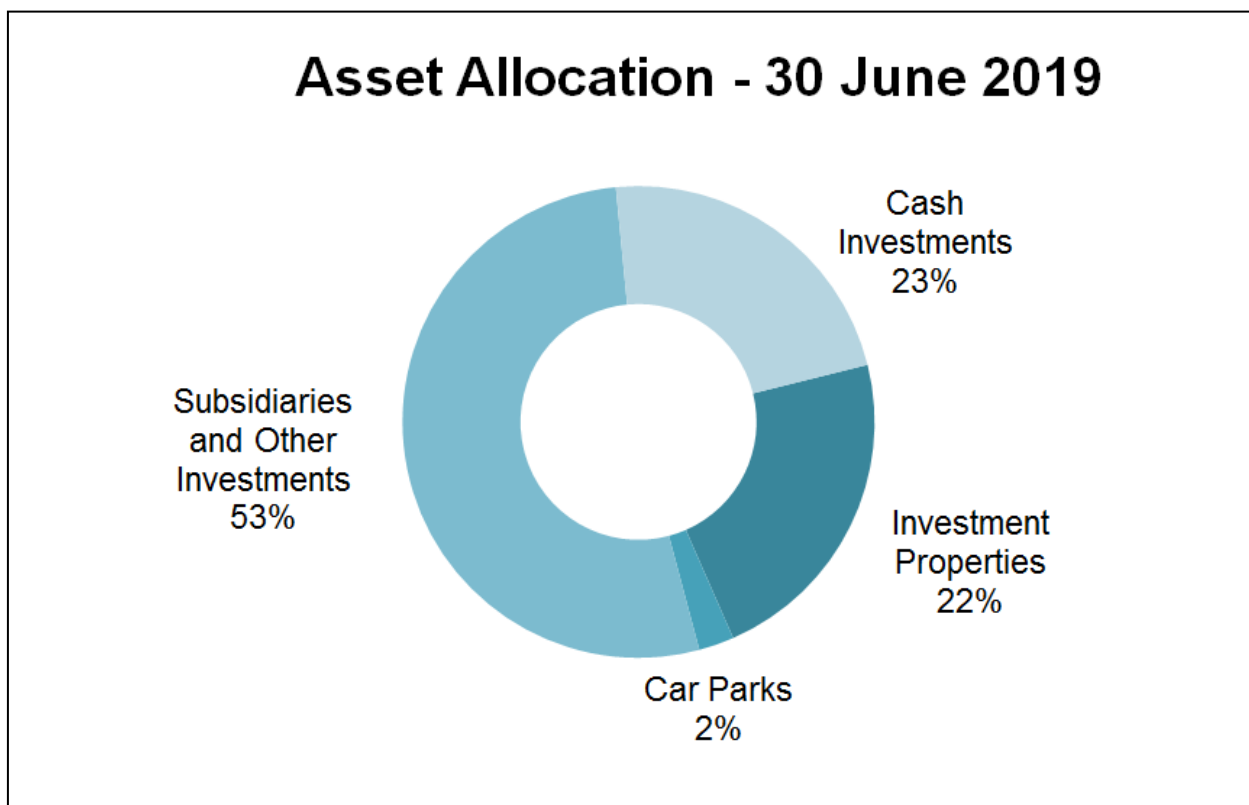
11 INVESTMENT STRATEGY

11.1 Strategy Development

The Council maintains an investment portfolio of cash investments, property holdings, car parks and shares in subsidiary and associated companies. Commercial investments are broadly defined to include those assets that are able to achieve a commercial rate of return, most of which also satisfy a strategic objective of Council.

The investment portfolio is projected to total \$404.04 million as at 30 June 2019. The investment portfolio is expected to yield an annual income to council of approximately \$10.19 million. The portfolio is invested in accordance with Council's investment policy.

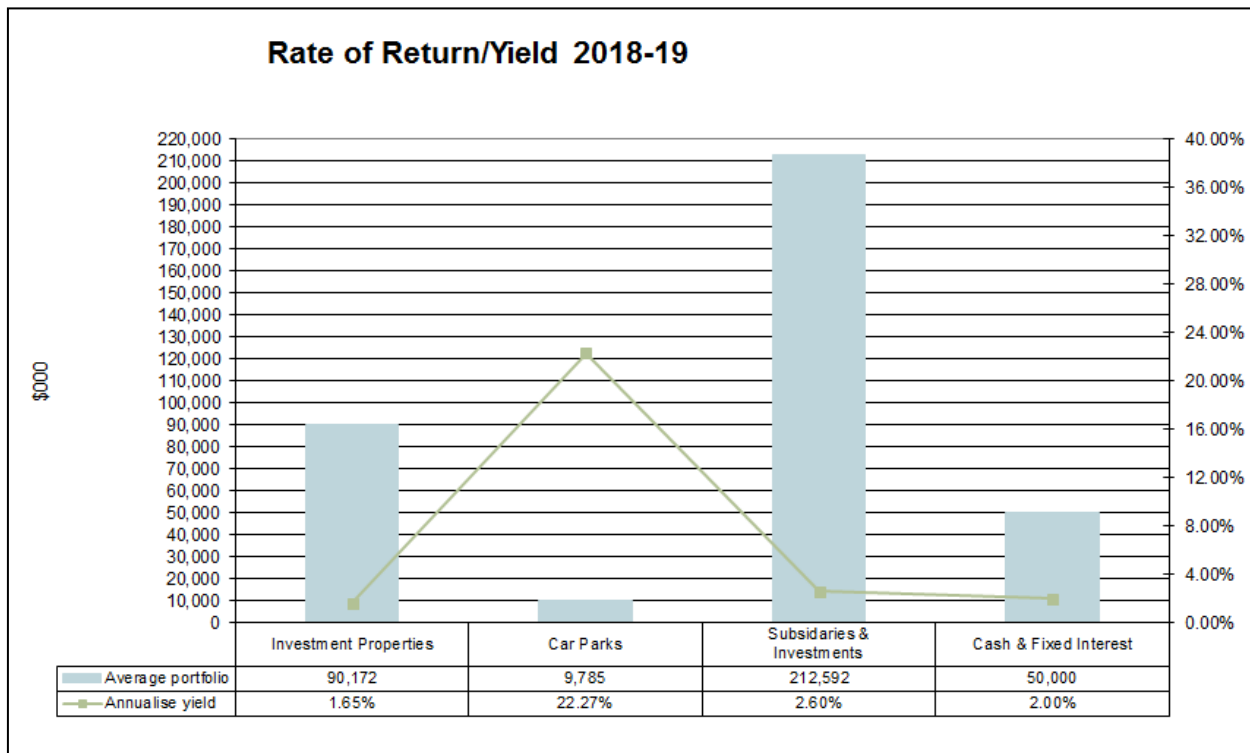
The profile of the investment portfolio and the returns are expressed in the following charts.



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11.2 Key Targets

The investment portfolio strategy and policy have previously been reviewed by the administration and independent external advisors. The following targets were developed:

- The total return objective of the portfolio is the average 10 year government bond rate + 3.00 per cent per annum measured over a rolling five year period.
- Maintain the real value of the investment portfolio.

11.3 Key Influences for 2018-19

In developing the budget for 2018-19 and the financial return from the investment portfolio a number of factors have had an effect on the outcomes. The most significant are:

11.3.1 Cash

- The cash balance is forecast at \$90.98 million as at 30 June 2018 and projected to finish the financial year in 2018-19 at \$91.49 million.
- The cash investments are forecast to return \$1.00 million in 2018-19.
- Average cash balance for the year is forecast to be \$50.00 million, contributing to lower returns.

11.3.2 Subsidiaries

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- Subsidiary income continues to be low largely due to the licence fee income from QVM being redirected towards a QVM Business Continuity Program.

11.3.3 Car Parks

- Budgeted higher returns due to proposed fee increase to car parks.

11.3.4 Investment Properties

- Returns on investment properties are lower than budget due to vacancies and staff accommodating floors that were previously tenanted.

Table 1 provides a summary of the changes in the returns for the assets contained in the investment portfolio in the budget for 2018-19. It should be noted that these amounts are contained in the categories of revenue shown in the budget document. The amounts will not, in all cases represent the total revenue reported. As the investment portfolio, includes most, but not all of the assets and activities generating revenue for the Council.

Table 1

Source	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
Interest Income	2,200	1,000	(1,200)
Inter Company Revenue			
- Subsidiaries	5,502	5,520	18
Property Investments			
- Off Street Car Parks (Net)	1,571	2,179	608
- Property Rentals (Net)	2,300	1,491	(809)
TOTAL	11,573	10,190	(1,383)

The initiatives and strategies described above are expected to result in the investment portfolio contributing \$10.19 million to council's total revenue. The value of these investments and returns included in the proposed budget for 2018-19.

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Table 2 is a summary of the return on investments for each asset class for council. Yearly valuation for investment properties, car parks and subsidiaries will be undertaken in June 2018 and was not available at the time for this report. The valuation undertaken in 2017-18 was applied to 2018-19.

Table 2

	Beginning 2018-19 \$000s	End 2018-19 \$000s	Net Income \$000s	Return %
Investment properties	90,172	90,172	1,491	1.65%
Total car parks	9,785	9,785	2,179	22.27%
Total Subsidiary & Other Investments	212,592	212,592	5,520	2.60%
Cash & Fixed Investments (Average Balance of \$50 million)	91,892	88,878	1,000	2.00%
TOTAL INVESTMENT PORTFOLIO	404,441	401,427	10,190	2.53%

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12 BORROWINGS

12.1 Borrowing Facility & Strategy

Council has two facilities in place as at 1 July 2018. An ANZ facility with a maximum borrowing limit of \$75.00 million and will only be drawn upon on an 'as needs basis' to meet working capital requirements. The second facility is with the Clean Energy Finance Corporation (CEFC), the facility is a 5 year fixed rate facility of \$30.00 million which is due to be paid back 2020-21. The purpose of the CEFC facility is to use funding to accelerate sustainability initiatives such as the energy efficient street light renewal project. It is projected that investing in sustainability initiatives will realise savings in operating costs over time which will more than offset any costs associated with this borrowing.

Council is in the process of further developing its funding strategy for the medium to long term infrastructure needs and funding requirements.

	2017-18 Budget \$000s	2018-19 Budget \$000s
Proposed borrowing facility limit	105,000	105,000
Total amount borrowed as at 30 June of the prior year	30,000	30,000
Total amount to be borrowed up to	105,000	105,000
Total amount projected to be redeemed up to	-	-
Total amount proposed to be borrowed as at 30 June	30,000	70,000

Year	New Borrowings Up to \$000s	Principal Paid Up to \$000s	Interest Paid \$000s	Balance End of Year \$000s
2018-19	40,000	0	1,400	70,000
2019-20	80,000	0	2,900	150,000
2020-21	135,000	(30,000)	3,800	255,000
2021-22	0	(15,000)	9,500	240,000

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APPENDIX A – BUDGET STATEMENTS

INCOME STATEMENT

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CASH FLOWS

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS

STATEMENT OF CAPITAL WORKS

SOURCES OF FUNDING – OPERATING

SOURCES OF FUNDING - WORKS

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INCOME STATEMENT AS AT 30 JUNE 2018

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Variance \$'000
Income			
Rates and charges	272,661	287,013	14,352
Statutory fees and fines			
Parking fines	40,675	41,923	1,249
Other statutory fees and fines	10,803	13,390	2,587
User fees			
Parking fees	46,185	52,070	5,885
Other user fees	17,197	21,727	4,530
Grants - operating	10,352	10,812	461
Grants - capital	9,127	9,867	740
Contributions - monetary	23,620	13,882	(9,738)
Net gain on disposal of property, infrastructure, plant and equipment	943	964	21
Other income	20,254	19,000	(1,254)
Total Income	451,816	470,648	18,832
Expenses			
Employee benefit expense	158,625	163,291	4,666
Materials and services	174,661	179,126	4,465
Bad and doubtful debts	5,135	6,183	1,048
Depreciation and amortisation	63,098	65,464	2,366
Borrowing Costs	1,310	1,400	90
Other expenses	6,431	6,700	269
Grants and contributions	13,006	13,005	(1)
Total Expenses	422,267	435,170	12,903
Surplus For The Year	29,550	35,479	5,929
less Capital Contributions	(27,531)	(20,567)	6,964
add Transfer Assets to External Parties	0	0	0
less Contributed Assets	0	0	0
Underlying Surplus/(Deficit)	2,018	14,911	12,893

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COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2019

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Variance \$'000
Income			
Rates and charges	272,661	287,013	14,352
Statutory fees and fines			
Parking fines	40,675	41,923	1,249
Other statutory fees and fines	10,803	13,390	2,587
User fees			
Parking fees	46,185	52,070	5,885
Other user fees	17,197	21,727	4,530
Grants - operating	10,352	10,812	461
Grants - capital	9,127	9,867	740
Contributions - monetary	23,620	13,882	(9,738)
Net gain on disposal of property, infrastructure, plant and equipment	943	964	21
Other income	20,254	19,000	(1,254)
Total Income	451,816	470,648	18,832
Expenses			
Employee benefit expense	158,625	163,291	4,666
Materials and services	174,661	179,126	4,465
Bad and doubtful debts	5,135	6,183	1,048
Depreciation and amortisation	63,098	65,464	2,366
Borrowing Costs	1,310	1,400	90
Other expenses	6,431	6,700	269
Grants and contributions	13,006	13,005	(1)
Total Expenses	422,267	435,170	12,903
Surplus For The Year	29,550	35,479	5,929
Other Comprehensive Income			
Net asset revaluation increment	94,556	96,920	2,364
Total Other Comprehensive Income	94,556	96,920	2,364
Total Comprehensive Result	124,106	132,399	8,293

ANNUAL PLAN AND BUDGET

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BALANCE SHEET AS AT 30 JUNE 2019

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
ASSETS			
Current Assets			
Cash and cash equivalents	90,980	91,892	912
Trade and other receivables	30,735	30,428	(307)
Total Current Assets	121,715	122,320	605
Non Current Assets			
Investment in subsidiaries and trust	31,394	31,394	0
Property, infrastructure, plant and equipment	3,884,817	4,056,993	172,176
Investment property	199,444	199,444	0
Intangible assets	12,030	12,030	0
Total Non Current Assets	4,127,685	4,299,861	172,176
TOTAL ASSETS	4,249,400	4,422,181	172,781
LIABILITIES			
Current Liabilities			
Trade and other payables	66,139	65,478	(661)
Provisions	29,472	30,297	825
Total Current Liabilities	95,611	95,775	164
Non Current Liabilities			
Provisions	7,802	8,020	218
Interest-bearing loans and borrowing	30,000	70,000	40,000
Total Non Current Liabilities	37,802	78,020	40,218
TOTAL LIABILITIES	133,413	173,795	40,382
NET ASSETS	4,115,987	4,248,386	132,398
Equity			
Accumulated surplus	1,955,702	1,991,181	35,479
Reserves	2,160,285	2,257,205	96,920
TOTAL EQUITY	4,115,987	4,248,386	132,399

ANNUAL PLAN AND BUDGET

2018-2019

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STATEMENT OF CASH FLOWS FOR YEAR ENDED 30 JUNE 2019

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
Cash Flows from Operating Activities			
Rates and charges	261,503	281,137	19,634
Statutory fees and fines	51,477	55,314	3,837
User fees	63,382	73,797	10,415
Grants - Operating	10,352	10,812	460
Grants - Capital	9,127	9,867	740
Contributions - Monetary	23,620	13,882	(9,738)
Interest received	2,388	2,388	(1)
Dividends received	2,170	2,170	0
Other receipts	15,696	14,442	(1,254)
Employee cost	(156,991)	(162,247)	(5,256)
Materials and services	(174,661)	(179,788)	(5,127)
Other payments	(12,078)	(19,705)	(7,627)
Net Cash provided by/(used in) operating activities	95,985	102,068	6,083
Cash Flows from Investing Activities			
Payments for property, infrastructure, plant and equipment	(131,875)	(140,720)	(8,845)
Proceeds from Sale of property, infrastructure, plant and equipment	94,943	964	(93,979)
Net Cash provided by/(used in) investing activities	(36,932)	(139,756)	(102,824)
Cash Flows from Financing Activities			
Proceeds from borrowing	0	40,000	40,000
Borrowing Costs	(1,310)	(1,400)	(90)
Net Cash provided by/(used in) financing activities	(1,310)	38,600	39,910
Net increase/(decrease) in cash and cash equivalents	57,743	912	(56,831)
Cash and cash equivalents at beginning of the financial year	33,236	90,980	57,744
Cash and cash equivalents at end of the financial	90,980	91,892	912

ANNUAL PLAN AND BUDGET

2018–2019

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RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2019

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	29,550	35,479	5,929
Add back:			
Depreciation & amortisation	63,098	65,464	2,366
Net movement in working capital	3,339	1,126	(2,213)
Funds available from investing activities	95,987	102,069	6,082
Capital Expenditure	(131,876)	(140,720)	(8,844)
Proceeds from asset sale	94,943	964	(93,979)
Funds used in investing activities	(36,933)	(139,756)	(102,823)
Proceeds from borrowing	0	40,000	40,000
Repayment of borrowing	0	0	0
Borrowing Costs	(1,310)	(1,400)	(90)
Net Cash provided by Financing Activities	(1,310)	38,600	39,910
Net Cash inflow/(outflow)	57,744	913	(56,831)
Bank account (Opening balance)	33,236	90,980	57,744
Bank account Closing balance)	90,980	91,892	912

ANNUAL PLAN AND BUDGET

2018–2019

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STATEMENT OF CAPITAL WORKS

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Change \$'000	%
Council Works Area				
Maintenance	23,275	20,233	(3,042)	(13.1%)
Capital Works	136,884	141,120	4,236	3.1%
Carry forward capital*	27,548	7,121	(20,427)	(74.2%)
Capital Works Expenditure	187,707	168,474	(19,233)	(10.2%)

*Estimated Carry forward

ANNUAL PLAN AND BUDGET

2018–2019

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SOURCES OF FUNDING – OPERATING

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Variance \$'000
Operating Recurrent			
Federal			
Arts Programs	35	35	0
Ageing & Disabilities	2,248	2,189	(59)
Child Care Benefit	2,455	1,497	(958)
Immunization Grants	27	27	0
Total Federal	4,765	3,748	(1,017)
State			
Arts Programs	540	540	0
Business & Tourism	75	0	(75)
Events Melbourne	150	150	0
Family & Children Service	1,538	1,616	78
Immunization Grants	78	80	2
School traffic Compliance	94	148	54
Melbourne Metro	343	392	49
Street Cleaning	158	162	4
Ageing & Disabilities	1,168	1,421	253
CRO Grants (Chief Resilience Officer)	333	250	(83)
Library Services	792	850	58
Public Health & Safety	39	8	(31)
Victorian Grants Commission	2,584	2,761	177
Total State	7,892	8,377	485
Contributions			
Student Welcome Desk	144	147	3
Total Contribution	144	147	3
Total Operation Recurrent	12,801	12,272	(529)
Operating Non-Recurrent			
State			
Communities	150	185	35
Total State Non- Recurrent	150	185	35
Contributions			
Resilience	330	500	170
Open Spaces	1,250	0	(1,250)
Events Melbourne	966	1,002	36
Others	71	36	(35)
Total Contribution Non-Recurrent	2,617	1,538	(1,079)
Total Operating Non-Recurrent	2,767	1,723	(1,044)
Total Operating Sources of Funding	15,568	13,995	(1,573)

ANNUAL PLAN AND BUDGET

2018–2019

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SOURCES OF FUNDING – COUNCIL WORKS

	Budget 2017/18 \$000s	Budget 2018/19 \$000s	Variance \$'000
Recurrent			
Federal			
Roads to Recovery	654	324	(330)
Total Recurrent Federal	654	324	(330)
State			
Parking Levy	7,000	7,000	0
Community Service	800	1,520	720
Victoria Grants Commission	673	673	0
Total Recurrent State	8,473	9,193	720
Contributions			
Public Open Spaces	7,000	9,500	2,500
Total Recurrent Contributions	7,000	9,500	2,500
Total Recurrent Capital Funding	16,127	19,017	2,890
Non-Recurrent			
Federal			
Others	0	350	350
Total Non-Recurrent Federal	0	350	350
Contributions			
Property Services	160	0	(160)
Parks & Waterways	2,900	0	(2,900)
Urban Strategy	357	0	(357)
Urban Sustainability	6,887	1,000	(5,887)
Smart City Office	100	190	90
Business & Tourism	1,000	0	(1,000)
Others	0	10	10
Total Non-Recurrent Contributions	11,404	1,200	(10,204)
Total Non-Recurrent Capital Funding	11,404	1,550	(9,854)
Total Work Source of Funding	27,531	20,567	(6,964)

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APPENDIX B – STATUTORY DISCLOSURES

Section 127 and 158 of the Local Government Act 1989

Part 3 of the Local Government (Planning and reporting) Regulations 2014

1 STANDARD STATEMENTS

The standard statements as requested by the Local Government (Finance and Reporting) Regulations 2004 are provided in Appendix A.

2 RATES AND CHARGES

The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017/18 Cents/\$NAV	2018/19 Cents/\$NAV	Change
General rate for residential properties	4.15657	3.99610	(4%)
General rate for non residential properties	4.57470	4.62094	1%

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated amount to be raised general rates, compared with previous year

Type or class of land	2017/18 \$'000	2018/19 \$'000	Change \$'000	%
Residential	100,441	110,521	10,080	10%
Non-Residential	170,032	172,034	2,002	1%
Total amount to be raised by general rat	270,473	282,555	12,082	4%
Cultural and recreational	430	440	10	2%
Other rates	1,400	3,618	2,218	158%
Total amount to be raised by all rates	272,303	286,613	14,310	5%

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with previous financial year.

Type or class of land	2017/18 Number	2018/19 Number	Change \$'000	%
Residential	84,727	91,450	6,723	8%
Non-Residential	22,421	22,157	(264)	(1%)
Exempt	1,393	1,517	124	9%
Cultural and recreational	42	42	0	0%
Total number of assessments	108,583	115,166	6,583	6%

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The estimated total value of each type or class of land, and the estimated total value of land compared to previous financial year

Type or class of land	2017/18 \$'000	2018/19 \$'000	Change \$'000	%
Residential	2,416,442	2,765,722	349,280	14%
Non-Residential	3,716,784	3,722,922	6,138	0%
Exempt	890,459	907,385	16,926	2%
Cultural and recreational	56,063	56,096	33	0%
Total value of land	7,079,748	7,452,124	372,376	5%

Fair Go Rates System Compliance (New)

	2017-18	2018-19
Annualised previous years rates	\$ 265,169,465	\$ 276,337,644
Number of rateable properties	107,148	113,607
Base average rate	\$ 2,475	\$ 2,432
Maximum rate increase	2%	2.25%
Capped average rate	\$ 2,524	\$ 2,487
Maximum general rates	\$ 270,472,854	\$ 282,554,986
Budget general rates	\$ 270,472,854	\$ 282,554,986

Any significant changes that may affect estimate amount

The City of Melbourne does not propose to levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge;
- Section 162 – Service rate and service charge;
- Section 163 – Special rate and special charge.

The volume of valuation objection received in 2017-18 is still being resolved. If they are not all resolved as forecast there may be an impact on the estimated amounts to be raised by rates and charges. Additionally, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation objections & appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes commercial land and vice versa.

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3 DIFFERENTIAL RATES

Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 3.99610 cents in the dollar of NAV for all rateable residential properties;
- A general rate of 4.62094 cents in the dollar of NAV for all rateable non-residential properties;

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

Residential land

Residential land is any land, which is:

- used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

Non-Residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

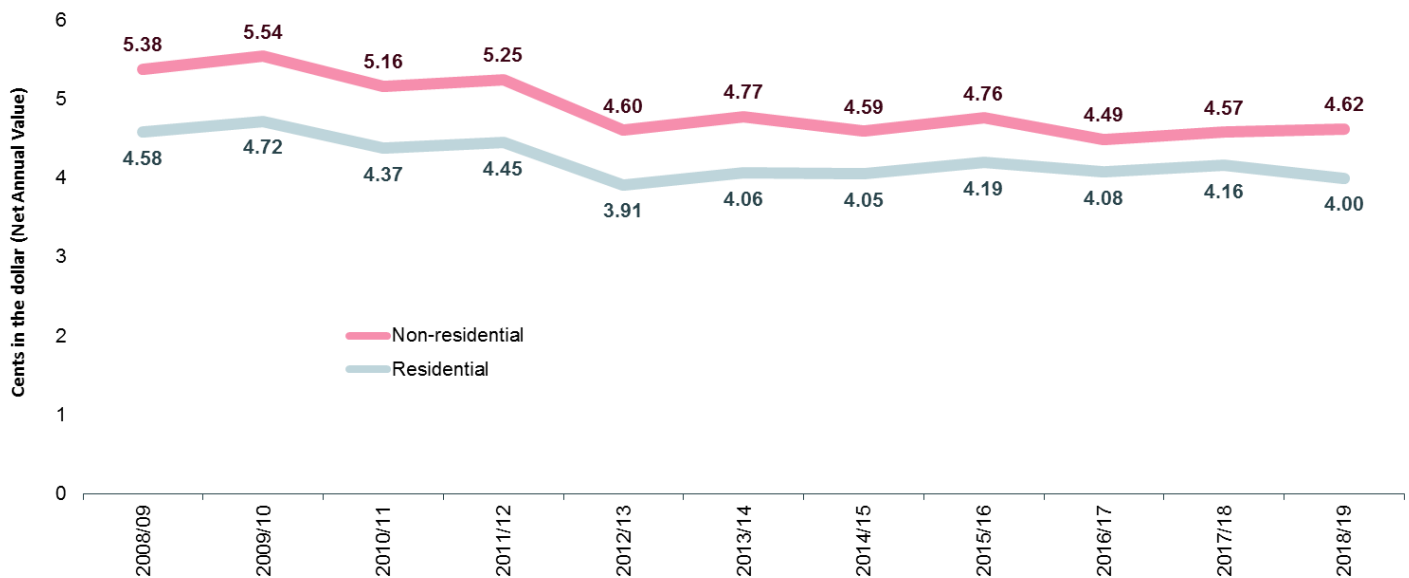
The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

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History of the Rate in \$



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APPENDIX C – STRATEGIC RESOURCE PLAN

INCOME STATEMENT

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CHANGES IN EQUITY

STATEMENT OF CASH FLOWS

STATEMENT OF CAPITAL WORKS

SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

STATEMENT OF HUMAN RESOURCES

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

This section includes Council's forecast financial performance and financial and cash positions for the years 2018-19 to 2021-22. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

ANNUAL PLAN AND BUDGET

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INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000	Plan 2021-22 \$'000
Income					
Rates and charges	272,661	287,013	301,363	316,431	332,886
Statutory fees and fines					
Parking fines	40,675	41,923	41,923	41,923	41,923
Other statutory fees and fines	10,803	13,390	13,795	14,212	14,643
User fees					
Parking fees	46,185	52,070	56,185	55,045	53,933
Other user fees	17,197	21,727	22,251	22,788	23,338
Grants - operating	10,352	10,812	11,083	11,360	11,644
Grants - capital	9,127	9,867	9,755	9,999	10,249
Contributions - monetary	23,620	13,882	14,395	14,928	15,482
Net gain on disposal of property, infrastructure, plant and equipment	943	964	988	1,013	1,038
Other income	20,254	19,000	19,486	19,986	20,499
Total Income	451,816	470,648	491,226	507,687	525,636
Expenses					
Employee benefit expense	158,625	163,291	169,822	176,615	183,680
Materials and services	174,661	179,126	184,547	193,438	198,596
Bad and doubtful debts	5,135	6,183	6,184	6,185	6,187
Depreciation and amortisation	63,098	65,464	68,083	70,806	73,638
Borrowing Costs	1,310	1,400	2,900	3,800	9,500
Other expenses	6,431	6,700	6,868	7,039	7,215
Grants and contributions	13,006	13,005	13,330	13,664	14,005
Total Expenses	422,267	435,170	451,734	471,548	492,822
Surplus For The Year	29,550	35,479	39,491	36,138	32,814
less Capital Contributions	(27,531)	(20,567)	(21,442)	(22,353)	(23,303)
add Transfer Assets to External Parties	0	0	0	0	0
less Contributed Assets	0	0	0	0	0
Underlying Surplus/(Deficit)	2,018	14,911	18,050	13,785	9,512

ANNUAL PLAN AND BUDGET

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COMPREHENSIVE INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Budget 2017/18 \$'000	Budget 2018/19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000	Plan 2021-22 \$'000
Income					
Rates and charges	272,661	287,013	301,363	316,431	332,886
Statutory fees and fines					
Parking fines	40,675	41,923	41,923	41,923	41,923
Other statutory fees and fines	10,803	13,390	13,795	14,212	14,643
User fees					
Parking fees	46,185	52,070	56,185	55,045	53,933
Other user fees	17,197	21,727	22,251	22,788	23,338
Grants - operating	10,352	10,812	11,083	11,360	11,644
Grants - capital	9,127	9,867	9,755	9,999	10,249
Contributions - monetary	23,620	13,882	14,395	14,928	15,482
Net gain on disposal of property, infrastructure, plant and equipment	943	964	988	1,013	1,038
Other income	20,254	19,000	19,486	19,986	20,499
Total Income	451,816	470,648	491,226	507,687	525,636
Expenses					
Employee benefit expense	158,625	163,291	169,822	176,615	183,680
Materials and services	174,661	179,126	184,547	193,438	198,596
Bad and doubtful debts	5,135	6,183	6,184	6,185	6,187
Depreciation and amortisation	63,098	65,464	68,083	70,806	73,638
Borrowing Costs	1,310	1,400	2,900	3,800	9,500
Other expenses	6,431	6,700	6,868	7,039	7,215
Grants and contributions	13,006	13,005	13,330	13,664	14,005
Total Expenses	422,267	435,170	451,734	471,548	492,822
Surplus For The Year	29,550	35,479	39,491	36,138	32,814
Other Comprehensive Income					
Net asset revaluation increment	94,556	96,920	101,574	106,145	110,922
Total Other Comprehensive Income	94,556	96,920	101,574	106,145	110,922
Total Comprehensive Result	124,106	132,399	141,065	142,283	143,736

ANNUAL PLAN AND BUDGET

2018–2019

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BALANCE SHEET

FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Budget 2017-18 \$'000	Budget 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000	Plan 2021-22 \$'000
ASSETS					
Current Assets					
Cash and cash equivalents	90,980	91,892	88,878	89,502	85,818
Trade and other receivables	30,735	30,428	30,123	29,822	29,524
Total Current Assets	121,715	122,320	119,001	119,324	115,342
Non Current Assets					
Investment in subsidiaries and trust	31,394	31,394	31,394	31,394	31,394
Property, infrastructure, plant and equipment	3,884,817	4,056,993	4,281,796	4,529,211	4,662,422
Investment property	199,444	199,444	199,444	199,444	199,444
Intangible assets	12,030	12,030	12,030	12,030	12,030
Total Non Current Assets	4,127,685	4,299,861	4,524,664	4,772,079	4,905,290
TOTAL ASSETS	4,249,400	4,422,181	4,643,665	4,891,403	5,020,631
LIABILITIES					
Current Liabilities					
Trade and other payables	66,139	65,478	64,823	64,175	63,533
Provisions	29,472	30,297	31,146	32,018	32,914
Total Current Liabilities	95,611	95,775	95,968	96,192	96,447
Non Current Liabilities					
Provisions	7,802	8,020	8,245	8,476	8,713
Interest-bearing loans and borrowing	30,000	70,000	150,000	255,000	240,000
Total Non Current Liabilities	37,802	78,020	158,245	263,476	248,713
TOTAL LIABILITIES	133,413	173,795	254,213	359,668	345,160
NET ASSETS	4,115,987	4,248,386	4,389,451	4,531,735	4,675,471
Equity					
Accumulated surplus	1,955,702	1,991,181	2,030,672	2,066,811	2,099,625
Reserves	2,160,285	2,257,205	2,358,779	2,464,924	2,575,846
TOTAL EQUITY	4,115,987	4,248,386	4,389,451	4,531,735	4,675,471

ANNUAL PLAN AND BUDGET

2018–2019

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STATEMENT OF CHANGES IN EQUITY FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Total \$000s	Accumulated Surplus \$000s	Revaluation Reserves \$000s	Other Reserves \$000s
2018				
Balance at beginning of the financial year	3,926,698	1,860,969	2,050,019	15,710
Adjustment on change in accounting policy			94,556	
Surplus/(deficit) for the year		94,733		
New asset revaluation increment/(decrement)				
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,115,987	1,955,702	2,144,575	15,710
2019				
Balance at beginning of the financial year	4,115,987	1,955,702	2,144,575	15,710
Adjustment on change in accounting policy			96,920	
Surplus/(deficit) for the year		35,479		
New asset revaluation increment/(decrement)				
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,248,386	1,991,181	2,241,495	15,710
2020				
Balance at beginning of the financial year	4,248,386	1,991,181	2,241,495	15,710
Adjustment on change in accounting policy			101,574	
Surplus/(deficit) for the year		39,491		
New asset revaluation increment/(decrement)				
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,389,451	2,030,672	2,343,069	15,710
2021				
Balance at beginning of the financial year	4,389,451	2,030,672	2,343,069	15,710
Adjustment on change in accounting policy			106,145	
Surplus/(deficit) for the year		36,138		
New asset revaluation increment/(decrement)				
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,531,735	2,066,811	2,449,214	15,710
2022				
Balance at beginning of the financial year	4,531,735	2,066,811	2,449,214	15,710
Adjustment on change in accounting policy			110,922	
Surplus/(deficit) for the year		32,814		
New asset revaluation increment/(decrement)				
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,675,471	2,099,625	2,560,136	15,710

ANNUAL PLAN AND BUDGET

2018–2019

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STATEMENT OF CASH FLOWS

FOR THE FOUR YEAR ENDING 30 JUNE 2022

	Budget 2017-18 \$'000s	Budget 2018-19 \$'000s	Plan 2019-20 \$'000	Plan 2020-21 \$'000	Plan 2021-22 \$'000
Cash Flows from Operating Activities					
Rates and charges	261,503	281,137	295,483	310,547	326,998
Statutory fees and fines	51,477	55,314	55,718	56,136	56,567
User fees	63,382	73,797	78,436	77,833	77,271
Grants - Operating	10,352	10,812	11,083	11,360	11,644
Grants - Capital	9,127	9,867	9,755	9,999	10,249
Contributions - Monetary	23,620	13,882	14,395	14,928	15,482
Interest received	2,388	2,388	1,400	1,400	1,400
Dividends received	2,170	2,170	2,224	2,280	2,337
Other receipts	15,696	14,442	15,862	16,306	16,762
Employee cost	(156,991)	(162,247)	(168,750)	(175,512)	(182,546)
Materials and services	(174,661)	(179,788)	(185,201)	(194,087)	(199,238)
Other payments	(12,078)	(19,705)	(20,198)	(20,703)	(21,221)
Net Cash provided by/(used in) operating activities	95,985	102,068	110,208	110,487	115,705
Cash Flows from Investing Activities					
Payments for property, infrastructure, plant and equipment	(131,875)	(140,720)	(191,311)	(212,077)	(95,927)
Proceeds from Sale of property, infrastructure, plant and equipment	94,943	964	988	1,013	1,038
Net Cash provided by/(used in) investing activities	(36,932)	(139,756)	(190,323)	(211,064)	(94,889)
Cash Flows from Financing Activities					
Proceeds from borrowing		40,000	80,000	105,000	0
Repayment of borrowing		0	0	0	(15,000)
Borrowing Costs	(1,310)	(1,400)	(2,900)	(3,800)	(9,500)
Net Cash provided by/(used in) financing activities	(1,310)	38,600	77,100	101,200	(24,500)
Net increase/(decrease) in cash and cash equivalents	57,743	912	(3,015)	624	(3,684)
Cash and cash equivalents at beginning of the financial year	33,236	90,980	91,892	88,878	89,502
Cash and cash equivalents at end of the financial year	90,980	91,892	88,878	89,502	85,818

The budgeted Statement of Cash Flow shows a projected year cash balance of \$91.89 million by 30 June 2018. This reflects modest increase on 2017-18 budget position. Investment in capital works have been offset by budgeted surplus in addition to borrowing of funds. Further details of the cash flow are provided in section 4.3, 'Analysis of Budgeted Cash Position'.

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STATEMENT OF CAPITAL WORKS

FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Budget 2017-18 \$'000	Budget 2018-19 \$'000	Plan 2019-20 \$'000	Plan 2020-21 \$'000	Plan 2021-22 \$'000
Property					
Buildings	8,766	7,598	25,225	25,415	18,065
Building improvements	34,501	29,144	107,074	130,047	65,624
Leasehold improvements	0	0	0	0	0
Heritage buildings	2,835	8,000	7,000	31,600	59,000
Total Property	46,102	44,742	139,299	187,062	142,689
Plant and equipment					
Plant & Equipment	1,530	3,415	873	775	1,132
Fixtures, Fittings & Furniture	1,431	644	100	100	100
Computers and telecommunications	14,380	13,450	2	2	0
Library books	1,502	1,320	1,750	1,890	2,022
Total plant and equipment	18,843	18,829	2,725	2,767	3,254
Infrastructure					
Roads	7,584	8,947	10,647	7,048	7,047
Bridges	810	450	0	0	0
Footpaths and cycleways	8,840	5,710	8,400	8,400	13,400
Drainage	8,425	4,415	7,800	7,800	12,800
Recreational, leisure & community facilities	978	1,510	450	0	0
Waste management	200	0	0	0	0
Parks, open space & streetscapes	40,635	51,338	31,539	18,945	21,503
Other Structures	4,466	5,179	6,951	10,056	8,934
Total infrastructure	71,938	77,549	65,787	52,249	63,684
Total capital works	136,883	141,120	207,811	242,078	209,627
Represented by:					
New asset expenditure	32,170	35,217	42,298	67,395	71,815
Asset renewal expenditure	52,134	44,096	54,334	56,620	83,039
Asset upgrade expenditure	17,031	26,665	96,664	118,013	54,724
Asset expansion expenditure	35,548	35,143	14,514	50	50
Total capital works expenditure	136,883	141,120	207,811	242,078	209,627

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Works carried forward from the year 2017/18 year

	Budget 2017-18 \$'000
Property	
Buildings	175
Building improvements	1,258
Heritage buildings	241
Total Property	1,674
Plant and equipment	
Computers and telecommunications	300
Total plant and equipment	300
Infrastructure	
Roads	387
Bridges	400
Footpaths and cycleways	169
Waste management	200
Parks, open space & streetscapes	3,991
Total infrastructure	5,147
Total capital works	7,121
Represented by:	
New asset expenditure	4,207
Asset renewal expenditure	1,114
Asset upgrade expenditure	1,547
Asset expansion expenditure	253
Total capital works expenditure	7,121

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SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2018-19										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	7,598	840	6,758	0	0	7,598	0	0	2,598	5,000
Building improvements	29,144	582	2,137	19,785	6,640	29,144	1,520	0	7,624	20,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	8,000	8,000	0	0	0	8,000	0	0	3,000	5,000
Total Property	44,742	9,422	8,895	19,785	6,640	44,742	1,520	0	13,222	30,000
Plant and equipment										
Plant & Equipment	3,415	1,330	712	1,290	83	3,415	350	140	2,925	0
Fixtures, Fittings & Furniture	644	577	67	0	0	644	0	0	644	0
Computers and telecommunications	13,450	7,830	5,500	50	70	13,450	0	50	13,400	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,320	0	1,320	0	0	1,320	0	0	1,320	0
Total plant and equipment	18,829	9,737	7,599	1,340	153	18,829	350	190	18,289	0
Infrastructure										
Roads	8,947	450	6,497	2,000	0	8,947	2,797	0	6,150	0
Bridges	450	0	450	0	0	450	0	0	450	0
Footpaths and cycleways	5,710	1,210	4,500	0	0	5,710	900	0	4,810	0
Drainage	4,415	95	4,320	0	0	4,415	0	0	4,415	0
Recreational, leisure & community facilities	1,510	320	100	1,090	0	1,510	0	10	1,500	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	51,338	10,388	10,150	2,450	28,350	51,339	4,300	31,718	5,321	10,000
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	5,179	3,594	1,585	0	0	5,179	0	0	5,179	0
Total infrastructure	77,549	16,057	27,602	5,540	28,350	77,550	7,997	31,728	27,825	10,000
Total capital works expenditure	141,120	35,216	44,096	26,665	35,143	141,121	9,867	31,918	59,336	40,000

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	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2019-20										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	25,225	15,150	10,075	0	0	25,225	0	0	25,225	0
Building improvements	107,073	7,267	2,900	91,762	5,144	107,074	80	0	26,994	80,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	7,000	7,000	0	0	0	7,000	0	0	7,000	0
Total Property	139,298	29,417	12,975	91,762	5,144	139,299	80	0	59,219	80,000
Plant and equipment										
Plant & Equipment	873	430	393	0	50	873	0	0	873	0
Fixtures, Fittings & Furniture	100	100	0	0	0	100	0	0	100	0
Computers and telecommunications	2	0	0	2	0	2	0	0	2	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,750	0	1,750	0	0	1,750	0	0	1,750	0
Total plant and equipment	2,725	530	2,143	2	50	2,725	0	0	2,725	0
Infrastructure										
Roads	10,647	550	6,497	3,600	0	10,647	997	0	9,650	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	8,400	2,300	6,100	0	0	8,400	0	0	8,400	0
Drainage	7,800	300	7,500	0	0	7,800	0	0	7,800	0
Recreational, leisure & community facilities	450	0	0	450	0	450	0	0	450	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	31,539	3,617	17,752	850	9,320	31,539	2,600	9,570	19,369	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	6,951	5,584	1,367	0	0	6,951	0	1,000	5,951	0
Total infrastructure	65,787	12,351	39,216	4,900	9,320	65,787	3,597	10,570	51,620	0
Total capital works expenditure	207,810	42,298	54,334	96,664	14,514	207,811	3,677	10,570	113,564	80,000

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	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2020-21										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	25,415	15,150	10,265	0	0	25,416	0	0	25,416	0
Building improvements	130,046	4,885	7,900	117,261	0	130,047	0	0	25,047	105,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	31,600	31,600	0	0	0	31,600	0	0	31,600	0
Total Property	187,061	51,635	18,165	117,261	0	187,063	0	0	82,063	105,000
Plant and equipment										
Plant & Equipment	775	430	295	0	50	775	0	0	775	0
Fixtures, Fittings & Furniture	100	100	0	0	0	100	0	0	100	0
Computers and telecommunications	2	0	0	2	0	2	0	0	2	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,890	0	1,890	0	0	1,890	0	0	1,890	0
Total plant and equipment	2,767	530	2,185	2	50	2,767	0	0	2,767	0
Infrastructure										
Roads	7,048	550	6,498	0	0	7,048	998	0	6,050	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	8,400	2,300	6,100	0	0	8,400	0	0	8,400	0
Drainage	7,800	300	7,500	0	0	7,800	0	0	7,800	0
Recreational, leisure & community facilities	0	0	0	0	0	0	0	0	0	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	18,945	3,410	14,785	750	0	18,945	0	1,700	17,245	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	10,055	8,667	1,388	0	0	10,055	0	2,000	8,055	0
Total infrastructure	52,248	15,227	36,271	750	0	52,248	998	3,700	47,550	0
Total capital works expenditure	242,076	67,392	56,621	118,013	50	242,078	998	3,700	132,380	105,000

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	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2021-22										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	18,066	400	17,666	0	0	18,065	0	0	18,065	0
Building improvements	65,624	0	10,900	54,724	0	65,624	0	0	65,624	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	59,000	59,000	0	0	0	59,000	0	0	59,000	0
Total Property	142,690	59,400	28,566	54,724	0	142,689	0	0	142,689	0
Plant and equipment										
Plant & Equipment	1,132	640	442	0	50	1,132	0	0	1,132	0
Fixtures, Fittings & Furniture	100	100	0	0	0	100	0	0	100	0
Computers and telecommunications	0	0	0	0	0	0	0	0	0	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	2,022	0	2,022	0	0	2,022	0	0	2,022	0
Total plant and equipment	3,254	740	2,464	0	50	3,254	0	0	3,254	0
Infrastructure										
Roads	7,047	550	6,497	0	0	7,047	997	0	6,050	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	13,400	2,300	11,100	0	0	13,400	0	0	13,400	0
Drainage	12,800	300	12,500	0	0	12,800	0	0	12,800	0
Recreational, leisure & community facilities	0	0	0	0	0	0	0	0	0	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	21,503	1,000	20,503	0	0	21,503	0	1,500	20,003	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	8,935	7,525	1,410	0	0	8,934	0	2,000	6,934	0
Total infrastructure	63,685	11,675	52,010	0	0	63,684	997	3,500	59,187	0
Total capital works expenditure	209,629	71,815	83,040	54,724	50	209,627	997	3,500	205,130	0

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STATEMENT OF HUMAN RESOURCES - EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Budget 2017-18 \$000s	Budget 2018-19 \$000s	Plan 2019-20 \$000s	Plan 2020-21 \$000s	Plan 2021-22 \$000s
City Operations					
- Permanent full time	41,565	40,806	42,438	44,135	45,901
- Permanent part time	823	993	1,033	1,074	1,117
Total City Operations	42,388	41,799	43,471	45,209	47,018
Executive Services					
- Permanent full time	25,624	26,344	27,398	28,493	29,633
- Permanent part time	601	578	601	625	650
Total Executive Services	26,225	26,922	27,999	29,119	30,283
City Communities					
- Permanent full time	33,727	34,628	36,013	37,453	38,951
- Permanent part time	4,415	5,036	5,237	5,447	5,665
Total City Communities	38,142	39,664	41,251	42,900	44,616
City Design and Projects					
- Permanent full time	5,447	5,944	6,182	6,429	6,686
- Permanent part time	0	82	85	89	92
Total City Design and Projects	5,447	6,026	6,267	6,518	6,778
City Economy and Activation					
- Permanent full time	19,272	19,765	20,555	21,377	22,232
- Permanent part time	460	459	477	496	516
Total City Economy and Activation	19,732	20,224	21,032	21,873	22,748
City Strategy and Place					
- Permanent full time	16,380	17,259	17,949	18,665.57	19,412
- Permanent part time	-	97	101	105	109
Total City Strategy and Place	16,380	17,356	18,050	18,770	19,521
Total casuals and other	10,311	11,301	11,753	12,223	12,712
Total staff expenditure	158,625	163,291	169,822	176,612	183,676

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STATEMENT OF HUMAN RESOURCES - FTE FOR THE FOUR YEARS ENDING 30 JUNE 2022

	Budget 2017-18 FTE	Budget 2018-19 FTE	Plan 2019-20 FTE	Plan 2020-21 FTE	Plan 2021-22 FTE
City Operations					
- Permanent full time	381.60	377.00	380.77	384.58	388.42
- Permanent part time	12.24	12.44	12.56	12.69	12.82
Total City Operations	393.84	389.44	393.33	397.27	401.24
Executive Services					
- Permanent full time	211.00	214.97	217.12	219.29	221.48
- Permanent part time	5.71	4.74	4.79	4.84	4.89
Total Executive Services	216.71	219.71	221.91	224.13	226.37
City Communities					
- Permanent full time	325.70	335.00	338.35	341.73	345.15
- Permanent part time	52.38	52.11	52.63	53.16	53.69
Total City Communities	378.08	387.11	390.98	394.89	398.84
City Design and Projects					
- Permanent full time	41.00	41.00	41.41	41.82	42.24
- Permanent part time	0	1	1	1	1
Total City Design and Projects	41.00	41.80	42.22	42.64	43.07
City Economy and Activation					
- Permanent full time	163.40	166.68	168.35	170.03	171.73
- Permanent part time	5.74	5.06	5.11	5.16	5.21
Total City Economy and Activation	169.14	171.74	173.46	175.19	176.94
City Strategy and Place					
- Permanent full time	133.68	138.00	139.38	140.77	142.18
- Permanent part time	-	0.68	0.69	0.70	0.70
Total City Strategy and Place	133.68	138.68	140.07	141.47	142.88
Total casuals and other	88.01	91.36	92.27	93.19	94.12
Total staff numbers	1,420.46	1,439.84	1,454.24	1,468.78	1,483.46

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APPENDIX D FINANCIAL PERFORMANCE INDICATORS

Measure		Budget 2017/18	Budget 2018/19	Strategic Resource Plan			Trend
		2019-20	2020-21	2021-22			
Operating Positions							
<i>Adjusted underlying result</i>	Underlying surplus/(deficit) / underlying revenue	0.4%	3.3%	3.8%	2.8%	1.9%	+
Liquidity							
<i>Working Capital</i>	Current assets/Current Liabilities	1.27	1.28	1.24	1.24	1.20	↓
<i>Cash Ratio</i>	Cash and cash equivalents/Current Liabilities	0.95	0.96	0.93	0.93	0.89	↓
Obligations							
<i>Loans and borrowings</i>	Interest bearing loans and borrowings/rate revenue	11%	24%	50%	81%	72%	+
<i>Loans and borrowings</i>	Interest and principal repayments on interest bearing loans and borrowings /rate revenue	0.5%	0.5%	1.0%	1.2%	7.4%	+
<i>Indebtedness</i>	Non-current liabilities/own source revenue	8.9%	17.8%	34.5%	55.6%	50.7%	+
<i>Asset renewal</i>	Asset renewal expense/Asset depreciation	83%	67%	80%	80%	72%	↓
Stability							
<i>Rates concentration</i>	Rates revenue/adjusted underlying revenue	60%	64%	64%	65%	66%	↕
<i>Rates effort</i>	Rates revenue/CIV of rateable properties in the municipality	254%	253%	250%	248%	246%	↕
Efficiency							
<i>Expenditure level</i>	Total Expenses/no of property assessments	3,889	3,779	3,700	3,644	3,593	↓
<i>Revenue level</i>	Residential rate revenue/no of residential Property Assessments	1,185	1,209	1,209	1,209	1,209	↕
<i>Workforce turnover</i>	No of permanent staff resignations & terminations/Average no of perm staff for the financial year	6.0%	6.0%	6.0%	6.0%	6.0%	↕

Key to Trend

- + Budgeted increasing trend
- Neutral
- ↓ Budgeted decreasing trend

Notes to indicators

Financial Performance

Stronger overall operating financial performance is expected in 2018-19 as represented by the ratios above with an increased underlying surplus. Ratio remains positive over the next four years

Financial Position

The trend indicates a modest decrease in the Council's short term liquidity financial position over the next four years.

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APPENDIX E – COUNCIL WORKS PROGRAM 2018-19

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PROPERTY								
BUILDINGS								
New Asset Expenditure								
16B1407N	Property Services Sustainability New Works	0	0	0	0	0	390,000	390,000
17B1404N	KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT	450,000	0	0	0	0	0	450,000
Total New Asset Expenditure		450,000	0	0	0	0	390,000	840,000
Asset Renewal								
18B1427R	Occupancy Permit and Site Safety Works	240,000	0	0	0	0	0	240,000
18B1428R	Property Services Hazardous Materials Remediation Program	150,000	0	0	0	0	0	150,000
18B1429R	Kensington Stockyard Precinct Works	168,000	0	0	0	0	0	168,000
18B1431R	City Baths Master Plan Stage II	200,000	0	0	0	0	0	200,000
18B1432R	Property Services Renewal Works	6,000,000	0	0	0	0	0	6,000,000
Total Asset Renewal Expenditure		6,758,000	0	0	0	0	0	6,758,000
TOTAL BUILDINGS		7,208,000	0	0	0	0	390,000	7,598,000
BUILDING IMPROVEMENTS								
New Asset Expenditure								
18B4506N	Munro Community Hub	582,000	0	0	0	0	0	582,000
Total New Asset Expenditure		582,000	0	0	0	0	0	582,000
Asset Renewal								
18B1423R	Property Services Accommodation Improvements and Renewal	866,515	0	0	0	0	0	866,515
18B1425R	Property Services Sustainability Renewal Works	700,000	0	0	0	0	0	700,000
18B1426R	Property Services DDA Works	400,000	0	0	0	0	0	400,000
18B3205R	North Melbourne Community Centre Redevelopment	100,000	0	0	0	0	0	100,000
18B4112R	ArtPlay Office Redesign	70,000	0	0	0	0	0	70,000
Total Asset Renewal Expenditure		2,136,515	0	0	0	0	0	2,136,515
Asset Upgrade								
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPP) Progr	19,785,468	0	0	0	0	0	19,785,468
Total Asset Upgrade Expenditure		19,785,468	0	0	0	0	0	19,785,468
Asset Expansion								
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	5,120,000	1,520,000	0	0	0	0	6,640,000
Total Asset Expansion Expenditure		5,120,000	1,520,000	0	0	0	0	6,640,000
TOTAL BUILDING IMPROVEMENTS		27,623,983	1,520,000	0	0	0	0	29,143,983
HERITAGE BUILDINGS								
New Asset Expenditure								
18B2004N	Town Hall Buildings Restoration and Refurbishment	3,000,000	0	0	0	0	0	3,000,000
18B2005N	Bourke Street Precinct Redevelopment	5,000,000	0	0	0	0	0	5,000,000
Total New Asset Expenditure		8,000,000	0	0	0	0	0	8,000,000
TOTAL HERITAGE BUILDINGS		8,000,000	0	0	0	0	0	8,000,000
TOTAL PROPERTY		42,831,983	1,520,000	0	0	0	390,000	44,741,983

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Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
PLANT AND EQUIPMENT								
PLANT & EQUIPMENT								
New Asset Expenditure								
18B4109N	Meat Market Technical Upgrade	130,000	0	0	0	0	0	130,000
18B5101N	Christmas Festival Program - New decorations	600,000	0	0	0	0	0	600,000
18B5104N	Moomba Festival - Parade asset design and construction	200,000	0	0	0	0	0	200,000
18B5205N	Melbourne Town Hall (visitor services) - Stage 2	400,000	0	0	0	0	0	400,000
Total New Asset Expenditure		1,330,000	0	0	0	0	0	1,330,000
Asset Renewal								
18B1323R	Corporate Fleet Replacement	265,000	0	0	0	0	0	265,000
18B4114R	Arts House staged replacement lighting and audio	37,000	0	0	0	0	0	37,000
18B5102R	Christmas Festival Program - Decoration renewal	270,000	0	0	0	0	0	270,000
18B5106R	Moomba Festival - Parade asset refurbishment	100,000	0	0	0	0	0	100,000
18B5107R	Premier Event - Asset refurbishment	40,000	0	0	0	0	0	40,000
Total Asset Renewal Expenditure		712,000	0	0	0	0	0	712,000
Asset Upgrade								
18B3407N	Redevelop the Census of Land Use and Employment system (Smar	800,000	350,000	0	140,000	0	0	1,290,000
Total Asset Upgrade Expenditure		800,000	350,000	0	140,000	0	0	1,290,000
Asset Expansion								
18B1325N	Pedestrian Monitoring Program - Expansion of sensor network	82,500	0	0	0	0	0	82,500
Total Asset Expansion Expenditure		82,500	0	0	0	0	0	82,500
TOTAL PLANT & EQUIPMENT		2,924,500	350,000	0	140,000	0	0	3,414,500
FIXTURES, FITTINGS & FURNITURE								
New Asset Expenditure								
18B1422N	Furniture and Equipment New Purchases	121,600	0	0	0	0	0	121,600
18B4507N	Carlton Central Learning Precinct – ELC and Family Services	455,270	0	0	0	0	0	455,270
Total New Asset Expenditure		576,870	0	0	0	0	0	576,870
Asset Renewal								
18B1430R	Radio Frequency Identification (RFID) for Furniture and Whit	66,680	0	0	0	0	0	66,680
Total Asset Renewal Expenditure		66,680	0	0	0	0	0	66,680
TOTAL FIXTURES, FITTINGS & FURNITURE		643,550	0	0	0	0	0	643,550
COMPUTERS AND TELECOMMUNICATIONS								
New Asset Expenditure								
18B0303N	New Business Initiatives	5,200,000	0	0	0	0	0	5,200,000
18B0304N	New CoM Desktop Environment	700,000	0	0	0	0	0	700,000
18B0305N	What's On Enhanced Customer Experience	1,000,000	0	0	0	0	0	1,000,000
18B0306N	HR Modernisation	100,000	0	0	0	0	0	100,000
18B1201N	New OCS Equipment	500,000	0	0	0	0	0	500,000
18B3406N	Community Innovation Lab	200,000	0	0	0	0	0	200,000
18B3408N	Melbourne Knowledge Week Hub	80,000	0	0	50,000	0	0	130,000
Total New Asset Expenditure		7,780,000	0	0	50,000	0	0	7,830,000
Asset Renewal								
18B0301R	IT Renewal	5,500,000	0	0	0	0	0	5,500,000
Total Asset Renewal Expenditure		5,500,000	0	0	0	0	0	5,500,000
Asset Upgrade								
18B3405N	Open Data Platform Development	50,000	0	0	0	0	0	50,000
Total Asset Upgrade Expenditure		50,000	0	0	0	0	0	50,000
Asset Expansion								
18B1412N	Docklands Passenger Transfer Terminal CCTV Network	70,000	0	0	0	0	0	70,000
Total Asset Expansion Expenditure		70,000	0	0	0	0	0	70,000
TOTAL COMPUTERS AND TELECOMMUNICATIONS		13,400,000	0	0	50,000	0	0	13,450,000
LIBRARY BOOKS								
Asset Renewal								
18B4414R	Library Collections Renewal	1,320,000	0	0	0	0	0	1,320,000
Total Asset Renewal Expenditure		1,320,000	0	0	0	0	0	1,320,000
TOTAL LIBRARY BOOKS		1,320,000	0	0	0	0	0	1,320,000
TOTAL PLANT AND EQUIPMENT		18,288,050	350,000	0	190,000	0	0	18,828,050

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			Grants	Parking Levy	External	Public Open Space		
INFRASTRUCTURE								
ROADS								
New Asset Expenditure								
17B1361N	Road Safety Program	450,000	0	0	0	0	0	450,000
Total New Asset Expenditure		450,000	0	0	0	0	0	450,000
Asset Renewal								
18B1305R	Roadway Renewal	5,500,000	0	0	0	0	0	5,500,000
18B1344R	Roads to Recovery Program	0	323,947	0	0	0	0	323,947
18B1346R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	673,454
Total Asset Renewal Expenditure		5,500,000	997,401	0	0	0	0	6,497,401
Asset Upgrade								
18B1306N	Elizabeth Street South Streetscape Improvements	200,000	0	1,800,000	0	0	0	2,000,000
Total Asset Upgrade Expenditure		200,000	0	1,800,000	0	0	0	2,000,000
TOTAL ROADS		6,150,000	997,401	1,800,000	0	0	0	8,947,401
BRIDGES								
Asset Renewal								
18B1350R	Birrarung Marr Bridge - Deck Replacement and Installation of	300,000	0	0	0	0	0	300,000
18B1351R	Waterproofing of Webb Bridge and Sandridge Foot Bridge	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		450,000	0	0	0	0	0	450,000
TOTAL BRIDGES		450,000	0	0	0	0	0	450,000
FOOTPATHS AND CYCLEWAYS								
New Asset Expenditure								
17B1358N	Bicycle Improvement Program	0	0	900,000	0	0	0	900,000
17B1360N	Walking Plan	310,000	0	0	0	0	0	310,000
Total New Asset Expenditure		310,000	0	900,000	0	0	0	1,210,000
Asset Renewal								
18B1337R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	500,000
18B1347R	Footpath Renewal	4,000,000	0	0	0	0	0	4,000,000
Total Asset Renewal Expenditure		4,500,000	0	0	0	0	0	4,500,000
TOTAL FOOTPATHS AND CYCLEWAYS		4,810,000	0	900,000	0	0	0	5,710,000
DRAINAGE								
New Asset Expenditure								
17B1357N	New Drainage Infrastructure	95,000	0	0	0	0	0	95,000
Total New Asset Expenditure		95,000	0	0	0	0	0	95,000
Asset Renewal								
18B1339R	Flood Mitigation Renewal	1,900,000	0	0	0	0	0	1,900,000
18B1340R	Drains Renewal	1,730,000	0	0	0	0	0	1,730,000
18B1341R	Kerb and Channel Renewal	690,000	0	0	0	0	0	690,000
Total Asset Renewal Expenditure		4,320,000	0	0	0	0	0	4,320,000
TOTAL DRAINAGE		4,415,000	0	0	0	0	0	4,415,000
RECREATIONAL, LEISURE & COMMUNITY FACILITIES								
New Asset Expenditure								
18B1414N	Waterways Operations Precinct	250,000	0	0	0	0	0	250,000
18B4421N	Sporting Pavilion Gas Bottle/BBQ Storage	70,000	0	0	0	0	0	70,000
Total New Asset Expenditure		320,000	0	0	0	0	0	320,000
Asset Renewal								
18B4424R	Parkville Tennis Club Resurfacing	90,000	0	0	10,000	0	0	100,000
Total Asset Renewal Expenditure		90,000	0	0	10,000	0	0	100,000
Asset Upgrade								
17B4410N	COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN PAVILION)	750,000	0	0	0	0	0	750,000
18B4415N	Sporting Pavilion Gender Neutral Design Concepts and Costing	200,000	0	0	0	0	0	200,000
18B4419N	Sporting Pavilion Food Handling Regulation Improvements	100,000	0	0	0	0	0	100,000
18B4422N	Melbourne City Baths/North Melbourne Recreation Centre Security	40,000	0	0	0	0	0	40,000
Total Asset Upgrade Expenditure		1,090,000	0	0	0	0	0	1,090,000
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES		1,500,000	0	0	10,000	0	0	1,510,000

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			Grants	Parking Levy	External	Public Open Space		
PARKS, OPEN SPACE & STREETSCAPES								
New Asset Expenditure								
13G8103N	Living Victoria Fund	650,000	0	0	1,000,000	2,500,000	0	4,150,000
13G8105N	Climate Adaptation - Urban Landscapes New Works	1,500,000	0	0	0	0	0	1,500,000
15G8135N	Boyd New Park	250,000	0	0	0	2,495,507	0	2,745,507
16B3320N	AMCOR Water Pipeline	160,000	0	0	0	0	0	160,000
16B3321N	Elliot Avenue Billabong	0	0	0	0	122,216	0	122,216
17B3303N	Fawkner Park Master Plan implementation	0	0	0	0	950,000	0	950,000
18B3342N	Woody Meadow project	0	0	0	0	100,000	0	100,000
18B3354N	Seafarers Rest	100,000	0	0	0	0	0	100,000
18B3360N	Green our City Strategic Action Plan - Regulatory changes to	300,000	0	0	0	0	0	300,000
18B5203N	Wayfinding signage program – Extending signs to priority are	260,728	0	0	0	0	0	260,728
Total New Asset Expenditure		3,220,728	0	0	1,000,000	6,167,723	0	10,388,451
Asset Renewal								
18B1406R	Parks Renewal Program	7,100,000	0	0	0	0	0	7,100,000
18B1409R	Parks Tree Planting and Replacement Program	850,000	0	0	0	0	0	850,000
18B3105R	Spencer Street Public Realm Improvements	500,000	0	0	0	0	0	500,000
18B3343R	Median soil renewal program	100,000	0	0	0	0	0	100,000
18B3345R	UL Climate Adaptation Renewal Works	500,000	0	0	0	0	0	500,000
18B3350R	Birrarung Marr Master Plan Stage 2 and Implementation	0	0	0	0	100,000	0	100,000
18B3355R	Southbank Promenade upgrade	1,000,000	0	0	0	0	0	1,000,000
Total Asset Renewal Expenditure		10,050,000	0	0	0	100,000	0	10,150,000
Asset Upgrade								
17B3334N	North Bank Open Space & Public Realm Projects	0	0	0	0	2,100,000	0	2,100,000
18B3304N	Princes Park Master Plan Implementation	250,000	0	0	0	0	0	250,000
18B3337N	Improving Small Amenity Spaces combined with Green your lane	100,000	0	0	0	0	0	100,000
Total Asset Upgrade Expenditure		350,000	0	0	0	2,100,000	0	2,450,000
Asset Expansion								
14G8111N	Southbank Boulevard Upgrading	400,000	0	4,300,000	0	18,000,000	0	22,700,000
16B3333N	Lincoln Square (Landscape Concept Plan)	1,300,000	0	0	0	2,200,000	0	3,500,000
17B3335N	Open Space Strategy Park Expansion Program	0	0	0	0	2,150,000	0	2,150,000
Total Asset Expansion Expenditure		1,700,000	0	4,300,000	0	22,350,000	0	28,350,000
TOTAL PARKS, OPEN SPACE & STREETSCAPES		15,320,728	0	4,300,000	1,000,000	30,717,723	0	51,338,451
OTHER STRUCTURES								
New Asset Expenditure								
18B1367N	New Public Toilets - Harbour Esplanade, Docklands	400,000	0	0	0	0	0	400,000
18B3409N	Melbourne Innovation District (MID) Digital Infrastructure	550,000	0	0	0	0	0	550,000
18B3410N	Melbourne Innovation District (MID) Urban Realm	200,000	0	0	0	0	0	200,000
18B3411N	Melbourne Innovation District (MID) Test Sites	200,000	0	0	0	0	0	200,000
18B4116N	Public Art Melbourne (Growth Areas)	2,244,320	0	0	0	0	0	2,244,320
Total New Asset Expenditure		3,594,320	0	0	0	0	0	3,594,320
Asset Renewal								
18B1343R	Street Furniture Renewal	400,000	0	0	0	0	0	400,000
18B1349R	Banner Pole Renewal	50,000	0	0	0	0	0	50,000
18B1353R	Parking Meter Renewal	1,035,000	0	0	0	0	0	1,035,000
18B4302R	Smoke-free Areas Initiative	100,000	0	0	0	0	0	100,000
Total Asset Renewal Expenditure		1,585,000	0	0	0	0	0	1,585,000
TOTAL OTHER STRUCTURES		5,179,320	0	0	0	0	0	5,179,320
TOTAL INFRASTRUCTURE		37,825,048	997,401	7,000,000	1,010,000	30,717,723	0	77,550,172
TOTAL CAPITAL WORKS PROGRAM		98,945,081	2,867,401	7,000,000	1,200,000	30,717,723	390,000	141,120,205

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			Grants	Parking Levy	External	Public Open Space		
MAINTENANCE PROGRAM								
CAPITAL GRANT								
18B4503M	Carlton Primary School - Early Learning and Family Services	1,900,000	0	0	0	0	0	1,900,000
TOTAL CAPITAL GRANT		1,900,000	0	0	0	0	0	1,900,000
MAINTENANCE								
18B0302M	IT Maintenance	1,500,000	0	0	0	0	0	1,500,000
18B1309M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	0	0	0	0	0	40,000
18B1326M	Bridge Maintenance	325,000	0	0	0	0	0	325,000
18B1327M	Street Lighting Maintenance (OMR Charges)	1,300,000	0	0	0	0	0	1,300,000
18B1328M	Wharf and Marina Maintenance	154,000	0	0	0	0	0	154,000
18B1329M	Bicycle Lane Maintenance	165,600	0	0	0	0	0	165,600
18B1330M	Traffic Signal Installations	450,000	0	0	0	0	0	450,000
18B1332M	Pump Station Maintenance	55,000	0	0	0	0	0	55,000
18B1333M	Banner Pole Maintenance	41,000	0	0	0	0	0	41,000
18B1334M	Street Lighting Upgrade	633,000	0	0	0	0	0	633,000
18B1336M	Street Lighting Renewal (LED rollout - New Upgrade)	0	0	0	0	0	5,000,000	5,000,000
18B1352M	Fire Hydrant Maintenance	50,000	0	0	0	0	0	50,000
18B1362M	Safe City Camera Maintenance	133,000	0	0	0	0	0	133,000
18B1363M	Corporate Security Access and Control Maintenance	121,923	0	0	0	0	0	121,923
18B1366M	Street Trading Infrastructure Maintenance	208,080	0	0	0	0	0	208,080
18B1410M	Parks Maintenance Works Program	1,100,000	0	0	0	0	0	1,100,000
18B1418M	Accommodation Modifications	300,000	0	0	0	0	0	300,000
18B1424M	Property Services Annual Minor Works Program	520,000	0	0	0	0	0	520,000
18B2002M	Melbourne Contemporary Pavilion	300,000	0	0	0	0	0	300,000
18B2101M	Better Bids - Development of 2019/20 Capital Works Program	80,000	0	0	0	0	0	80,000
18B2102M	Advance Architectural Design	100,000	0	0	0	0	0	100,000
18B2103M	Advance Landscape Architecture Design	100,000	0	0	0	0	0	100,000
18B2104M	Advance Streetscape Design	50,000	0	0	0	0	0	50,000
18B2105M	Advance Urban Design	50,000	0	0	0	0	0	50,000
18B2106M	Maintenance of Pedestrian Signage	105,000	0	0	0	0	0	105,000
18B2107M	Advance Industrial Design	75,000	0	0	0	0	0	75,000
18B2108M	Advance Parks Design	100,000	0	0	0	0	0	100,000
18B2301M	Metro Tunnel Project – CoM works	250,000	0	0	0	0	0	250,000
18B3104M	City River Concept Plan	70,000	0	0	0	0	0	70,000
18B3323M	Green Our Rooftop Demonstration Roof	500,000	0	0	0	0	0	500,000
18B3327M	Strategic review of dogs in open space	100,000	0	0	0	0	0	100,000
18B3328M	Creating habitat for biodiversity	150,000	0	0	0	0	0	150,000
18B3329M	Connecting people with nature	95,000	0	0	0	0	0	95,000
18B3336M	Exceptional tree register, second round of nominations	91,000	0	0	0	0	0	91,000
18B3351M	Assessment Tool for Green Infrastructure	100,000	0	0	0	0	0	100,000
18B3352M	Domain Parklands Master Plan Implementation Plan	70,000	0	0	0	0	0	70,000
18B3359M	Urban Forest Health (Pest and Disease Management)	270,000	0	0	0	0	0	270,000
18B4108M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	40,000
18B4110M	Signal Theatre Equipment Maintenance	20,000	0	0	0	0	0	20,000
18B4111M	ArtPlay Theatre Equipment Maintenance	20,000	0	0	0	0	0	20,000
18B4113M	Capital Maintenance of the Art and Heritage Collection	200,000	0	0	0	0	0	200,000
18B4115M	Maintenance - Creative Spaces	60,294	0	0	0	0	0	60,294
18B4117M	Public Art Melbourne - Lab and Maintenance	273,000	0	0	0	0	0	273,000
18B4416M	Library and Community Hubs Renewal and Maintenance	300,000	0	0	0	0	0	300,000
18B4418M	YMCA Managed Recreation Facility Equipment, Renewal and Main	150,000	0	0	0	0	0	150,000
18B4423M	Library Technology Maintenance and Renewal	332,000	0	0	0	0	0	332,000
18B5103M	Christmas Festival Program - Decoration maintenance and inst	1,900,000	0	0	0	0	0	1,900,000
18B5105M	Moomba Festival - Parade asset maintenance	200,000	0	0	0	0	0	200,000
18B5108M	Premier Event - Asset maintenance	25,000	0	0	0	0	0	25,000
18B5204M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	60,000
TOTAL MAINTENANCE		13,332,897	0	0	0	0	5,000,000	18,332,897
TOTAL MAINTENANCE PROGRAM		15,232,897	0	0	0	0	5,000,000	20,232,897
TOTAL PROGRAM		114,177,978	2,867,401	7,000,000	1,200,000	30,717,723	5,390,000	161,353,102

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APPENDIX F – FEES AND CHARGES

Branch Description	Fees/Charges Name of Product or Service New Year (18/19)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2018	Revised Price per unit (inc GST) * from 1 July 2018	Reason for Change
Arts Melbourne	Guild Co Working Desk per week	Per Week	-	88.00	New service
Arts Melbourne	Guild Co Working - Desk Per Month	Per Month	-	330.00	New service
Arts Melbourne	Signal: Additional Equipment: Portable PA	Per Event	120.00	150.00	In line with Market Rates
Arts Melbourne	SIGNAL: Space (4 hours): Corporate	Per Half Day	224.00	234.50	In line with Market Rates
Arts Melbourne	SIGNAL: Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	104.00	117.00	In line with Market Rates
Arts Melbourne	SIGNAL: Space (8 hours): Corporate	Per Day	407.30	448.50	In line with Market Rates
Arts Melbourne	SIGNAL: Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	190.00	224.00	In line with Market Rates
Arts Melbourne	Signal: Staff Costs (min 4hr call): Signal Program	Per Hour	55.00	57.00	Review of existing price based on cost for providing service
Arts Melbourne	SIGNAL: Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	80.00	90.00	In line with Market Rates
Arts Melbourne	SIGNAL: Studio (4 hours):Corporate	Per Half Day	172.00	180.50	In line with Market Rates
Arts Melbourne	SIGNAL: Studio (8 hours): Corporate	Per Day	312.70	345.00	In line with Market Rates
Arts Melbourne	SIGNAL: Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	145.50	172.50	In line with Market Rates
Arts Melbourne	ArtPlay Mezzanine - (4 hours) Corporate	Per Half Day	244.00	484.00	In line with Market Rates
Arts Melbourne	ArtPlay Mezzanine - (8 hours) Corporate	Per Day	443.70	842.00	In line with Market Rates
Arts Melbourne	ArtPlay Mezzanine - (4 hours) Not Funded,Not-for-profit Organisations	Per Half Day	212.00	242.00	In line with Market Rates
Arts Melbourne	ArtPlay Mezzanine - (8 hours) Not Funded,Not-for-profit Organisations	Per Day	385.50	421.00	In line with Market Rates
Arts Melbourne	ArtPlay: Additional Equipment: Portable PA	Per Event	120.00	150.00	In line with Market Rates
Arts Melbourne	ArtPlay: Additional Equipment: Rear Projection Screen	Per Event	120.00	150.00	In line with Market Rates
Arts Melbourne	ArtPlay: Main Space (4 hours): Corporate	Per Half Day	648.00	686.50	In line with Market Rates
Arts Melbourne	ArtPlay: Main Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	300.00	343.00	In line with Market Rates
Arts Melbourne	ArtPlay: Main Space (8 hours): Corporate	Per Day	1,178.20	1,194.00	In line with Market Rates
Arts Melbourne	ArtPlay: Main Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	545.50	597.00	In line with Market Rates
Arts Melbourne	ArtPlay: Staff Costs (min 4hr call): ArtPlay Program	Per Hour	55.00	57.00	Review of existing price based on cost for providing service
Arts Melbourne	SIGNAL: Space and Studio (4 hours): Corporate	Per Half Day	-	392.00	New service
Arts Melbourne	SIGNAL: Space and Studio (8 hours): Corporate	Per Day	-	749.00	New service

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Branch Description	Fees/Charges Name of Product or Service New Year (18/19)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2018	Revised Price per unit (inc GST) * from 1 July 2018	Reason for Change
Arts Melbourne	SIGNAL: Space and Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	-	196.00	New service
Arts Melbourne	SIGNAL: Space and Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	-	373.50	New service
Arts Melbourne	Signal: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): Signal Program	Per Hour	-	90.50	Review of existing price based on cost for providing service
Arts Melbourne	ArtPlay: Main Space and Mezzanine (4 hours) :Corporate	Per Half Day	-	1,107.00	New service
Arts Melbourne	ArtPlay: Main Space and Mezzanine (8 hours) : Corporate	Per Day	-	1,926.00	New service
Arts Melbourne	ArtPlay: Main Space and Mezzanine (4 hours) : Not Funded,Not-for-profit Organisations	Per Half Day	-	554.00	New service
Arts Melbourne	ArtPlay: Main Space and Mezzanine (8 hours) : Not Funded,Not-for-profit Organisations	Per Day	-	963.00	New service
Arts Melbourne	ArtPlay: Staff Penalty Rates- Sun and Pub Hols (min 4hr call): ArtPlay Program	Per Hour	-	90.50	Review of existing price based on cost for providing service
Arts Melbourne	10x10 Meter stage removal/replacement	Each	1,800.00	1,850.00	Review of existing price based on cost for providing service
Arts Melbourne	Additional Production: In House Sound System	Per Event/Project	206.00	210.00	2%
Arts Melbourne	Additional Production: Use of Data Projector - LARGE - BARCO	Per Event/Project	309.00	315.00	2%
Arts Melbourne	Additional Production: Use of Engineering Report	Per Hour	90.00	95.00	Review of existing price based on cost for providing service
Arts Melbourne	Additional Production: Use Wifi per Pavilion Event inc Data	Per Event/Project	700.00	715.00	Review of existing price based on cost for providing service
Arts Melbourne	Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	88.00	90.50	Review of existing price based on cost for providing service
Arts Melbourne	Additional Staff: Rigger	Per Hour	90.00	95.00	Review of existing price based on cost for providing service
Arts Melbourne	Additional Staffing: Cleaning - Basic Event Clean	Per Event	153.00	156.00	2%
Arts Melbourne	Additional Staffing: Cleaning:Standard Event Weekly Clean	Per Week	455.00	465.00	Review of existing price based on cost for providing service
Arts Melbourne	Keys: Extra Key or FOB	Per Key/Fob	38.00	39.00	3%
Arts Melbourne	Kitchen hire: hire and extensive clean	Each	455.00	465.00	Review of existing price based on cost for providing service
Arts Melbourne	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,720.00	1,755.00	2%
Arts Melbourne	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	7,081.00	7,222.50	2%

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Arts Melbourne	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	283.00	405.00	In line with Market Rates
Arts Melbourne	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	479.00	650.00	In line with Market Rates
Arts Melbourne	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,926.00	2,450.00	In line with Market Rates
Arts Melbourne	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	845.00	862.00	2%
Arts Melbourne	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,406.00	1,435.00	2%
Arts Melbourne	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	7,910.00	8,069.00	2%
Arts Melbourne	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	2,817.00	2,873.50	2%
Arts Melbourne	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	15,821.00	16,137.50	2%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,205.00	1,229.00	2%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Week	4,810.00	4,906.00	2%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	191.00	194.50	2%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	319.00	325.50	2%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,257.00	1,282.00	2%
Arts Melbourne	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Day	860.00	877.50	2%
Arts Melbourne	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Week	3,456.00	3,525.00	2%
Arts Melbourne	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	144.00	147.00	2%
Arts Melbourne	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	237.00	242.00	2%
Arts Melbourne	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	934.00	953.00	2%
Arts Melbourne	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Week	788.00	804.00	2%

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Arts Melbourne	Meeting Room: Commercial - Arts Meeting/Rehearsal- Large Room	Per Day	198.00	202.00	2%
Arts Melbourne	Meeting Room Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Half Day	191.00	195.00	2%
Arts Melbourne	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Day	309.00	315.00	2%
Arts Melbourne	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Week	1,236.00	1,261.00	2%
Arts Melbourne	Meeting Room: Commercial - Meeting/Rehearsal - Large Room	Per Half Day	118.00	120.50	2%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal - Large Room	Per Day	129.00	131.50	2%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room	Per Week	525.00	535.50	2%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Half Day	144.00	147.00	2%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Day	237.00	242.00	2%
Arts Melbourne	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Week	937.00	956.00	2%
Arts Melbourne	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Day	98.00	100.00	2%
Arts Melbourne	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Half Day	57.00	58.00	2%
Arts Melbourne	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Half Day	93.00	95.00	2%
Arts Melbourne	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Day	156.00	159.00	2%
Arts Melbourne	Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room	Per Week	397.00	405.00	2%
Arts Melbourne	Meeting Room: Independent & Unfunded- Seminar/Class/Function - Large Room	Per Week	633.00	645.50	2%
Arts Melbourne	Old Café: Commercial: Day	Per Day	144.00	147.00	2%
Arts Melbourne	Old Café: Commercial: Half Day	Per Half Day	82.00	83.50	2%
Arts Melbourne	Old Café: Commercial: Week	Per Week	464.00	473.00	2%
Arts Melbourne	Old Café: Grant Supported Not For Profit: Day	Per Day	93.00	95.00	2%
Arts Melbourne	Old Café: Grant Supported Not For Profit: Half Day	Per Half Day	62.00	63.00	2%

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Arts Melbourne	Old Café: Grant Supported Not For Profit: Week	Per Week	363.00	370.00	2%
Arts Melbourne	Old Café: Independent & Unfunded: Day	Per Day	62.00	63.00	2%
Arts Melbourne	Old Café: Independent & Unfunded: Half Day	Per Half Day	41.00	42.00	2%
Arts Melbourne	Old Café: Independent & Unfunded: Week	Per Week	242.00	246.50	2%
Arts Melbourne	Set up and pack up of Meeting	Per Event	155.00	158.00	2%
Arts Melbourne	Stables : Commercial - Arts Performance/Function - Stables	Per Half Day	773.00	790.00	2%
Arts Melbourne	Stables : Commercial - Arts Performance/Function - Stables	Per Day	1,133.00	1,156.00	2%
Arts Melbourne	Stables : Commercial - Arts Performance/Function - Stables	Per Week	5,150.00	5,253.00	2%
Arts Melbourne	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Day	237.00	242.00	2%
Arts Melbourne	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Week	803.00	819.00	2%
Arts Melbourne	Stables : Events - Corporate Function/Reception - Stables	Per Half Day	1,159.00	1,182.00	2%
Arts Melbourne	Stables : Events - Corporate Function/Reception - Stables	Per Day	1,700.00	1,734.00	2%
Arts Melbourne	Stables : Events - Corporate Function/Reception - Stables	Per Week	7,725.00	7,890.00	2%
Arts Melbourne	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	78.00	79.50	2%
Arts Melbourne	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Day	130.00	132.50	2%
Arts Melbourne	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Week	521.00	531.50	2%
Arts Melbourne	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Half Day	237.00	242.00	2%
Arts Melbourne	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Day	288.00	294.00	2%
Arts Melbourne	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Week	1,133.00	1,156.00	2%
Arts Melbourne	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	48.00	49.00	2%
Arts Melbourne	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Day	80.00	81.50	2%

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Arts Melbourne	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Week	316.00	323.00	2%
Arts Melbourne	Stables: Commercial - Rehearsal/Meeting/Exhibition	Per Half Day	129.00	131.00	2%
Arts Melbourne	Stables: Events - Bump in/Bump Out	Per Half Day	194.00	198.00	2%
Arts Melbourne	Stables: Events - Bump in/Bump Out	Per Day	355.00	362.00	2%
Arts Melbourne	Stables: Events - Bump in/Bump Out	Per Week	1,205.00	1,229.00	2%
Arts Melbourne	Tiered Seating Systems	Each	1,800.00	1,850.00	Review of existing price based on cost for providing service
Arts Melbourne	Meeting Room: Grant Supported & Not for Profit – Meeting/Rehearsal – Half Day -	Per Half Day	77.00	78.50	2%
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Half Day	-	310.00	New service offered
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Day	-	525.50	New service offered
Arts Melbourne	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Week	-	2,070.00	New service offered
Arts Melbourne	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Half Day	-	237.00	New service offered
Arts Melbourne	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Day	-	391.50	New service offered
Arts Melbourne	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Week	-	1,540.00	New service offered
Arts Melbourne	Stables : Commercial - Film Shoot - Stables	Per Half Day	-	310.00	New service offered
Arts Melbourne	Stables : Commercial - Film Shoot - Stables	Per Day	-	705.50	New service offered
Arts Melbourne	Stables : Commercial - Film Shoot - Stables	Per Week	-	2,781.00	New service offered
Arts Melbourne	Garden : Commercial - Function - Garden	Per Half Day	-	483.50	New service offered
Arts Melbourne	Garden : Commercial - Function - Garden	Per Day	-	587.50	New service offered
Arts Melbourne	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Half Day	-	124.00	New service offered
Arts Melbourne	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Day	-	205.00	New service offered
Arts Melbourne	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Week	-	824.00	New service offered
Arts Melbourne	Stables : Independent & Unfunded - Film Shoot - Stables	Per Half Day	-	79.50	New service offered
Arts Melbourne	Stables : Independent & Unfunded - Film Shoot - Stables	Per Day	-	133.00	New service offered
Arts Melbourne	Stables : Independent & Unfunded - Film Shoot - Stables	Per Week	-	541.00	New service offered

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Arts Melbourne	Garden : Commercial - Function - Garden	Per Week	-	2,311.00	New service offered
Arts Melbourne	Garden : Grant Supported and Not For Profit - Function - Garden	Per Half Day	-	242.00	New service offered
Arts Melbourne	Garden : Grant Supported and Not For Profit - Function - Garden	Per Day	-	294.00	New service offered
Arts Melbourne	Garden : Grant Supported and Not For Profit - Function - Garden	Per Week	-	1,155.50	New service offered
Arts Melbourne	Garden : Independent & Unfunded - Function - Garden	Per Half Day	-	49.00	New service offered
Arts Melbourne	Garden : Independent & Unfunded - Function - Garden	Per Day	-	81.50	New service offered
Arts Melbourne	Garden : Independent & Unfunded - Function - Garden	Per Week	-	240.00	New service offered
Business and Tourism	Cooks' Cottage - School Holidays Program: Family (2 adults / 2 children)	Each	20.00	21.00	5%
Business and Tourism	Cooks' Cottage: Adult entry to Cooks Cottage	Each	6.50	6.70	3%
Business and Tourism	Cooks' Cottage: Child entry to Cooks Cottage	Each	3.50	3.60	3%
Business and Tourism	Cooks' Cottage: Concession entry to Cooks Cottage	Each	5.00	5.10	2%
Business and Tourism	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	18.00	18.50	3%
Business and Tourism	Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child	Each	6.80	7.20	Review of existing price based on cost for providing service
Business and Tourism	Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child	Each	9.00	9.60	Review of existing price based on cost for providing service
Business and Tourism	Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)	Each	3.70	3.80	3%
Business and Tourism	Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)	Each	2.50	2.60	4%
Business and Tourism	Cooks' Cottage: Pensioner entry to Cooks Cottage	Each	5.00	5.10	2%
Business and Tourism	Cooks' Cottage: School Holiday Program - Child - self-guided	Each	6.00	7.00	Review of existing price based on cost for providing service
Business and Tourism	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	3.50	4.00	Review of existing price based on cost for providing service
Business and Tourism	Cooks' Cottage: Schools Self-guided entry - Student	Each	2.50	2.60	Review of existing price based on cost for providing service
Business and Tourism	Cooks' Cottage: Student entry to Cooks Cottage	Each	5.00	5.10	2%

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Business and Tourism	Melbourne Visitor Booth Exterior Poster Panels (x7)	Max Per Month	11,580.00	11,840.00	2%
Business and Tourism	Melbourne Visitor Booth hire of interior wall space	Max Per Week	112.75	115.30	2%
Business and Tourism	Melbourne Visitor Centre - Billboard Wrap - North face only	Max Per Month	20,300.00	20,750.00	2%
Business and Tourism	Melbourne Visitor Centre Exterior Wrap	Max Per Month	40,530.00	41,440.00	2%
Business and Tourism	Melbourne Visitor Centre Floor Display 1	Max Per Week	724.00	740.30	2%
Business and Tourism	Melbourne Visitor Centre hire of interior wall space	Max Per Week	112.75	115.30	2%
Business and Tourism	Melbourne Visitor Centre Mobile Display Unit 1	Max Per Week	478.00	488.80	2%
Business and Tourism	Melbourne Visitor Centre Mobile Display Unit 2	Max Per Week	478.00	488.80	2%
Business and Tourism	Melbourne Visitor Centre Plasma Screen 501 (Getting Around Lounge)	Max Per Month	766.70	784.00	2%
Business and Tourism	Melbourne Visitor Centre Plasma Screen 601 (Discover Your Own Backyard)	Max Per Month	766.70	784.00	2%
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 1	Max Per Week	558.00	570.60	2%
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 2	Max Per Week	558.00	570.60	2%
Business and Tourism	Melbourne Visitor Centre Super Lightbox Poster 3	Max Per Week	558.00	570.60	2%
Business and Tourism	Melbourne Visitors Centre: Melbourne Visitor Centre Feature Brochure Display	Max Per Week	255.00	260.70	2%
Business and Tourism	Signage Hubs - daily hire fee (per poster panel)	Max Per Day	20.50	21.00	2%
Business and Tourism	Standard Banners - daily hire fee (per banner pole)	Max Per Day	3.20	3.30	3%
Business and Tourism	Super Banners - daily hire fee (per banner pole)	Max Per Day	5.20	5.30	2%
Business and Tourism	Signage Hubs - installation and removal fees (per poster panel)	Per Signage Hub	282.00	141.20	This is the price per poster
Business and Tourism	Standard Banners - installation and removal fee (per banner pole)	Each	96.35	75.40	This is the price per banner
Business and Tourism	Super Banners - installation and removal fee (per banner pole)	Each	68.65	33.10	This is the price per banner
Community Services	Child Care: Pre - School	Per Week	45.00	47.00	4%
Community Services	Child Care: Child Care - Long Day Care	Per Day	122.00	128.00	5%
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	572.00	600.00	5%
Community Services	Child Care: Full day session / Occasional Care	Each	128.00	134.00	5%

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Community Services	Child Care: Regular Part-Time / Occasional Care	Per 3.5 Hour Session	59.50	62.50	5%
Community Services	Child Care: Regular Part-Time / Occasional Care	4 Hour Session	68.00	71.00	4%
Community Services	Family Services: Baby Capsule Hire	Per Unit (6 Months)	52.00	53.00	2%
Community Services	Family Services: Multipurpose room at community hub at The Dock- community use	Per Hour	50.00	51.00	2%
Community Services	Family Services: Boostrix Vaccine	Each	-	49.00	New service
Community Services	Family Services: Varicella Vaccine	Each	-	69.00	New service
Community Services	Ageing and Inclusion: Centre Based Meals	Per Meal	7.70	7.90	3%
Community Services	Ageing and Inclusion: Centre based meals - Full cost recovery rate	Each	14.65	15.00	2%
Community Services	Ageing and Inclusion: Delivered Meals - Full cost recovery rate	Per Meal	25.95	26.50	2%
Community Services	Ageing and Inclusion: Delivered Meals Fees	Per Meal	7.70	7.90	3%
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Full cost recovery rate	Range Per Hour	43.70	44.70	2%
Community Services	Ageing and Inclusion: Domestic Assistance Fees - High	Range Per Hour To	34.75	35.50	2%
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Low	Range Per Hour From	5.45	5.60	3%
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Medium	Range Per Hour From	15.60	16.00	3%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Full cost recovery rate	Range Per Hour	44.20	45.20	2%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - High	Range Per Hour To	5.15	5.25	2%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Low	Range Per Hour From	3.40	3.50	3%
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Medium	Range Per Hour To	4.50	4.60	2%
Community Services	Ageing and Inclusion: Home Maintenance Fees - High	Range Per Hour To	22.05	22.50	2%
Community Services	Ageing and Inclusion: Home Maintenance Fees - Low	Range Per Hour From	8.00	8.20	2%
Community Services	Ageing and Inclusion: Home Maintenance Fees - Medium	Range Per Hour From	11.80	12.00	2%
Community Services	Ageing and Inclusion: Home Modification Fees - High	Per Hour	22.05	22.50	2%

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Community Services	Ageing and Inclusion: Home Modification Fees - Low	Per Hour	8.00	8.20	2%
Community Services	Ageing and Inclusion: Home Modification Fees - Medium	Per Hour	11.80	12.00	2%
Community Services	Ageing and Inclusion: Personal Care Fees - Full cost recovery rate	Range Per Hour	44.20	45.20	2%
Community Services	Ageing and Inclusion: Personal Care Fees - High	Range Per Hour To	11.20	11.45	2%
Community Services	Ageing and Inclusion: Personal Care Fees - Low	Range Per Hour From	2.25	2.30	2%
Community Services	Ageing and Inclusion: Personal Care Fees - Medium	Range Per Hour To	5.40	5.50	2%
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate	Range Per Hour	18.45	18.90	2%
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low	Range Per Hour From	9.10	9.30	2%
Community Services	Ageing and Inclusion: Social Support Individual Fees - High	Per Hour	34.75	35.50	2%
Community Services	Ageing and Inclusion: Social Support Individual Fees - Low	Per Hour	5.45	5.60	3%
Community Services	Ageing and Inclusion: Social Support Individual Fees - Medium	Per Hour	15.60	16.00	3%
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High	Range Per Hour To	10.55	10.80	2%
Engineering Services	Street Activity: Premium Busking application fee 12 months (initial)	Per Annum/Per Permit	-	70.00	Revised fee Structure
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: Boathouse Dve, East Melbourne, east of bollards	Per Month	615.00	200.00	In line with Market Rates
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: east side Alexandra Ave, 100m sth Swan St bridge	Per Month	455.00	400.00	In line with Market Rates
Engineering Services	Street Activity: Food Van Food & Refreshment Sites: west side St Kilda Rd, outside Victorian Arts Centre	Per Month	910.00	1,000.00	In line with Market Rates
Engineering Services	Street Activity: Food Van Food and Refreshment site - Peel street near Queen Vic Market	Per Month	1,955.00	1,700.00	In line with Market Rates
Engineering Services	Street Activity: Busking application fee 3 months (initial)	Per Quarter	10.00	25.00	Review of existing price based on cost for providing service
Engineering Services	Street Activity: Busking re-application fee	Per Application	10.00	20.00	Review of existing price based on cost for providing service

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Engineering Services	Street Activity: Busking selling fee	Per Application	50.00	100.00	Review of existing price based on cost for providing service
Engineering Services	Street Activity: Newspaper Kiosk (5 year permit)	Per Month	-	-	Revised fee Structure
Engineering Services	Street Activity: Street Entertainment Permit fee 12 Months (Initial)	Per Annum/Per Permit	-	20.00	Revised fee Structure
Engineering Services	Street Activity: Busking application fee 12 months (initial)	Per Annum	20.00	30.00	Review of existing price based on cost for providing service
Engineering Services	Street Activity: Premium Busking application fee 3 months (initial)	Per Annum/Per Permit	-	25.00	Revised fee Structure
Engineering Services	Parking meter fees: Outside CBD: 1 hour space	Per Hour	3.20	4.00	In line with Market Rates
Engineering Services	Parking meter fees: Inside CBD: 4 hour space	Per Hour	5.50	7.00	In line with Market Rates
Engineering Services	Parking meter fees: Inside CBD: King St: All day	Per Hour	5.50	7.00	In line with Market Rates
Engineering Services	Parking meter fees: Inside CBD:1 hour space	Per Hour	5.50	7.00	In line with Market Rates
Engineering Services	Parking meter fees: Inside CBD:2 hour space	Per Hour	5.50	7.00	In line with Market Rates
Engineering Services	Parking meter fees: Outside CBD: All day	Per Hour	0.80	1.00	In line with Market Rates
Engineering Services	Parking meter fees: Outside CBD: 2 hour space	Per Hour	3.20	4.00	In line with Market Rates
Engineering Services	Parking meter fees: Outside CBD: 3 hour space	Per Hour	2.00	2.50	In line with Market Rates
Engineering Services	Parking meter fees: Outside CBD: 4 hour space	Per Hour	1.70	2.20	In line with Market Rates
Engineering Services	Parking meter fees: Inside CBD: 3 hour space	Per Hour	5.50	7.00	In line with Market Rates
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events of 6 to 10 sites for event duration	Per Event	1,052.00	1,076.00	2%
Events Melbourne	Hot Air Ballooning - Annual licence	Per Annum	295.50	300.30	2%
Events Melbourne	Tour Operator License - Annual License	Per Annum	295.50	300.30	2%
Events Melbourne	Memorial - Premium Site	Per Day	524.00	536.00	2%
Events Melbourne	Memorial - Standard Site	Per Day	425.00	435.00	2%
Events Melbourne	Memorial - Unique Site	Per Day	470.00	481.00	2%
Events Melbourne	Private Event - Premium Site	Max Per Day	524.00	536.00	2%
Events Melbourne	Private Event - Standard Site	Max Per Day	425.00	435.00	2%
Events Melbourne	Private Event - Unique Site	Max Per Day	469.00	480.00	2%

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Events Melbourne	Event Activity Permit: application fee (applicable to all events and/or activities except public events where attendees > 500 people)	Each	57.00	59.00	4%
Events Melbourne	Event Activity Permit: application fee (for public events where attendees > 500 people)	Each	226.00	232.00	3%
Events Melbourne	Events: Memorials/Private events - Attendees fee	Max Per Event	114.00	117.00	3%
Events Melbourne	Filming Permit - Parks (4 + hours per day)	Per Day	1,360.00	1,391.00	2%
Events Melbourne	Filming Permit - Parks (hourly permit)	Per Hour	283.00	290.00	2%
Events Melbourne	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	680.00	696.00	2%
Events Melbourne	Filming unit bases - Parks	Per Day/Per Site	566.00	579.00	2%
Events Melbourne	Promotional Activity permits (up to 2 hours)	Max Per Day	1,133.00	1,159.00	2%
Events Melbourne	Promotional Activity permits (up to 4 hours)	Per Half Day	1,699.00	1,738.00	2%
Events Melbourne	Promotional Activity permits (up to 8 hours)	Per Day	2,270.00	2,322.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Attendees fee	Max Per Event	2,270.00	2,322.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Large)	Per Day/Per Site	5,098.00	5,213.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Medium)	Per Day/Per Site	3,965.00	4,055.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Small)	Per Day/Per Site	1,415.00	1,447.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Large)	Per Day/Per Site	2,546.00	2,604.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Medium)	Per Day/Per Site	1,985.00	2,030.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Small)	Per Day/Per Site	707.00	723.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Large)	Per Day/Per Site	3,830.00	3,917.00	2%

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Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Medium)	Per Day/Per Site	2,972.00	3,039.00	2%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Small)	Per Day/Per Site	1,062.00	1,086.00	2%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events for each additional site over 15 sites for event duration	Each Additional Site	79.00	81.00	3%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events of 1 to 5 sites for each day of the event	Per Day/Per Site	210.00	215.00	2%
Events Melbourne	Street Activity: Temporary Street Trading Permit (Events & Festivals) - for events of 11 to 15 sites for event duration	Per Event	1,578.00	1,614.00	2%
Events Melbourne	Wedding Permits - Premium site	Per Booking	620.00	634.00	2%
Events Melbourne	Wedding Permits - Standard site	Per Booking	512.00	524.00	2%
Events Melbourne	Wedding Permits - Unique site	Per Booking	565.00	578.00	2%
Events Melbourne	Filming unit bases (students) - Parks	Per Day/Per Site	226.00	232.00	3%
Events Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	512.00	524.00	2%
Events Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,024.00	1,047.00	2%
Events Melbourne	Event Activity Permit: application fee (applicable to all events and/or activities except public events where attendees > 500 people)	Each	57.00	59.00	4%
Events Melbourne	Event Activity Permit: application fee (for public events where attendees > 500 people)	Each	226.00	232.00	3%
Events Melbourne	Events: Memorials/Private events - Attendees fee	Max Per Event	114.00	117.00	3%
Events Melbourne	Filming Permit - Parks (4 + hours per day)	Per Day	1,360.00	1,391.00	2%
Events Melbourne	Filming Permit - Parks (hourly permit)	Per Hour	283.00	290.00	2%
Events Melbourne	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	680.00	696.00	2%
Events Melbourne	Filming unit bases - Parks	Per Day/Per Site	566.00	579.00	2%
Events Melbourne	Filming unit bases (students) - Parks	Per Day/Per Site	226.00	232.00	3%
Events Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	512.00	524.00	2%
Events Melbourne	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,024.00	1,047.00	2%

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Events Melbourne	Memorial - Premium Site	Per Day	524.00	536.00	2%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (6 months)	Per Application	140.00	150.00	7%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (6 months)	Per Application	120.00	130.00	8%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (9 months)	Per Application	210.00	220.00	5%
Health and Wellbeing	Food Act Premises Alterations Fee - Priority Service (5 working day turn around)	Per Application	280.00	300.00	7%
Health and Wellbeing	Food Act Property Enquiry: Food Act Registration	Per Application	250.00	270.00	8%
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises - Medium	Per Application	365.00	390.00	7%
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises- Large	Per Application	420.00	440.00	5%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (Annual Registration)	Per Application	140.00	150.00	7%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (Annual Registration)	Per Application	120.00	130.00	8%
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises / Class 2 Premises	Per Registration	670.00	710.00	6%
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises / Class 3 Premises	Per Registration	590.00	620.00	5%
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Large	Per Registration	1,630.00	1,710.00	5%
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Medium	Per Registration	1,170.00	1,230.00	5%
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Small	Per Registration	900.00	950.00	6%
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Large	Per Registration	1,520.00	1,600.00	5%
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Medium	Per Registration	1,110.00	1,170.00	5%

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Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Small	Per Registration	830.00	870.00	5%
Health and Wellbeing	Food Act New Premises Registration/Priority Service (5 working day turn around)	Per Registration	280.00	300.00	7%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	420.00	440.00	5%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	365.00	390.00	7%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	330.00	350.00	6%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	200.00	210.00	5%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	200.00	210.00	5%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	175.00	190.00	9%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	130.00	140.00	8%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	365.00	390.00	7%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	335.00	350.00	4%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	290.00	310.00	7%
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	175.00	190.00	9%
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises- Small	Per Application	330.00	350.00	6%
Health and Wellbeing	Food Act Registration Transfer/ Class 2 / Temporary Stall - (Annually Registered)	Per Application	140.00	150.00	7%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 / Temporary Stall - (Annually Registered)	Per Application	120.00	130.00	8%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Mobile Food Premises / Vehicle	Per Application	175.00	190.00	9%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	130.00	140.00	8%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Large	Per Application	365.00	390.00	7%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises-Medium	Per Application	335.00	350.00	4%
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises-Small	Per Application	290.00	310.00	7%

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Health and Wellbeing	Food Act Registration/Class 2 / Temporary Food Premises - (Quarter Registration)	Per Registration	230.00	240.00	4%
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises- Large	Per Registration	840.00	880.00	5%
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises- Medium	Per Registration	730.00	770.00	5%
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises- Small	Per Registration	660.00	700.00	6%
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 / Temporary Food Premises - (Annual Registration)	Per Registration	280.00	300.00	7%
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 Mobile Food Premises / Vehicle	Per Application	400.00	420.00	5%
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 Vending Machine Registration	Per Application	400.00	420.00	5%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Quarter Registration)	Per Registration	170.00	180.00	6%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Week Registration)	Per Registration	130.00	140.00	8%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Food Premises - (Annual Registration)	Per Registration	240.00	250.00	4%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Mobile Food Premises / Vehicle	Per Application	350.00	370.00	6%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	260.00	280.00	8%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises- Large	Per Registration	730.00	780.00	7%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises- Medium	Per Registration	670.00	710.00	6%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises- Small	Per Registration	580.00	610.00	5%
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Vending Machine Registration	Per Application	350.00	370.00	6%
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 0-25 stalls	Per Registration	720.00	760.00	6%
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 26-50 stalls	Per Registration	1,300.00	1,370.00	5%
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 51-100 stalls	Per Registration	1,930.00	2,030.00	5%

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Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 101-200 stalls	Per Registration	2,530.00	2,660.00	5%
Health and Wellbeing	Food Act Registration/Transfer/ Class 2 Mobile Food Premises / Vehicle	Per Application	200.00	210.00	5%
Health and Wellbeing	Food Act Registration/Transfer/ Class 2 Vending Machine Registration	Per Application	200.00	210.00	5%
Health and Wellbeing	Food Act Registration/Transfer/ Class 3 Vending Machine Registration	Per Application	175.00	190.00	9%
Health and Wellbeing	New Registration Prescribed Accommodation 4-10 beds Jan - Mar	Per Registration	350.00	370.00	6%
Health and Wellbeing	Permits: Septic Tank and Grey Water Permit	Per Application	250.00	270.00	8%
Health and Wellbeing	Permits: Water Carrier	Per Application	250.00	270.00	8%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	190.00	200.00	5%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	260.00	280.00	8%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	130.00	140.00	8%
Health and Wellbeing	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	260.00	280.00	8%
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry: Low & High Risk	Per Application	140.00	150.00	7%
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry: Prescribed Accommodation	Per Application	170.00	180.00	6%
Health and Wellbeing	Public Health & Wellbeing Act Registration / Temporary Premises / Event Group Registrations	Per Registration	260.00	280.00	8%
Health and Wellbeing	Public Health and Wellbeing Act Plans Assessment: Prescribed Accommodation	Per Application	270.00	290.00	7%
Health and Wellbeing	Public Health & Wellbeing Act, Hairdresser and or Temporary Make -up Registration "one off" fee "on-going" (no renewals)	Per Registration	260.00	280.00	8%
Health and Wellbeing	Public Health and Wellbeing Act Plans Assessment: Hairdresser, Skin penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	230.00	250.00	9%

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Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,710.00	1,800.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Apr-Jun	Per Registration	310.00	330.00	6%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jan-Mar	Per Registration	400.00	420.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jul-Dec	Per Registration	200.00	210.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Apr-Jun	Per Registration	310.00	330.00	6%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jan-Mar	Per Registration	400.00	420.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jul-Dec	Per Registration	200.00	210.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Apr-Jun	Per Registration	260.00	280.00	8%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Jul-Dec	Per Registration	175.00	190.00	9%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer - Low & High Risk	Per Application	130.00	140.00	8%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 11-15 beds	Per Application	200.00	210.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 15-over beds	Per Application	200.00	210.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 4-10 beds	Per Registration	175.00	190.00	9%
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 11-15 beds	Per Registration	400.00	420.00	5%

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Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 15-over beds	Per Registration	400.00	420.00	5%
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 4-10 beds	Per Registration	350.00	370.00	6%
Health and Wellbeing	Each Additional Business	Per Registration	50.00	55.00	10%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (3 months)	Per Application	70.00	75.00	7%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (3 months)	Per Application	60.00	65.00	8%
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (9 months)	Per Application	170.00	180.00	6%
Health and Wellbeing	Food Act / Public & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required.	Per Hour	140.00	150.00	7%
Health and Wellbeing	Food Act Registration/ Class 2 / Temporary Food Premises - (Week Registered)	Per Registration	140.00	150.00	7%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1590) - Apr-Jun	Per Bed	7.00	8.00	14%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1590) - Jan-Mar	Per Bed	10.00	11.00	10%
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1590) - Jul-Dec	Per Bed	5.00	6.00	20%
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal/Prescribed Accommodation/every bed over 15(maximum fee \$1590)	Per Bed	10.00	11.00	10%
Health and Wellbeing	Transfer Temporary Stall Premises linked to Food Act Registration - Fixed Premises / Class 2 (Annual Registration)	Per Application	70.00	75.00	7%

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Health and Wellbeing	Transfer Temporary Stall Premises linked to Food Act Registration - Fixed Premises / Class 3 (Annual Registration)	Per Application	60.00	65.00	8%
Health and Wellbeing	Water Carrier Permit / Transfer	Per Application	120.00	130.00	8%
Health and Wellbeing	Food Act Property Enquiry - Priority Service (5 working day turnaround)	Per Application	500.00	530.00	6%
Health and Wellbeing	Public Health and Wellbeing Act, Hairdressing and or Temporary Make-up Registration ongoing (no renewals)	Per Application	260.00	280.00	8%
Health and Wellbeing	Public Health and Wellbeing Act, Property Enquiry: Low & High Risk Priority Service (5 working day turnaround)	Per Application	280.00	300.00	7%
Health and Wellbeing	Public Health and Wellbeing Act, Property Enquiry: Prescribed Accommodation Priority Service (5 working day turnaround)	Per Application	340.00	360.00	6%
Libraries and Recreation	Community Hubs Small Room with Limited AV Commercial Rate	Per Hour	21.00	21.50	2%
Libraries and Recreation	Community Hubs Small Room no AV Commercial Rate	Per Hour	15.90	16.25	2%
Libraries and Recreation	Community Hubs Small Room no AV Community Rate	Per Hour	3.10	3.15	2%
Libraries and Recreation	Library at The Dock: Community Room - Commercial Rate	Per Hour	52.80	54.00	2%
Libraries and Recreation	Library at The Dock: Community Room - Community Rate	Per Hour	10.75	11.00	2%
Libraries and Recreation	Community Hubs Small Room with Limited AV Commercial Rate	Per Hour	15.90	16.25	2%
Libraries and Recreation	Community Hubs Small Room Limited AV Community Rate	Per Hour	3.10	3.15	2%
Libraries and Recreation	Community Hubs Large Room with AV Commercial Rate	Per Hour	52.80	54.00	2%
Libraries and Recreation	Community Hubs Large Room with AV Community Rate	Per Hour	10.75	11.00	2%
Libraries and Recreation	Library at The Dock: Performance Space - Commercial Rate	Per Hour	126.00	129.00	2%
Libraries and Recreation	Library at The Dock: Performance Space - Community Rate	Per Hour	25.00	25.50	2%
Libraries and Recreation	Library at The Dock Outdoor Activity Space - Commercial Rate	Per Hour	18.95	19.40	2%
Libraries and Recreation	Library at The Dock Outdoor Activity Space - Community Rate	Per Hour	4.10	4.20	2%
Libraries and Recreation	Community Hubs Recording Studio - Community Rate	Per Hour	8.20	8.40	2%

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Libraries and Recreation	Library at The Dock Practice Room - Commercial Rate	Per Hour	10.75	11.00	2%
Libraries and Recreation	Library at The Dock Practice Room - Community Rate	Per Hour	2.10	2.15	2%
Libraries and Recreation	Kensington Town Hall: Supper Room - Commercial Rate	Per Hour	68.00	69.50	2%
Libraries and Recreation	Kensington Town Hall: Supper Room - Community Rate	Per Hour	13.80	14.15	3%
Libraries and Recreation	Kensington Town Hall: Main Hall - Commercial Rate	Per Hour	115.00	117.60	2%
Libraries and Recreation	Kensington Town Hall: Main Hall - Community Rate	Per Hour	23.00	23.50	2%
Libraries and Recreation	Community Hubs Mid-sized Room with AV Commercial Rate	Per Hour	31.50	32.20	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 2 - Commercial Rate	Per Hour	21.00	21.50	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Meeting Room 2 - Community Rate	Per Hour	4.10	4.20	2%
Libraries and Recreation	Community Hubs Mid-sized Room with AV Commercial Rate	Per Hour	31.50	32.20	2%
Libraries and Recreation	Community Hubs Mid-sized Room with AV Community Rate	Per Hour	6.20	6.35	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Training and Learning Room - Commercial Rate	Per Hour	52.80	54.00	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Training and Learning Room - Community Rate	Per Hour	10.75	11.00	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Community Office	Per Hour	4.10	4.20	2%
Libraries and Recreation	Community Hubs Recording Studio - Commercial Rate	Per Hour	40.00	40.90	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Commercial Kitchen - Commercial Rate	Per Hour	52.80	54.00	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Commercial Kitchen - Community Rate	Per Hour	10.75	11.00	2%
Libraries and Recreation	Kathleen Syme Library and Community Centre: Library Activity Area - Commercial Rate	Per Hour	21.00	21.50	2%

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Libraries and Recreation	Kathleen Syme Library and Community Centre: Library Activity Area - Community Rate	Per Hour	4.10	4.20	2%
Libraries and Recreation	Community Hubs: Cleaning Cost (min 2 hour call out) Mon - Fri	Per Hour	40.00	41.00	3%
Libraries and Recreation	Community Hubs: Cleaning Cost (min 2 hour call out) Saturday	Per Hour	47.00	48.00	2%
Libraries and Recreation	Community Hubs: Cleaning Cost (min 2 hour call out) Sunday	Per Hour	67.00	68.50	2%
Libraries and Recreation	Community Hubs: Security / Staff Cost (min 4 hour call out) Mon -Fri	Per Hour	40.00	41.00	3%
Libraries and Recreation	Community Hubs: Security / Staff Cost (min 4 hour call out) Saturday/Sunday	Per Hour	50.00	51.15	2%
Libraries and Recreation	Community Hubs: Technical Assistance Cost (min 4 hour call out)	Per Hour	60.00	61.50	3%
Libraries and Recreation	Kensington Community Recreation Centre: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Per Hour	121.90	124.65	2%
Libraries and Recreation	Community Hubs Program Attendance Fee	Each	5.00	5.10	2%
Libraries and Recreation	Library Special Activities	Max Per Activity	10.00	10.20	2%
Libraries and Recreation	Library sales hardcover	Each	2.00	1.00	Clarification and realignment of fees
Libraries and Recreation	Library sales 10 items	Each	10.00	8.00	Clarification and realignment of fees
Libraries and Recreation	Libraries: Special Activity Kit 1	Each	10.00	10.50	5%
Libraries and Recreation	Libraries: Special Activity Kit 2	Each	20.00	20.50	3%
Libraries and Recreation	Libraries: Special Activity Kit 3	Each	30.00	30.70	2%
Libraries and Recreation	Libraries: Special Activity Kit 4	Each	50.00	51.20	2%
Libraries and Recreation	Libraries: Special Activity Kit 5	Each	100.00	102.00	2%
Libraries and Recreation	Library at The Dock: Gallery and Exhibition Space	Per Month	900.00	920.00	2%
Libraries and Recreation	Library Lost cards	Per Card	2.10	2.20	5%
Libraries and Recreation	Lost / Damaged items fee	Max Per Item	7.20	7.35	2%
Libraries and Recreation	North and East Melbourne Library: Library Meeting Room - Commercial Rate	Per Hour	31.00	31.70	2%
Libraries and Recreation	North and East Melbourne Library: Library Meeting Room Community Rate (within CoM)	Per Hour	6.20	6.40	3%
Libraries and Recreation	City Library: Group study room - Commercial Rate	Per Hour	38.00	39.00	3%
Libraries and Recreation	City Library: Group study room - Community Rate	Per Hour	6.20	6.40	3%
Libraries and Recreation	Publications	Max Per Item	58.00	60.00	3%

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Libraries and Recreation	City Library: Gallery Hire - exhibition (change to 4WK)	Per Month	900.00	920.00	2%
Libraries and Recreation	3D printing filament	Each	0.15	0.20	33%
Libraries and Recreation	Library branded marketing material	Max Per Item	-	10.00	New service
Libraries and Recreation	Interlibrary loans for State and University library material	Max Per Item	-	16.50	New service
Libraries and Recreation	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum)	Per Annum	75.50	77.20	2%
Libraries and Recreation	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum) - Concession full plot / half plot	Per Annum	44.40	45.40	2%
Libraries and Recreation	Kensington Community Recreation Centre: Tennis - Annual Family	Annual	443.30	453.25	2%
Libraries and Recreation	Kensington Community Recreation Centre: Tennis - Casual per hour	Per Hour	17.20	17.60	2%
Libraries and Recreation	Kensington Community Recreation Centre: Tennis - Direct Debit Membership (fortnight)	Per Fortnight	15.40	15.75	2%
Libraries and Recreation	Kensington Community Recreation Centre: Tennis - Joining Fee	Each	44.30	45.30	2%
Libraries and Recreation	Kensington Community Recreation Centre: Tennis-Direct Debit Concession Membership (fortnight)	Per Fortnight	12.70	13.00	2%
Libraries and Recreation	Community Hubs Refundable Room Security Deposit	Each	300.00	306.75	2%
Libraries and Recreation	Kensington Community Recreation Centre: Miscellaneous : tennis joining fee concession	Each	33.50	34.25	2%
Libraries and Recreation	Kensington Community Recreation Centre: Rooms/Studios : Meeting Room Hire	Each	33.20	33.95	2%
Libraries and Recreation	Kensington Community Recreation Centre: tennis joining fee.	Each	44.40	45.40	2%
Libraries and Recreation	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	12.10	12.40	2%
Libraries and Recreation	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class	Each	9.80	10.00	2%

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Libraries and Recreation	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club	Each	6.40	6.55	2%
Libraries and Recreation	North Melbourne Community Centre: Facility Hire (per hour): External Courts: Soccer Grassed Field / Synthetic Turf Surfaces & Full Court Stadium	Per Hour	43.10	44.05	2%
Libraries and Recreation	North Melbourne Community Centre: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Per Hour	25.50	26.05	2%
Libraries and Recreation	Riverside Skate Park: Birthday Parties	Each	18.90	19.35	2%
Libraries and Recreation	Riverside Skate Park: Group Skate lessons (max 6 students) price per head	Each	18.90	19.35	2%
Libraries and Recreation	Riverside Skate Park: Locker use	Each	1.70	1.75	3%
Libraries and Recreation	Riverside Skate Park: Park Hire (Per 3 hour blocks)	Each	666.25	681.25	2%
Libraries and Recreation	Carlton Baths: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	13.30	13.60	2%
Libraries and Recreation	Carlton Baths: Stadium/Courts: Badminton Court Hire	Each	26.30	26.90	2%
Libraries and Recreation	Royal Park Golf Course (Child 9 holes)	Each	11.80	12.00	2%
Libraries and Recreation	Royal Park Golf Course (Junior annual ticket)	Each	545.00	555.00	2%
Libraries and Recreation	Royal Park Golf Course: (Child 18 holes)	Each	15.50	16.00	3%
Libraries and Recreation	CB/KCRC: Aquatic Education: AquaSafe School Holiday Program	Each	13.30	13.60	2%
Libraries and Recreation	Community Recreation Facilities: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Per Hour Minimum 4 Hour Call Out	54.00	55.25	2%
Libraries and Recreation	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - one session per week	Each	73.80	75.45	2%
Libraries and Recreation	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - three sessions per week	Each	151.70	155.10	2%
Libraries and Recreation	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - two session per week	Each	112.80	115.35	2%
Libraries and Recreation	Royal Park Golf Course (Pensioner 18 holes)	Each	15.50	16.00	3%
Libraries and Recreation	Royal Park Golf Course (Pensioner 9 holes)	Each	12.00	12.50	4%

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Libraries and Recreation	Royal Park Golf Course (Senior 18 holes)	Each	18.00	18.50	3%
Libraries and Recreation	Royal Park Golf Course (Senior 9 holes)	Each	13.85	14.00	1%
Libraries and Recreation	Royal Park Golf Course (Student 18 holes)	Each	15.50	16.00	3%
Libraries and Recreation	Royal Park Golf Course (5 day annual ticket)	Each	610.00	620.00	2%
Libraries and Recreation	Royal Park Golf Course (7 day annual ticket)	Each	830.00	845.00	2%
Libraries and Recreation	Royal Park Golf Course (Adult 18 holes)	Each	25.00	26.00	4%
Libraries and Recreation	Royal Park Golf Course (Student 9 holes)	Each	11.80	12.10	3%
Libraries and Recreation	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	420.00	430.00	2%
Libraries and Recreation	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	190.00	195.00	3%
Libraries and Recreation	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Per Hour	38.80	39.65	2%
Libraries and Recreation	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Per Hour	31.00	31.70	2%
Libraries and Recreation	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Per Hour	35.50	36.50	3%
Libraries and Recreation	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	148.50	151.85	2%
Libraries and Recreation	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	39.00	39.90	2%
Libraries and Recreation	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	10.00	10.25	3%
Libraries and Recreation	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	37.70	38.55	2%

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Libraries and Recreation	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	61.00	62.35	2%
Libraries and Recreation	Riverslide Skate Park: Private Skate Lessons	Each	51.00	52.15	2%
Libraries and Recreation	Riverslide Skate Park: School Groups (per heard)	Each	18.80	19.20	2%
Libraries and Recreation	Riverslide Skate Park: School Holiday Programs (per head, min 30)	Each	10.00	10.25	3%
Libraries and Recreation	Riverslide Skate Park: Skate Board Hire	Each	5.60	5.75	3%
Libraries and Recreation	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,390.00	1,420.00	2%
Libraries and Recreation	Sports: Baseball Ground Hire (Season - Half Share)	Season - Half Share	690.00	705.00	2%
Libraries and Recreation	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,815.00	1,855.00	2%
Libraries and Recreation	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Half Share	900.00	920.00	2%
Libraries and Recreation	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	6,655.00	6,805.00	2%
Libraries and Recreation	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Half Share	3,325.00	3,400.00	2%
Libraries and Recreation	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,650.00	1,685.00	2%
Libraries and Recreation	Sports: Football Ground Hire (Season - Half Share)	Season - Half Share	825.00	845.00	2%
Libraries and Recreation	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	635.00	650.00	2%
Libraries and Recreation	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Half Share	315.00	320.00	2%
Libraries and Recreation	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	690.00	705.00	2%
Libraries and Recreation	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)	Season - Half Share	345.00	355.00	3%
Libraries and Recreation	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,390.00	1,420.00	2%
Libraries and Recreation	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Half Share	690.00	705.00	2%
Libraries and Recreation	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,650.00	1,685.00	2%

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Libraries and Recreation	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Half Share	825.00	845.00	2%
Libraries and Recreation	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	635.00	650.00	2%
Libraries and Recreation	Sports: Softball Ground Hire (Season - Half Share)	Season - Half Share	315.00	320.00	2%
Libraries and Recreation	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	825.00	845.00	2%
Libraries and Recreation	Sports: Touch Ground Hire (Season - Half Share)	Season - Half Share	415.00	425.00	2%
Libraries and Recreation	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	205.00	210.00	2%
Libraries and Recreation	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	404.00	415.00	3%
Libraries and Recreation	Sports: Cricket Turf Ground Hire (Per Day)	Per Day	400.00	410.00	3%
Libraries and Recreation	Sports: Weekday Football Ground Hire (Per Day)	Per Day	140.00	145.00	4%
Libraries and Recreation	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	65.00	66.00	2%
Libraries and Recreation	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	165.00	169.00	2%
Libraries and Recreation	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	140.00	143.00	2%
Libraries and Recreation	Sports: Weekend Football Ground Hire (Per Day)	Per Day	285.00	290.00	2%
Libraries and Recreation	Sports: Weekend Other Ground Hire (Per Day)	Per Day	230.00	235.00	2%
Libraries and Recreation	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	210.00	215.00	2%
Libraries and Recreation	Active Melbourne City Sports - barefoot bowls - Team Registration (minimum 3pp/team) per week	Per Week	28.00	28.50	2%
Libraries and Recreation	Active Melbourne City Sports - basketball - Team Registration (minimum 5pp/team) per week	Per Week	48.00	49.00	2%
Libraries and Recreation	Active Melbourne City Sports - 3v3 basketball competition - Team Registration (minimum 3pp/team) per week	Per Week	37.85	38.70	2%
Libraries and Recreation	Active Melbourne City Sports - netball competition - Team Registration (minimum 7pp/team) per week	Per Week	67.00	68.50	2%

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Libraries and Recreation	Active Melbourne City Sports - soccer competition / Urban Competition- Team Registration (minimum 5pp/team) per week	Per Week	47.85	48.90	2%
Libraries and Recreation	Active Melbourne City Sports - touch football competition - Team Registration (minimum 7pp/team) per week	Per Week	67.00	68.50	2%
Libraries and Recreation	Active Melbourne City Sports - corporate cup - Team Registration (minimum 4pp/team) per week	Per Week	22.00	22.50	2%
Libraries and Recreation	Active Melbourne City Sports - corporate cup competition - individual registration per week cost	Per Week	6.80	6.95	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	10.50	10.75	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	15.75	16.00	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	21.00	21.50	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	26.25	26.85	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	10.50	10.75	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	15.75	16.00	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	21.00	21.50	2%
Libraries and Recreation	Active Melbourne City Sports - Table Tennis - individual registration per week cost	Per Week	9.45	9.65	2%

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Libraries and Recreation	Active Melbourne City Sports - Cycling Program - individual registration per week cost	Per Week	10.50	10.75	2%
Libraries and Recreation	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	31.50	32.20	2%
Libraries and Recreation	Active Melbourne City Sports - AFL9's Competition - team registration (minimum 9pp/team) per week cost	Per Week	104.00	106.35	2%
Libraries and Recreation	Active Melbourne City Sports - Social Softball Competition - team registration (minimum 7pp/team) per week cost	Per Week	68.25	69.75	2%
Libraries and Recreation	Active Melbourne City Sports - Table Tennis - team registration (minimum 4pp/team) per week cost	Per Week	31.50	32.20	2%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - tennis, individual	Each	31.50	32.20	2%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - tennis, team (minimum 4pp/team)	Each	105.00	107.35	2%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - golf, individual	Each	63.00	64.40	2%
Libraries and Recreation	Active Melbourne City Sports - Corporate Day - golf, team (minimum 4pp/team)	Each	210.00	214.75	2%
Libraries and Recreation	Active Melbourne City Sports - Corporate Sports Day - other, individual	Each	26.25	26.85	2%
Libraries and Recreation	Active Melbourne City Sports - cardio tennis - individual registration per week cost	Per Week	17.85	18.25	2%
Libraries and Recreation	Active Melbourne City Sports - cardio tennis - team registration (minimum 4pp/team) per week cost	Per Week	68.30	69.85	2%
Libraries and Recreation	Active Melbourne City Sports - Tennis - individual registration per week cost	Per Week	10.50	10.75	2%
Libraries and Recreation	Active Melbourne City Sports - Tennis - team registration (minimum 4pp/team) per week cost	Per Week	42.00	42.95	2%
Libraries and Recreation	Active Melbourne City Sports - Volleyball Competition / Urban Competition - team registration (minimum 6pp/team) per week cost	Per Week	52.50	53.65	2%
Libraries and Recreation	Active Melbourne City Sports - Dodgeball Competition - team registration (minimum 5pp/team) per week cost	Per Week	47.85	48.95	2%

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Libraries and Recreation	Active Melbourne City Sports - Corporate Competition - come and try day individual	Each	10.50	10.75	2%
Libraries and Recreation	Community Recreation All Aquatic Facilities: Lifeguard (per hour)	Per Hour	40.00	40.90	2%
Libraries and Recreation	All Aquatic Facilities: Pool Lane Hire per hour (plus group entry fee)	Each	50.00	51.15	2%
Libraries and Recreation	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)	Per Hour	52.60	53.75	2%
Libraries and Recreation	Community Recreation Facilities: Aquatic Concession membership?	Per Fortnight	17.65	18.05	2%
Libraries and Recreation	All Aquatic Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette - Corporate rate	Each	52.60	53.75	2%
Libraries and Recreation	Community Recreation Facilities: Pool Inflatable hire/per 2 hours	Each	133.00	136.00	2%
Libraries and Recreation	Community Recreation Facilities: Group Instructor hire (per hour)	Per Hour	99.80	102.00	2%
Libraries and Recreation	All Aquatic Facilities: Locker Hire	Each	2.90	3.00	3%
Libraries and Recreation	Community Recreation Facilities + NMCC: Stadium - Casual Entry	Each	3.30	3.35	2%
Libraries and Recreation	Community Recreation Facilities: Concession/Child Swim/Shower	Each	3.50	3.60	3%
Libraries and Recreation	Community Recreation Facilities: Student Swim/Shower	Each	4.70	4.80	2%
Libraries and Recreation	Community Recreation Facilities: Family Swim/Shower	Each	14.40	14.75	2%
Libraries and Recreation	Community Recreation Facilities: Adult Swim/Shower	Each	5.80	5.95	3%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gymnasium - Concession	Each	14.40	14.75	2%
Libraries and Recreation	Community Recreation Facilities: Group Exercise .Gymnasium Student	Each	16.60	16.95	2%
Libraries and Recreation	Community Recreation Facilities: Group Exercise /Gymnasium: Adult	Each	18.90	19.35	2%
Libraries and Recreation	Community Recreation Facilities: Student Swim/shower 20 Visit Pass	Each	89.30	91.30	2%
Libraries and Recreation	Community Recreation Facilities: Adult Swim/Shower 20 visit pass	Each	110.20	112.65	2%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass	Each	273.60	279.75	2%
Libraries and Recreation	Community Recreation Facilities: Family Swim/Shower 20 visit pass	Each	273.60	279.75	2%

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Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass	Each	315.40	322.50	2%
Libraries and Recreation	Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass	Each	359.10	367.20	2%
Libraries and Recreation	Community Recreation Facilities: Club 12 Month Membership Full	Per Annum	922.10	942.85	2%
Libraries and Recreation	Community Recreation Facilities: Aquatic Fortnightly DD Membership	Per Fortnight	20.00	20.45	2%
Libraries and Recreation	Community Recreation Facilities: Club Family/Concession fortnightly DD membership	Per Fortnight	22.80	23.30	2%
Libraries and Recreation	Community Recreation Facilities: Aquatic Concession Family membership	Per Fortnight	17.65	18.05	2%
Libraries and Recreation	Community Recreation Facilities: Restricted Membership: Club Prime/Youth/Concession fortnightly DD membership	Per Fortnight	22.20	22.70	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD	Per Fortnight	35.50	36.30	2%
Libraries and Recreation	All Aquatic Facilities: Active Melbourne fortnightly debit membership	Per Fortnight	50.60	51.75	2%
Libraries and Recreation	Community Recreation Facilities: Club Prime/Youth/Concession 12 month membership	Per Annum	575.30	588.25	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session - Member	Each	46.40	47.45	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session	Each	51.60	52.75	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session - Member	Each	70.00	71.50	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session	Each	77.80	79.55	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member	Each	97.20	99.40	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session	Each	108.00	110.45	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - Member 10 visit Pass	Each	417.60	427.00	2%

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Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - 10 visit Pass	Each	464.40	474.75	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - Member 10 visit Pass	Each	630.00	644.20	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - 10 visit Pass	Each	700.00	715.75	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member 10 visit Pass	Each	874.80	894.50	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - 10 visit Pass	Each	972.00	993.85	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training 30 Minutes - Member	Each	46.40	47.45	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training 30 Minutes	Each	51.60	52.75	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training 60 Minutes	Each	77.80	79.55	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member	Each	97.20	99.40	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 60 Minute Session	Each	108.00	110.45	2%
Libraries and Recreation	Community Recreation facilities: Personal Training 30 Minute Session - Member 10 visit Pass	Each	417.60	427.00	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training 30 Minute Session - 10 visit Pass	Each	464.40	474.85	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training 60 Minute Session - Member 10 visit Pass	Each	630.00	644.20	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training 60 Minute Session - 10 visit Pass	Each	700.00	715.75	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member 10 visit Pass	Each	874.80	894.50	2%
Libraries and Recreation	Community Recreation Facilities + NMCC: Community Bus - Half Day Community Rate	Per Half Day	35.50	36.30	2%

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Libraries and Recreation	Community Recreation Facilities + NMCC: Community Bus - Half Day Commercial Rate	Per Half Day	51.00	52.15	2%
Libraries and Recreation	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Community Rate	Per Day	59.80	61.15	2%
Libraries and Recreation	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Commercial Rate	Per Day	83.00	84.85	2%
Libraries and Recreation	Community Recreation Facilities + NMCC: Ed Gym - Casual	Each	15.10	15.45	2%
Libraries and Recreation	All Aquatic Facilities: Fitness camp - member (per session)	Each	14.70	15.00	2%
Libraries and Recreation	All Aquatic Facilities: Fitness camp (per session)	Each	16.30	16.70	2%
Libraries and Recreation	Concession/Child Swim Season Pass - 7 months (Outdoor pools)	Each	194.40	198.75	2%
Libraries and Recreation	Student Swim Season Pass - 7 months (Outdoor pools)	Each	259.20	265.00	2%
Libraries and Recreation	Adult Swim Season Pass - 7 months (Outdoor pools)	Each	324.00	331.30	2%
Libraries and Recreation	Family Swim Season Pass - 7 months (Outdoor pools)	Each	807.00	825.15	2%
Libraries and Recreation	Community Recreation Facilities: Club 3 month Membership:Insurance/Rehab	Each	299.80	306.55	2%
Libraries and Recreation	All Aquatic Facilities: Aquatic Education (30 minute lesson)	Each	16.70	17.05	2%
Libraries and Recreation	Community Recreation Facilities: Concession/Child Swim/Shower - 20 visit Pass	Each	66.50	68.00	2%
Libraries and Recreation	NMRC/KCRC: Basketball team registration fee	Each	115.85	118.45	2%
Libraries and Recreation	Community Recreation Facilities: Stadium sports team game fee	Each	66.00	67.50	2%
Libraries and Recreation	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day)	Per Day	315.50	322.60	2%
Libraries and Recreation	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour)	Per Hour	31.60	32.30	2%

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Libraries and Recreation	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day)	Per Day	189.30	193.55	2%
Libraries and Recreation	Community Recreation Facilities: Membership Fees: Aquatic and Squad - Fortnightly DD	Each	27.00	28.35	5%
Libraries and Recreation	Carlton Baths: Stadium Sports team registration fee	Each	157.00	160.55	2%
Libraries and Recreation	All Aquatic Facilities + NMCC: Heart Moves/Allied Health Active Hearts Allied Health casual class entry	Each	8.20	8.40	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: Member (each additional participant)	Each	25.65	26.25	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: (each additional participant)	Each	28.20	28.80	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session - Member (each additional participant)	Each	41.00	41.90	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session (each additional participant)	Each	45.10	46.10	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: Member (each additional participant)	Each	25.65	26.25	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: (each additional participant)	Each	28.20	28.80	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session - Member (each additional participant)	Each	41.00	41.90	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session (each additional participant)	Each	45.10	46.10	2%
Libraries and Recreation	All Aquatic Facilities: Fitness Marathon: Member Rate	Each	41.00	41.90	2%
Libraries and Recreation	All Aquatic Facilities: Fitness Marathon	Each	45.10	46.10	2%
Libraries and Recreation	All Aquatic Facilities: Health and Wellbeing seminar - 60 minutes	Each	225.50	230.55	2%

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Libraries and Recreation	All Aquatic Facilities: Health and Wellbeing seminar - 30 minutes	Each	153.75	157.20	2%
Libraries and Recreation	Community Recreation Facilities: Community Small Group Training	Each	56.40	57.65	2%
Libraries and Recreation	Community Recreation Facilities: Club Student Membership Fortnightly D/D	Each	28.40	29.00	2%
Libraries and Recreation	Community Recreation Facilities: Club Student Membership 12 Month	Per Annum	738.20	754.80	2%
Libraries and Recreation	All Aquatic Facilities + NMCC: Tennis 1 hour court hire for Leisure Members	Each	13.00	13.30	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member	Each	59.70	61.00	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session	Each	66.30	67.80	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Each	537.30	549.00	2%
Libraries and Recreation	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - 10 visit Pass	Each	596.70	610.20	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member	Each	59.70	61.00	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session	Each	66.30	67.80	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	537.30	549.00	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	596.70	610.20	2%
Libraries and Recreation	All Aquatic Facilities: Birthday party deposit	Each	102.50	104.80	2%
Libraries and Recreation	Riverside Skate Park: Skate Club - Single Session	Each	19.00	19.45	2%
Libraries and Recreation	Riverside Skate Park: Skate Club - 5 Session Card	Each	90.00	92.00	2%
Libraries and Recreation	Riverside Skate Park: Skate Club - Semester (9 Session)	Each	132.50	135.50	2%
Libraries and Recreation	Riverside Skate Park: School Groups (per head - min 20)	Each	13.90	14.20	2%

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Libraries and Recreation	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Off Peak per hour	Per Hour	19.10	19.55	2%
Libraries and Recreation	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Peak per hour	Per Hour	27.70	28.30	2%
Libraries and Recreation	Flagstaff/Docklands Facility Hire: Soccer goals per hour	Per Hour	14.40	14.75	2%
Libraries and Recreation	Docklands Hub: Facility Hire: The Long Room per hour Commercial rate	Per Hour	18.50	18.95	2%
Libraries and Recreation	Docklands Hub: Facility Hire: The Cinema Room per hour Commercial rate	Per Hour	36.00	36.80	2%
Libraries and Recreation	Docklands Hub: Facility Hire: The Atrium per hour Commercial rate	Per Hour	51.00	52.15	2%
Libraries and Recreation	All Aquatic Facilities: Memberships: Aquatic Education 45 minute lesson	Each	20.80	21.25	2%
Libraries and Recreation	All Aquatic Facilities: Memberships: Aquatic Education 60 minute lesson	Each	22.50	23.00	2%
Libraries and Recreation	All Aquatic Facilities: Active Melbourne membership - 12 Months	Per Annum	1,315.60	1,345.20	2%
Libraries and Recreation	All Aquatic Facilities: Active Melbourne 3 month membership -Insurance/rehab	Each	397.75	406.70	2%
Libraries and Recreation	Active Melbourne Restricted Concession / Prime - 12 month membership	Each	720.20	736.40	2%
Libraries and Recreation	Active Melbourne Restricted Concession/Prime - 3 month membership	Each	209.30	214.00	2%
Libraries and Recreation	Active Melbourne Restricted Concession/Prime Fortnightly Debit membership	Per Fortnight	27.70	28.30	2%
Libraries and Recreation	Active Melbourne Student 12 month membership	Each	927.40	948.25	2%
Libraries and Recreation	Active Melbourne Student Fortnightly Debit membership	Per Fortnight	35.70	36.50	2%
Libraries and Recreation	Active Melbourne Restricted Youth 12 month membership	Per Annum	615.70	629.55	2%
Libraries and Recreation	Active Melbourne Restricted Youth fortnightly Debit membership	Each	23.70	24.25	2%
Libraries and Recreation	All Aquatic Facilities: Adult Wellness Class - Member Rate	Per Session	18.20	18.60	2%
Libraries and Recreation	All Aquatic Facilities: Adult Wellness Class	Per Session	20.20	20.65	2%
Libraries and Recreation	All Aquatic Facilities: Active Melbourne Aquatic Membership - Insurance/rehab - 3 month membership (SSS/locker)	Each	277.00	283.25	2%

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Libraries and Recreation	All Aquatic Facilities: Schools Aquatic Education Entry fee per child per day	Each	3.10	3.15	2%
Libraries and Recreation	All Aquatic Facilities + NMCC: Spectator Entry - Pool and Stadium	Each	3.30	3.40	3%
Libraries and Recreation	All Aquatic Facilities + NMCC NMRC: Junior Sport - casual entry	Each	6.00	6.15	3%
Libraries and Recreation	Community Recreation Facilities: Basketball forfeit fee (more than 24 hours notice)	Each	66.00	67.50	2%
Libraries and Recreation	Community Recreation Facilities: Basketball forfeit fee (less than 24 hours notice)	Each	98.75	135.00	Clarification and realignment of fees
Libraries and Recreation	Community Recreation Facilities: Sports bib hire (set)	Each	10.00	10.25	3%
Libraries and Recreation	Community Recreation Facilities: Sports ball hire	Per Day	5.00	5.10	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight	119.02	121.70	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	197.90	202.35	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight	272.14	278.25	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight	140.35	143.50	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight	239.38	244.75	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight	332.58	340.00	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight	161.50	165.00	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight	280.50	286.80	2%
Libraries and Recreation	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight	392.50	401.35	2%

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Libraries and Recreation	Community Recreation Facilities: Prime/Concession/Youth 3 month Membership	Each	202.20	206.75	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: Up to 75 visits per year	Each	9.25	9.45	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 76 - 150 visits per year	Each	8.90	9.10	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 151 - 250 visits per year	Each	8.50	8.70	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 251 - 500 visits per year	Each	8.10	8.30	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 501 - 1000 visits per year	Each	7.75	7.95	3%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 1001 - 1500 visits per year	Each	7.35	7.50	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 1501 - 2000 visits per year	Each	7.00	7.15	2%
Libraries and Recreation	Community Facilities: Corporate Guest Visit: 2001 + visits per year	Each	6.60	6.75	2%
Libraries and Recreation	All Aquatic Facilities: Corporate Health Service Guest Visit	Each	5.00	5.10	2%
Libraries and Recreation	Sports: Training - All sports. (Per player. Per Session)	Per Player. Per Session	1.40	1.45	4%
Libraries and Recreation	Sports: Weekday Baseball Ground Hire (Per Day)	Per Day	77.00	79.00	3%
Libraries and Recreation	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Day	67.00	69.00	3%
Libraries and Recreation	Sports: Weekday Other Ground Hire (Per Day)	Per Day	110.00	112.00	2%
Libraries and Recreation	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	47.00	48.00	2%
Libraries and Recreation	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	95.00	97.00	2%
Libraries and Recreation	Sports: Weekday Softball Ground Hire (Per Day)	Per Day	47.00	48.00	2%
Libraries and Recreation	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	95.00	97.00	2%
Libraries and Recreation	Sports: Weekend Softball Ground Hire (Per Day)	Per Day	95.00	97.00	2%
Libraries and Recreation	Sports: Weekend Touch Ground Hire (Per Day)	Per Day	131.00	134.00	2%

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Libraries and Recreation	All Aquatic Facilities: RFID Wristband	Each	20.00	20.45	2%
Libraries and Recreation	Sports: Tour Operator Licence: Annual Licence Fee	Per Annum	289.00	295.50	2%
Libraries and Recreation	Sports: Tour Operator Licence: Use Fee: per adult per session	Per Session	2.40	2.45	2%
Libraries and Recreation	Sports: Tour Operator Licence: Use fee: Student and Child	Per Session	1.60	1.65	3%
Libraries and Recreation	Sports: Tour Operator Licence: Annual Licence Fee (greater than one year)	Per Annum	227.00	231.80	2%
Libraries and Recreation	All Aquatic Facilities Grey Medallion (per session)	Each	8.00	8.20	2%
Libraries and Recreation	All Aquatic Facilities: Life Guard Hire Per Hour - Corporate rate	Per Hour	84.00	85.90	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - Up to 75 visits per year	Each	5.15	5.25	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each	4.95	5.05	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each	4.75	4.85	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each	4.55	4.65	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each	4.40	4.50	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each	4.20	4.30	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each	4.00	4.10	2%
Libraries and Recreation	Community Recreation Facilities: Corporate Swim & Locker Visit - 2001 + visits per year	Each	3.85	3.95	3%
Libraries and Recreation	Community Recreation Facilities: Holiday Sports Clinics (2 hours)	Each	10.60	10.85	2%
Libraries and Recreation	Kensington Community Recreation Centre: Community Garden 1/2 Plot Hire (Per Annum)-concession	Each	25.95	26.55	2%
Libraries and Recreation	Community Recreation Facilities: Aquaplaygroup session	Each	6.00	6.15	3%

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Libraries and Recreation	All Aquatic Facilities + NMCC: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)	Each	6.00	6.15	3%
Libraries and Recreation	All Aquatic Facilities + NMCC: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session)	Each	7.00	7.15	2%
Libraries and Recreation	All Aquatic Facilities + NMCC: Active Bodies Sports program - one-off specialised session (based on 50 students)	Each	4.50	4.60	2%
Libraries and Recreation	Community Recreation Facilities: Club Family membership	Each	28.40	29.05	2%
Libraries and Recreation	Community Recreation Facilities: Club Family Off Peak membership	Each	22.68	23.20	2%
Libraries and Recreation	Community Recreation Facilities: Club Family Off Peak Concession membership	Each	22.68	23.20	2%
Libraries and Recreation	Community Recreation Facilities: Club Off Peak membership	Each	29.50	30.15	2%
Libraries and Recreation	Community Recreation Facilities: Club Off Peak Concession membership	Each	29.50	30.15	2%
Libraries and Recreation	Community Recreation Facilities: Group Fitness membership	Each	23.31	23.85	2%
Libraries and Recreation	Community Recreation Facilities: Group Fitness Off Peak Concession membership	Each	23.31	23.85	2%
Libraries and Recreation	Community Recreation Facilities: Prime 1 Class	Each	14.28	14.60	2%
Libraries and Recreation	NMCC: Club membership - Fortnightly DD	Per Fortnight	18.30	18.70	2%
Libraries and Recreation	NMCC: Personal Training: One on One: 2x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	101.82	104.10	2%
Libraries and Recreation	NMCC: Personal Training: One on One: 4x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	180.70	184.75	2%
Libraries and Recreation	Community Recreation Facilities: Playgym (NMCC/CB/KCRC)	Each	6.40	6.55	2%
Libraries and Recreation	Community Recreation Facilities: Playgym 10 x visit pass	Each	60.00	61.35	2%
Libraries and Recreation	The Hub @ Docklands - The Glasshouse Commercial Rate	Per Hour	25.00	25.55	2%
Libraries and Recreation	The Hub @ Docklands - The Glasshouse Community Rate	Per Hour	5.00	5.10	2%
Libraries and Recreation	The Hub @ Docklands - The Long Room - Community Rate	Per Hour	3.70	3.80	3%

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Libraries and Recreation	The Hub @ Docklands - The Cinema Room - Community Rate	Per Hour	7.20	7.35	2%
Libraries and Recreation	The Hub @ Docklands - The Atrium per hour - Community Rate	Per Hour	10.00	10.25	3%
Libraries and Recreation	Community Recreation Facilities: Holiday Sports Clinics: Giant Inflatable Pass	Per Hour	7.10	7.25	2%
Libraries and Recreation	Community Recreation Facilities: Private Swim Lesson 60 mins One on Two x 10	Each	963.00	984.65	2%
Libraries and Recreation	All Aquatic Facilities: Water Safety Education session (wet/dry): 2 hours	Each	27.55	28.15	2%
Libraries and Recreation	All Aquatic Facilities: Memberships: Access Control - Barcoded Card Replacement	Each	10.00	10.25	3%
Libraries and Recreation	Sports: Second hand wicket @ 50 % - casual & seasonal - discounted	Per Day	-	34.50	New service
Libraries and Recreation	Walmsley House Community Hire	Per Hour	-	8.00	New service
Libraries and Recreation	Sporting Pavilion Community Hire (Minimum 3 hours)	Per Hour	-	11.00	New service
Libraries and Recreation	Community Recreation Facilities: Body Composition Scanner	Per Use	-	35.00	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member rate	Per Session	-	64.70	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 30 Minute Session	Per Session	-	71.80	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member 10 visit Pass	Per Pass	-	582.30	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - 10 visit Pass	Per Pass	-	646.20	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member rate	Per Session	-	84.90	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 45 Minute Session	Per Session	-	94.25	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member 10 visit Pass	Per Pass	-	764.20	New service
Libraries and Recreation	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - 10 visit Pass	Per Pass	-	848.10	New service

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Libraries and Recreation	Private Office Space	Per Month	-	420.00	New service
Libraries and Recreation	The Hub @ Docklands The Parkview Room Commercial	Per Hour	-	18.90	New service
Libraries and Recreation	The Hub @ Docklands The Parkview Room Community	Per Hour	-	3.80	New service
Libraries and Recreation	The Hub @ Docklands Hot Desk	Per Hour	-	5.00	New service
Libraries and Recreation	The Hub @ Docklands Hot Desk	Per Day	-	25.00	New service
Libraries and Recreation	The Hub @ Docklands Hot Desk	Per Month	-	300.00	New service
Libraries and Recreation	Community Recreation Facilities: Strong Start	Each	-	99.00	New service
Libraries and Recreation	City Baths: Naturopathy Services: 45 minute standard consultation - member rate	Each	85.80	87.75	2%
Libraries and Recreation	City Baths: Naturopathy Services: 45 minute standard consultation	Each	95.30	97.45	2%
Libraries and Recreation	City Baths: Naturopathy Services: 60 minute standard consultation - member rate	Each	113.20	115.75	2%
Libraries and Recreation	City Baths: Naturopathy Services: 60 minute standard consultation	Each	125.75	128.60	2%
Libraries and Recreation	City Baths: Naturopathy Services: 90 minute standard consultation - member rate	Each	134.05	137.05	2%
Libraries and Recreation	City Baths: Naturopathy Services: 90 minute standard consultation	Each	148.90	152.25	2%
Libraries and Recreation	City Baths: Personal Training: One on One 30 Minute Session - Member 10 visit Pass	Per Pass	511.10	522.45	2%
Libraries and Recreation	City Baths: Personal Training: One on One 30 Minute Session	Per Session	63.15	64.55	2%
Libraries and Recreation	City Baths: Personal Training: One on One 30 Minute Session - member rate	Per Session	56.80	58.05	2%
Libraries and Recreation	City Baths: Personal Training: One on One 60 Minute Session	Per Session	87.25	89.20	2%
Libraries and Recreation	City Baths: Personal Training: One on One 60 Minute Session -10 visit Pass	Per Pass	785.55	802.80	2%
Libraries and Recreation	City Baths: Personal Training: One on One 60 Minute Session - member rate	Per Session	78.55	80.30	2%
Libraries and Recreation	City Baths: Personal Training: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	707.00	722.70	2%
Libraries and Recreation	City Baths: Personal Training: One on Two 30 minute session -10 visit pass	Per Pass	709.85	725.40	2%

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Libraries and Recreation	City Baths: Personal Training: One on Two 30 minute session: member rate	Per Session	71.00	72.60	2%
Libraries and Recreation	City Baths: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass	649.10	653.40	1%
Libraries and Recreation	City Baths: Personal Training: One on Two 30 minute session	Per Session	78.85	80.60	2%
Libraries and Recreation	City Baths: Personal Training: One on Two 60 Minute Session	Per Session	111.50	114.10	2%
Libraries and Recreation	City Baths: Personal Training: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,003.25	1,026.00	2%
Libraries and Recreation	City Baths: Personal Training: One on Two 60 Minute Session - member rate	Per Session	100.30	102.55	2%
Libraries and Recreation	City Baths: Personal Training: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	902.90	922.95	2%
Libraries and Recreation	City Baths: Private Swimming Lessons : One on Two 30 minute session	Per Session	78.85	80.60	2%
Libraries and Recreation	City Baths: Private Swimming Lessons: One on Two 30 minute session: member rate	Per Session	71.00	72.60	2%
Libraries and Recreation	City Baths: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	649.15	653.40	1%
Libraries and Recreation	City Baths: Private Swimming Lessons: One on Two 30 minute - 10 Visit Pass	Per Pass	709.85	725.40	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on Two 60 Minute Session	Per Session	111.50	114.00	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,003.25	1,026.00	2%
Libraries and Recreation	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - member rate	Per Session	100.30	102.55	2%
Libraries and Recreation	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	902.90	922.95	2%
Libraries and Recreation	City Baths: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	6.60	6.75	2%
Libraries and Recreation	City Baths: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	3.90	4.00	3%
Libraries and Recreation	City Baths: Swim Casual Entry: Family Swim (2 adults + up to 2 children)	Per Visit	16.90	17.25	2%
Libraries and Recreation	City Baths: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit	5.60	5.75	3%

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Libraries and Recreation	City Baths: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	125.40	128.20	2%
Libraries and Recreation	City Baths: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass	Per Pass	74.10	75.75	2%
Libraries and Recreation	City Baths: Squash Court Hire - 30 Minutes	Each	15.90	16.25	2%
Libraries and Recreation	City Baths: Squash Court Hire - 30 Minutes off peak.	Each	11.80	12.05	2%
Libraries and Recreation	City Baths: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	419.70	429.15	2%
Libraries and Recreation	City Baths: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	252.20	257.85	2%
Libraries and Recreation	City Baths: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	335.95	343.50	2%
Libraries and Recreation	City Baths: Club Guest - Adult (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	22.10	22.60	2%
Libraries and Recreation	City Baths: Club Guest - Concession (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	13.25	13.55	2%
Libraries and Recreation	City Baths: Club Guest: Fitness Testing, Program Start & 10th Work Out Review	Per Session	107.60	110.00	2%
Libraries and Recreation	City Baths: Club Guest - Student (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	17.70	18.10	2%
Libraries and Recreation	City Baths: Corporate Memberships: 1001 - 1500 visits	Per Visit	8.60	8.80	2%
Libraries and Recreation	City Baths: Corporate Memberships: 101 - 250 visits 151-250 visits	Per Visit	9.95	10.15	2%
Libraries and Recreation	City Baths: Corporate Memberships: 1501 - 2000 visits	Per Visit	8.20	8.40	2%
Libraries and Recreation	City Baths: Corporate Memberships: 2001+ visits - 2500 visits	Per Visit	7.75	7.90	2%
Libraries and Recreation	City Baths: Corporate Memberships: 501 - 1000 visits	Per Visit	9.05	9.25	2%
Libraries and Recreation	City Baths: Corporate Memberships: Up to 100 visits 75 visits	Per Visit	10.85	11.10	2%
Libraries and Recreation	City Baths: Corporate Memberships: Up to 251 - 500 visits	Per Visit	9.50	9.70	2%
Libraries and Recreation	City Baths: Group Fitness Instructor Hire Per Hour	Per Hour	110.45	112.95	2%

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Libraries and Recreation	City Baths: Small Pool Hire Per Hour	Per Hour	52.60	53.80	2%
Libraries and Recreation	City Baths: Kinesiology Services: 60 minute standard consultation - member rate	Each	78.20	79.95	2%
Libraries and Recreation	City Baths: Kinesiology Services: 60 minute standard consultation	Each	86.90	88.85	2%
Libraries and Recreation	City Baths: Kinesiology Services: initial 90 minute Consultation - member rate	Each	97.10	99.30	2%
Libraries and Recreation	City Baths: Kinesiology Services: initial 90 minute Consultation	Each	107.40	109.80	2%
Libraries and Recreation	City Baths: Massage Services: 30 minute Consultation	Per Session	56.90	58.20	2%
Libraries and Recreation	City Baths: Massage Services: 30 minute Consultation - member rate	Per Session	51.25	52.40	2%
Libraries and Recreation	City Baths: Massage Services: 45 minute Consultation	Per Session	70.00	71.60	2%
Libraries and Recreation	City Baths: Massage Services: 45 minute Consultation - member rate	Per Session	63.10	64.50	2%
Libraries and Recreation	City Baths: Massage Services: 60 minute Consultation	Per Session	79.50	81.30	2%
Libraries and Recreation	City Baths: Massage Services: 60 minute Consultation - member rate	Per Session	71.60	73.20	2%
Libraries and Recreation	City Baths: Massage Services: 90 minute Consultation	Per Session	115.25	117.85	2%
Libraries and Recreation	City Baths: Massage Services: 90 minute Consultation - member rate	Per Session	103.80	106.15	2%
Libraries and Recreation	City Baths: Memberships: Active Melbourne - Monthly Debit	Per Month	109.65	112.15	2%
Libraries and Recreation	City Baths: Memberships: Active Melbourne Off Peak - Monthly Debit	Each	93.20	97.85	5%
Libraries and Recreation	City Baths: Memberships: Aquatic Fortnightly Debit	Per Fortnight	32.00	32.70	2%
Libraries and Recreation	City Baths: Memberships: Aquatic Monthly Debit	Per Month	69.35	70.90	2%
Libraries and Recreation	City Baths: Memberships: Aquatic 12 month	Per Annum	832.00	850.70	2%
Libraries and Recreation	City Baths: Memberships: Active Melbourne Off Peak - Fortnightly Debit	Per Fortnight	43.00	45.15	5%
Libraries and Recreation	City Baths: Memberships: Gold - Monthly Debit	Per Month	135.30	142.05	5%
Libraries and Recreation	City Baths: Naturopathy Services: 30 minute standard consultation - member rate	Each	60.20	61.55	2%

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Libraries and Recreation	City Baths: Naturopathy Services: 30 minute standard consultation	Each	66.90	68.40	2%
Libraries and Recreation	City Baths: Personal Training: One on One 30 Minute Session - 10 visit Pass	Per Pass	567.85	580.95	2%
Libraries and Recreation	City Baths: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	106.40	108.80	2%
Libraries and Recreation	City Baths: Swim Spa Sauna Multi Visit Passes: Adult 20 visit Pass	Per Pass	259.75	265.60	2%
Libraries and Recreation	City Baths: Swim Spa Sauna Multi Visit Passes: Concession 20 visit Pass	Per Pass	155.85	159.35	2%
Libraries and Recreation	City Baths: Swim Spa Sauna Multi Visit Passes: Student 20 visit Pass	Per Pass	212.80	217.60	2%
Libraries and Recreation	City Baths: Swim Spa Sauna: Adult	Per Visit	13.75	14.10	3%
Libraries and Recreation	City Baths: Swim Spa Sauna: Concession	Per Visit	8.20	8.40	2%
Libraries and Recreation	City Baths: Swim Spa Sauna: Student	Per Visit	11.30	11.55	2%
Libraries and Recreation	Massage Services: 30 minute Consultation - 5 visit pass	Each	270.30	276.40	2%
Libraries and Recreation	Massage Services: 30 minute Consultation 5 visit pass - member rate	Each	243.45	248.95	2%
Libraries and Recreation	Massage Services: 45 minute Consultation 5 visit pass	Each	332.50	339.00	2%
Libraries and Recreation	Massage Services: 45 minute Consultation 5 visit pass - member rate	Each	299.70	306.00	2%
Libraries and Recreation	Massage Services: 60 minute Consultation 5 visit pass	Each	377.60	386.10	2%
Libraries and Recreation	Massage Services: 60 minute Consultation 5 visit pass - member rate	Each	340.10	347.75	2%
Libraries and Recreation	Massage Services: 90 minute Consultation 5 visit pass	Each	547.40	559.75	2%
Libraries and Recreation	Massage Services: 90 minute Consultation 5 visit pass - member rate	Each	493.05	504.15	2%
Libraries and Recreation	City Baths: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour	63.05	64.50	2%
Libraries and Recreation	City Baths: Squash Court Hire: Social Squash	Each	10.00	10.25	3%
Libraries and Recreation	City Baths: Squash Court Hire: Social Squash: member rate	Each	9.00	9.20	2%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session - member rate	Each	71.95	73.55	2%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session	Each	79.15	80.95	2%
Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Each	647.60	662.15	2%

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Libraries and Recreation	City Baths: Personal Training: One on One 45 Minute Session - 10 visit Pass	Each	712.15	728.15	2%
Libraries and Recreation	City Baths: Mikvah Bath Hire	Each	21.00	21.50	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight	153.90	157.35	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	247.00	252.55	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight	346.95	354.75	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight	178.60	182.60	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight	300.80	307.55	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight	426.00	435.60	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight	193.45	197.80	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight	324.30	331.60	2%
Libraries and Recreation	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight	460.50	470.85	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on Two 45 minute session - member rate	Each	85.65	87.55	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on Two 45 minute session	Each	95.20	97.35	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on Two 45 minute session - Member 10 visit Pass	Each	771.00	788.35	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on Two 45 minute session - 10 visit Pass	Each	856.80	876.05	2%
Libraries and Recreation	City Baths: Squash 30 minutes x 10 visit pass (peak)	Each	143.10	146.35	2%
Libraries and Recreation	City Baths: Squash 30 minutes x 10 visit pass (off peak)	Each	106.20	108.60	2%
Libraries and Recreation	City Baths: Corporate Guest Visit: 76 - 150 visits per year	Each	10.40	10.65	2%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: Up to 75 visits per year	Each	5.60	5.75	3%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 76 - 150 visits per year	Each	5.40	5.60	4%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 151 - 250 visits per year	Each	5.20	5.30	2%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 251 - 500 visits per year	Each	5.00	5.10	2%

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Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 501 - 1000 visits per year	Each	4.80	4.90	2%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 1001 - 1500 visits per year	Each	4.60	4.70	2%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 1501 - 2000 visits per year	Each	4.40	4.50	2%
Libraries and Recreation	City Baths: Corporate Swim & Locker Visit: 2001 + visits per year	Each	4.20	4.30	2%
Libraries and Recreation	City Baths: Racquet Hire	Each	8.60	8.80	2%
Libraries and Recreation	City Baths: Towel Hire	Each	6.00	6.10	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 30 Minute Session - 10 visit Pass	Per Pass	554.00	567.00	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 30 Minute Session - Member 10 visit Pass	Per Pass	498.65	509.85	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 30 Minute Session	Per Session	61.60	63.00	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 30 Minute Session - member rate	Per Session	55.40	56.65	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 60 Minute Session	Per Session	85.15	87.05	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 60 Minute Session - 10 visit Pass	Per Pass	766.40	783.45	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 60 Minute Session - member rate	Per Session	76.65	78.35	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	689.75	705.15	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 45 Minute Session - member rate	Each	70.20	71.75	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 45 Minute Session	Each	77.20	78.95	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	631.80	645.75	2%
Libraries and Recreation	City Baths: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	694.80	710.50	2%
Libraries and Recreation	City Baths: Squash Casual Entry (Non-Members playing with member during Off-Peak/member access times)	Each	5.00	5.10	2%
Libraries and Recreation	City of Melbourne trial membership	Per Pass	-	25.00	New service
On-street Compliance	ASIC Directors' search fee	Min Rate	20.10	21.00	4%
On-street Compliance	ASIC Directors' search fee	Max Rate	71.65	74.00	3%

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On-street Compliance	Magistrates' Court Lodgement Cost	Single Infringement	81.50	90.50	Statutory fee
On-street Compliance	Magistrates' Court Lodgement Cost	Multi Infringement	123.00	136.60	Statutory fee
On-street Compliance	Witness Summons	Per Case	48.60	53.95	Statutory fee
On-street Compliance	Debit Adjustment - Enforcement Order Costs	Per Infringement	36.70	55.20	Statutory fee
On-street Compliance	Debit Adjustment - Registration Fee	Per Infringement	70.30	75.80	Statutory fee
On-street Compliance	Debit Adjustment - Penalty Reminder Notice Letter	Per Infringement	23.00	25.30	Statutory fee
On-street Compliance	Enforcement Order Costs	Per Infringement	36.50	55.20	Statutory fee
On-street Compliance	Lodgement Fee	Per Infringement	70.30	75.80	Statutory fee
On-street Compliance	Penalty Reminder Notice Letter	Per Infringement	23.00	25.30	Statutory fee
On-street Compliance	New Private Parking Agreement	Per Agreement	595.00	610.00	3%
On-street Compliance	Parking Fines - eg Expired meters	Per Infringement	79.00	81.00	3%
On-street Compliance	Parking Fines - eg On a clearway	Per Infringement	159.00	163.00	3%
On-street Compliance	Parking Fines - eg On a footway	Per Infringement	95.00	98.00	3%
On-street Compliance	Parking Fines (Debit adjustment) - eg Expired meters, period longer	Per Infringement	79.79	82.00	3%
On-street Compliance	Parking Fines (Debit adjustment) - eg On a clearway	Per Infringement	159.00	163.00	3%
On-street Compliance	Parking Fines (Debit adjustment) - eg On a footway	Per Infringement	95.00	98.00	3%
On-street Compliance	Renew Private Parking Agreement	Per Agreement	595.00	610.00	3%
On-street Compliance	VicRoads Extract of Ownership	Per Infringement	9.50	10.00	5%
On-street Compliance	Withdrawal - Enforcement Order Costs	Per Infringement	36.70	55.20	Statutory fee
On-street Compliance	Withdrawal - Lodgement Fee	Per Infringement	70.30	75.80	Statutory fee
On-street Compliance	Withdrawal - Penalty Reminder Notice Letter	Per Infringement	23.00	25.30	Statutory fee
On-street Compliance	Withdrawal of Parking Fines - eg Expired meters, period longer	Per Infringement	80.00	81.00	Statutory fee
On-street Compliance	Withdrawal of Parking Fines - eg On a clearway	Per Infringement	159.00	163.00	3%
On-street Compliance	Withdrawal of Parking Fines - eg On a footway	Per Infringement	96.00	98.00	2%
On-street Compliance	Release of abandoned vehicles	Per Vehicle	526.00	540.00	3%
On-street Compliance	Release of towaway vehicles	Per Vehicle	405.00	415.00	2%
On-street Compliance	Release of towaway vehicles - Hardship	Per Vehicle	123.00	130.00	6%
On-street Compliance	Advertising board application fee	Administration Fee Per Permit	205.00	210.00	2%
On-street Compliance	Carlton Voucher	Per Quarter	30.00	35.00	In line with Market Rates

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On-street Compliance	Handbill Permits	Administration Fee Per Permit	36.00	37.00	3%
On-street Compliance	Medical Parking Permits	Per Annum	260.00	265.00	2%
On-street Compliance	Resident Parking (2nd permit - Carlton)	Per Annum	120.00	125.00	4%
On-street Compliance	Resident Parking Permits	Per Annum/Per Permit	30.00	35.00	In line with Market Rates
On-street Compliance	Resident Parking Permits (2nd permit - all other areas)	Per Annum	120.00	125.00	4%
On-street Compliance	Street Permits: Advertising Board Permits	Per Month	72.00	73.00	1%
On-street Compliance	Street Permits: Pedestrian Area Access Permit	Per Annum	105.00	108.00	3%
On-street Compliance	Street Permits: Reserved Parking Fee	Admin Fee & second & subsequent Bay	52.00	54.00	4%
On-street Compliance	Street Permits: Reserved Parking Fee	Administration Fee and 1st Bay	103.00	108.00	5%
On-street Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	51.50	54.00	5%
On-street Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	26.00	27.00	4%
On-street Compliance	Tradesperson Permit	Per Week/Per Permit	50.00	51.00	2%
On-street Compliance	Ikon Park parking permits	Per Annum	150.00	175.00	17%
On-street Compliance	Vouchers Permit	Per Booklet	30.00	35.00	17%
On-street Compliance	Zoo parking permits	Per Annum	175.00	200.00	14%
On-street Compliance	Replacement (Lost/Stolen/Damaged) Medical Parking Permits	Per Registration	-	265.00	Revised fee Structure
On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Resident Parking Permits	Per Registration	-	35.00	Revised fee Structure
On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Resident Parking (2nd permit - Carlton)	Per Registration	-	125.00	Revised fee Structure
On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Resident Parking Permits (2nd permit - all other areas)	Per Registration	-	125.00	Revised fee Structure
On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Tradesperson Permit	Per Registration	-	51.00	Revised fee Structure

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On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Street Permits: Pedestrian Area Access Permit	Per Registration	-	108.00	Revised fee Structure
On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Zoo parking permits	Per Registration	-	200.00	Revised fee Structure
On-street Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Ikon Park parking permits	Per Registration	-	175.00	Revised fee Structure
On-street Compliance	Interim Medical Parking Permits	Per Registration	-	265.00	New Service
On-street Compliance	Interim Resident Parking Permits	Per Registration	-	35.00	New Service
On-street Compliance	Interim Resident Parking (2nd permit - Carlton)	Per Registration	-	125.00	New Service
On-street Compliance	Interim Resident Parking Permits (2nd permit - all other areas)	Per Registration	-	125.00	New Service
On-street Compliance	Interim Street Permits: Pedestrian Area Access Permit	Per Registration	-	108.00	New Service
On-street Compliance	Interim Ikon Park parking permits	Per Registration	-	175.00	New Service
On-street Compliance	Real Estate Agent Pointer Boards - Application fee	Per Item	-	210.00	New Service
On-street Compliance	Real Estate Agent Pointer Boards - Annual permit fee	Per Item	-	600.00	New Service
On-street Compliance	Dog/Cat found in a prohibited public place	Per Infringement	159.00	163.00	3%
On-street Compliance	Fail to apply to register a dog or cat	Per Infringement	319.00	327.00	3%
On-street Compliance	Fail to comply with the Code of Practice	Per Infringement	319.00	327.00	3%
On-street Compliance	Fail to renew the registration of a dog or cat	Per Infringement	319.00	327.00	3%
On-street Compliance	Allow dog to rush or chase a person	Per Infringement	159.00	163.00	3%
On-street Compliance	Dog at large/not securely confined Day time	Per Infringement	239.00	245.00	3%
On-street Compliance	Dog at large/not securely confined Night time	Per Infringement	319.00	327.00	3%
On-street Compliance	Non-Serious injury caused by dog attack	Per Infringement	399.00	408.00	2%
On-street Compliance	Nuisance dog/Cat	Per Infringement	80.00	82.00	3%
On-street Compliance	Unregistered dog wearing registration tag	Per Infringement	80.00	82.00	3%
On-street Compliance	Cat registration - full fee	Per Registration	96.00	108.00	In line with Market Rates
On-street Compliance	Cat registration - full fee concession	Per Registration	48.00	54.00	In line with Market Rates
On-street Compliance	Cat registration - reduced fee	Per Registration	32.00	36.00	In line with Market Rates
On-street Compliance	Cat registration - reduced fee concession	Per Registration	16.00	18.00	In line with Market Rates
On-street Compliance	Dog registration - full fee concession	Per Registration	75.00	90.00	In line with Market Rates

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On-street Compliance	Dog registration - maximum fee	Per Registration	150.00	180.00	In line with Market Rates
On-street Compliance	Dog registration - reduced fee	Per Registration	50.00	60.00	In line with Market Rates
On-street Compliance	Dog registration - reduced fee concession	Per Registration	25.00	30.00	In line with Market Rates
On-street Compliance	Cat trap hire seven days (Pensioner, Health Care Card Holders, Government Organisations)	Per Week	-	-	Revised fee Structure
On-street Compliance	Free registration application - cat or dog adopted from registered animal shelter	Per Registration	-	-	Revised fee Structure
On-street Compliance	Cat registration - full fee (11 August - 10 December)	Per Registration	-	81.00	Revised fee Structure
On-street Compliance	Cat registration - full fee concession (11 August - 10 December)	Per Registration	-	40.50	Revised fee Structure
On-street Compliance	Cat registration - reduced fee (11 August - 10 December)	Per Registration	-	27.00	Revised fee Structure
On-street Compliance	Cat registration - reduced fee concession (11 August - 10 December)	Per Registration	-	13.50	Revised fee Structure
On-street Compliance	Dog registration - full fee concession (11 August - 10 December)	Per Registration	-	67.50	Revised fee Structure
On-street Compliance	Dog registration - full fee (11 August - 10 December)	Per Registration	-	135.00	Revised fee Structure
On-street Compliance	Dog registration - reduced fee (11 August - 10 December)	Per Registration	-	45.00	Revised fee Structure
On-street Compliance	Dog registration - reduced fee concession (11 August - 10 December)	Per Registration	-	22.50	Revised fee Structure
On-street Compliance	Cat registration - full fee (11 December - 10 February)	Per Registration	-	54.00	Revised fee Structure
On-street Compliance	Cat registration - full fee concession (11 December - 10 February)	Per Registration	-	27.00	Revised fee Structure
On-street Compliance	Cat registration - reduced fee (11 December - 10 February)	Per Registration	-	18.00	Revised fee Structure
On-street Compliance	Cat registration - reduced fee concession (11 December - 10 February)	Per Registration	-	9.00	Revised fee Structure
On-street Compliance	Dog registration - full fee concession (11 December - 10 February)	Per Registration	-	45.00	Revised fee Structure
On-street Compliance	Dog registration - full fee (11 December - 10 February)	Per Registration	-	90.00	Revised fee Structure
On-street Compliance	Dog registration - reduced fee (11 December - 10 February)	Per Registration	-	30.00	Revised fee Structure
On-street Compliance	Dog registration - reduced fee concession (11 December - 10 February)	Per Registration	-	15.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres standard (excluding NYE)	Per Night	75.00	80.00	In line with Market Rates

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Parks and Waterways	Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	690.00	724.00	5%
Parks and Waterways	Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	1,350.00	1,449.00	In line with Market Rates
Parks and Waterways	Commercial Berthing Permit minimum flag fall	Each	55.00	60.00	Review of existing price based on cost for providing service
Parks and Waterways	Berthing Rates: Overnight for vessels more than 25.1 metres Low Season	Per Meter Per Day Vessel	7.00	4.00	In line with Market Rates
Parks and Waterways	Marina Lounge	Per Session	3,500.00	3,600.00	3%
Parks and Waterways	Berthing Rates: Visitor up to 12.1 to 15 metres Monthly & Low Season	Per Night	40.00	45.00	In line with Market Rates
Parks and Waterways	Berthing Rates: Visitor up to 15.1 to 20 metres Monthly & Low Season	Per Night	60.00	65.00	In line with Market Rates
Parks and Waterways	Berthing Rates: Visitor 20.1 to 25 metres Monthly & Low Season	Per Night	80.00	75.00	In line with Market Rates
Parks and Waterways	Working Berth minimum Flag Fall	Per Session	500.00	510.00	2%
Parks and Waterways	Berthing Rates: Fuelling Charge for vessels without berthing agreement	Per Session	793.00	805.00	2%
Parks and Waterways	Melbourne City Marina - All Visitor berths except for public holidays	Per Night	1,400.00	1,450.00	4%
Parks and Waterways	Melbourne City Marina - half marina (one visitors' arm only) except for public holidays	Per Night	700.00	725.00	4%
Parks and Waterways	Berthing Rates: Visitor overnight 15.1 to 20 metres NYE	Per Night	150.00	240.00	In line with Market Rates
Parks and Waterways	Berthing Rates: Waste Oil Removal (general)	Per Litre	1.00	5.00	Review of existing price based on cost for providing service
Parks and Waterways	Berthing Rates: Waste Oil Removal for unknown type	Per Litre	1.00	5.00	Review of existing price based on cost for providing service
Parks and Waterways	Harbour View Meeting Room	4 Hour Session	-	86.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Overnight for vessels 30.1 to 35 metres Standard	Per Meter Per Day Vessel	-	6.40	Revised fee Structure
Parks and Waterways	Berthing Rates: Overnight for vessels 25.1 to 30 metres Standard	Per Meter Per Day Vessel	-	5.50	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Standard (excluding NYE)	Per Night	-	60.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Standard (excluding NYE)	Per Night	-	35.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor up to 6.1 to 12 metres Monthly & Low Season	Per Night	-	35.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor less than 6 metres Monthly & Low Season	Per Night	-	35.00	Revised fee Structure

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Parks and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres NYE	Per Night	-	180.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres NYE	Per Night	-	150.00	Revised fee Structure
Parks and Waterways	Berthing Rates: Visitor overnight less than 6 metres NYE	Per Night	-	90.00	Revised fee Structure
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 10001m2 + (max. 30 structures) and 6 hours of inspection included	Per Application	5,750.00	6,025.00	5%
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 1001m2 to 5000m2 (max. 10 structures) and 3 hours of inspection included	Per Application	1,750.00	2,250.00	Review of existing price based on cost for providing service
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 10000m2 (max. 15 structures) and 4 hours of inspection included	Per Application	2,700.00	3,250.00	Review of existing price based on cost for providing service
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections - per hour per officer	Per Inspection-Min.	280.00	140.00	Previously this was a 2 hour rate, now an hourly rate.
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over the maximum limit in the base fee.	Per Structure	135.00	140.00	4%
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 1001m2 to 5000m2	Per Application	1,150.00	1,125.00	This is a late fee, in addition to the standard fee
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 1000m2 (max. 5 structures) and 2 hours of inspection included	Per Application	1,400.00	1,500.00	Clarification and realignment of fees
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 5001m2 to 10000m2	Per Application	1,700.00	1,625.00	This is a late fee, in addition to the standard fee
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 500m2 to 1000m2	Per Application	900.00	710.00	This is a late fee, in addition to the standard fee
Planning and Building	Structural Fees - minimum per application	Per Application - Min	660.00	700.00	Review of existing price based on cost for providing service
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 1 Structure (inc inspection)	Per Application	480.00	500.00	4%
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 10+ Structures	Per Application	1,250.00	1,980.00	Review of existing price based on cost for providing service
Planning and Building	Temporary Siting Permit Fee - Temp Structures - 2 to 5 Structures	Per Application	700.00	980.00	Review of existing price based on cost for providing service

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Planning and Building	Temporary Siting Permit Fee - Temp Structures - 6 to 9 Structures	Per Application	920.00	1,400.00	Review of existing price based on cost for providing service
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections	Per Hour	270.00	140.00	This is now an hourly rate
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 1 Structure	Per Application	340.00	240.00	This is a late fee, in addition to the standard fee
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 10 + Structures	Per Application	820.00	990.00	This is a late fee, in addition to the standard fee
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 2 to 5 Structures	Per Application	450.00	500.00	This is a late fee, in addition to the standard fee
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee 6 to 9 Structures	Per Application	620.00	700.00	This is a late fee, in addition to the standard fee
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-per hour per officer - after hours after 5pm + weekends	Per Hour	-	280.00	Review of existing price based on cost for providing service
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections-per hour per officer- after hours after 5pm + weekends	Per Hour	-	280.00	Review of existing price based on cost for providing service
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late fee - 10001m2 +	Per Application	2,800.00	2,910.00	4%
Planning and Building	Sale of Photocopies of Plans, Documents - A1	Per Page	6.50	6.80	5%
Planning and Building	Complex Residential Building Plan and Documentation Search - Includes all information and plans	Per Application	-	105.00	Clarification and realignment of fees
Planning and Building	Planning Property Enquiry - Copy of Permit lodged before 2010	Per Application	-	70.00	Clarification and realignment of fees
Planning and Building	Planning Property Enquiry -Copy of Plans lodged from 2010 to present	Per Application	-	60.00	Clarification and realignment of fees
Planning and Building	Planning Property Enquiry - Copy of Plans lodged before 2010 to present	Per Application	-	150.00	Clarification and realignment of fees
Planning and Building	Planning Property Enquiry - Copy of Permit lodged from 2010 to present	Per Application	-	30.00	Clarification and realignment of fees
Planning and Building	Any request for plans or permits where more than 5 files are required	Per Valuation	-	14.00	Cost Recovery
Planning and Building	Complex Commercial Building Plan and Documentation Search - Includes all information and plans	Per Application	-	170.00	Clarification and realignment of fees
Planning and Building	Simple Residential Building Plan and Documentation Search - lodged within the last 10 years. Anything older is a complex search	Per Application	-	55.00	Clarification and realignment of fees

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Planning and Building	Simple Commercial Building Plan and Documentation Search - lodged within the last 10 years. Anything older is a complex search	Per Application	-	85.00	Clarification and realignment of fees
Planning and Building	Liquor Enquiry fee	Per Application	56.43	65.00	Review of existing price based on cost for providing service
Planning and Building	Sale of Photocopies of Plans, Documents - A3	Per Page	1.30	1.70	Review of existing price based on cost for providing service
Planning and Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	55.00	75.00	Review of existing price based on cost for providing service
Planning and Building	Planning Permit Application Fees - VicSmart application to subdivide or consolidate land (class 9)	Per Application	192.00	195.08	2%
Planning and Building	Application to amend a Planning Permit Application Fees - VicSmart application to subdivide or consolidate land (class 9)	Per Application	192.00	195.08	2%
Planning and Building	Application to extend a Planning Permit Application Fees - VicSmart application to subdivide or consolidate land (class 9)	Per Application	-	97.54	Clarification and realignment of fees
Planning and Building	Application to amend a planning permit - Subdivision - to subdivide an existing building (Class 13)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Planning Permit Application Fees - Subdivide - To realign a common boundary or consolidate 2 or more lots (class 18)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to amend a planning permit - Subdivide - To subdivide land into 2 lots - other than a class 9 or 16 (class 14)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to amend a planning permit - A permit not otherwise provided for in the P&E Act regulations (class 18)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Planning Permit Application Fees - Subdivide - To remove a restriction - right of way - easement - nature of an easement (class 20)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Planning Permit Application Fees - Subdivide - To subdivide an existing building - other than a class 9 (Class 16)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Planning Permit Application Fees - Subdivide - To subdivide land per 100 lots created (class 19)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Planning Permit Application Fees - Subdivide - To subdivide land into 2 lots - other than a class 9 or 16 (class 17)	Per Application	1,265.60	1,286.05	2%

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Planning and Building	Subdivision Fees - Application Fee - Certification under the Subdivision Act	Per Application	167.80	170.51	2%
Planning and Building	Application to amend a planning permit - Subdivide - To realign a common boundary or consolidate 2 or more lots (class 15)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to amend a planning permit - subdivide land per 100 lots created (class 16)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to amend a planning permit - Subdivide - To remove a restriction - right of way - easement - nature of an easement (class 17)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to extend a Planning Permit - Application Fees - Subdivide - To subdivide an existing building - other than a class 9 (Class 16)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application to extend a Planning Permit - Planning Permit Application Fees - Subdivide - To subdivide land into 2 lots - other than a class 9 or 16 (class 17)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application to extend a Planning Permit - Planning Permit Application Fees - Subdivide - To realign a common boundary or consolidate 2 or more lots (class 18)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application to extend a Planning Permit - Planning Permit Application Fees - Subdivide - To subdivide land per 100 lots created (class 19)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application to extend a Planning Permit - Planning Permit Application Fees - Subdivide - To remove a restriction - right of way - easement -nature of an easement (class 20)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application for secondary consent - VicSmart application to subdivide or consolidate land (class 9)	Per Application	-	97.54	Review of existing price based on cost for providing service
Planning and Building	Application for secondary consent - Application Fees - Subdivide - To subdivide an existing building - other than a class 9 (Class 16)	Per Application	-	643.03	Clarification and realignment of fees

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Branch Description	Fees/Charges Name of Product or Service New Year (18/19)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2018	Revised Price per unit (inc GST) * from 1 July 2018	Reason for Change
Planning and Building	Application for secondary consent - Planning Permit Application Fees - Subdivide - To subdivide land into 2 lots - other than a class 9 or 16 (class 17)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application for secondary consent - Planning Permit Application Fees - Subdivide - To realign a common boundary or consolidate 2 or more lots (class 18)	Per Application	-	643.03	Review of existing price based on cost for providing service
Planning and Building	Application for secondary consent - Planning Permit Application Fees - Subdivide - To subdivide land per 100 lots created (class 19)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application for secondary consent - Planning Permit Application Fees - Subdivide - To remove a restriction - right of way - easement -nature of an easement (class 20)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Amendment or Ending of a 173 agreement	Per Application	632.80	643.03	2%
Planning and Building	Planning Permit Application Fees - Other development where the cost of works is \$100,001 - \$1,000,000 (class 11)	Per Application	1,486.00	1,510.03	2%
Planning and Building	Planning Permit Application Fees - Single Dwelling where the cost of works is \$10,001 - \$100,000 (class 3)	Per Application	604.40	614.13	2%
Planning and Building	Planning Property Enquiry - Written Advice - Multi dwelling/Commercial	Per Application	-	110.00	Review of existing price based on cost for providing service
Planning and Building	Condition Plans - second submission	Per Application	-	310.00	Review of existing price based on cost for providing service
Planning and Building	Planning Property Enquiry - Written Advice - single dwelling	Per Application	-	58.00	Review of existing price based on cost for providing service
Planning and Building	Planning Permit Application Fees - Other development where the cost of works is \$15,000,001 - \$50,000,000 (class 14)	Per Application	24,636.20	25,034.63	2%
Planning and Building	Planning Permit Application Fees - Other development where the cost of works is \$1,000,001 - \$5,000,000 (class 12)	Per Application	3,277.70	3,330.73	2%
Planning and Building	Planning Permit Application Fees - Other development where the cost of works is \$5,000,001 - \$15,000,000 (class 13)	Per Application	8,354.30	8,489.38	2%
Planning and Building	Planning Permit Application Fees - Single Dwelling where the cost of works is \$10,000 or less (class 2)	Per Application	192.00	195.08	2%

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Planning and Building	Planning Permit Application fees - use only (class 1)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Satisfaction Matters (Regulation 18)	Per Application	312.80	317.90	2%
Planning and Building	Application to amend a planning permit - Single Dwelling where the cost of works is \$10,001 - \$100,000 (class 4)	Per Application	604.40	614.13	2%
Planning and Building	Certificates of Compliance (Regulation 15)	Per Application	312.80	317.90	2%
Planning and Building	Application to amend a planning permit - use only (class 1)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to amend a planning permit - Single Dwelling where the cost of works is \$10,000 or less (class 3)	Per Application	192.00	195.08	2%
Planning and Building	Planning Advertising Fee per letter	Per Application	66.60	5.00	Clarification and realignment of fees
Planning and Building	Planning Advertising Fee A1 Notice	Per Notice	11.00	20.00	Clarification and realignment of fees
Planning and Building	Planning Application Fees - Other development where the cost of works is \$100,000 or less (class 10)	Per Application	1,102.10	1,119.88	2%
Planning and Building	Condition Plans - third submission	Per Application	-	625.00	Review of existing price based on cost for providing service
Planning and Building	Condition Plans - Fourth submission	Per Application	-	1,250.00	Review of existing price based on cost for providing service
Planning and Building	Planning Permit Application Fees - Single Dwelling where the cost of works is more than \$100,000 - \$500,000 (class 4)	Per Application	1,237.10	1,257.15	2%
Planning and Building	Planning Permit Application Fees - Single Dwelling where the cost of works is more than \$500,000 - \$1,000,000 (class 5)	Per Application	1,336.70	1,358.30	2%
Planning and Building	Planning Permit Application Fees - Single Dwelling where the cost of works is more than \$1,000,000 - \$2,000,000 (class 6)	Per Application	1,436.20	1,459.45	2%
Planning and Building	Planning Permit Application Fees - VicSmart if the estimated cost of development is \$10,000 or less (class 7)	Per Application	192.00	195.08	2%
Planning and Building	Planning Permit Application Fees - VicSmart if the estimated cost of development is more than \$10,000 (class 8)	Per Application	412.40	419.05	2%
Planning and Building	Planning Permit Application Fees - A permit not otherwise provided for in the P&E Act regulations (class 21)	Per Application	1,265.60	1,286.05	2%

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Planning and Building	Application to amend a planning permit - to change the statement of what the permit allows or to change any or all of the conditions (class 2)	Per Application	1,265.60	1,286.05	2%
Planning and Building	Application to amend a planning permit - Single Dwelling where the cost of works is \$100,001 - \$500,000 (class 5)	Per Application	1,237.10	1,257.15	2%
Planning and Building	Application to amend a planning permit - Single Dwelling where the cost of works is \$500,001 - \$2,000,000 (class 6)	Per Application	1,336.70	1,358.30	2%
Planning and Building	Application to amend a planning permit - VicSmart application where the cost of works is \$10,000 or less (class 7)	Per Application	192.00	195.08	2%
Planning and Building	Application to amend a planning permit - VicSmart application where the cost of works is \$10,001 or more (class 8)	Per Application	412.40	419.05	2%
Planning and Building	Application to amend a planning permit - Other development where the cost of works is \$100,000 or less (class 10)	Per Application	1,102.10	1,119.88	2%
Planning and Building	Application to amend a planning permit - Other development where the cost of works is \$100,001 - \$1,000,000 (class 11)	Per Application	1,486.00	1,510.03	2%
Planning and Building	Application to amend a planning permit - Other development where the cost of works is \$1,000,001 - more than \$5,000,000 (class 12)	Per Application	3,277.70	3,330.73	2%
Planning and Building	Planning Permit Application Fees - Extension of time - use only (class 1)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Other development where the cost of works is \$15,000,001 - \$50,000,000 (class 14)	Per Application	-	12,517.31	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Other development where the cost of works is \$50,000,000 or more (class 15)	Per Application	-	28,134.15	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Other development where the cost of works is \$100,001 - \$1,000,000 (class 11)	Per Application	-	755.01	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Other development where the cost of works is \$1,000,001 - \$5,000,000 (class 12)	Per Application	-	1,665.36	Clarification and realignment of fees

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Planning and Building	Planning Permit Application Fees - Extension of time - Other development where the cost of works is \$5,000,001 - \$15,000,000 (class 13)	Per Application	-	4,244.69	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Single Dwelling where the cost of works is \$10,001 - \$100,000 (class 3)	Per Application	-	307.06	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Single Dwelling where the cost of works is \$10,000 or less (class 2)	Per Application	-	97.54	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Single Dwelling where the cost of works is more than \$100,000 - \$500,000 (class 4)	Per Application	-	628.58	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Single Dwelling where the cost of works is more than \$500,000 - \$1,000,000 (class 5)	Per Application	-	679.15	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - Single Dwelling where the cost of works is more than \$1,000,000 - \$2,000,000 (class 6)	Per Application	-	729.73	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - VicSmart if the estimated cost of development is \$10,000 or less (class 7)	Per Application	-	97.54	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - VicSmart if the estimated cost of development is more than \$10,000 (class 8)	Per Application	-	209.53	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - use only (class 1)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Extension of time - A permit not otherwise provided for in the P&E Act regulations (class 21)	Per Application	-	632.80	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Other development where the cost of works is \$15,000,001 - \$50,000,000 (class 14)	Per Application	-	643.03	Clarification and realignment of fees

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Planning and Building	Planning Permit Application Fees - Secondary Consent - Other development where the cost of works is \$50,000,000 or more (class 15)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Other development where the cost of works is \$100,001 - \$1,000,000 (class 11)	Per Application	-	755.01	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Other development where the cost of works is \$1,000,001 - \$5,000,000 (class 12)	Per Application	-	1,665.36	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Other development where the cost of works is \$5,000,001 - \$15,000,000 (class 13)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Single Dwelling where the cost of works is \$10,001 - \$100,000 (class 3)	Per Application	-	97.54	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Single Dwelling where the cost of works is \$10,000 or less (class 2)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Single Dwelling where the cost of works is more than \$100,000 - \$500,000 (class 4)	Per Application	-	307.06	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Single Dwelling where the cost of works is more than \$500,000 - \$1,000,000 (class 5)	Per Application	-	628.58	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - Single Dwelling where the cost of works is more than \$1,000,000 - \$2,000,000 (class 6)	Per Application	-	679.15	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - VicSmart if the estimated cost of development is \$10,000 or less (class 7)	Per Application	-	97.54	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Secondary Consent - VicSmart if the estimated cost of development is more than \$10,000 (class 8)	Per Application	-	209.53	Clarification and realignment of fees

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Branch Description	Fees/Charges Name of Product or Service New Year (18/19)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2018	Revised Price per unit (inc GST) * from 1 July 2018	Reason for Change
Planning and Building	Planning Permit Application Fees - Secondary Consent - A permit not otherwise provided for in the P&E Act regulations (class 21)	Per Application	-	643.03	Clarification and realignment of fees
Planning and Building	Application to extend a Planning Permit Application Fees - Other development where the cost of works is \$100,000 or less (class 10)	Per Application	-	559.94	Clarification and realignment of fees
Planning and Building	Planning Permit Application Fees - Other development where the cost of works is \$50,000,000 or more (class 15)	Per Application	55,372.70	56,268.30	2%
Planning and Building	Application for secondary consent - Other development where the cost of works is \$100,000 or less (class 10)	Per Application	-	559.94	Clarification and realignment of fees
Planning and Building	Bin Permit Charge	Per Day	20.00	21.00	5%
Planning and Building	Building - Construction Zone / Hoisting Zone > 4 bays	Each Additional Bay	770.00	805.00	5%
Planning and Building	< 150 ton / Travel Tower / Concrete Pump Rental Fee	Per Day	120.00	126.00	5%
Planning and Building	Crane <150 ton Rental Charge per device	Per Day	120.00	126.00	5%
Planning and Building	Crane >150 ton Rental Charge per device	Per Day	350.00	370.00	6%
Planning and Building	Crane <150 ton/Out of Hours Permit Charge	Per Day	150.00	160.00	7%
Planning and Building	Crane >150 ton/Out of Hours Permit Charge	Per Day	380.00	400.00	5%
Planning and Building	Gantry Rental Charge	M2/day	1.50	1.60	7%
Planning and Building	Gantry With Site Shed Rental Charge	M2/day	3.00	3.10	3%
Planning and Building	Hoarding Rental Charges	M2/day	0.75	1.00	33%
Planning and Building	Out of Hours Permit Charge	Per Day	60.00	65.00	8%
Planning and Building	Space Occupancy (Motorised Plant) Permit Charge/device	Per Day	70.00	75.00	7%
Planning and Building	Space Occupancy (Non-Motorised Plant) Permit Charge/device	Per Day	30.00	32.00	7%
Planning and Building	Space Occupancy/Out of Hours Permit Charge	Per Day	100.00	105.00	5%
Planning and Building	Concrete Pump <150 ton/Out of Hours Permit Charge	Per Day	180.00	190.00	6%
Planning and Building	Road Closure Permit Application Fee	Per Application	50.00	51.00	2%
Planning and Building	Road Closure/Out of Hours Application Fee	Per Application	50.00	51.00	2%
Planning and Building	Road Closure Permit Charge	Per Lane Per Day	40.00	41.00	3%

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Branch Description	Fees/Charges Name of Product or Service New Year (18/19)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2018	Revised Price per unit (inc GST) * from 1 July 2018	Reason for Change
Planning and Building	Road Closure/Out of Hours Permit Charge	Per Day	80.00	82.00	3%
Planning and Building	T/Tower <150 ton/Out of Hours Permit Charge	Per Day	150.00	160.00	7%
Planning and Building	T/Tower >150 ton/Out of Hours Permit Charge	Per Day	380.00	400.00	5%
Planning and Building	Building Infringement Fines - (Building works on a dwelling out of hours) (Clause 9.6 - 5 penalty units)	Per Infringement	1,000.00	500.00	Clarification and realignment of fees
Planning and Building	Pre-application meeting fee for CMP applications	Per Hour	-	150.00	Review of existing price based on cost for providing service
Planning and Building	Constuction Management plan fee (under 3 storeys) + 1 hour pre-app meeting	Per Application	-	450.00	Review of existing price based on cost for providing service
Planning and Building	Construction Management plan fee (3+ storeys) + 1 hour pre-app meeting	Per Application	-	650.00	Review of existing price based on cost for providing service
Property Services	Car Park Charges: Council House car park fees	Per 1/2 Hour	4.00	5.00	In line with Market Rates
Property Services	Car Park Charges: Council House car park fees weekdays	Max Per Day	55.00	60.00	In line with Market Rates
Property Services	Car Park Charges: Elgin St Car Park Fees	Per Hour	3.00	5.00	In line with Market Rates
Property Services	Car Park Charges: Elgin St Car Park Fees	Max Per Day	14.00	18.00	In line with Market Rates
Urban Sustainability	Developer Stormwater Management Fee - Incurred when Planning Scheme requirements are not met	per hectare	31,885.00	32,600.00	2%

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APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

CITY OF MELBOURNE		Budget	Budget	Change	
DETAILED SCHEDULE OF GRANTS & CONTRIBUTIONS		2017/18	2018/19		
Description of Grants and Contributions		\$'000s	\$'000s	\$'000	%
City Operations		130	141	11	8.5%
Executive Services		775	785	10	1.3%
City Communities					
<i>Miscellaneous Community Development Grants</i>		2,353	2,694	341	14.5%
<i>Triennial Arts & Culture Programs</i>		2,706	2,706	0	0.0%
<i>Annual Arts Programs Grants</i>		1,250	1,009	(241)	(19.2%)
City Communities		6,309	6,410	101	1.6%
City Design and Projects		24	24	0	0.0%
City Economy and Activation		5,431	5,333	(98)	(1.8%)
City Strategy and Place		337	313	(24)	(7.1%)
Total Council Grants & Contributions		13,006	13,005	(1)	0.0%

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APPENDIX H – PUBLIC NOTICE

PUBLIC NOTICE – DRAFT COUNCIL ANNUAL PLAN AND BUDGET 2018-19

The Melbourne City Council (Council) has prepared a draft Annual Plan and Budget 2018-19 for the financial year ending 30 June 2019. At its meeting on 15 May 2018 the Council considered the Annual Plan and Budget and resolved to release it for public consultation in accordance with sections 127 and 129 of the *Local Government Act 1989* (Act).

At its meeting on 15 May 2018, the Council also resolved to give public notice under section 223 of the Act of its intention to declare a differential rate for the financial year ending 30 June 2019.

The rates for each property are determined by multiplying the Net Annual Value of each rateable land classified as Residential or Non-Residential by the differential rate shown in the following table:

Class of Land	Differential Rate
Residential	3.99610 cents in the dollar of the Net Annual Value
Non-Residential	4.62094 cents in the dollar of the Net Annual Value

The characteristics of the land which determine whether land is classified as Residential or Non-Residential are as follows:

Class of Land	Characteristics
Residential	Land which is - (a) used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or (b) vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.
Non-Residential	All rateable land (including vacant and unoccupied land) wherever located in the municipality and howsoever zoned under the planning scheme which does not have the characteristics of Residential land.

It is considered that each differential rate will contribute to the equitable and efficient carrying out of Council's functions in that it is likely to achieve an equitable financial contribution to the cost of carrying out the functions of Council, including:

- planning for and providing services and facilities for the local community;
- providing and maintaining community infrastructure;
- the provision of general support services.

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PUBLIC INSPECTION

Copies of the draft Annual Plan and Budget are available for inspection from 16 May 2018 until and including 13 June 2018 at the following locations:

- Town Hall Administration Building, 120 Swanston Street, Melbourne. Ground Floor at Front Desk (7.30am – 5pm weekdays)
- City Library (Mon-Sun)
- North Melbourne Library (Mon-Sun)
- East Melbourne Library (Mon-Sun)
- Southbank Library at Boyd (Mon-Sun)
- Kathleen Syme Library and Community Centre (Mon-Sun)
- Library at The Dock (Mon-Sun)
- Kensington Town Hall (Mon-Fri).

A copy of the draft Annual Plan and Budget may also be viewed online at melbourne.vic.gov.au/budget

SUBMISSIONS

Any person may make a written submission to the Council on the Annual Plan and Budget and/or the proposed declaration of a differential rate. All submissions received by the Council on or before 13 June 2018 will be considered in accordance with section 223 of the Act, by the Council's Future Melbourne Committee (Committee).

If a person wishes to be heard in support of their submission they must include the request to be heard in the written submission and this will entitle them to appear in person, or by a person acting on their behalf, before a meeting of the Committee, scheduled to be held on 20 June 2018, 5.30pm in the Council Meeting Room, Level 2, Town Hall Administration Building, 120 Swanston Street, Melbourne.

Written submissions can be submitted online via our website melbourne.vic.gov.au/budget or addressed to the Manager Governance and Legal, Melbourne City Council, Town Hall Administration Building, 120 Swanston Street, Melbourne, 3000 or GPO Box 1603, Melbourne, 3001.

Written submissions cannot be delivered in person.

Submissions form part of the public record of the meeting (including any personal information you provide) and will be published on Council's website (accessible worldwide) for an indefinite period. A hard copy will also be made available for inspection by members of the public at Council offices.

If you have any concerns about how Council will use and disclose your personal information, please contact the Council Business team via email at privacy@melbourne.vic.gov.au

MEETING TO ADOPT THE ANNUAL PLAN AND BUDGET

Council will meet on 26 June 2018 to adopt the Annual Plan and Budget.

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APPENDIX I – GLOSSARY OF TERMS

Act	Local Government Act 1989
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying revenue	The underlying revenue means total income other than capital grants and capital contributions.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	<p>The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.</p> <p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</p>
Adjusted underlying surplus (or deficit)	<p>The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.</p> <p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</p>
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.

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Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Australian Accounting Standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	<p>Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Asset renewal expenditure	<p>Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Asset upgrade expenditure	<p>Expenditure that:</p> <ul style="list-style-type: none">(a) enhances an existing asset to provide a higher level of service; or(b) increases the life of the asset beyond its original life. <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.

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Balance sheet (budget)	The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Statement of capital works	<p>The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming. The statement of capital works should be prepared in accordance with Regulation 9.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation</p>
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.

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Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2016-17 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that are incomplete in the current budget year and will be completed in the following budget year.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
External funding sources (<i>Analysis of capital budget</i>)	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg change in legislation.

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Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Financial Statements	<p>Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements:</p> <ul style="list-style-type: none">-Strategic resource plan-Budget-Annual report <p>The financial statements to be included in the Budget include:</p> <ul style="list-style-type: none">- Comprehensive Income Statement- Balance Sheet- Statement of Changes in Equity- Statement of Cash Flows- Statement of Capital Works <p>The financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (eg approval of unbudgeted capital expenditure).

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Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	<p>Regulations, made under Section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council</p> <p>(a) The content and preparation of the financial statements of a Council</p> <p>(b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council;</p> <p>(c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report; and</p> <p>(d) Other matters required to be prescribed under Parts 6 and 7 of the Act.</p>

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New asset expenditure	<p>Expenditure that creates a new asset that provides a service that does not currently exist.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Non-recurrent grant	<p>Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.</p>
Operating activities	<p>Operating activities means those activities that relate to the provision of goods and services.</p>
Operating expenditure	<p>Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.</p>
Operating revenue	<p>Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.</p>
Own-source revenue	<p>Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Performance statement	<p>Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.</p>

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Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Services, Initiatives and Major Initiatives	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Strategic resource plan (SRP)	The Act requires that a Council plan should include a strategic resource plan that includes financial and non-financial resources including human resources.

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The strategic resource plan outlines the resources required to achieve the Council plan.

Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.

Valuations of
Land Act 1960

The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.

Working capital

Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs